URBAN OUTFITTERS INC
Form 10-Q
December 12, 2011
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# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, DC 20549

## FORM 10-Q

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended October 31, 2011
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

## Urban Outfitters, Inc.

## Edgar Filing: URBAN OUTFITTERS INC - Form 10-Q

| Pennsylvania <br> (State or Other Jurisdiction of | 23-2003332 <br> (I.R.S. Employer |
| :---: | :---: |
| Incorporation or Organization) | Identification No.) |
| 5000 South Broad Street, Philadelphia, PA <br> (Address of Principal Executive Offices) <br> Registrant s telephone number, including area code: (215) 454-5500 | 19112-1495 <br> (Zip Code) |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule $12 b-2$ of the Exchange Act.

## Large accelerated filer x

Non-accelerated filer .. Smaller reporting company

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Common stock, $\$ 0.0001$ par value $144,201,664$ shares outstanding on December 9, 2011.

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## PART I

## FINANCIAL INFORMATION

## Item 1. Financial Statements

## URBAN OUTFITTERS, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

## (amounts in thousands, except share data)

## (unaudited)

|  | $\begin{gathered} \text { October 31, } \\ 2011 \end{gathered}$ | $\begin{aligned} & \text { January 31, } \\ & 2011 \end{aligned}$ | $\begin{gathered} \text { October 31, } \\ 2010 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |
| Current assets: |  |  |  |
| Cash and cash equivalents | \$ 83,370 | \$ 340,257 | \$ 253,546 |
| Marketable securities | 46,649 | 116,420 | 250,078 |
| Accounts receivable, net of allowance for doubtful accounts of $\$ 1,046, \$ 1,015$ and $\$ 1,538$, respectively | 46,830 | 36,502 | 47,653 |
| Inventories | 367,407 | 229,561 | 289,256 |
| Prepaid expenses, deferred taxes and other current assets | 64,074 | 81,237 | 59,073 |
| Total current assets | 608,330 | 803,977 | 899,606 |
| Property and equipment, net | 670,752 | 586,346 | 582,786 |
| Marketable securities | 129,146 | 351,988 | 186,202 |
| Deferred income taxes and other assets | 69,877 | 52,010 | 53,377 |
| Total Assets | \$ 1,478,105 | \$ 1,794,321 | \$ 1,721,971 |

## LIABILITIES AND SHAREHOLDERS EQUITY

| Current liabilities: |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Accounts payable | $\$ 34,480$ | $\$$ | 82,904 | $\$ 114,967$ |
| Accrued expenses, accrued compensation and other current liabilities | 130,590 | 128,120 | 123,061 |  |
|  |  | 265,070 | 211,024 | 238,028 |
| Total current liabilities | 179,229 | 171,749 | 164,044 |  |
| Deferred rent and other liabilities | 444,299 | 382,773 | 402,072 |  |
| Total Liabilities |  |  |  |  |

Commitments and contingencies (see Note 10)
Shareholders equity:
Preferred shares; $\$ .0001$ par value, $10,000,000$ shares authorized, none issued
Common shares; $\$ .0001$ par value, 200,000,000 shares authorized, $144,201,664$,

| $164,413,427$ and 163,914,628 shares issued and outstanding, respectively | 15 | 17 | 17 |
| :--- | ---: | ---: | ---: |
| Additional paid-in-capital | 27,603 | 10,165 |  |
| Retained earnings | $1,041,847$ | $1,394,190$ | $1,318,952$ |
| Accumulated other comprehensive loss | $(8,056)$ | $(10,262)$ | $(9,235)$ |


| Total Shareholders Equity | $1,033,806$ | $1,411,548$ | $1,319,899$ |
| :--- | :--- | :--- | :--- | :--- |
| Total Liabilities and Shareholders Equity | $\$ 1,478,105$ | $\$ 1,794,321$ | $\$ 1,721,971$ |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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## URBAN OUTFITTERS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

## (amounts in thousands, except share and per share data)

(unaudited)

|  | Three Months Ended October 31, |  |  |  | Nine Months Ended October 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  | 2011 |  | 2010 |  |
| Net sales | \$ | 609,953 | \$ | 573,592 | \$ | 1,743,153 | \$ | 1,605,712 |
| Cost of sales, including certain buying, distribution and occupancy costs |  | 393,850 |  | 337,599 |  | 1,102,595 |  | 934,152 |
| Gross profit |  | 216,103 |  | 235,993 |  | 640,558 |  | 671,560 |
| Selling, general and administrative expenses |  | 142,742 |  | 131,193 |  | 420,366 |  | 377,680 |
| Income from operations |  | 73,361 |  | 104,800 |  | 220,192 |  | 293,880 |
| Other income, net |  | 2,018 |  | 876 |  | 4,318 |  | 1,915 |
| Income before income taxes |  | 75,379 |  | 105,676 |  | 224,510 |  | 295,795 |
| Income tax expense |  | 24,700 |  | 32,570 |  | 78,514 |  | 98,075 |
| Net income | \$ | 50,679 | \$ | 73,106 | \$ | 145,996 | \$ | 197,720 |
| Net income per common share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.34 | \$ | 0.44 | \$ | 0.93 | \$ | 1.18 |
| Diluted | \$ | 0.33 | \$ | 0.43 | \$ | 0.91 | \$ | 1.16 |
| Weighted average common shares: |  |  |  |  |  |  |  |  |
| Basic |  | 151,170,175 |  | 165,699,540 |  | 157,313,818 |  | 167,808,729 |
| Diluted |  | 153,434,811 |  | 168,575,637 |  | 159,751,493 |  | 171,228,883 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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## URBAN OUTFITTERS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

## (amounts in thousands)

## (unaudited)

|  | Nine Months Ended October 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  |
| Cash flows from operating activities: |  |  |  |  |
| Net income |  | 145,996 |  | \$ 197,720 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 80,708 |  | 74,856 |
| Provision for deferred income taxes |  | $(2,322)$ |  | $(12,740)$ |
| Excess tax benefit on share-based compensation |  | (512) |  | $(11,457)$ |
| Share-based compensation expense |  | 8,344 |  | 7,426 |
| Loss on disposition of property and equipment, net |  | 857 |  | 11 |
| Changes in assets and liabilities: |  |  |  |  |
| Receivables |  | $(10,304)$ |  | $(9,286)$ |
| Inventories |  | $(137,657)$ |  | $(102,611)$ |
| Prepaid expenses and other assets |  | 2,151 |  | 38,256 |
| Payables, accrued expenses and other liabilities |  | 41,803 |  | 58,836 |
| Net cash provided by operating activities |  | 129,064 |  | 241,011 |
| Cash flows from investing activities: |  |  |  |  |
| Cash paid for property and equipment |  | $(139,566)$ |  | $(106,742)$ |
| Cash paid for marketable securities |  | $(97,180)$ |  | $(253,571)$ |
| Sales and maturities of marketable securities |  | 384,594 |  | 396,762 |
| Net cash provided by investing activities |  | 147,848 |  | 36,449 |
| Cash flows from financing activities: |  |  |  |  |
| Exercise of stock options |  | 3,511 |  | 11,379 |
| Excess tax benefits from stock option exercises |  | 512 |  | 11,457 |
| Share repurchases |  | $(538,311)$ |  | $(204,723)$ |
| Net cash used in financing activities |  | $(534,288)$ |  | $(181,887)$ |
| Effect of exchange rate changes on cash and cash equivalents |  | 489 |  | $(1,051)$ |
| (Decrease) increase in cash and cash equivalents |  | $(256,887)$ |  | 94,522 |
| Cash and cash equivalents at beginning of period |  | 340,257 |  | 159,024 |
| Cash and cash equivalents at end of period |  | 83,370 |  | \$ 253,546 |
| Supplemental cash flow information: |  |  |  |  |
| Cash paid during the year for: |  |  |  |  |
| Income taxes |  | 85,062 |  | \$ 76,940 |
| Non-cash investing activities Accrued capital expenditures |  | 27,465 |  | \$ 16,879 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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## URBAN OUTFITTERS, INC.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 

(dollars in thousands, except share and per share data)

(unaudited)

## 1. Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles in the United States ( U.S. GAAP ) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. These condensed financial statements should be read in conjunction with Urban Outfitters, Inc. s ( the Company ) Annual Report on Form 10-K for the fiscal year ended January 31, 2011, filed with the United States Securities and Exchange Commission on April 1, 2011.

The Company s business is subject to seasonal variations in which a greater percentage of the Company s annual net sales and net income typically occur during the period from August 1 through December 31 of the fiscal year. Accordingly, the results of operations for the three and nine months ended October 31, 2011 are not necessarily indicative of the results to be expected for the full year.

The Company sfiscal year ends on January 31. All references in these notes to the Company sfiscal years refer to the fiscal years ended on January 31 in those years. For example, the Company s fiscal year 2012 will end on January 31, 2012.

## 2. Recently Issued Accounting Pronouncements

In January 2010, the Financial Accounting Standards Board ( FASB ) issued an accounting standards update that amended fair value measurements and disclosures and aimed to improve the transparency of financial reporting of assets and liabilities measured at fair value. The update required new disclosures for transfers in and out of Level 1 and Level 2 and the basis for such transfers. Also required are disclosures for activity in Level 3, including purchase, sale, issuance and settlement information. Lastly, it clarified guidance regarding disaggregation and disclosure of information about valuation techniques and inputs used to measure fair value for both recurring and non-recurring fair value measurements in Level 2 and Level 3 categories. We adopted the provisions of this accounting standards update effective February 1, 2010, except for the requirement to disclose purchases, sales, issuances, and settlements related to Level 3 measurements, which we adopted February 1, 2011. This adoption had no impact on our financial condition, results of operations or cash flows.

In May 2011, the FASB issued an additional update that amended fair value measurements and disclosures. This amendment provides that the inputs and measures used to value assets that fall within Level 3 of the valuation hierarchy be quantitatively presented. Application is required prospectively for interim and annual periods beginning after December 15, 2011. Other than the change in presentation, this accounting standards update will not have an impact on our financial position and results of operations.

In June 2011, the FASB issued an accounting standards update that requires an increase in the prominence of other comprehensive income and its components within the financial statements. The update provides entities the option to present the components of net income and other comprehensive income in either one or two consecutive financial statements. It also eliminates the option to present other comprehensive income in the statements of changes in shareholders equity. Application is to be applied retrospectively and is effective for interim and annual periods beginning after December 15, 2011. Other than the change in presentation, this accounting standards update will not have an impact on our financial position and results of operations.

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## 3. Comprehensive Income

The Company s total comprehensive income is presented below.

|  | Three Months Ended <br> October 31, |  | Nine Months Ended <br> October 31, |  |
| :--- | :---: | ---: | ---: | ---: |
| Net income | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 0}$ |
| Foreign currency translation | $\$ 50,679$ | $\$ 73,106$ | $\$ 145,996$ | $\$ 197,720$ |
| Unrealized (losses) / gains on marketable securities, net of tax | $(1,405)$ | 1,848 | 1,299 | $(209)$ |
| Comprehensive income | $(991)$ | $(94)$ | 907 | 68 |

## 4. Marketable Securities

During all periods presented, marketable securities are classified as available-for-sale. The amortized cost, gross unrealized gains (losses) and fair value of available-for-sale securities by major security type and class of security as of October 31, 2011, January 31, 2011 and October 31, 2010 were as follows:

|  | Amortized Cost | Unrealized Gains | Unrealized (Losses) | Fair Value |
| :---: | :---: | :---: | :---: | :---: |
| As of October 31, 2011 |  |  |  |  |
| Short-term Investments: |  |  |  |  |
| Corporate bonds | \$ 15,846 | \$ 1 | \$ (67) | \$ 15,780 |
| Municipal and pre-refunded municipal bonds | 28,129 | 25 | (21) | 28,133 |
| Certificate of deposit | 735 |  |  | 735 |
| Federal government agencies | 2,000 | 1 |  | 2,001 |
|  | 46,710 | 27 | (88) | 46,649 |
| Long-term Investments: |  |  |  |  |
| Corporate bonds | 65,626 | 261 | (260) | 65,627 |
| Municipal and pre-refunded municipal bonds | 36,041 | 311 | (23) | 36,329 |
| Auction rate securities | 23,650 |  | $(2,694)$ | 20,956 |
| Certificate of deposit | 6,234 | 1 | (1) | 6,234 |
|  | 131,551 | 573 | $(2,978)$ | 129,146 |
|  | \$ 178,261 | \$ 600 | \$ $(3,066)$ | \$ 175,795 |

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Proceeds from the sale and maturities of available-for-sale securities were $\$ 384,594$ and $\$ 396,762$ for the nine months ended October 31, 2011 and 2010, respectively. The Company included in other income, net realized gains of $\$ 1,064$ and $\$ 1,115$ for the three and nine months ended October 31, 2011, respectively. The Company included in other income, net realized gains of $\$ 1$ and net realized losses of $\$ 19$ for the three and nine months ended October 31, 2010, respectively. Amortization of discounts and premiums, net, resulted in charges of $\$ 1,776$ and $\$ 6,105$ for the three and nine months ended October 31, 2011 respectively. Amortization of discounts and premiums, net, resulted in charges of $\$ 2,223$ and $\$ 6,552$ for the three and nine months ended October 31, 2010, respectively.

As of October 31, 2011, the par value of the Company s auction rate securities (ARS ) was $\$ 23,650$ and the estimated fair value was $\$ 20,956$. The Company s ARS portfolio consists of A or better rated ARS that represent interests in municipal and student loan related collateralized debt obligations, all of which are guaranteed by either government agencies and/or insured by private insurance agencies at $97 \%$ or greater of par value. To date, the Company has collected all interest payable on outstanding ARS when due and has not been informed by the issuers that accrued interest payments are currently at risk. The Company does not have the intent to sell the underlying securities prior to their full recovery and the Company believes it is not likely that it will be required to sell the underlying securities prior to their anticipated recovery of full amortized cost.

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## 5. Fair Value of Financial Assets and Financial Liabilities

The Company utilizes a hierarchy that prioritizes fair value measurements based on the types of inputs used for the various valuation techniques (market approach, income approach and cost approach that relate to its financial assets and financial liabilities). The levels of the hierarchy are described as follows:

Level 1: Observable inputs such as quoted prices in active markets for identical assets or liabilities.

Level 2: Inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly; these include quoted prices for similar assets or liabilities in active markets and quoted prices for identical or similar assets or liabilities in markets that are not active.

Level 3: Unobservable inputs that reflect the reporting entity s own assumptions.
Management $s$ assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of financial assets and financial liabilities and their placement within the fair value hierarchy. The level in the fair value hierarchy within which the fair value measurement, in its entirety, falls is determined based on the lowest level input that is significant to the fair value measurement in its entirety. The Company recognizes transfers between levels at the end of each reporting period. As of October 31, 2011 and October 31, 2010 there were no transfers of assets between levels. The Company s financial assets that are accounted for at fair value on a recurring basis are presented in the tables below:

|  | Marketable Securities Fair Value as of October 31, 2011 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Level 1 |  | Level 2 |  | Level 3 | Total |  |
| Assets: |  |  |  |  |  |  |  |
| Corporate bonds | \$ | 81,407 | \$ |  | \$ | \$ | 81,407 |
| Municipal and pre-refunded municipal bonds |  |  |  | 64,462 |  |  | 64,462 |
| Auction rate securities |  |  |  |  | 20,956 |  | 20,956 |
| Certificate of deposit |  | 6,969 |  |  |  |  | 6,969 |
| Federal government agencies |  | 2,001 |  |  |  |  | 2,001 |
|  | \$ | 90,377 |  | 64,462 | \$ 20,956 |  | 175,795 |


|  | Marketable Securities Fair Value as of <br> January 31, 2011 <br> Level 3 |  |  |  |
| :--- | :---: | :---: | :---: | ---: |
| Level 2 | Total |  |  |  |
| Assets: | $\$ 137,559$ | $\$$ | $\$$ | $\$ 137,559$ |
| Lorporate bonds |  | 186,404 | 29,462 | 186,404 |
| Municipal and pre-refunded municipal bonds | 59,175 |  | 29,462 |  |
| Auction rate securities | 30,353 |  | 59,175 |  |
| Federal government agencies | 23,555 |  | 30,353 |  |
| Treasury bills |  | 1,900 |  | 23,555 |
| FDIC insured corporate bonds |  |  | 1,900 |  |
| Variable demand notes | $\$ 250,642$ | $\$ 188,304$ | $\$ 29,462$ | $\$ 468,408$ |

Marketable Securities Fair Value as of
October 31, 2010

|  | Level 1 | Level 2 | Level 3 | Total |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Assets: | $\$$ | $\$ 217,181$ | $\$$ | $\$ 217,181$ |
| Municipal and pre-refunded municipal bonds |  |  | 30,143 | 30,143 |
| Auction rate securities | 75,787 |  |  | 75,787 |
| Federal government agencies | 39,565 |  | 39,565 |  |
| Treasury bills | 41,679 |  | 41,679 |  |
| FDIC insured corporate bonds |  | 31,925 |  | 31,925 |
| Variable rate demand notes | $\$ 157,031$ | $\$ 249,106$ | $\$ 30,143$ | $\$ 436,280$ |

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As of October 31, 2011, all of the Company s Level 3 financial instruments consisted of ARS that failed at auction. There was insufficient observable market information to determine fair value for these financial instruments. The Company estimated the fair values for these securities by incorporating assumptions that market participants would use in their estimates of fair value. Some of these assumptions included credit quality, collateralization, final stated maturity, estimates of the probability of being called or becoming liquid prior to final maturity, redemptions of similar ARS, previous market activity for the same investment security, impact due to extended periods of maximum auction rates and valuation models. As a result of this review, the Company determined its ARS to have a temporary impairment of $\$ 2,694, \$ 3,788$, and $\$ 3,707$ as of October 31, 2011, January 31, 2011 and October 31, 2010, respectively. The estimated fair values could change significantly based on future market conditions. The Company will continue to assess the fair value of its ARS for substantive changes in relevant market conditions, changes in its financial condition or other changes that may alter its estimates described above.

Below is a reconciliation of the beginning and ending ARS balances that the Company valued using a Level 3 valuation for the periods shown.

|  | Three Months Ended October 31, 2011 |  | Fiscal Year Ended January 31, 2011 |  | Three Months Ended October 31, 2010 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at beginning of period |  | 23,504 | \$ | 33,505 | \$ | 31,457 |
| Total gains realized/unrealized: |  |  |  |  |  |  |
| Included in earnings |  |  |  |  |  |  |
| Included in other comprehensive income |  | 327 |  | 332 |  | 161 |
| Settlements |  | $(2,875)$ |  | $(4,375)$ |  | $(1,475)$ |
| Transfers in and/or out of Level 3 |  |  |  |  |  |  |
| Balance at end of period | \$ | 20,956 | \$ | 29,462 | \$ | 30,143 |
| Unrealized losses included in accumulated other comprehensive loss related to assets still held at reporting date | \$ | $(2,694)$ | \$ | $(3,788)$ | \$ | $(3,707)$ |
| Total gains for the period included in earnings attributable to the change in unrealized gains or losses related to assets still held at reporting date | \$ |  | \$ |  | \$ |  |


|  | Nine Months Ended October 31, 2011 |  | Nine Months Ended October 31, 2010 |  |
| :---: | :---: | :---: | :---: | :---: |
| Balance at beginning of period | \$ | 29,462 | \$ | 33,505 |
| Total gains realized/unrealized: |  |  |  |  |
| Included in earnings |  |  |  |  |
| Included in other comprehensive income |  | 1,094 |  | 413 |
| Settlements |  | $(9,600)$ |  | $(3,775)$ |
| Transfers in and/or out of Level 3 |  |  |  |  |
| Balance at end of period | \$ | 20,956 | \$ | 30,143 |
| Unrealized losses included in accumulated other comprehensive loss related to assets still held at reporting date | \$ | $(2,694)$ | \$ | $(3,707)$ |
| Total gains for the period included in earnings attributable to the change in unrealized gains or losses related to assets still held at reporting date | \$ |  | \$ |  |

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## 6. Line of Credit Facility

On April 25, 2011, the Company amended its line of credit facility (the Line ) with Wells Fargo Bank, National Association (successor by merger to Wachovia Bank, National Association). This amendment extended the term of the Line for three years, increased the accordion feature from $\$ 100$ million to $\$ 175$ million, reduced the interest rate margin for certain cash advances and modified certain financial covenants and terms. The Line contains a sub-limit for borrowings by the Company s European subsidiaries that are guaranteed by the Company. Cash advances bear interest at LIBOR plus $0.50 \%$ to $1.50 \%$ based on the Company s achievement of prescribed adjusted debt ratios. The Line subjects the Company to various restrictive covenants, including maintenance of certain financial ratios such as adjusted debt. The covenants also include limitations on the Company s capital expenditures, ability to repurchase shares and the payment of cash dividends. On October 31, 2011, the Company further amended the Line to revise certain financial covenants which included removing the limitation on share repurchases, as well as to join certain subsidiaries of the Company as additional borrowers and guarantors and release certain others. As of and during the nine months ended October 31, 2011, there were no borrowings under the Line and the Company was in compliance with all covenants under the Line. Outstanding letters of credit and stand-by letters of credit under the Line totaled approximately $\$ 60,532$ as of October 31, 2011. The available credit, including the accordion feature, under the Line was $\$ 114,468$ as of October 31, 2011.

## 7. Share-Based Compensation

The Company maintains stock incentive plans pursuant to which it can grant restricted shares, unrestricted shares, incentive stock options, nonqualified stock options, restricted stock units, performance share units ( PSU s ) or stock appreciation rights ( SAR s ). A Lattice Binomial pricing model was used to estimate the fair value of stock options and SAR s. The fair value of the PSU s are determined using a Monte Carlo simulation.

Share-based compensation expense included in the Condensed Consolidated Statements of Income for the three and nine months ended October 31, 2011 and 2010 was as follows:

|  | Three Months Ended |  | Nine Months Ended <br> October 31, |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | October 31, |  |  |  |

The Company recognized tax benefits related to stock options of $\$ 180$ and $\$ 594$ in its Condensed Consolidated Statements of Income for the three and nine months ended October 31, 2011, respectively. The Company recognized tax benefits related to stock options of \$369 and \$928 in its Condensed Consolidated Statements of Income for the three and nine months ended October 31, 2010, respectively.

The total share based awards issued and the weighted average fair value for the three and nine months ended October 31, 2011 and 2010 was as follows:

|  | Three Months Ended October 31, 2011 |  | Three Months Ended October 31, 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Weighted Average |  |  | Weighted Average |  |
|  | Awards Issued | Fair <br> Value | Awards Issued |  | Fair <br> Value |
| Stock Options |  | \$ | 20,500 | \$ | 12.23 |
| Stock Appreciation Rights | 8,500 | \$ 9.87 | 487,600 | \$ | 12.55 |
| Performance Share Units | 1,938,450 | \$ 16.28 | 390,300 |  | 23.64 |
| Restricted Shares | 10,000 | \$ 20.08 |  | \$ |  |

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|  | Nine Months Ended October 31, 2011 |  |  | Nine Months Ended October 31, 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Awards Issued | Weighted Average Fair Value |  | Awards Issued | Weighted Average Fair Value |  |
| Stock Options | 100,000 | \$ | 10.36 | 452,500 | \$ | 12.07 |
| Stock Appreciation Rights | 8,500 | \$ | 9.87 | 487,600 | \$ | 12.55 |
| Performance Share Units | 1,938,450 | \$ | 16.28 | 400,300 | \$ | 24.03 |
| Restricted Shares | 10,000 | \$ | 20.08 |  | \$ |  |
| Total | 2,056,950 |  |  | 1,340,400 |  |  |

The total unrecognized compensation cost and the weighted average period in which the cost is expected to be recognized as of October 31, 2011 is as follows:

|  | October 31, 2011 |  |
| :---: | :---: | :---: |
|  | Unrecognized Compensation Cost | Weighted Average Years |
| Stock Options | \$ 7,049 | 2.3 |
| Stock Appreciation Rights | 4,187 | 3.9 |
| Performance Share Units | 52,031 | 4.5 |
| Restricted Shares | 208 | 4.5 |
| Total | \$ 63,475 | 4.2 |

## 8. Shareholders Equity

On February 28, 2006, the Company s Board of Directors approved a stock repurchase program which authorized the Company to repurchase up to $8,000,000$ common shares. On November 16, 2010 and August 25, 2011, the Company s Board of Directors approved two separate stock repurchase authorizations of $10,000,000$ additional common shares. These additional authorizations supplemented the Company s 2006 stock repurchase program.

During the three and nine months ended October 31, 2011, the Company repurchased and subsequently retired 13,326,354 common shares at a total cost of $\$ 322,318$ and $20,491,530$ common shares at a total cost of $\$ 538,311$, respectively. The average cost per share of the repurchases for the three and nine months ended October 31, 2011 was $\$ 24.19$ and $\$ 26.27$, respectively, including commissions. During the three and nine months ended October 31, 2010, the Company repurchased and subsequently retired $4,273,267$ common shares at a total cost of $\$ 132,735$ and $6,288,447$ common shares at a total cost of $\$ 200,737$, respectively. The average cost per share of the repurchases for the three and nine months ended October 31, 2010 was $\$ 31.06$ and $\$ 31.92$, respectively, including commissions. During the nine months ended October 31, 2010, the Company repurchased and subsequently retired 112,770 common shares for $\$ 3,986$ from an employee to meet a minimum statutory tax withholding requirement. As of October 31, 2011, there were no common shares available for repurchase under the program.

As a result of the share repurchase activity noted above, the Company reduced the balance of additional paid-in-capital to zero. Subsequent share repurchase activity was recorded as a reduction of retained earnings. During the nine months ended October 31, 2011, the Company reduced retained earnings by $\$ 498,339$, related to these share repurchases.

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## 9. Net Income per Common Share

The following is a reconciliation of the weighted average shares outstanding used for the computation of basic and diluted net income per common share:

|  | Three Months Ended October 31,  <br> 2011 2010 |  | Nine Months Ended October 31, |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2011 | 2010 |
| Basic weighted average shares outstanding | 151,170,175 | 165,699,540 | 157,313,818 | 167,808,729 |
| Effect of dilutive options, restricted stock and performance shares | 2,264,636 | 2,876,097 | 2,437,675 | 3,420,154 |
| Diluted weighted average shares outstanding | 153,434,811 | 168,575,637 | 159,751,493 | 171,228,883 |

For the three months ended October 31, 2011 and 2010, options to purchase $4,688,250$ common shares with an exercise price range of $\$ 27.45$ to $\$ 39.58$ and options to purchase $1,917,100$ common shares with an exercise price range of $\$ 32.89$ to $\$ 39.58$, respectively, were outstanding but were not included in the Company s computation of diluted weighted average common shares and common share equivalents outstanding because their effect would have been anti-dilutive. Furthermore, options to purchase 3,490,017 and 1,366,633 common shares were outstanding for the nine months ended October 31, 2011 and 2010, respectively, but were not included in the Company s computation of diluted weighted average common shares and common share equivalents outstanding, because their effect would have been anti-dilutive. The price of the options ranged from $\$ 27.45$ to $\$ 39.58$ and $\$ 32.89$ to $\$ 39.58$ for the nine months ended October 31, 2011 and 2010, respectively.

## 10. Commitments and Contingencies

The Company is party to various legal proceedings arising from normal business activities. Management believes that the ultimate resolution of these matters will not have a material effect on the Company s financial position or results of operations.

## 11. Segment Reporting

The Company is a global retailer of lifestyle-oriented general merchandise with two reporting segments Retail and Wholesale. The Company s Retail segment consists of the aggregation of its five brands operating through 408 stores under the retail names Urban Outfitters,
Anthropologie, Free People, BHLDN and Terrain and includes its direct marketing campaigns, which consisted of five catalogs and nine web sites as of October 31, 2011. The Company operates its retail stores and its direct marketing campaigns as a single operating segment. Net sales from the Retail segment accounted for approximately $94 \%$ of total consolidated net sales for the three and nine months ended October 31, 2011 and October 31, 2010, respectively. The remainder is derived from the Company s Wholesale segment, which distributes apparel to its retail segment and to approximately 1,400 better department and specialty retailers worldwide through its Free People brand.

The Company has aggregated its retail stores and associated direct marketing campaigns into a retail segment based upon their unique management, customer base and economic characteristics. Reporting in this format provides management with the financial information necessary to evaluate the success of the segments and the overall business. The Company evaluates the performance of the segments based on the net sales and pre-tax income from operations (excluding inter-company charges) of the segment. Corporate expenses include expenses incurred and directed by the corporate office that are not allocated to segments. The principal identifiable assets for each operating segment are inventories and property and equipment. Other assets are comprised primarily of general corporate assets, which principally consist of cash and cash equivalents, marketable securities and other assets which are not allocated to the Company s segments. The Company accounts for inter-segment sales and transfers as if the sales and transfers were made to third parties making similar volume purchases.

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The accounting policies of the operating segments are the same as those described in Note 2, Summary of Significant Accounting Policies, in the Notes to Consolidated Financial Statements included in our Annual Report on Form 10-K for the fiscal year ended January 31, 2011. Both the Retail and Wholesale segments are highly diversified. No one customer comprises more than $10 \%$ of the Company s total consolidated net sales. A summary of the information about the Company s operations by segment is as follows:

|  | $\begin{gathered} \text { October 31, } \\ 2011 \end{gathered}$ |  | $\begin{gathered} \text { January 31, } \\ 2011 \end{gathered}$ |  | October 31, 2010 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Inventories |  |  |  |  |  |  |
| Retail operations | \$ | 354,907 | \$ | 213,420 | \$ | 273,030 |
| Wholesale operations |  | 12,500 |  | 16,141 |  | 16,226 |
| Total inventories | \$ | 367,407 | \$ | 229,561 | \$ | 289,256 |
| Property and equipment, net |  |  |  |  |  |  |
| Retail operations | \$ | 667,346 | \$ | 582,241 | \$ | 578,519 |
| Wholesale operations |  | 3,406 |  | 4,105 |  | 4,267 |
| Total property and equipment, net | \$ | 670,752 | \$ | 586,346 |  | 582,786 |


|  | Three Months Ended October 31, |  | Nine Months Ended October 31, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2010 | 2011 | 2010 |
| Net sales |  |  |  |  |
| Retail operations | \$ 571,072 | \$ 539,095 | \$ 1,641,816 | \$ 1,516,130 |
| Wholesale operations | 41,320 | 35,938 | 108,097 | 93,124 |
| Intersegment elimination | $(2,439)$ | $(1,441)$ | $(6,760)$ | $(3,542)$ |
| Total net sales | \$ 609,953 | \$ 573,592 | \$ 1,743,153 | \$ 1,605,712 |
| Income from operations |  |  |  |  |
| Retail operations | \$ 69,270 | \$ 103,633 | \$ 220,420 | \$ 295,665 |
| Wholesale operations | 10,213 | 7,036 | 20,449 | 18,903 |
| Intersegment elimination | 3 | (118) | (675) | (302) |
| Total segment operating income | 79,486 | 110,551 | 240,194 | 314,266 |
| General corporate expenses | $(6,125)$ | $(5,751)$ | $(20,002)$ | $(20,386)$ |
| Total income from operations | \$ 73,361 | \$ 104,800 | \$ 220,192 | \$ 293,880 |

The Company has foreign operations in Europe and Canada. Revenues and long-lived assets, based upon the Company s domestic and foreign operations, are as follows:

|  | October 31, <br> $\mathbf{2 0 1 1}$ | January 31, <br> $\mathbf{2 0 1 1}$ | October 31, <br> $\mathbf{2 0 1 0}$ |
| :--- | :---: | :---: | :---: | :---: |
| Property and equipment, net | $\$ 549,998$ | $\$ 497,521$ | $\$ 505,411$ |
| Domestic operations | 120,754 | 88,825 | 77,375 |
| Foreign operations | $\$ 670,752$ | $\$ 586,346$ | $\$ 582,786$ |


|  | Three Months Ended <br> October 31, |  | Nine Months Ended <br> October 31, |  |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 0}$ |
| Domestic operations | $\$ 536,937$ | $\$ 510,636$ | $\$ 1,538,843$ | $\$ 1,440,293$ |
| Foreign operations | 73,016 | 62,956 | 204,310 | 165,419 |
| Total net sales | $\$ 609,953$ | $\$ 573,592$ | $\$ 1,743,153$ | $\$ 1,605,712$ |

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Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations
Certain matters contained in this filing with the United States Securities and Exchange Commission (SEC ) may contain forward-looking statements and are being made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. When used in this Form 10-Q, the words project, believe, plan, anticipate, expect and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. Any one, or all, of the following factors could cause actual financial results to differ materially from those financial results mentioned in the forward-looking statements: the difficulty in predicting and responding to shifts in fashion trends, changes in the level of competitive pricing and promotional activity and other industry factors, overall economic and market conditions and the resultant impact on consumer spending patterns, lowered levels of consumer confidence and higher levels of unemployment, and continuation of lowered levels of consumer spending resulting from the continuing worldwide economic downturn and related debt crisis, any effects of terrorist acts or war, availability of suitable retail space for expansion, timing of store openings, seasonal fluctuations in gross sales, the departure of one or more key senior managers, import risks, including potential disruptions and changes in duties, tariffs and quotas, the closing of any of our distribution centers, our ability to protect our intellectual property rights, risks associated with internet sales, response to new store concepts, potential difficulty liquidating certain marketable security investments, changes in accounting standards and subjective assumptions, regulatory changes and other risks identified in our filings with the SEC, including our Form 10-K for the fiscal year ended January 31, 2011, filed on April 1, 2011. We disclaim any intent or obligation to update forward looking statements even if experience or future changes make it clear that actual results may differ materially from any projected results expressed or implied therein.

Unless the context otherwise requires, all references to Urban Outfitters, the Company, we, us, our or our company refer to Urban Outfitters, Inc., together with its subsidiaries.

## Overview

We operate two business segments; a leading lifestyle merchandising retailing segment and a wholesale apparel segment. Our retailing segment consists of our Urban Outfitters, Anthropologie, Free People, BHLDN and Terrain brands, whose merchandise is sold directly to our customers through our stores, web sites, catalogs and call centers. Our wholesale apparel segment consists of our Free People wholesale division that designs, develops, and markets young women s contemporary casual apparel.

Our comparable retail segment net sales data includes our comparable store and comparable direct-to-consumer channels. A store is included in comparable retail segment net sales data, as presented in this discussion, if it has been open at least one full fiscal year, unless it was materially expanded or remodeled within that year or was not otherwise operating at its full capacity within that year. A direct-to-consumer channel is included in comparable retail segment net sales data, as presented in this discussion, if it has been operational for at least one full fiscal year. Sales from stores and direct-to-consumer channels that do not fall within the definition of a comparable store or channel are considered non-comparable. The effects of foreign currency translation are also considered non-comparable.

Although we have no precise empirical data as it relates to customer traffic or customer conversion rates in our stores, we believe that, based only on our observations, changes in transaction volume, as discussed in our results of operations, may correlate to changes in customer traffic. Transaction volume changes may be caused by a response to our brands fashion offerings, our web advertising, circulation of our catalogs and an overall growth in brand recognition as we expand our store base.

Our fiscal year ends on January 31. All references in this discussion to our fiscal years refer to the fiscal years ended on January 31 in those years. For example, our fiscal year 2012 will end on January 31, 2012.

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## Retail Stores

As of October 31, 2011, we operated 187 Urban Outfitters stores, of which 153 were located in the United States, 10 were located in Canada and 24 were located in Europe. For the nine months ended October 31, 2011, we opened 11 new Urban Outfitters stores, 9 of which were located within the United States and 2 of which were located in Europe. Urban Outfitters targets young adults aged 18 to 28 through a unique merchandise mix and compelling store environment. Urban Outfitters product offering includes women s and men s fashion apparel, footwear and accessories, as well as an eclectic mix of apartment wares and gifts. We plan to open additional stores over the next several years, some of which may be outside the United States. Urban Outfitters North American and European store net sales accounted for approximately $31.9 \%$ and $5.5 \%$ of consolidated net sales, respectively, for the nine months ended October 31, 2011, compared to $32.1 \%$ and $5.0 \%$, respectively, for the comparable period in fiscal 2011.

As of October 31, 2011, we operated 164 Anthropologie stores, of which 156 were located in the United States, 5 were located in Canada and 3 were located in Europe. During the nine months ended October 31, 2011, we opened 11 new Anthropologie stores, 9 of which were located within the United States, 1 of which was located in Canada, and 1 of which was located in Europe. Anthropologie tailors its merchandise to sophisticated and contemporary women aged 28 to 45 . Anthropologie sproduct assortment includes women s casual apparel and accessories, shoes, home furnishings and a diverse array of gifts and decorative items. We plan to open additional stores over the next several years, some of which may be outside the United States. Anthropologie s North American store net sales accounted for approximately $33.4 \%$ of consolidated net sales for the nine months ended October 31, 2011, compared to $36.0 \%$ for the comparable period in fiscal 2011. Anthropologie s European stores accounted for less than $1 \%$ of total consolidated net sales for each of the nine months ended October 31, 2011 and October 31, 2010.

As of October 31, 2011, we operated 55 Free People stores, all of which were located in the United States. During the nine months ended October 31, 2011 we opened 13 new Free People stores. Free People primarily offers private label branded merchandise targeted to young contemporary women aged 25 to 30 . Free People provides a unique merchandise mix of casual women $s$ apparel, intimates, shoes, accessories and gifts. We plan to open additional stores over the next several years. Free People s retail store net sales accounted for $2.7 \%$ of consolidated net sales for the nine months ended October 31, 2011, compared to $2.2 \%$ for the comparable period in fiscal 2011.

As of October 31, 2011, we operated 1 Terrain store which was located in Glen Mills, Pennsylvania. Terrain is designed to appeal to customers interested in a creative, sophisticated outdoor living and gardening experience. Terrain seeks to create a compelling shopping environment, inspired by the greenhouse. The site is large and free standing. Merchandise includes lifestyle home and garden products combined with antiques, live plants, flowers, wellness products and accessories. Terrain also offers a variety of landscape and design services. We anticipate opening a second Terrain store during fiscal 2013. Terrain s store net sales accounted for less than $1 \%$ of consolidated net sales for each of the nine months ended October 31, 2011 and October 31, 2010.

In August 2011, we opened our first BHLDN store which is located in Houston, Texas. The BHLDN brand emphasizes every element that contributes to a wedding. The BHLDN store includes a curated collection of heirloom quality wedding gowns, bridesmaid frocks, party dresses, assorted jewelry, headpieces, footwear, lingerie and decorations. We anticipate opening a second BHLDN store during fiscal 2013. BHLDN s store net sales accounted for less than $1 \%$ of consolidated net sales for the nine months ended October 31, 2011.

For all brands combined, we plan to open approximately 57 new stores during fiscal 2012 which will include approximately 21 Urban Outfitters, 20 Free People, 15 Anthropologie and 1 BHLDN store.

## Direct-to-consumer

Anthropologie offers a direct-to-consumer catalog that markets selected merchandise, most of which is also available in our Anthropologie stores. During the three months ended October 31, 2011 and October 31, 2010 we circulated approximately 5.1 million catalogs. We plan to circulate approximately 22.5 million catalogs during fiscal 2012, up from approximately 21.8 million catalogs circulated during fiscal 2011.

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Our Anthropologie European customers are offered a direct-to-consumer catalog that markets selected merchandise, most of which is also offered at our Anthropologie stores located in Europe. We circulated approximately 200,000 catalogs in Europe for the quarter ended October 31, 2011 compared to 75,000 catalogs circulated in the comparable prior year quarter. We plan to circulate approximately 560,000 catalogs during fiscal 2012, up from approximately 126,000 catalogs circulated during fiscal 2011.

Anthropologie operates a web site that accepts orders directly from consumers. The web site captures the spirit of the store by offering a similar yet broader array of women s casual apparel and accessories, shoes, home furnishings, gifts and decorative items as found in our stores.

Anthropologie also operates a web site that targets our European customers. The web site captures the spirit of our European stores by offering a similar yet broader selection of merchandise as found in our stores. Fulfillment was provided by a third-party located in the United Kingdom until May 2011 when we transitioned our fulfillment and distribution operations over to separate distribution and fulfillment facilities located in Rushden, England, which we own and operate. We believe that these facilities will better support our European growth for the next several years.

Urban Outfitters offers a direct-to-consumer catalog that markets selected merchandise, much of which is also available in our Urban Outfitters stores. During the three months ended October 31, 2011, we circulated approximately 4.1 million catalogs compared to approximately 3.9 million catalogs during the comparable period in fiscal 2011. We plan to circulate approximately 15.3 million catalogs during fiscal 2012, up from approximately 14.2 million catalogs circulated during fiscal 2011.

Our Urban Outfitters European customers are offered a direct-to-consumer catalog that markets selected merchandise, most of which is also offered at our Urban Outfitters stores located in Europe. During the three months ended October 31, 2011, we circulated approximately 560,000 catalogs. We plan to circulate approximately 730,000 catalogs during Fiscal 2012, up from approximately 200,000 circulated during Fiscal 2011.

Urban Outfitters operates a web site that accepts orders directly from customers. The web site captures the spirit of the store by offering a similar yet broader selection of merchandise as found in our stores.

Urban Outfitters also operates three web sites targeting our European customers. These web sites capture the spirit of our European stores by offering a similar yet broader selection of merchandise as found in our stores. Fulfillment was provided by a third-party located in the United Kingdom until May 2011 when we transitioned our fulfillment and distribution operations over to separate distribution and fulfillment facilities located in Rushden, England, which we own and operate. We believe that these facilities will better support our European growth for the next several years.

Free People offers a direct-to-consumer catalog that markets selected merchandise, most of which is also available in our Free People stores. For the three months ended October 31, 2011, we circulated approximately 2.4 million catalogs compared to approximately 2.1 million catalogs during the comparable period in fiscal 2011. We plan to circulate approximately 8.7 million catalogs during fiscal 2012, up from approximately 7.6 million catalogs circulated during fiscal 2011 and intend to further increase the level of catalog circulation over the next few years.

Free People also operates a web site that accepts orders directly from consumers. The web site exposes consumers to the entire Free People product assortment found at Free People retail stores as well as all of the Free People wholesale offerings.

Terrain operates a web site that accepts orders directly from consumers. The web site exposes customers to a portion of the product assortment found at the Terrain retail store.

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BHLDN launched its website on February 14, 2011. The website accepts orders directly from customers and exposes consumers to all product offerings from the BHLDN brand.

Increases in our catalog circulation are driven by our evaluation of the response rate to each individual catalog. Based upon that evaluation, we adjust the frequency and circulation of our catalog portfolio as needed. In addition, we evaluate the buying pattern of our direct-to-consumer customers to determine which customers respond to our catalog mailings.

We believe that our web sites increase the reputation and recognition of our brands with our target customers and help support the strength of our store operations. We plan on increasing our spending on investments in web marketing in fiscal 2012. These increases will be based on our continual evaluation of the customer s response rate to our marketing investments.

Direct-to-consumer sales for all brands combined were approximately $19.4 \%$ of consolidated net sales for the nine months ended October 31, 2011 compared to $18.0 \%$ for the comparable period in fiscal 2011.

## Wholesale

The Free People wholesale division designs, develops and markets young women s contemporary casual apparel. Free People s range of tops, bottoms, sweaters and dresses are sold worldwide through approximately 1,400 better department and specialty stores, including Bloomingdale s, Nordstrom, Lord \& Taylor, Belk, and our own Free People stores. Free People wholesale sales accounted for approximately 5.5\% of consolidated net sales for the nine months ended October 31, 2011 compared to $5.1 \%$ for the comparable period in fiscal 2011.

## Critical Accounting Policies and Estimates

Our condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles in the United States. These generally accepted accounting principles require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of net sales and expenses during the reporting period.

Our senior management has reviewed the critical accounting policies and estimates with our audit committee. Our significant accounting policies are described in Note 2 to our consolidated financial statements, Summary of Significant Accounting Policies, for the fiscal year ended January 31, 2011, which are included in our Annual Report on Form 10-K filed with the SEC on April 1, 2011. We believe that the following discussion addresses our critical accounting policies, which are those that are most important to the presentation of our financial condition, results of operations and cash flows and require management s most difficult, subjective and complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain. If actual results were to differ significantly from estimates made, the reported results could be materially affected. We are not currently aware of any reasonably likely events or circumstances that would cause our actual results to be materially different from our estimates.

## Revenue Recognition

Revenue is recognized at the point-of-sale for retail store sales or when merchandise is shipped to customers for wholesale and direct-to-consumer sales, net of estimated customer returns. Revenue is recognized at the completion of a job or service for landscape sales. Revenue is presented on a net basis and does not include any tax assessed by a governmental authority. Payment for merchandise at our stores and through our direct-to-consumer channel is tendered by cash, check, credit card, debit card or gift card. Therefore, our need to collect outstanding accounts receivable for our retail and direct-to-consumer channel is negligible and mainly results from returned checks or unauthorized credit card transactions. We maintain an allowance for doubtful

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accounts for our wholesale and landscape service accounts receivable, which management reviews on a regular basis and believes is sufficient to cover potential credit losses and billing adjustments. Deposits for custom orders are recorded as a liability and recognized as a sale upon delivery of the merchandise to the customer. These custom orders, typically for upholstered furniture, are not material. Deposits for landscape services are recorded as a liability and recognized as a sale upon completion of service. Landscape services and related deposits are not material.

We account for a gift card transaction by recording a liability at the time the gift card is issued to the customer in exchange for consideration from the customer. A liability is established and remains on our books until the card is redeemed by the customer at which time we record the redemption of the card for merchandise as a sale or when we determine the likelihood of redemption is remote. We determine the probability of the gift cards being redeemed to be remote based on historical redemption patterns. Revenues attributable to gift card liabilities relieved after the likelihood of redemption becomes remote are included in sales and have not been material. Our gift cards do not expire.

## Sales Return Reserve

We record a reserve for estimated product returns where the sale has occurred during the period reported, but the return is likely to occur subsequent to the period reported and may otherwise be considered in-transit. The reserve for estimated in-transit product returns is based on our most recent historical return trends. If the actual return rate or experience is materially different than our estimate, sales return reserve would be adjusted in the future. As of October 31, 2011, January 31, 2011 and October 31, 2010, reserves for estimated sales returns in-transit totaled $\$ 9.8$ million, $\$ 11.4$ million and $\$ 10.2$ million, representing $2.2 \%, 3.0 \%$ and $2.5 \%$ of total liabilities, respectively.

## Marketable Securities

Our marketable securities may be classified as either held-to-maturity or available-for-sale. Held-to-maturity securities represent those securities that are held at amortized cost and that we have both the intent and the belief that it is not likely that we will be required to sell the debt security prior to its maturity and recovery of full amortized cost. Interest on these securities, as well as amortization of discounts and premiums, is included in interest income. Available-for-sale securities represent securities that do not meet the classification of held-to-maturity, are not actively traded and are carried at fair value, which approximates amortized cost. Unrealized gains and losses on these securities are considered temporary and therefore are excluded from earnings and are reported as a separate component of shareholders equity until realized. Other than temporary impairment losses related to credit losses are considered to be realized losses. When available-for-sale securities are sold, the cost of the securities is specifically identified and is used to determine the realized gain or loss. Securities classified as current have maturity dates of less than one year from the balance sheet date. Securities classified as non-current have maturity dates greater than one year from the balance sheet date. Available for sale securities such as auction rate securities that fail at auction and do not liquidate in the normal course are classified as non-current assets. All of our marketable securities as of October 31, 2011, January 31, 2011 and October 31, 2010 were classified as available-for-sale.

## Inventories

We value our inventories, which consist primarily of general consumer merchandise held for sale, at the lower of cost or market. Cost is determined on the first-in, first-out method and includes the cost of merchandise and import related costs, including freight, import taxes and agent commissions. A periodic review of inventory is performed in order to determine if inventory is properly stated at the lower of cost or market. Factors related to current inventories, such as future expected consumer demand and fashion trends, current aging, current and anticipated retail markdowns or wholesale discounts, and class or type of inventory, are analyzed to determine estimated net realizable values. Criteria that we utilize to quantify aging trends includes factors such as average selling cycle and seasonality of merchandise, the historical rate at which merchandise has sold below cost during

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the average selling cycle and the value and nature of merchandise currently priced below original cost. A provision is recorded to reduce the cost of inventories to its estimated net realizable value, if appropriate. The majority of inventory at October 31, 2011, January 31, 2011, and October 31, 2010 consisted of finished goods. Unfinished goods and work-in-process were not material to the overall net inventory value. Inventories as of October 31, 2011, January 31, 2011 and October 31, 2010 totaled $\$ 367.4$ million, $\$ 229.6$ million and $\$ 289.3$ million, representing $24.9 \%, 12.8 \%$ and $16.8 \%$ of total assets, respectively. Any significant unanticipated changes in the factors noted above could have a significant impact on the value of our inventories and our reported operating results.

Adjustments to provisions related to the net realizable value of our inventories are primarily based on the market value of our physical inventories, cycle counts and recent historical trends. Our estimates generally have been accurate and our reserve methods have been applied on a consistent basis. We expect the amount of our reserves to increase over time as we expand our store base and accordingly, related inventories.

## Long-Lived Assets

Our long-lived assets consist principally of store leasehold improvements, buildings, furniture and fixtures and are included in the Property and equipment, net line item in our condensed consolidated balance sheets included in this report. Store leasehold improvements are recorded at cost and are amortized using the straight-line method over the lesser of the applicable store lease term, including lease renewals which are reasonably assured, or the estimated useful life of the leasehold improvements. The typical initial lease term for our stores is ten years. Buildings are recorded at cost and are amortized using the straight-line method over 39 years. Furniture and fixtures are recorded at cost and are amortized using the straight-line method over their useful life, which is typically five years. Net property and equipment as of October 31, 2011, January 31, 2011 and October 31, 2010 totaled $\$ 670.8$ million, $\$ 586.3$ million and $\$ 582.8$ million, respectively, representing $45.4 \%$, $32.7 \%$ and $33.8 \%$ of total assets, respectively.

In assessing potential impairment of these assets, we periodically evaluate historical and forecasted operating results and cash flows on a store-by-store basis. Newly opened stores may take time to generate positive operating and cash flow results. Factors such as store type (e.g., mall versus free-standing), store location (e.g., urban area versus college campus or suburb), current marketplace awareness of our brands, local customer demographic data and current fashion trends are all considered in determining the time frame required for a store to achieve positive financial results, which, in general, is assumed to be within three years from the date a store location has opened. If economic conditions are substantially different from our expectations, the carrying value of certain of our long-lived assets may become impaired. For the nine months ended October 31, 2011 and 2010, as well as for fiscal 2011, write downs of long-lived assets were not material.

We have not historically encountered material early retirement charges related to our long-lived assets. The cost of assets sold or retired and the related accumulated depreciation or amortization is removed from the accounts with any resulting gain or loss included in net income. Maintenance and repairs are charged to selling, general and administrative expense as incurred. Major renovations or improvements that extend the service lives of our assets are capitalized over the extension period or life of the improvement, whichever is less.

As of October 31, 2011, all of our stores opened in excess of three years are expected to generate positive annual cash flow before allocation of corporate overhead.

## Accounting for Income Taxes

As part of the process of preparing our condensed consolidated financial statements, we are required to estimate our income taxes in each of the tax jurisdictions in which we operate. This process involves estimating our actual current tax obligations together with assessing temporary differences resulting from differing treatment of certain items for tax and accounting purposes, such as depreciation of property and equipment and

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valuation of inventories. These temporary differences result in deferred tax assets and liabilities, which are included within our condensed consolidated balance sheet. We then assess the likelihood that our deferred tax assets will be recovered from future taxable income. Actual results could differ from this assessment if adequate taxable income is not generated in future periods. Net deferred tax assets as of October 31, 2011, January 31, 2011 and October 31, 2010 totaled $\$ 54.0$ million, $\$ 52.1$ million and $\$ 54.0$ million, representing $3.7 \%, 2.9 \%$ and $3.1 \%$ of total assets, respectively.

To the extent we believe that recovery of an asset is at risk, we establish valuation allowances. To the extent we establish valuation allowances or increase the allowances in a period, we include an expense within the tax provision in the condensed consolidated statement of income. Valuation allowances as of October 31, 2011, January 31, 2011 and October 31, 2010 were $\$ 2.7$ million, $\$ 2.6$ million and $\$ 2.2$ million, respectively. Valuation allowances are based on evidence of our ability to generate sufficient taxable income in certain foreign and state jurisdictions. In the future, if enough evidence of our ability to generate sufficient future taxable income in these jurisdictions becomes apparent, we would be required to reduce our valuation allowances, resulting in a reduction in income tax expense in the condensed consolidated statement of income. On a quarterly basis, management evaluates the likelihood that we will realize the deferred tax assets and adjusts the valuation allowances, if appropriate.

Our tax liability for uncertain tax positions contains uncertainties because we are required to make assumptions and to apply judgment to estimate the exposures associated with our various filing positions. Although we believe that the judgments and estimates discussed herein are reasonable, actual results may differ, and we may be exposed to losses or gains that could be material.

## Accounting for Contingencies

From time to time, we are named as a defendant in legal actions arising from our normal business activities. We are required to record an estimated loss contingency when information available prior to issuance of our financial statements indicates that it is probable that an asset has been impaired or a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Accounting for contingencies arising from contractual disputes or legal proceedings requires management to use its best judgment when estimating an accrual related to such contingencies. As additional information becomes known, our accrual for a loss contingency could fluctuate, thereby creating variability in our results of operations from period to period. Likewise, an actual loss arising from a loss contingency that significantly exceeds the amount accrued in our financial statements could have a material adverse impact on our operating results for the period in which such actual loss becomes known.

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## Results of Operations

## As a Percentage of Net Sales

The following tables set forth, for the periods indicated, the percentage of our net sales represented by certain income statement data and the change in certain income statement data from period to period. This table should be read in conjunction with the discussion that follows:

|  | Three Months Ended October 31, 2011 <br> 2010 |  | Nine Months Ended October 31, 20112010 |  |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Cost of sales, including certain buying, distribution and occupancy costs | 64.6 | 58.9 | 63.2 | 58.2 |
| Gross profit | 35.4 | 41.1 | 36.8 | 41.8 |
| Selling, general and administrative expenses | 23.4 | 22.8 | 24.2 | 23.5 |
| Income from operations | 12.0 | 18.3 | 12.6 | 18.3 |
| Other income, net | 0.4 | 0.1 | 0.3 | 0.1 |
| Income before income taxes | 12.4 | 18.4 | 12.9 | 18.4 |
| Income tax expense | 4.1 | 5.7 | 4.5 | 6.1 |
| Net income | 8.3\% | 12.7\% | 8.4\% | 12.3\% |

## Three Months Ended October 31, 2011 Compared To Three Months Ended October 31, 2010

Net sales in the third quarter of fiscal 2012 increased by $6.3 \%$ to $\$ 610.0$ million, from $\$ 573.6$ million in the third quarter of fiscal 2011. The $\$ 36.4$ million increase was attributable to a $\$ 32.0$ million, or $5.9 \%$, increase in retail segment net sales and a $\$ 4.4$ million, or $12.7 \%$, increase in our wholesale segment net sales (excluding sales to our retail segment). Retail segment net sales for the three months ended October 31, 2011 accounted for $93.6 \%$ of total net sales compared to $94.0 \%$ of total net sales for the three months ended October 31, 2010.

The growth in our retail segment net sales during the third quarter of fiscal 2012 was driven by increases of $\$ 43.3$ million in non-comparable and new store net sales and a $\$ 17.5$ million, or $16.5 \%$, increase in direct-to-consumer net sales. These increases were partially offset by a $\$ 28.8$ million, or $7.0 \%$, decrease in comparable store net sales. Our total company comparable retail segment net sales decrease of $2.6 \%$ was comprised of decreases of $6.6 \%$ and $0.4 \%$ at Anthropologie and Urban Outfitters, respectively, partially offset by a an increase of $14.1 \%$ at Free People. The increase in net sales attributable to non-comparable and new stores was primarily the result of operating 72 new or existing stores during the third quarter of fiscal 2012 that were not in operation for the full comparable quarter last fiscal year. Comparable store net sales decreases for the third quarter of fiscal 2012 were primarily due to a decrease in transactions, units per transaction and lower average unit sales prices. The direct-to-consumer net sales increase was driven by increased traffic to our web sites combined with an increase in average order value, which more than offset a decline in the conversion rate. Thus far during the fourth quarter of fiscal 2012, comparable retail segment net sales are mid single-digit positive.

The increase in our wholesale segment net sales during the third quarter of fiscal 2012, as compared to the third quarter of fiscal 2011, was due to a $\$ 5.8$ million, or a $17.8 \%$, increase at Free People wholesale driven by an increase in transactions and slightly higher average unit sales prices. Our wholesale segment net sales increase was partially offset by a $\$ 1.4$ million decline in Leifsdottir net sales resulting from the discontinuation of wholesale distribution of the Leifsdottir brand, which began in the first quarter of fiscal 2012.

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Gross profit as a percentage of net sales for the third quarter of fiscal 2012 decreased to $35.4 \%$ of net sales from $41.1 \%$ of net sales in the comparable period in fiscal 2011. The decrease in the gross profit percentage during the third quarter of fiscal 2012 was principally due to increased merchandise markdowns to clear slow-moving women s apparel inventory at both Anthropologie and Urban Outfitters, as well as occupancy deleverage caused by negative comparable store sales. Gross profit for the third quarter of fiscal 2012 decreased by $\$ 19.9$ million, or $8.4 \%$, to $\$ 216.1$ million from $\$ 236.0$ million in the comparable quarter in fiscal 2011. The decrease was primarily due to lower merchandise margins resulting from higher markdowns. Total inventories at October 31, 2011 increased by $\$ 78.1$ million, or $27.0 \%$, to $\$ 367.4$ million from $\$ 289.3$ million at October 31, 2010. This increase was primarily due to higher comparable retail segment inventory (which includes our direct-to-consumer channel), which increased by $18 \%$ at cost while total comparable store inventory increased by $13 \%$ at cost. The balance of the total inventory increase was driven by the acquisition of inventory to stock new retail stores.

Selling, general and administrative expenses as a percentage of net sales increased during the third quarter of fiscal 2012 to $23.4 \%$ of net sales, compared to $22.8 \%$ of net sales for the third quarter of fiscal 2011. The increase in percentage was primarily due to the deleverage of direct selling and supervisory costs, driven by negative comparable sales. Selling, general and administrative expenses, in the third quarter of fiscal 2012, increased by $\$ 11.5$ million, to $\$ 142.7$ million, from $\$ 131.2$ million in the third quarter of fiscal 2011. The dollar increase versus the prior year was primarily related to the operating expenses of new and non-comparable stores.

Income from operations decreased to $12.0 \%$ of net sales, or $\$ 73.4$ million, for the third quarter of fiscal 2012 compared to $18.3 \%$ of net sales, or $\$ 104.8$ million, for the third quarter of fiscal 2011.

Our effective tax rate, for the third quarter of fiscal 2012, increased to $32.8 \%$ of income before income taxes compared to $30.8 \%$ of income before income taxes for the third quarter of fiscal 2011. The prior year comparable period effective tax rate was favorably affected by certain non-recurring items.

## Nine Months Ended October 31, 2011 Compared To Nine Months Ended October 31, 2010

Net sales for the nine months ended October 31, 2011 increased by $\$ 137.4$ million, or $8.6 \%$, to $\$ 1.74$ billion from $\$ 1.61$ billion in the comparable period of fiscal 2011. This increase was attributable to a $\$ 125.6$ million, or $8.3 \%$, increase in retail segment net sales in addition to an $\$ 11.8$ million, or $13.1 \%$, increase in wholesale segment net sales (excluding sales to our retail segment). Retail segment net sales for the nine months ended October 31, 2011 accounted for $94.2 \%$ of total net sales compared to $94.4 \%$ of total net sales for the nine months ended October 31, 2010.

The growth in our retail segment net sales during the nine months ended October 31, 2011 was driven by increases of $\$ 128.8$ million in non-comparable and new store net sales, and a $\$ 49.5$ million, or $17.2 \%$, increase in direct-to-consumer net sales. These increases were partially offset by a $\$ 52.7$ million, or $4.6 \%$, decrease in comparable store sales. Our total company comparable retail segment net sales decreased $0.8 \%$ due to a $4.4 \%$ decrease at Anthropologie partially offset by increases of $20.1 \%$ and $0.7 \%$ at Free People and Urban Outfitters, respectively. The increase in net sales attributable to non-comparable and new stores was primarily the result of operating 88 new or existing stores that were not in operation for the full comparable period last fiscal year. Comparable store net sales decreases for the first nine months of fiscal 2012 were primarily due to a decrease in transactions and lower units per transaction partially offset by higher average unit sales prices. Direct-to-consumer net sales, during the first nine months of fiscal 2012, increased over the comparable prior year period driven by increased traffic to our web sites combined with an increase in average order value, which more than offset a decline in the conversion rate.

The increase in our wholesale segment net sales during the first nine months of fiscal 2012, as compared to the comparable period in fiscal 2011, was due to a $\$ 13.5$ million, or a $16.4 \%$, increase at Free People wholesale driven by an increase in transactions and higher average unit sales prices. Our wholesale segment net sales

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increase was partially offset by a $\$ 1.7$ million decline in Leifsdottir net sales resulting from the discontinuation of wholesale distribution of the Leifsdottir brand, which began in the first quarter of fiscal 2012.

Gross profit percentage for the nine months ended October 31, 2011 decreased to $36.8 \%$ of net sales from $41.8 \%$ of net sales in the comparable period in fiscal 2011. The decrease in the gross profit percentage was principally due to increased merchandise markdowns to clear slow-moving inventory, primarily associated with women s apparel at Anthropologie and Urban Outfitters. Gross profit for the nine months ended October 31, 2011 decreased by $\$ 31.0$ million, or $4.6 \%$, to $\$ 640.6$ million from $\$ 671.6$ million in the comparable quarter in fiscal 2011. This decrease was primarily related to lower merchandise margins resulting from higher markdowns.

Selling, general and administrative expenses as a percentage of net sales increased for the nine months ended October 31, 2011 to $24.2 \%$ of net sales compared to $23.5 \%$ of net sales for the comparable period in fiscal 2011. The increase was primarily due to higher e-commerce and related catalog investments, as well as, the deleverage of direct selling and supervisory costs driven by negative comparable store sales. Selling, general and administrative expenses for the nine months ended October 31, 2011 increased by $\$ 42.7$ million, or $11.3 \%$, to $\$ 420.4$ million from $\$ 377.7$ million in the comparable period in fiscal 2011. The dollar increase versus the prior year was primarily related to the operating expenses of new and non-comparable stores.

Income from operations decreased to $12.6 \%$ of net sales, or $\$ 220.2$ million, during the nine months ended October 31, 2011 compared to $18.3 \%$ of net sales, or $\$ 293.9$ million, for the comparable period in fiscal 2011.

Our effective tax rate increased to $35.0 \%$ of income before income taxes for the nine months ended October 31, 2011 from $33.2 \%$ of income before income taxes for the comparable period of fiscal 2011. The prior year comparable period effective tax rate was favorably affected by certain non-recurring items. We are planning for our annual effective tax rate to be approximately $36 \%$ of income before income taxes for the full year for fiscal 2012.

## Liquidity and Capital Resources

Cash, cash equivalents and marketable securities were $\$ 259.2$ million as of October 31, 2011, as compared to $\$ 808.7$ million as of January 31 , 2011 and $\$ 689.8$ million as of October 31, 2010. Cash provided by operating activities for the nine months ended October 31, 2011 decreased by $\$ 111.9$ million to $\$ 129.1$ million from $\$ 241.0$ million for the nine months ended October 31, 2010. This decrease in cash provided by operating activities during the third quarter of fiscal 2012 versus the third quarter of fiscal 2011, was primarily due to a decrease in net income and an increase in inventory, primarily to stock new retail stores. Our working capital was $\$ 343.3$ million at October 31, 2011 compared to $\$ 593.0$ million at January 31, 2011 and $\$ 661.6$ million at October 31, 2010.

Cash provided by investing activities for the nine months ended October 31, 2011 was $\$ 147.8$ million, primarily resulting from sales and maturities of marketable securities used to fund share repurchases, partially offset by cash paid for property and equipment and purchases of marketable securities. Cash paid for property and equipment for the nine months ended October 31, 2011 and 2010 was $\$ 139.6$ million and $\$ 106.7$ million, respectively, and was mainly used to expand and support our store base and our distribution and fulfillment facilities.

Cash used in financing activities for the nine months ended October 31, 2011 was $\$ 534.3$ million, which primarily related to share repurchases during the period.

During the last two years, we have mainly satisfied our cash requirements through our cash flow from operations. Our primary uses of cash have been to repurchase shares of our common stock, open new stores and purchase inventories. We have also continued to invest in our direct-to-consumer efforts, technology, warehouse and distribution facilities, our home office facilities and our international subsidiaries.

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We believe net cash provided by operating activities during fiscal 2012, combined with available cash on hand will be used primarily to construct and open approximately 57 new stores, renovate certain existing stores, complete construction of our distribution and fulfillment facilities in Rushden, England, continue construction of our distribution and fulfillment facility in Reno, Nevada, upgrade our systems, increase our brand marketing investments, including catalog circulation, and purchase inventory for our stores, direct-to-consumer and wholesale businesses at levels appropriate to maintain our planned sales growth. We plan to increase the level of capital expenditures during fiscal 2012 to a range of approximately $\$ 180$ million to $\$ 190$ million. We believe that our new store, catalog and inventory investments have the ability to generate positive cash flow within a year. We believe improvements to our home office, distribution and fulfillment facilities are necessary to adequately support our growth. We may also enter into one or more acquisitions or transactions related to the expansion of our brands.

On February 28, 2006, our Board of Directors approved a stock repurchase program which authorized us to repurchase up to 8.0 million common shares. On November 16, 2010 and August 25, 2011, our Board of Directors approved two separate stock repurchase authorizations of 10 million additional common shares. These additional authorizations supplemented our 2006 stock repurchase program.

During the three and nine months ended October 31, 2011, we repurchased and subsequently retired 13.3 million common shares at a total cost of $\$ 322.3$ million and 20.5 million common shares at a total cost of $\$ 538.3$ million, respectively. The average cost per share of the repurchases for the three and nine months ended October 31, 2011 was $\$ 24.19$ and $\$ 26.27$ per share, respectively, including commissions. During the three and nine months ended October 31, 2010, we repurchased and subsequently retired 4.3 million common shares at a total cost of $\$ 132.7$ million and 6.3 million common shares at a total cost of $\$ 200.7$ million, respectively. The average cost per share of the repurchases for the three and nine months ended October 31, 2010 was $\$ 31.06$ and $\$ 31.92$ respectively, including commissions. During the nine months ended October 31, 2010, we repurchased and subsequently retired 112,770 common shares for $\$ 4.0$ million from an employee to meet a minimum statutory tax withholding requirement. As of October 31, 2011, no common shares were available for repurchase under the program.

On April 25, 2011, we amended our line of credit facility (the Line ) with Wells Fargo Bank, National Association (successor by merger to Wachovia Bank, National Association). This amendment extended the term of the Line for three years, increased the accordion feature from $\$ 100$ million to $\$ 175$ million, reduced the interest rate margin for certain cash advances and modified certain financial covenants and terms. The Line contains a sub-limit for borrowings by our European subsidiaries that are guaranteed by us. Cash advances bear interest at LIBOR plus $0.50 \%$ to $1.50 \%$ based on our achievement of prescribed adjusted debt ratios. The Line subjects us to various restrictive covenants, including maintenance of certain financial ratios such as adjusted debt. The covenants also include limitations on our capital expenditures, ability to repurchase shares and the payment of cash dividends. On October 31, 2011, we further amended the Line to revise certain financial covenants which included removing the limitation on share repurchases, as well as to join certain of our subsidiaries as additional borrowers and guarantors and release certain others. As of and during the nine months ended October 31, 2011, there were no borrowings under the Line and we were in compliance with all covenants under the Line. Outstanding letters of credit and stand-by letters of credit under the Line totaled approximately $\$ 60.5$ million as of October 31, 2011. The available credit, including the accordion feature, under the Line was $\$ 114.5$ million as of October 31, 2011. We expect the Line to satisfy our credit needs through at least fiscal 2014.

## Off-Balance Sheet Arrangements

As of and for the nine months ended October 31, 2011, except for operating leases entered into in the normal course of business, we were not party to any material off-balance sheet arrangements.

## Other Matters

## Recent Accounting Pronouncements

See Note 2, Recently issued accounting pronouncements, of the Notes to our Condensed Consolidated Financial Statements included in this Quarterly Report on Form 10-Q for a description of recently issued and adopted accounting pronouncements, including the dates of adoption and impacts on our results of operations, financial position and cash flows.

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## Item 3. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to the following types of market risks fluctuations in the purchase price of merchandise, as well as other goods and services; the value of foreign currencies in relation to the U.S. dollar; and changes in interest rates. Due to our inventory turnover rate and our historical ability to pass through the impact of any generalized changes in our cost of goods to our customers through pricing adjustments, commodity and other product risks are not expected to be material. We purchase substantially all of our merchandise in U.S. dollars, including a portion of the goods for our stores located in Canada and Europe.

Our exposure to market risk for changes in interest rates relates to our cash, cash equivalents and marketable securities. As of October 31, 2011 and 2010, our cash, cash equivalents and marketable securities consisted primarily of funds invested in money market accounts, corporate bonds, Federal Government Agencies, pre-refunded tax-exempt municipal bonds rated A or better, certificates of deposit, FDIC insured corporate bonds, auction rate securities ( ARS ) rated A or better, which bear interest at variable rates, and treasury bills. Due to the average maturity and conservative nature of our investment portfolio, we believe a 100 basis point change in interest rates would not have a material effect on the condensed consolidated financial statements. As the interest rates on a material portion of our cash, cash equivalents and marketable securities are variable, a change in interest rates earned on the cash, cash equivalents and marketable securities would impact interest income along with cash flows, but would not impact the fair market value of the related underlying instruments.

Our ARS are invested in A or better rated issuances that represent interests in municipal and student loan related collateralized debt obligations, all of which are guaranteed by either government agencies and/or insured by private insurance agencies up to $97 \%$ or greater of par value. Our ARS had a par value and fair value of $\$ 23.7$ million and $\$ 21.0$ million as of October 31, 2011, $\$ 33.3$ million and $\$ 29.5$ million as of January 31 , 2011 and $\$ 33.9$ million and $\$ 30.1$ million as of October 31, 2010, respectively. As of October 31, 2011, all of the ARS we held failed to liquidate at auction due to lack of market demand. Based on review of credit quality, collateralization, final stated maturity, estimates of the probability of being called or becoming liquid prior to final maturity, redemptions of similar ARS, previous market activity for the same investment security, impact due to extended periods of maximum auction rates and valuation models, we have recorded $\$ 2.7$ million of temporary impairment on our ARS as of October 31, 2011, $\$ 3.8$ million as of January 31, 2011 and $\$ 3.7$ million as of October 31, 2010. To date, we have collected all interest payable on outstanding ARS when due and expect to continue to do so in the future. We do not have the intent to sell the underlying securities prior to their recovery and we believe that it is not likely that we will be required to sell the underlying securities prior to their anticipated recovery of full amortized cost. As a result of the current illiquidity, we have classified all ARS as non-current assets under marketable securities. We continue to monitor the market for ARS and consider the impact, if any, on the fair value of our investments.

## Item 4. Controls and Procedures

We maintain disclosure controls and procedures designed to ensure that information required to be disclosed by us in our Securities Exchange Act of 1934 reports is recorded, processed, summarized and reported on a timely basis and that such information is accumulated and communicated to management, including the Principal Executive Officer and the Principal Financial Officer, as appropriate, to allow timely decisions regarding the required disclosure. As of the end of the period covered by this Form 10-Q, an evaluation was performed under the supervision and with the participation of our management, including the Principal Executive Officer and the Principal Financial Officer, of the effectiveness of the design and operation of these disclosure controls and procedures. Based on that evaluation, the Principal Executive Officer and the Principal Financial Officer concluded that our disclosure controls and procedures were effective.

There have been no changes in our internal controls over financial reporting during the quarter ended October 31, 2011 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

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## PART II

## OTHER INFORMATION

## Item 1. Legal Proceedings

We are party to various legal proceedings arising from normal business activities. Management believes that the ultimate resolution of these matters will not have a material adverse effect on our financial position or results of operations.

## Item 1A. Risk Factors

There have been no material changes in our risk factors since January 31, 2011. Please refer to our Annual Report on Form 10-K for the fiscal year ended January 31, 2011, filed with the United States Securities and Exchange Commission on April 1, 2011, for a list of our risk factors.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

A summary of the repurchase activity under the 2006 stock repurchase program, including additional subsequent authorizations, for the quarter ended October 31, 2011 is as follows:


1 On March 9, 2006 the Company announced the February 28, 2006 Board of Directors approval of a stock repurchase program that authorized the repurchase of up to $8,000,000$ common shares subject to prevailing market conditions. The program has no expiration date. As of October 31, 2011, repurchases under this portion of the program were complete.
2 On November 16, 2010, the Company s Board of Directors authorized the repurchase of $10,000,000$ additional shares of the Company s common stock subject to prevailing market conditions. This authorization supplemented the Company s 2006 stock repurchase program. As of October 31, 2011, repurchases under this portion of the program were complete
3 On August 25, 2011 the Company s Board of Directors authorized the repurchase of 10,000,000 additional shares of the Company s common stock subject to prevailing market conditions. This authorization supplemented the Company s 2006 stock repurchase program. As of October 31, 2011, there were no shares available for repurchase under the program.

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## Item 5. Other Information

On August 16, 2011, the Compensation Committee of the Board of Directors of the Company, consistent with the Company s prior compensation practices, approved incentive equity awards composed of performance based restricted stock units (PSUs) to officers of the Company pursuant to the Company s shareholder-approved 2008 Stock Incentive Plan. Each PSU represents a contingent right to receive one of the Company s common shares. The equity awards issued to the Company s named executive officers were as follows:

| Name | PSUs <br> awarded |
| :--- | ---: |
| Eric Artz | 50,000 |
| Chief Financial Officer | 65,000 |
| Wendy McDevitt | 80,000 |
| President, Terrain |  |
| Wendy Wurtzburger |  |
| Chief Merchandising and Design Officer, Anthropologie |  |

The PSUs are eligible to vest on August 16, 2016, contingent on the continued employment of the reporting person through such date and the satisfaction of the requirement that the average closing price of the Company s common shares be at least $\$ 35.00$ during the six month period before the vesting date; provided, however, that the number of PSUs that vest is limited to the number of PSUs on the day before the vesting date equal to five times the fair market value of the award on the grant date.

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## Item 6. Exhibits

(a) Exhibits

Exhibit

| Number | Description |
| :---: | :---: |
| 3.1 | Amended and Restated Articles of Incorporation incorporated by reference to Exhibit 3.1 of the Company s Quarterly Report on Form 10-Q filed on September 9, 2004. |
| 3.2 | Amendment No. 1 to Amended and Restated Articles of Incorporation incorporated by reference to Exhibit 3.2 of the Company s Quarterly Report on Form 10-Q filed on September 9, 2004. |
| 3.3 | Amended and Restated Bylaws are incorporated by reference to Exhibit 3.1 of the Company s Current Report on Form 8-K filed on March 2, 2009. |
| 10.1 | Amendment No. 5 to Amended and Restated Credit Agreement dated October 31, 2011 is incorporated by reference to Exhibit 10.1 of the Company s current report on Form 8-K filed on November 4, 2011. |
| 10.2* | 2008 Plan Form of Performance/Restricted Stock Unit Agreement. |
| 10.3* | 2008 Plan Form of Stock Appreciation Right Agreement. |
| 31.1* | Rule 13a-14(a)/15d-14(a) Certification of the Principal Executive Officer. |
| 31.2* | Rule 13a-14(a)/15d-14(a) Certification of the Principal Financial Officer. |
| 32.1 ** | Section 1350 Certification of the Principal Executive Officer. |
| 32.2 ** | Section 1350 Certification of the Principal Financial Officer. |
| 101.INS** | XBRL Instance Document. |
| 101.SCH** | XBRL Taxonomy Extension Schema. |
| 101.CAL** | XBRL Taxonomy Extension Calculation Linkbase. |
| 101.LAB** | XBRL Taxonomy Extension Label Linkbase. |
| 101.PRE** | XBRL Taxonomy Extension Presentation Linkbase. |
| 101.DEF** | XBRL Taxonomy Extension Definition Linkbase. |

## * Filed herewith

** Furnished herewith
Attached as Exhibits 101 to this report are the following financial statements from the Company s Quarterly Report on Form 10-Q for the three months and nine months ended October 31, 2011, filed with the Securities and Exchange Commission on December 12, 2011, formatted in XBRL (eXtensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets; (ii) the Condensed Consolidated Statements of Income; (iii) the Condensed Consolidated Statements of Cash Flows and (iv) the Notes to Condensed Consolidated Financial Statements. Pursuant to Rule 406T of Regulation S-T, the XBRL related information in Exhibits 101 to this Quarterly Report on Form 10-Q shall not be deemed filed as a part of a registration statement or prospectus for purposes of Section 11 or 12 of the Securities Act of 1933 , as amended and is not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of those sections.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: December 12, 2011

URBAN OUTFITTERS, INC.

| By: | /s/ <br> Glen T. Senk <br> Glen T. Senk |
| :---: | :---: |
| Chief Executive Officer |  |
| (Principal Executive Officer) |  |

By: $\quad$ /s/ $\begin{aligned} & \text { Eric Artz } \\ & \text { Eric Artz }\end{aligned}$
Chief Financial Officer
(Principal Financial Officer)

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## EXHIBIT INDEX

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