AMERICAN STANDARD COMPANIES INC Form 10-Q October 30, 2007

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON D.C. 20549

FORM	10-Q

(Mark One)

X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2007

OR

" TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

Commission file number 1-11415

AMERICAN STANDARD COMPANIES INC.

(Exact name of Registrant as specified in its charter)

Delaware (State or other jurisdiction of

to

13-3465896 (I.R.S. Employer

incorporation or organization)

Identification No.)

One Centennial Avenue, P.O. Box 6820, Piscataway, NJ (Address of principal executive offices)

08855-6820 (Zip Code)

Registrant s telephone number, including area code (732) 980-6000

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. x Yes "No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act (check one).

Large Accelerated filer x Accelerated filer "Non-Accelerated filer "

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). "Yes x No

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Common stock, \$.01 par value, outstanding at

October 29, 2007 192,594,962 shares

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

AMERICAN STANDARD COMPANIES INC.

UNAUDITED SUMMARY CONSOLIDATED STATEMENT OF INCOME

(Dollars in millions, except per share amounts)

						Nine Mon	ths End	ed
	Three Months Ended September 30,				September 30,			
		2007	ыст 50,	2006		2007	1001 50,	2006
Sales	\$	1,982.0	\$	1,840.0	\$	5,627.2	\$	5,161.9
Costs and expenses								
Cost of sales		1,404.7		1,303.9		3,986.4		3,649.7
Selling and administrative expenses		348.6		329.8		1,040.8		970.8
Other (income)/expense		3.7		(0.4)		2.8		7.9
Interest expense		30.5		27.9		83.8		87.3
		1,787.5		1,661.2		5,113.8		4,715.7
Income from continuing operations before income taxes		194.5		178.8		513.4		446.2
Income taxes		65.3		55.7		175.8		134.7
Income from continuing operations applicable to common shares		129.2		123.1		337.6		311.5
(Loss)/income from discontinued operations, net of income taxes		(67.3)		27.8		73.6		115.2
Net income	\$	61.9	\$	150.9	\$	411.2	\$	426.7
Net income per share								
Basic								
Income from continuing operations	\$	0.65	\$	0.62	\$	1.68	\$	1.54
(Loss)/income from discontinued operations		(0.34)		0.14		0.37		0.57
Net income	\$	0.31	\$	0.76	\$	2.05	\$	2.11
Diluted								
In a section of the s	\$	0.62	ď	0.60	¢	1.62	¢	1.51
Income from continuing operations (Loss)/income from discontinued operations	Ф	0.63	\$	0.60 0.14	\$	1.63 0.36	\$	1.51 0.55
(Loss)/income from discontinued operations		(0.33)		0.14		0.30		0.55
Net income	\$	0.30	\$	0.74	\$	1.99	\$	2.06
Cash dividends per share of common stock	\$	0.16	\$	0.18	\$	0.52	\$	0.54
Average common shares outstanding								
Basic	19	9,485,773	10	99,767,912	20	0,959,806	20	02,387,266
Diluted		4,455,659		04,222,846		6,517,498		06,879,990

See accompanying notes

AMERICAN STANDARD COMPANIES INC.

UNAUDITED SUMMARY CONSOLIDATED BALANCE SHEET

(Dollars in millions, except share data)

	Sep	tember 30, 2007	Dec	ember 31, 2006
ASSETS				
Current assets:				
Cash and cash equivalents	\$	316.2	\$	232.9
Accounts receivable, less allowance for doubtful accounts: Sept. 2007 \$41.2; Dec. 2006 \$38.3		1,236.2		930.3
Inventories:				
Finished products		482.2		432.0
Products in process		166.7		171.4
Raw materials		114.1		88.5
Other current assets		312.4		389.9
Assets of discontinued operations Bath and Kitchen		2,477.5		2,162.7
Assets of discontinued operations Vehicle Control Systems				1,234.4
Total current assets		5,105.3		5,642.1
Facilities, less accumulated depreciation:				
Sept. 2007 \$302.5; Dec. 2006 \$244.4		794.3		758.7
Goodwill		314.1		305.2
Long-term asbestos receivable		336.0		336.6
Long-term future income tax benefits		221.2		194.6
Other assets		265.4		175.9
Total assets	\$	7,036.3	\$	7,413.1
LIABILITIES AND SHAREHOLDERS EQUITY				
Current liabilities:				
Loans payable to banks, including current maturities of long-term debt	\$	31.6	\$	100.6
Accounts payable		707.4		549.7
Accrued payrolls		263.6		244.6
Current portion of warranties		155.3		137.3
Taxes on income		115.6		48.8
Other accrued liabilities		541.2		547.0
Liabilities of discontinued operations Bath and Kitchen		862.4		855.9
Liabilities of discontinued operations Vehicle Control Systems				927.4
Total current liabilities		2,677.1		3,411.3
		·		1.540.4
Long-term debt		2,231.2		1,543.4
Post-retirement benefits		308.5		325.4
Long-term portion of asbestos liability		637.0		652.8
Warranties		302.1		275.3
Deferred tax liabilities		98.4		70.6
Other liabilities		291.1		210.8
Total liabilities		6,545.4		6,489.6
Shareholders equity:				
Preferred stock, 2,000,000 shares authorized; none issued and outstanding				
Common stock, \$.01 par value, 560,000,000 shares authorized; shares issued: 251,776,794 in 2007;				
251,773,228 in 2006; and shares outstanding: 192,409,806 in 2007; 199,891,689 in 2006		2.5		2.5
Capital surplus		950.9		897.0

Treasury stock, at cost: 59,366,988 shares in 2007; 51,881,539 shares in 2006	(1,827.8)	(1,523.3)
Retained earnings	1,742.0	1,972.4
Accumulated other comprehensive income:		
Foreign currency translation effects	(153.0)	(138.9)
Deferred gain on hedge contracts, net of tax	1.8	3.3
Unrealized losses on benefit plans, net of tax	(225.5)	(289.5)
Total shareholders equity	490.9	923.5
Total liabilities and shareholders equity	\$ 7,036.3	\$ 7,413.1

See accompanying notes

AMERICAN STANDARD COMPANIES INC.

UNAUDITED SUMMARY CONSOLIDATED STATEMENT OF CASH FLOWS

(Dollars in millions)

	Nine mon Septem 2007		
Cash provided/(used) by:	2007	2000	
Operating activities:			
Net income	\$ 411.2	\$ 426.7	
Adjustments to reconcile net income to net cash provided by operating activities:	7 12212	, ,_,,,	
Depreciation	106.2	143.3	
Amortization of capitalized software and other intangibles	40.4	63.7	
Accelerated depreciation associated with restructuring programs	25.4	6.4	
Equity in earnings of unconsolidated joint ventures, net of dividends received	(11.7)	(13.7)	
Non-cash stock compensation	75.3	75.0	
Gain on sale of a non-strategic business and other asset sale gains	(82.3)	(3.9)	
Changes in assets and liabilities:			
Accounts receivable	(687.3)	(364.8)	
Inventories	(97.5)	(209.1)	
Accounts payable	158.9	138.9	
Other accrued liabilities and taxes	74.1	217.9	
Post-retirement benefits	(8.9)	(29.2)	
Asbestos receivable/liability, net	(15.2)	(5.3)	
Other current and long-term assets	25.2	(9.8)	
Other long-term liabilities	47.0	(12.5)	
Net cash provided by operating activities Investing activities:	60.8	423.6	
Purchases of property, plant and equipment	(160.4)	(138.3)	
Investments in businesses	(12.4)		
Investment in computer software	(31.0)	(27.9)	
Proceeds from repayment of loan from unconsolidated joint venture, net		3.9	
Proceeds from sale of a non-strategic business and other asset sales	171.7	16.0	
Net cash used by investing activities	(32.1)	(146.3)	
Financing activities:			
Proceeds from issuance of long-term debt	26.5	14.9	
Repayments of long-term debt	(45.7)	(311.6)	
Net change in revolving credit facilities	613.2	285.2	
Net change in other short-term debt	(65.1)	91.2	
Purchases of treasury stock	(443.3)	(450.0)	
Dividend payments	(104.9)	(108.9)	
Proceeds from exercise of stock options	74.2	33.2	
Proceeds from settlement of foreign exchange forward contracts		1.4	
Cash distributed to WABCO	(100.5)		
Proceeds from issuance of shares to ESPP and excess tax benefit recognized upon exercise of stock options	41.0	16.0	
Net cash used by financing activities	(4.6)	(428.6)	
Effect of exchange rate changes on cash and cash equivalents	14.6	8.0	

Net increase/(decrease) in cash and cash equivalents	38.7	(143.3)
Cash and cash equivalents at beginning of period	293.8	390.7
Cash and cash equivalents at end of period (includes \$16.3 million and \$49.1 million reported in		
discontinued operations at September 30, 2007 and 2006, respectively)	\$ 332.5	\$ 247.4
Cash interest paid	\$ 89.4	\$ 88.6
Item 9.	Notice of	
	Dissolution	
	of Group.	

Not Applicable.

Item 10. Certification.

By signing below I certify that, to the best of my knowledge and belief, the securities referred to above were acquired and are held in the ordinary course of business and were not acquired and are not held for the purpose of or with the effect of changing or influencing the control of the issuer of the securities and were not acquired and are not held in connection with or as a participant in any transaction having that purpose or effect.

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SIGNATURE

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Dated: July 20, 2015

Marcato Capital Management

LP*

By: Marcato Holdings LLC

By:/s/ Richard T. McGuire III Richard T. McGuire III, Authorized Person

/s/ Richard T. McGuire III* Richard T. McGuire III

Marcato, L.P.

By: MCM General Partner LLC, its General Partner

By:/s/ Richard T. McGuire III Richard T. McGuire III, Authorized Person

Marcato II, L.P.

By: MCM General Partner LLC, its General Partner

By:/s/ Richard T. McGuire III Richard T. McGuire III, Authorized Person

Marcato International Master Fund, Ltd.

By:/s/ Richard T. McGuire III Richard T. McGuire III, Director

* This reporting person disclaims beneficial ownership of these reported securities except to the extent of its pecuniary interest therein, and this report shall not be deemed an admission that any such person is the beneficial owner of these securities for purposes of Section 16 of the U.S. Securities Exchange Act of 1934, as amended, or for any other purpose.

Attention: Intentional misstatements or omissions of fact constitute Federal criminal violations (see 18 U.S.C. 1001).

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Exhibit A

AGREEMENT

Each of the undersigned hereby consents and agrees to this joint filing of the Schedule 13G.

Dated: July 20, 2015

Marcato Capital Management LP* By: Marcato Holdings LLC

By:/s/ Richard T. McGuire III Richard T. McGuire III, Authorized Person

/s/ Richard T. McGuire III* Richard T. McGuire III

Marcato, L.P.

By: MCM General Partner LLC, its General Partner

By:/s/ Richard T. McGuire III Richard T. McGuire III, Authorized Person

Marcato II, L.P.

By: MCM General Partner LLC, its General Partner

By:/s/ Richard T. McGuire III Richard T. McGuire III, Authorized Person

Marcato International Master Fund, Ltd.

By:/s/ Richard T. McGuire III Richard T. McGuire III,

Director

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