SEALED AIR CORP/DE Form DEF 14A April 04, 2012 Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

SCHEDULE 14A

(Rule 14a-101)

INFORMATION REQUIRED IN PROXY STATEMENT

SCHEDULE 14A INFORMATION

Proxy Statement Pursuant to Section 14(a) of the

Securities Exchange Act of 1934

(Amendment No.)

Filed by the Registrant x

Filed by a Party other than the Registrant "

Check the appropriate box:

- " Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- x Definitive Proxy Statement
- " Definitive Additional Materials
- " Soliciting Material Pursuant to §240.14a-12

Sealed Air Corporation

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payı	ment c	of Filing Fee (Check the appropriate box):
x	No f	See required.
	Fee	computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
	(1)	Title of each class of securities to which transaction applies:
	(2)	Aggregate number of securities to which transaction applies:
	(3)	Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
	(4)	Proposed maximum aggregate value of transaction:
	(5)	Total fee paid:
	Fac	paid previously with preliminary materials.
	ree	paid previously with premimiary materials.
		ck box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.
	(1)	Amount Previously Paid:
	(2)	Form, Schedule or Registration Statement No.:

(3)	Filing Part	
1.71	FIIIII Fait	٧.

(4) Date Filed:

Table of Contents

Sealed Air Corporation

200 Riverfront Boulevard

Elmwood Park, NJ 07407-1033

April 4, 2012

Dear Fellow Stockholder:

It is my pleasure to invite you to attend the Annual Meeting of Stockholders of Sealed Air Corporation scheduled to be held on Thursday, May 17, 2012 at 10:00 a.m., Eastern Time, at the Saddle Brook Marriott at 138 New Pehle Avenue, Saddle Brook, New Jersey 07663. Your Board of Directors and senior management look forward to greeting you at the meeting.

At this meeting, you will be asked to elect the entire Board of Directors of Sealed Air and to ratify the selection of KPMG LLP, an Independent Registered Public Accounting Firm, as our independent registered public accounting firm for 2012. In addition, you will be asked for an advisory vote on our executive compensation as disclosed in the proxy statement. These matters are important, and we urge you to vote in favor of the nominees, our executive compensation and the ratification of the appointment of our independent auditor.

For your convenience, we are also offering a webcast of the meeting. If you choose to follow the meeting via webcast, go to http://ir.sealedair.com shortly before the meeting time and follow the instructions to join the event. We will also provide a replay of this meeting for your reference.

This year as in 2011 we are taking advantage of the Securities and Exchange Commission rule that allows us to furnish proxy materials to our stockholders over the Internet. This e-proxy process expedites stockholders receipt of proxy materials, lowers our costs and reduces the environmental impact of our Annual Meeting. Today, we sent to most of our stockholders a Notice of Internet Availability of Proxy Materials containing instructions on how to access our 2012 proxy statement and 2011 annual report and vote via the Internet. Other stockholders will receive a copy of the proxy statement and annual report by mail or e-mail.

Regardless of the number of shares of common stock you own, it is important that you submit your vote in person or by proxy. You will find the instructions for voting on the Notice of Internet Availability of Proxy Materials or proxy card. We appreciate your prompt cooperation.

On behalf of your Board of Directors, we thank you for your ongoing support.

Sincerely,

William V. Hickey

President and

Chief Executive Officer

Table of Contents

SEALED AIR CORPORATION

200 Riverfront Boulevard

Elmwood Park, New Jersey 07407-1033

PROXY STATEMENT

Dated April 4, 2012

For the 2012 Annual Meeting of Stockholders

General Information

We are furnishing this Proxy Statement and related proxy materials in connection with the solicitation by the Board of Directors of Sealed Air Corporation (Sealed Air, the Company, we, us or our), a Delaware corporation, of proxies to be voted at our 2012 Annual Meeting of Stockholders and at any adjournments. We are providing these materials to the holders of Sealed Air common stock, par value \$0.10 per share. We are first making available or mailing the materials on or about April 4, 2012 to stockholders of record at the close of business on March 19, 2012.

The Annual Meeting is scheduled to be held:

Date: Thursday, May 17, 2012 Time: 10:00 a.m., Eastern Time Place: Saddle Brook Marriott

138 New Pehle Avenue

Saddle Brook, New Jersey 07663

Your vote is important. Please see the detailed information that follows.

Table of Contents

2012 Proxy Summary

This summary highlights information contained elsewhere in this proxy statement. This summary does not contain all of the information that you should consider, and you should read the entire proxy statement carefully before voting.

Annual Meeting of Stockholders

Time and Date 10:00 a.m. (ET) May 17, 2012

Place Saddle Brook Marriott

138 New Pehle Avenue

Saddle Brook, New Jersey 07663

Record Date March 19, 2012

Voting Stockholders of record of Sealed Air common stock at the close of business on March 19, 2012, the record date, will be entitled to vote at the

Annual Meeting. Each outstanding share is entitled to one vote.

Annual Meeting Agenda

Board Vote

Recommendation

Election of Directors (Proposals 1-11)	FOR each Director Nominee
Advisory Vote on Executive Compensation	FOR
Ratification of Auditors	FOR

How to Cast Your Vote

You can vote by any of the following methods:

Internet (http://www.proxyvoting.com/see/) until May 16, 2012;

Telephone (1-866-540-5760) until May 16, 2012;

Completing, signing and returning your proxy or voting instruction card before May 16, 2012; or

In person, at the annual meeting: If you are a shareholder of record, your admission ticket is attached to your proxy card. If your shares are held in the name of a broker, nominee or other intermediary, you must bring proof of ownership with you to the meeting.

Governance of the Company

Corporate Governance Guidelines
Independence of Directors
Code of Conduct
Board Oversight of Risk
Communicating with Directors
Board Leadership Structure Board of Directors Overview
Audit Committee
Nominating and Corporate Governance Committee
Organization and Compensation Committee
Compensation Committee Interlocks and Insider Participation

2

Table of Contents

PROXY SUMMARY

Director Nominees

		In Experience/	ndepei (Ye	ndent s/No)				
Name	Age	since	Occupation	Qualifications	Yes	No	Committee Memberships	Other Company Boards
Hank Brown	72	1997	Senior Counsel at Brownstein Hyatt Farber Schreck	Leadership Industry Government	X		Audit (Chair) Nominating and Corporate Governance	Sensient Technologies Corporation
Michael Chu	63	2002	Managing Director of IGNIA Fund and Professor at Harvard Business School	Leadership Global Finance	X		Audit Organization and Compensation Committee	Arcos Dorados
Lawrence R. Codey	67	1993	Retired President and COO of PSE&G	Leadership Government Finance	X		Audit Nominating and Corporate Governance	Horizon Blue Shield Blue Cross of New Jersey United Water Resources
Patrick Duff	54	2010	General Partner of Prospect Associates	Leadership Finance Education	X		Audit	
T.J. Dermot Dunphy	80	1969	Chairman of private equity firm. Retired CEO of Sealed Air Corporation	Leadership Industry Finance		X		
William V. Hickey	67	1999	CEO of Sealed Air Corporation	Leadership Industry Finance		X		Public Service Enterprise Group Incorporated Sensient Technologies Corporation
Jacqueline B. Kosecoff	62	2005	Managing Partner of Moriah Partners LLC	Leadership Industry Global	X		Nominating and Corporate Governance Organization and Compensation Committee	CareFusion Corporation Steris Corporation
Kenneth P. Manning	70	2002	Chairman and CEO of Sensient Technologies Corporation	Leadership Industry Global	X		Nominating and Corporate Governance Organization and Compensation Committee	Sensient Technologies Corporation
William J. Marino	68	2002	Retired Chairman, President and CEO of Horizon Blue Shield Blue Cross of New Jersey	Leadership Industry Governance	X		Nominating and Corporate Governance Organization and Compensation Committee	Sun Bancorp
Richard L. Wambold	60	2012	Retired CEO of Reynolds/Pactiv Food Service and Consumer Products	Leadership Industry Global	X			Precision Castparts Corp. Cooper Tire & Rubber Company
Jerry R. Whitaker	61	2012	Retired President of Electrical Sector- Americas, Eaton Corporation	Leadership Global Industry	X			Crescent Electric Corporation Matthews International Corporation

2011 Review

(For more detail please see 2011 Annual Report)

Price Range of Common Stock

High

Low

Year Ended December 31, 2006 Quarter \$12.21 \$9.49 Year Ended December 31, 2007 First Quarter \$12.56 \$10.00 Second Quarter \$13.60 \$9.19 Third Quarter \$10.31 \$8.36 Fourth

First Quarter \$13.78 \$11.35 Second Quarter \$12.72 \$9.63 Third Quarter \$11.63 \$9.00 Fourth Quarter \$10.13 \$5.81

Since inception, we have not declared or paid any cash dividends on our common stock, and we currently plan to retain all earnings to support the development and expansion of our business. We have no present intention of paying any dividends on our common stock in the foreseeable future. However, the board of directors periodically reviews our dividend policy to determine whether the declaration of dividends is appropriate. In addition, the terms of the debt agreement restrict our ability to pay dividends of more than \$2,000,000 per year.

On June 15, 2001, our Board of Directors authorized the repurchase, from time to time, of up to 2,940,939 shares of On Assignment, Inc.'s common stock. As of December 31, 2006, we had repurchased 2,662,500 shares of our common stock at a total cost of \$22,970,000. During the fourth quarter of 2007, we purchased the additional 278,439 remaining authorized shares.

Issuer Purchases of Equity Securities

Period	Total number of shares purchased	Averag pa per s	id	Total number of shares purchased as part of publicly announced plans or programs	Maximum number of shares that may yet be purchased under the plans or programs
October 1 October 31, 2007		\$			278,439
November 1 November 30, 2007					278,439
December 1 December 31, 2007	278,439		7.17	278,439	
Total	278,439	\$	7.17	278,439	
		26			

Stock Performance Graph

The following graph compares the performance of On Assignment's common stock price during the period from December 31, 2002 to December 31, 2007 with the composite prices of companies listed on the NASDAQ Stock Market and of companies included in the SIC Code No. 736 Personnel Supply Services Companies Index. The companies listed in the SIC Code No. 736 include peer companies in the same industry or line of business as On Assignment.

The graph depicts the results of investing \$100 in On Assignment's common stock, the NASDAQ Stock Market composite index and an index of the companies listed in the SIC Code No. 736 on December 31, 2002 and assumes that dividends were reinvested during the period.

The comparisons shown in the graph below are based upon historical data, and we caution stockholders that the stock price performance shown in the graph below is not indicative of, nor intended to forecast, potential future performance.

Year Ended December 31,

		2002	2003	2004	2005	2006	2007
On Assignment, Inc.	\$	100.00	\$ 61.15	\$ 60.92	\$ 128.05	\$ 137.91	\$ 82.28
SIC Code No. 736 Index Personnel							
Supply Services Company Index	\$	100.00	\$ 155.84	\$ 152.26	\$ 157.53	\$ 198.25	\$ 146.72
NASDAQ Stock Market Index	\$	100.00	\$ 150.36	\$ 163.00	\$ 166.58	\$ 183.68	\$ 201.91
Item 6. Selected Financial Data							

The following table presents selected financial data of On Assignment as of, and for the years ended December 31, 2003, 2004, 2005, 2006 and 2007. This selected financial data should be read

27

in conjunction with the consolidated financial statements and notes thereto included under "Financial Statements and Supplementary Data" in Part II, Item 8 of this report.

Year Ended December 31,

	2003			2004	2005		2006			2007
			(iı	n thousand	ds, e	except per	sha	re data)		
Income Statement Data:										
Revenues	\$	209,554	\$	193,574	\$	237,856	\$	287,566	\$	567,180
Cost of services		153,381		143,663		174,627		209,725		387,643
					_					
Gross profit		56,173		49,911		63,229		77,841		179,537
Selling, general and administrative										
expenses		59,435		66,695		64,135		67,900		151,942
Impairment of intangibles				3,907						
Impairment of goodwill		79,897		26,421						
Operating (loss) income		(83,159)		(47,112)		(906)		9,941		27,595
Interest expense		(8)		(7)		(200)		(54)		(10,968)
Interest income		400		402		681		1,698		1,394
		400		402		081		1,098		
Change in fair value of interest rate swap										(1,206)
(Loss) income before income taxes		(82,767)		(46,717)		(225)		11,585		16,815
(Benefit) provision for income taxes		(967)		(4,324)		(129)		541		7,493
Net (loss) income	\$	(81,800)	\$	(42,393)	\$	(96)	\$	11,044	\$	9,322
Basic (loss) earnings per share	\$	(3.22)	\$	(1.68)	\$	(0.00)	\$	0.41	\$	0.27
Weighted average number of shares										
outstanding		25,422		25,231		25,464		27,155		35,138
Diluted (loss) earnings per share	\$	(3.22)	\$	(1.68)	\$	(0.00)	\$	0.39	\$	0.26
Weighted average number of shares and dilutive shares outstanding		25,422		25,231		25,464		28,052		35,771
Balance Sheet Data:										
Cash, cash equivalents, restricted cash and										
current portion of marketable securities	\$	35,134	\$	22,787	\$	25,365	\$	110,161	\$	37,764
Working capital	Ψ	53,258	Ψ	40,957	Ψ	47,629	Ψ	135,501	Ψ	79,009
Total assets		131,981		92,382		93,705		186,995		384,680
				222		70				140,803
Long-term liabilities		1,450		,,,		/(1		627		140 XII3

Our working capital at December 31, 2007 was \$79,009,000, including \$37,764,000 in cash and cash equivalents. On January 3, 2007, we acquired VISTA Staffing Solutions, Inc. (VISTA), and on January 31, 2007, we acquired Oxford Global Resources, Inc. (Oxford) The Oxford acquisition was completed by utilizing our existing cash and the proceeds from a new \$165,000,000 senior secured credit facility. For further discussion regarding the new credit facility, see Note 4 to our Consolidated Financial Statements appearing in Part II, Item 8 of this report.

In 2006, there was a reversal of the valuation allowance of \$4,928,000 that was recorded against our net deferred income tax assets in 2004 and 2005. Of the \$4,928,000 valuation allowance reversal, \$4,345,000 resulted in an income tax benefit and \$583,000 was recorded as an

increase to additional paid in capital resulting from stock option deductions realized in 2006.

28

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

This discussion contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such statements are based upon current expectations that involve risks and uncertainties. Any statements contained herein that are not statements of historical fact may be deemed to be forward-looking statements. For example, the words "believes," "anticipates," "plans," "expects," "intends" and similar expressions that convey uncertainty of future events or outcomes are forward-looking statements. Forward-looking statements include statements regarding our anticipated financial and operating performance for future periods. Our actual results could differ materially from those discussed herein. Factors that could cause or contribute to such differences or prove our forward-looking statements, by hindsight, to be overly optimistic or unachievable include, but are not limited to, the following:

actual demand for our services;

our ability to attract, train, and retain qualified staffing consultants;

our ability to remain competitive in obtaining and retaining temporary staffing clients;

the availability of qualified temporary nurses and other qualified contract professionals;

our ability to manage our growth efficiently and effectively; and

continued performance of our information systems.

For a discussion of these and other factors that may impact our realization of our forward-looking statements, see "Business Risk Factors" within Item 1A of Part I of this Annual Report on Form 10-K. Other factors may also contribute to the differences between our forward-looking statements and our actual results. In addition, as a result of these and other factors, our past financial performance should not be relied on as an indication of future performance. All forward-looking statements in this document are based on information available to us as of the date we file this Annual Report on Form 10-K, and we assume no obligation to update any forward-looking statement or the reasons why our actual results may differ.

Overview

In 2007, our strategy was in large part focused on assisting the newly acquired Physician and IT and Engineering segments to continue to perform while integrating with and operating as a part of On Assignment. We also concentrated on diversifying our client mix in the Healthcare segment though the expansion of our client base. We continued to focus on growing revenues, improving gross profit and rationalizing and leveraging our selling, general and administrative expenses, which enabled us to grow our profits in 2007.

We made significant progress in further strengthening the sales force through the hiring of seasoned professionals with staffing industry experience and committing more resources to our newer services lines; local nursing, health information management, clinical research and our two new segments: Physician and IT and Engineering.

Consolidated revenues were up 97.2 percent from \$287,566,000 in 2006 to \$567,180,000 in 2007. Consolidated gross margin improved 460 basis points from 27.1 percent in 2006 to 31.7 percent in 2007. For the full year, gross profit increased 130.6 percent from \$77,841,000 in 2006 to \$179,537,000 in 2007.

In 2007, our results of operations were affected significantly by our acquisition of VISTA and Oxford.

20

On January 3, 2007, we acquired VSS Holding, Inc. and its subsidiaries, which includes VISTA Staffing Solutions, Inc. (VISTA), a privately-owned leading provider of physician staffing, known as locum tenens, and permanent physician search services. VISTA is headquartered in Salt Lake City, Utah and works with more than 1,000 physicians covering approximately thirty medical specialties. On a daily basis, VISTA has over 200 physicians on assignment. VISTA provides its staffing solutions in all fifty states and international markets for organizations ranging from large urban hospitals to small practice groups in rural areas. VISTA's CEO and management team have remained with us after the acquisition. The primary reasons for the VISTA acquisition were to diversify our existing healthcare offerings, to compliment our existing Nurse Travel business line with cross-selling opportunities and to leverage our selling, general and administrative (SG&A) expenses, including housing, travel and credentialing costs.

The total purchase price of \$44,235,000 consisted of (i) an initial price of \$41,141,000, paid in cash, (ii) \$889,000 in direct acquisition costs and (iii) \$2,205,000 for the estimated payment of the earn-out related to the 2007 operating performance of VISTA. Payment of the earn-out is tentatively scheduled for April 2008, pending the agreement of both parties to all terms and provisions. The estimated earn-out payments have been included in the Consolidated Balance Sheets in other accrued expenses. There is potential for additional consideration of \$5,795,000 that is contingent upon the 2008 financial performance of the physician segment. This earn-out will be recorded as additional purchase price in the future at such time when the targets are met and the consideration is earned.

We recorded the acquisition using the purchase method of accounting, and thus the results of operations from VISTA are included in our consolidated financial statements (Physician segment) from the acquisition date. Pursuant to SFAS No. 141, "Business Combinations" (SFAS 141), the purchase price was allocated to the assets acquired and liabilities assumed based on their fair values as of the date of the acquisition. Adjustments to the purchase price, such as the earn-out for 2008, will be reflected in subsequent periods if and when conditions are met. The purchase price was allocated as follows: \$1,751,000 to net tangible assets acquired, \$3,140,000 to identified intangible assets with definite lives, \$6,500,000 to identified intangible assets with indefinite lives and \$32,844,000 to goodwill. The weighted average amortization period for the identifiable intangible assets with definite lives is estimated to be 1.1 years. Goodwill is not expected to be deductible for tax purposes.

On January 31, 2007, we acquired Oxford Global Resources, Inc. (Oxford), a leading provider of high-end information technology and engineering staffing services. The primary reasons for the Oxford acquisition were to enter the markets for information technology and engineering staffing services and to leverage our existing SG&A infrastructure.

The total purchase price of \$207,723,000 consisted of (i) an initial price of \$200,072,000, comprised of \$190,072,000 paid in cash and 795,292 shares of our common stock valued at \$10,000,000, (ii) \$1,331,000 in direct acquisition costs and (iii) \$6,320,000 for the estimated payment of the earn-out related to the 2007 operating performance of Oxford. Payment of the earn-out is tentatively scheduled for April 2008, pending the agreement of both parties to all terms and provisions. These costs have been included in the Consolidated Balance Sheets in other accrued expenses. There is potential for additional consideration of \$5,680,000 that is contingent upon the 2008 financial performance of Oxford. This earn-out will be recorded as additional purchase price in the future at such time when the targets are met and the consideration is earned

We recorded the acquisition using the purchase method of accounting, and thus the results of operations from Oxford are included in our consolidated financial statements (IT and Engineering segment) from the acquisition date. Pursuant to SFAS 141, the purchase price was allocated to the assets acquired and liabilities assumed based on their fair values as of the date of the acquisition.

30

Adjustments to the purchase price, such as the earn-out for 2008, will be reflected in subsequent periods if and when conditions are met. The purchase price was allocated as follows: \$17,089,000 to net tangible assets acquired, \$30,300,000 to identified intangible assets with definite lives, \$15,700,000 to identified intangible assets with indefinite lives and \$144,634,000 to goodwill. The weighted average amortization period for the identifiable intangible assets with definite lives is estimated to be 2.1 years. The Company expects to reduce its federal and state income tax liability by approximately \$5,000,000 per year over fifteen years as a result of an election to classify the Oxford acquisition as an asset sale for tax purposes under section 338(h)(10) of the Internal Revenue Code of 1986, as amended.

We utilized our existing cash and proceeds from a new \$165,000,000 senior secured credit facility to finance the acquisitions. See Liquidity and Capital Resources for discussion of the credit facility.

Seasonality

Demand for our staffing services historically has been lower during the first and fourth quarters due to fewer business days resulting from client shutdowns and a decline in the number of contract professionals willing to work during the holidays. This may have particular impact in 2008 because of the number of holidays that occur during the normal work week. As is common in the staffing industry, we run special incentive programs to keep our contract professionals, particularly nurses, working through the holidays. Demand for our staffing services usually increases in the second and third quarters of the year. In addition, our cost of services typically increases in the first quarter primarily due to the reset of payroll taxes.

Critical Accounting Policies

Our accounting policies are described in Note 1 of the Notes to Consolidated Financial Statements in Part II, Item 8 of this report. We prepare our financial statements in conformity with accounting principles generally accepted in the United States, which require us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates. We consider the following policies to be most critical in understanding the judgments that are involved in preparing our financial statements and the uncertainties that could impact our results of operations, financial condition and cash flows.

Allowance for Doubtful Accounts and Billing Adjustments. We estimate an allowance for doubtful accounts as well as an allowance for billing adjustments related to trade receivables based on our analysis of historical collection and adjustment experience. We apply actual collection and adjustment percentages to the outstanding accounts receivable balances at the end of the period. If we experience a significant change in collections or billing adjustment experience, our estimates of the recoverability of accounts receivable could change by a material amount.

Workers' Compensation and Medical Malpractice Loss Reserves. We are partially self-insured for our workers' compensation liability related to the Life Sciences, Healthcare and IT and Engineering segments as well as our medical malpractice liability in relation to the Physician segment. In connection with these programs, we pay a base premium plus actual losses incurred, not to exceed certain stop-loss limits. We are insured for losses above these limits, both per occurrence and in the aggregate. The self-insurance claim liability is determined based on claims filed and claims incurred but not reported. We account for claims incurred but not yet reported based on estimates derived from historical claims experience and current trends of industry data.

31

Changes in estimates and differences in estimates and actual payments for claims are recognized in the period that the estimates changed or the payments were made.

In conjunction with the \$165,000,000 senior secured credit facility entered into on January 31, 2007, the restricted cash and cash equivalents of \$4,678,000 previously collateralized in association with three letters of credit related to our workers' compensation program were released. The net self-insurance claim liability was approximately \$3,551,000 and \$8,921,000 at December 31, 2006 and 2007, respectively.

Contingencies. We account for contingencies in accordance with Statement of Financial Accounting Standards (SFAS) No. 5, "Accounting for Contingencies." SFAS 5 requires that we record an estimated loss from a loss contingency when information available prior to issuance of our financial statements indicates it is probable that an asset has been impaired or a liability has been incurred at the date of the financial statements, and the amount of the loss can be reasonably estimated. Accounting for contingencies, such as legal settlements, workers' compensation matters and medical malpractice insurance matters, requires us to use our judgment. While we believe that our accruals for these matters are adequate, if the actual loss from a loss contingency is significantly different than the estimated loss, results of operations may be over or understated.

Income taxes. As part of the process of preparing our consolidated financial statements, we are required to estimate our income taxes in each of the jurisdictions in which we operate. This process involves estimating our current tax exposures in each jurisdiction including the impact, if any, of additional taxes resulting from tax examinations. Deferred income tax assets and liabilities are computed annually for differences between the financial statement and income tax bases of assets and liabilities. Such deferred income tax asset and liability computations are based on enacted tax laws and rates applicable to periods in which the differences are expected to reverse. If necessary, a valuation allowance is established to reduce deferred income tax assets in accordance with SFAS No. 109, "Accounting for Income Taxes" (SFAS 109). Tax exposures can involve complex issues and may require an extended period to resolve. The estimated effective tax rate is adjusted for the tax related to significant unusual items. Changes in the geographic mix or estimated level of annual pre-tax income can affect the overall effective tax rate.

During the quarter and year ended December 31, 2004, we established a valuation allowance against our net deferred income tax assets. The valuation allowance was calculated pursuant to SFAS 109, which requires an assessment of both positive and negative evidence when measuring the need for a valuation allowance. Such evidence includes a company's past and projected future performance, the market environment in which the company operates, the utilization of past tax credits and the length of carryback and carryforward periods of net operating losses. In determining that a valuation allowance was required, we placed added weight on the operating results of the past two years and projected operating losses for 2005. At the end of 2006, we evaluated the need for the valuation allowance in accordance with our valuation allowance reversal methodology and in conjunction with SFAS 109. We concluded that as a result of sustained profitability, which was evidenced by consecutive quarters of net income along with projections of pre-tax income in future years, that the criteria had been met for the full reversal of the valuation allowance.

Effective January 1, 2007, we began to measure and record tax contingency accruals in accordance with FIN 48, "Accounting for Uncertainty in Income Taxes an Interpretation of FASB Statement No. 109" (FIN 48). The expanded disclosure requirements of FIN 48 are presented in Note 8 to the Consolidated Financial Statements in Part II, Item 8 of this report.

FIN 48 prescribes a threshold for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. Only tax positions meeting the more-likely-than-not recognition threshold at the effective date may be recognized or continue to be recognized upon adoption of this Interpretation. FIN 48 also provides guidance on accounting for

32

derecognition, interest and penalties, and classification and disclosure of matters related to uncertainty in income taxes. As in the past, changes in accruals associated with uncertainties arising from pre-acquisition years for acquired businesses are charged or credited to goodwill. Adjustments to other tax accruals are generally recorded in earnings in the period they are determined.

Goodwill and Identifiable Intangible Assets. As discussed in Note 5 to our Consolidated Financial Statements in Part II, Item 8 of this report, SFAS No. 142, "Goodwill and Other Intangible Assets" (SFAS 142) requires that we review and test goodwill and indefinite lived intangible assets for impairment on at least an annual basis, rather than amortize them. We may be required to review and test for impairment more frequently if events or changes in circumstances indicate that the assets may be impaired. In testing for a potential impairment of goodwill, SFAS 142 requires us to: (1) allocate goodwill to our various business units to which the acquired goodwill relates; (2) estimate the fair value of those businesses to which goodwill relates; and (3) determine the carrying value of the businesses. If the estimated fair value is less than the carrying value for a particular business unit, then we are required to estimate the fair value of all identifiable assets and liabilities of the business unit, in a manner similar to a purchase price allocation for an acquired business unit. This requires the identification of any previously unrecognized intangible assets. When this process is completed, the amount of goodwill impairment is determined. We determine the fair value based upon discounted cash flows prepared for each reporting unit. Cash flows were developed for each reporting unit based on assumptions including revenue growth expectations, gross margins, operating expense projection, working capital and capital expense requirements and tax rates. Rather than computing probabilistic cash flow outcomes to account for risk in the cash flow forecasts, the impact of risk was used in developing the discount factor.

In addition, SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" (SFAS 144) requires us to test the recoverability of long-lived assets, including identifiable intangible assets with definite lives, whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. In testing for potential impairment under SFAS 144, if the carrying value of the asset group exceeds the expected undiscounted cash flows, we must then determine the amount by which the fair value of those assets exceeds the carrying value and determine the amount of impairment, if any.

SFAS No. 141, "Business Combinations" (SFAS 141) requires us to record acquisition transactions in accordance with the purchase method of accounting, and therefore requires us to use judgment and estimates related to the allocation of the purchase price to the intangibles assets of the acquisition and the remaining amount, net of assets and liabilities assumed, to goodwill.

Stock-Based Compensation. As discussed in Note 9 to our Consolidated Financial Statements in Part II, Item 8 of this report, effective January 1, 2006, we account for stock-based compensation in accordance with Statement of Financial Accounting Standards (SFAS) No. 123 (revised 2004), "Share-Based Payment" (SFAS 123R) using the modified-prospective transition method. Under this transition method, compensation expense recognized includes: (a) compensation expense for all share-based awards granted prior to, but not yet vested as of January 1, 2006, based on the grant date fair value estimated in accordance with the original provisions of SFAS No. 123 "Accounting for Stock-Based Compensation" (SFAS 123), recognized over the remaining vesting period and (b) compensation expense for all share-based awards granted on or after January 1, 2006, based on the grant date fair value estimated in accordance with the provisions of SFAS 123R recognized over the vesting period. In accordance with the modified-prospective transition method, results for prior periods have not been restated.

Prior to January 1, 2006, we applied APB Opinion No. 25 "Accounting for Stock Issued to Employees" (APB 25) and related interpretations in accounting for its stock-based compensation

33

plans. Since stock options were issued with an exercise price equal to the fair market price on the grant date, no compensation expense was recorded related to stock options.

Prior to the adoption of SFAS 123R, we adopted the disclosure only provisions of SFAS 123, which recognizes expense based on the fair value on the date of grant.

Results of Operations

The following table summarizes, for the periods indicated, selected income statement data expressed as a percentage of revenues:

		Year Ended December 31, 2005 2006 2007			
	2005	2006	2007		
Revenues	100.0%	100.0%	100.0%		
Cost of services	73.4	72.9	68.3		
Gross profit	26.6	27.1	31.7		
Selling, general and administrative expenses	27.0	23.6	26.8		
Operating (loss) income	(0.4)	3.5	4.9		
Interest expense	0.0	0.0	(1.9)		
Interest income	0.3	0.5	0.2		
Change in fair value of interest rate swap	0.0	0.0	(0.2)		
Income (loss) before income taxes	(0.1)	4.0	3.0		
Provision (benefit) for income taxes	(0.1)	0.2	1.4		
Net (loss) income	(0.0)%	3.8%	1.6%		

Years Ended December 31, 2006 and 2007

Revenues.

	Year Ended		Change		
	2007	2006		\$	%
Revenues by segment:					
Life Sciences	\$ 134,622,000	\$ 117,462,000	\$	17,160,000	14.6%
Healthcare	175,079,000	170,104,000		4,975,000	2.9%
Physician (from January 3, 2007)	74,599,000			74,599,000	N/A
IT and Engineering (from January 31,					
2007)	182,880,000			182,880,000	N/A
			_		
Total Revenues	\$ 567,180,000	\$ 287,566,000	\$	279,614,000	97.2%
	34				

Consolidated year-over-year revenue growth is primarily attributable to the acquisitions of VISTA and Oxford, completed on January 3, 2007 and January 31, 2007, respectively, and includes revenues from their respective date of acquisition. We also experienced organic growth in our Life Sciences and Healthcare segments. These organic results were due to both demand in our end markets as well as an expanded and more experienced sales and fulfillment team. Our Healthcare segment revenues began to slow in the latter half of the year, driven by slower than expected progress in replacing a large account that closed its acute care facility following its failure to gain government certification, our reduction in placements at another large customer due to pricing, as well as a generally lackluster Nurse Travel end market. We have made management changes and realigned certain geographic markets to facilitate generating a better growth rate in the segment on a go-forward basis. We will continue to focus on the growth of our established product lines as well as our newer product lines, including Health Information Management, Clinical Research, Engineering, Local Nursing, Physician, IT and Engineering, and further development of our direct hire business. We believe the growth of these service offerings will help support further organic growth and diversify our client base.

Revenues increased \$279,614,000, or 97.2 percent, from \$287,566,000 for the year ended December 31, 2006 to \$567,180,000 for the year ended December 31, 2007. This increase was due in great part because of the acquisitions of VISTA and Oxford, which accounted for \$257,479,000 of the increase. In addition, conversion and direct hire fee revenues increased \$4,943,000, or 75.2 percent, from \$6,571,000, or 2.3 percent of revenue, for the year ended December 31, 2006 to \$11,514,000, or 2.0 percent of revenue, for the year ended December 31, 2007. This was a result of more contract professionals being converted into or hired directly as permanent employees in our legacy businesses, accounting for \$1,967,000 of the increase, as well as from conversion and direct hire fee revenues generated in the newly acquired Physician and IT and Engineering segments, which accounted for \$2,976,000 of the increase. Continued development of the direct hire business had a favorable impact on our operating results and will remain a focus of management.

Life Sciences segment revenues increased \$17,160,000, or 14.6 percent, from \$117,462,000 for the year ended December 31, 2006 to \$134,622,000 for the year ended December 31, 2007. The increase in revenues was primarily attributable to a 7.6 percent increase in average bill rates, or approximately \$8,968,000, as well as a 5.0 percent increase in the average number of contract professionals on assignment, or approximately \$5,897,000. In addition, conversion and direct hire fee revenues increased \$1,219,000, or 22.3 percent, from \$5,465,000 for the year ended December 31, 2006 to \$6,684,000 for the year ended December 31, 2007. Our newer service line offerings, Clinical Research and Engineering, continued to grow by generating a larger number of higher-level, higher-revenue placements during 2007 than 2006, with a 17.7 percent increase in contract professionals placed in 2007 than in 2006.

The overall increase in Healthcare segment revenues, which include our Nurse Travel and Allied Healthcare lines of business, resulted from an increase in revenues generated by the Allied Healthcare line of business while the Nurse Travel line remained relatively flat for the period. Healthcare segment revenues increased \$4,975,000, or 2.9 percent, from \$170,104,000 for the year ended December 31, 2006 to \$175,079,000 for the year ended December 31, 2007. Allied Healthcare revenues increased \$4,743,000, or 9.4 percent, from \$50,491,000 for the year ended December 31, 2006 to \$55,234,000 for the year ended December 31, 2007. The increase in revenues was primarily attributable to a 13.0 percent increase in the average number of contract professionals on assignment, or approximately \$6,537,000, as well as a 67.6 percent increase in conversion and direct hire fee revenues from \$1,106,000 for the year ended December 31, 2006 to \$1,854,000 for the year ended December 31, 2007. The increase was offset by a 6.6 percent decrease in hours worked per contract professional, or approximately \$5,037,000. Nurse Travel revenues increased \$232,000, or 0.2 percent, from \$119,613,000 for the year ended December 31,

35

2006 to \$119,845,000 for the year ended December 31, 2007. The slight increase in Nurse Travel revenues was due to a 1.0 percent increase in the average bill rate, offset by a 2.6 percent decrease in average hours worked per nurse and a 0.4 percent decrease in average contract professionals on assignment.

Physician segment revenues, which consist of the recently acquired VISTA, were \$74,599,000 for the year ended December 31, 2007. Physician segment revenue was 13.2 percent of total revenue for the year ended December 31, 2007. The Physician segment had fourth quarter 2007 revenues of \$19,362,000, an increase of 14.6 percent over the pro-forma fourth quarter revenue of 2006.

IT and Engineering segment revenues, which consist of the recently acquired Oxford, were \$182,880,000 for the year ended December 31, 2007. IT and Engineering segment revenue was 32.2 percent of total revenue for the year ended December 31, 2007. The IT and Engineering segment revenues for the fourth quarter of 2007 were \$53,290,000, an increase of 16.1 percent over the pro-forma fourth quarter of 2006.

Gross Profit and Gross Margins.

Year Ended December 31,

		2007		2006				
		ross Profit	Gross Margin	Gross Profit	Gross Margin			
Gross Profit by segment:								
Life Sciences	\$	45,024,000	33.4%	\$ 38,143,000	32.5%			
Healthcare		44,269,000	25.3%	39,698,000	23.3%			
Physician (from January 3, 2007)		21,808,000	29.2%		N/A			
IT and Engineering (from January 31, 2007)		68,436,000	37.4%		N/A			
Total Gross Profit	\$	179,537,000	31.7%	\$ 77,841,000	27.1%			

Gross profit increased \$101,696,000 from \$77,841,000 for the year ended December 31, 2006 to \$179,537,000 for the year ended December 31, 2007. Gross margins increased 460 basis points from 27.1 percent to 31.7 percent for the years ended December 31, 2006 and 2007, respectively. On a consolidated basis, gross profit and gross margins increased significantly due the acquisitions of VISTA and Oxford completed on January 3, 2007 and January 31, 2007, respectively, and includes gross profit from their respective date of acquisition. The 460 basis point increase in consolidated gross margin year over year is largely attributable to the 37.4 percent gross margin earned in the IT and Engineering segment, which consists entirely of the Oxford acquisition. Additionally, we experienced margin improvement in both of our historical segments, Life Sciences and Healthcare.

Life Sciences segment gross profit increased for the year ended December 31, 2007 over the year ended December 31, 2006 due to an increase in revenues and improved gross margin. Gross margins for the segment increased 90 basis points from 32.5 percent to 33.4 percent for the years ended December 31, 2006 and 2007, respectively. The Life Sciences segment gross margin increase was primarily related to lower workers' compensation expense, an increased bill/pay spread and increased direct hire and conversion fee revenues. Direct hire and conversion fee revenues increased \$1,219,000, or 22.3 percent, from \$5,465,000 for the year ended December 31, 2006 to \$6,684,000 for the year ended December 31, 2007. Increases in direct hire and conversion fee revenues have a positive impact on gross margin as there are no associated costs of services. Gross margins in the first quarter of a year tend to be lower than the fourth quarter of the preceding year due to the reset of certain payroll taxes.

36

Healthcare segment gross profit increased for the year ended December 31, 2007 over the year ended December 31, 2006 due to an increase in revenues and improved gross margin. This segment includes gross profit from the Nurse Travel and Allied Healthcare lines of business. Gross margin for the segment increased 200 basis points from 23.3 percent to 25.3 percent for the years ended December 31, 2006 and 2007, respectively. The increase was primarily related to an increase in the bill/pay spread, reduced housing and travel costs, lower workers' compensation expense and increased direct hire and conversion fee revenues, partially offset by an increase in temporary employee per diem expense. Direct hire and conversion fee revenues in the Allied Healthcare line of business increased \$748,000, or 67.6 percent, from \$1,106,000 for the year ended December 31, 2006 to \$1,854,000 for the year ended December 31, 2007. Gross margins in the first quarter of a year tend to be lower than the fourth quarter of the preceding year due to the reset of certain payroll taxes.

Gross margins in our Physician and IT and Engineering segments were 29.2 percent and 37.4 percent, respectively, for the year ended December 31, 2007, and as with our other divisions to the extent we employ contract professionals we may see lower gross margins in the first quarter due to the reset of certain payroll taxes.

Selling, General and Administrative Expenses. Selling, general and administrative (SG&A) expenses include field operating expenses, such as costs associated with our network of staffing consultants and branch offices for our Life Sciences and Allied Healthcare lines of business, including staffing consultant compensation, rent and other office expenses, as well as marketing and recruiting for our contract professionals. Nurse Travel SG&A expenses include compensation for regional sales directors, account managers and recruiters, as well as rent and other office expenses and marketing for traveling nurses. SG&A expenses from our Physician and IT and Engineering segments include compensation for sales personnel associated with VISTA and Oxford, as well as rent and other office expenses and marketing for these segments. SG&A expenses also include our corporate and branch office support expenses, such as the salaries of corporate operations and support personnel, recruiting and training expenses for field staff, marketing staff expenses, rent, expenses related to being a publicly-traded company and other general and administrative expenses.

SG&A expenses increased \$84,042,000, or 123.8 percent, from \$67,900,000 for the year ended December 31, 2006 to \$151,942,000 for the year ended December 31, 2007. The primary reason for the increase was the acquisitions of VISTA and Oxford in the first quarter of 2007. SG&A expenses for VISTA and Oxford were \$19,411,000 and \$57,527,000, respectively, for the year ended December 31, 2007. In addition to expenses related to increased sales headcount and corporate support personnel associated with the acquisitions, the amortization of intangible assets acquired caused an increase in amortization expense from \$957,000 for the year ended December 31, 2006 to \$15,342,000 for the year ended December 31, 2007. Amortization expense for 2008 is expected to decrease to approximately \$9,509,000. Additionally, stock-based compensation expense was \$2,953,000 for year ended December 31, 2006 versus \$6,359,000 for the year ended December 31, 2007. We do not expect a significant increase in stock-based compensation expense for 2008. Our integration strategy, which is designed to minimize the disruption to the operations of VISTA and Oxford, is going as planned. Going forward, we will continue to maximize our SG&A synergies in areas such as infrastructure, field office support and marketing.

Total SG&A as a percentage of revenues increased from 23.6 percent in the 2006 period to 26.8 percent in the 2007 period, primarily due to increased amortization expense related to the acquisition of VISTA and Oxford. We do not expect a significant increase to SG&A on a go-forward basis.

37

Interest expense, interest income and other expense. Interest expense was \$54,000 and \$10,968,000 for the years ended December 31, 2006 and 2007, respectively. The increase in interest expense was due to the new \$165,000,000 senior secured credit facility we entered into on January 31, 2007. For further discussion regarding the new credit facility, see Note 4 to our Consolidated Financial Statements appearing in Part II, Item 8 of this report.

Interest income was \$1,698,000 and \$1,394,000 for the years ended December 31, 2006 and 2007, respectively. Interest income in the current period was lower due to a lower average cash balance in 2007 versus 2006. Average interest rates were marginally higher in the 2007 period versus the 2006 period.

On May 2, 2007, we entered into a transaction with a financial institution that fixes the underlying rate on \$73,000,000 of our outstanding bank loan for a period of two years beginning June 30, 2007. This transaction, commonly known as a swap, essentially fixes our base borrowing rate at 4.9425 percent as opposed to a floating rate, which resets at selected periods. The current base rate on the loan balance in excess of \$73,000,000, which will be reset on March 31, 2008, is 4.83 percent. The new base rate for this portion of the debt will depend on the conditions we choose at the time. The borrowing rate consists of the base rate plus an incremental rate, currently 2.25 percent, which is dependent on several factors, including the amount we borrowed and the amount of earnings before interest, taxes, depreciation and amortization (EBITDA) we are generating. On December 31, 2007, the value of the swap was marked-to-market, and we recorded a loss of \$1,206,000 for the year ended December 31, 2007. The loss is shown in the Consolidated Statements of Operations in Part II, Item 8 of this report as the change in fair value of interest rate swap, and the related liability of \$1,206,000 is shown in the Consolidated Balance Sheets in Part II, Item 8 of this report in other long-term liabilities.

Benefit/Provision for Income Taxes. The provision for income taxes increased from \$541,000 for the year ended December 31, 2006 to \$7,493,000 for the year ended December 31, 2007. For the year ended December 31, 2007, we recorded a tax provision based on an annual effective tax rate of approximately 44.6 percent while our effective rate was 4.7 percent for the year ended December 31, 2006. The difference in our effective tax rate for the year ended December 31, 2006 as compared with the corresponding period in 2007 was primarily due to the reversal in 2006 of the valuation allowance of \$4,928,000 that was recorded against our net deferred income tax assets in 2004 and 2005. Of the \$4,928,000 valuation allowance reversal, \$4,345,000 resulted in an income tax benefit and \$583,000 was recorded as an increase to additional paid in capital resulting from stock option deductions realized in the 2006 period.

Years Ended December 31, 2005 and 2006

Revenues.

	 Year Ended	Change			
	2006	 2005		\$	%
Revenues by segment:					
Life Sciences	\$ 117,462,000	\$ 98,730,000	\$	18,732,000	19.0%
Healthcare	170,104,000	139,126,000		30,978,000	22.3%
Total Revenues	\$ 287,566,000	\$ 237,856,000	\$	49,710,000	20.9%

Revenues increased \$49,710,000, or 20.9 percent, from \$237,856,000 for the year ended December 31, 2005 to \$287,566,000 for the year ended December 31, 2006. The most significant revenue driver is the number of contract professionals on assignment. The increase in revenues was primarily attributable to a 15.8 percent increase in the average number of contract

38

professionals on assignment and an overall 5.0 percent increase in average bill rates. In addition, conversion and direct hire fee revenues increased \$2,127,000, or 47.9 percent, from \$4,444,000 for the year ended December 31, 2005 to \$6,571,000 for the year ended December 31, 2006 as a result of more contract professionals being converted into or hired directly as permanent employees.

Our year-over-year revenue growth is a result of both improved demand in our end markets as well as an expanded and more experienced sales and fulfillment team. Specifically, demand in our Nurse Travel line of business strengthened significantly.

Life Sciences segment revenues increased \$18,732,000, or 19.0 percent, from \$98,730,000 for the year ended December 31, 2005 to \$117,462,000 for the year ended December 31, 2006. The increase in revenues was primarily attributable to an 11.8 percent increase in the average number of contract professionals on assignment, as well as a 5.4 percent increase in average bill rates. In addition, conversion and direct hire fee revenues increased \$1,704,000, or 45.3 percent, from \$3,761,000 for the year ended December 31, 2005 to \$5,465,000 for the year ended December 31, 2006. Our conversion and direct hire fee revenues were higher as more contract professionals were converted into or hired directly as permanent employees.

Healthcare segment revenues increased \$30,978,000, or 22.3 percent, from \$139,126,000 for the year ended December 31, 2005 to \$170,104,000 for the year ended December 31, 2006. Nurse Travel revenues increased \$20,522,000, or 20.7 percent, from \$99,091,000 for the year ended December 31, 2005 to \$119,613,000 for the year ended December 31, 2006. The increase in Nurse Travel revenues was due, in part, to a 23.6 percent increase in the average number of nurses on assignment and an increase in bill rates of 2.2 percent, offset by a 2.7 percent decrease in average hours worked per nurse. The Nurse Travel results include a decrease in revenues derived from hospitals that experienced labor disruptions for the year ended December 31, 2006 of \$1,915,000 compared to the year ended December 31, 2005. Allied Healthcare revenues increased \$10,456,000, or 26.1 percent, from \$40,035,000 for the year ended December 31, 2005 to \$50,491,000 for the year ended December 31, 2006. The increase in revenues was primarily attributable to a 18.9 percent increase in the average number of contract professionals on assignment and an increase in bill rates of 4.3 percent, as well as a 61.9 percent increase in conversion and direct hire fee revenues from \$683,000 for the year ended December 31, 2006.

Gross Profit and Gross Margins.

Year Ended December 31,

		2006		2005		
	G	ross Profit	Gross Margin	Gross Profit	Gross Margin	
Gross Profit by segment:						
Life Sciences	\$	38,143,000	32.5%	\$ 31,736,000	32.1%	
Healthcare		39,698,000	23.3%	31,493,000	22.6%	
Total Gross Profit	\$	77,841,000	27.1%	\$ 63,229,000	26.6%	

Gross profit increased \$14,612,000 from \$63,229,000 for the year ended December 31, 2005 to \$77,841,000 for the year ended December 31, 2006 due to an increase in both revenues and gross margins. Gross margins increased 50 basis points from 26.6 percent to 27.1 percent for the years ended December 31, 2005 and 2006, respectively. Consolidated gross margins were positively impacted by our decision to focus the sales and fulfillment team on the development of our direct

39

hire business. Direct hire revenues have no associated cost of services. Therefore, growth in our direct hire revenues, as well as conversion fee revenues, had a favorable impact on gross margins.

Life Sciences segment gross profit increased \$6,407,000 from \$31,736,000 for the year ended December 31, 2005 to \$38,143,000 for the year ended December 31, 2006 due to an increase in both revenues and gross margins. Gross margins for the segment increased 40 basis points from 32.1 percent to 32.5 percent for the years ended December 31, 2005 and 2006, respectively. Life Sciences gross margins were positively impacted by our decision to focus the sales and fulfillment team on the development of the direct hire business. Conversion and direct hire fee revenues have no associated cost of services. Therefore, growth in our direct hire revenues, as well as conversion fee revenues, had a favorable impact on gross margins. The increases in gross margins were partially offset by increased payroll taxes and a slight increase to workers' compensation expense and holiday pay.

Healthcare segment gross profit increased \$8,205,000 from \$31,493,000 for the year ended December 31, 2005 to \$39,698,000 for the year ended December 31, 2006. Gross margins for the segment increased 70 basis points from 22.6 percent to 23.3 percent for the years ended December 31, 2005 and 2006, respectively. This segment includes gross profit from the Nurse Travel and Allied Healthcare lines of business. Gross margins for the segment increased due in part to a change in the segment's service mix towards the higher gross margin lines of business. Allied Healthcare revenues increased as a percentage of segment revenues from 28.8 percent to 29.7 percent for the years ended December 31, 2005 to 2006, respectively. Nurse Travel gross margins increased from 20.1 percent for the year ended December 31, 2005 and to 20.5 percent for the year ended December 31, 2006. This slight increase in Nurse Travel gross margin was primarily attributable to the higher bill/pay spreads, offset by increased travel expenses for nurses on assignment. Allied Healthcare gross margins increased from 29.0 percent to 30.0 percent for the years ended December 31, 2005 and 2006, respectively. Allied Healthcare gross margins increased due to a 9.6 percent increase in bill/pay spreads and additional conversion and direct hire fee revenues, offset by an increase in payroll taxes as well as travel and housing expenses.

Selling, General and Administrative Expenses. Selling, general and administrative (SG&A) expenses include field operating expenses, for Life Sciences and Allied Healthcare, including staffing consultants' compensation, rent, other office expenses and marketing for contract professionals. Nurse Travel SG&A expenses include compensation for regional sales directors, account managers and recruiters, as well as rent, other office expenses and marketing for traveling nurses. SG&A expenses also include our corporate and branch support expenses, such as the salaries of corporate operations and support personnel, recruiting and training expenses for field staff, marketing staff expenses, rent, expenses related to being a publicly-traded company and other general and administrative expenses.

SG&A expenses increased \$3,765,000, or 5.9 percent, from \$64,135,000 for the year ended December 31, 2005 to \$67,900,000 for the year ended December 31, 2006. This increase was due to an increase of \$2,729,000 in field operating expenses, and an increase of \$1,036,000 in corporate expenses. The increase in field operating expenses was primarily the result of increased staffing consultant salaries, commissions and bonuses in the 2006 period versus the 2005 period due to higher field headcount and increased revenues offset partially by a decrease to marketing and advertising expenses. The increase in corporate expenses is primarily due to an increase of \$2,718,000 in stock-based compensation expense. This increase was partly offset by decreases in depreciation and amortization expense, Sarbanes-Oxley compliance expense and loss on the disposal of property and equipment.

40

Total SG&A as a percentage of revenues decreased from 27.0 percent in the 2005 period to 23.6 percent in the 2006 period, primarily due to a larger percentage increase in revenues than SG&A expenses.

Interest Income. Interest income, net, increased from \$681,000 for the year ended December 31, 2005 to \$1,644,000 for the year ended December 31, 2006. This increase was primarily due to higher interest rates resulting from a change in investment strategy from lower yielding tax-exempt investments to other higher return short-term investments, as well as a higher average cash balance carried in 2006. The net proceeds from the November equity offering of \$71,678,000 were included in the increased cash balance.

Benefit/Provision for Income Taxes. We went from a net loss position in 2005 to a net income position in 2006. Income taxes increased from a benefit of \$129,000 for the year ended December 31, 2005, to a provision of \$541,000 for the year ended December 31, 2006. Our effective rate was 4.7 percent for the year ended December 31, 2006 compared to 57.3 percent for the year ended December 31, 2005. The difference in our effective tax rate for the year ended December 31, 2006, as compared with the corresponding period in 2005, was primarily due to the reversal in 2006 of the valuation allowance of \$4,928,000 that was recorded against our net deferred income tax assets in 2004 and 2005. Of the \$4,928,000 valuation allowance reversal, \$4,345,000 resulted in an income tax benefit and \$583,000 was recorded as an increase to additional paid in capital resulting from stock option deductions realized in the current year.

Liquidity and Capital Resources

Our working capital at December 31, 2007 was \$79,009,000, including \$37,764,000 in cash and cash equivalents. On January 3, 2007, we acquired VISTA Staffing Solutions, Inc. (VISTA), a privately-owned, leading provider of physician staffing and permanent physician search services. On January 31, 2007, we acquired Oxford Global Resources, Inc. (Oxford), a leading provider of high-end information technology and engineering staffing services. The Oxford acquisition was completed by utilizing our existing cash and the proceeds from a new \$165,000,000 senior secured credit facility. The new facility includes a 5-year \$20,000,000 revolving credit facility, which was un-drawn at closing and as of December 31, 2007, and a 7-year \$145,000,000 funded term loan facility. The term loan facility is repayable at the minimum rate of \$347,000 per quarter. In addition, we are required to reduce the term loan by up to 50 percent of our excess cash flow, as defined by the agreement for each year end over the next seven years. During 2007, we used \$9,087,000 to pay down our bank loan to \$135,913,000, including an \$8,000,000 payment on December 31, 2007 against the principal balance of the term loan. This payment was sufficient to cover the excess cash flow payment required by the bank as well as all minimum quarterly payments for 2008. As such, no portion of the loan is payable during 2008. Under the credit facility, we are required to maintain certain financial covenants, including a minimum total leverage ratio and a minimum interest coverage ratio. As of December 31, 2007, we were in compliance with all such covenants. Additionally, the agreement, which is secured by our assets, provides for certain limitations on capital expenditures.

While capital raised through our stock offering in 2006 and our debt financing in 2007 has enabled us to execute strategic growth objectives, our operating cash flows have been our primary source of liquidity and historically have been sufficient to fund our working capital and capital expenditure needs. Our working capital requirements consist primarily of the financing of accounts receivable, payroll expenses and the required periodic payments of principal and interest on the \$135,913,000 term loan as of December 31, 2007. We do not currently pay cash dividends on our outstanding common stock and do not intend to pay cash dividends for the foreseeable future.

41

Cash provided by operations increased \$19,356,000 from \$14,302,000 in 2006 to \$33,658,000 in 2007. Accounts receivable increased in 2007 primarily due to the acquisition of VISTA and Oxford. We made net tax payments during the year of \$9,586,000 to reduce income taxes payable for the legacy businesses and Oxford, which was offset by the provision for the current year.

Cash used for investing activities was \$234,024,000 for the year ended December 31, 2007, an increase of \$229,391,000 over the 2006 period. Included in the cash used for investing activities was \$232,273,000 net cash paid for the acquisition of VISTA and Oxford in the current year. Also, there was \$5,899,000 in capital expenditures related to information technology projects, leasehold improvements and various property and equipment purchases in 2007 compared to \$4,111,000 in 2006. We expect capital expenditures to be approximately \$9,000,000 for 2008. This use of cash was offset by a decrease in restricted cash of \$4,678,000 in conjunction with the credit facility we entered into, as the restricted cash previously collateralized in association with three letters of credit related to our workers' compensation program was released.

Cash provided by financing activities was \$132,139,000 for the year ended December 31, 2007, which consisted primarily of the proceeds from our debt financing agreement of \$145,000,000 as well as the gross proceeds from our Employee Stock Purchase Plan and the exercise of common stock options of \$2,598,000, partially offset by \$9,725,000 principal payments of long-term debt, \$4,153,000 of debt issuance costs and \$1,997,000 for the repurchase of common stock.

Barring unexpected changes in U.S. labor markets and demand for our services, we believe that our working capital as of December 31, 2007, the financing arrangement entered into on January 31, 2007 and positive cash flow from future operating activities will be sufficient to fund future debt obligations, accounts payable and related payroll expenses as well as capital expenditure initiatives for the next twelve months.

We have accrued \$2,205,000 and \$6,320,000 for the estimated payment of the earn-outs related to the 2007 operating performance of VISTA and Oxford, respectively. Payment of the earn-outs is tentatively scheduled for April 2008, pending the agreement of applicable parties to all terms and provisions related to such payments. There is potential for additional consideration of \$5,795,000 contingent upon the 2008 financial performance of VISTA and \$5,680,000 contingent upon the 2008 financial performance of Oxford.

We continue to make progress on enhancements to our front-office and back-office information systems. These enhancements include the consolidation of back-office systems across all corporate functions, as well as enhancements to and broader application of our front-office software across all lines of business. We currently do not expect to undertake the full integration of information systems used by VISTA and Oxford. However, such integration will remain a consideration of management.

On June 15, 2001, our board of directors authorized the repurchase, from time to time, of up to 2,940,939 shares of On Assignment Inc.'s common stock. As of December 31, 2003, we had repurchased 2,662,500 shares of our common stock at a total cost of \$22,970,000. We did not repurchase any shares pursuant to this authorization for the years ended December 31, 2004, 2005 or 2006. In December 2007, we repurchased 278,439 shares of our common stock at a total cost of \$1,997,000. As of December 31, 2007, we have no remaining authorization to repurchase shares.

During 2007, certain stock-based awards issued under our approved stock option plan vested. Under the provisions of this plan, a portion of the vested shares were withheld by us in order to satisfy minimum payroll tax obligations of the employee. The vested shares withheld have been recorded as treasury stock, a reduction to stockholder's equity, at the fair market value on the date that the tax obligation was determined, which was also the vesting date of the awards. As of

42

December 31, 2007, there were 97,999 shares withheld related to stock-based awards and included in treasury stock at a fair-market value of \$1,033,000.

Commitments and Contingencies

We lease space for our corporate and branch offices. Rent expense for the years ended December 31, 2005, 2006, and 2007 was \$4,575,000, \$5,109,000 and \$8,822,000, respectively.

The following table sets forth, on an aggregate basis, at December 31, 2007, the amounts of specified contractual cash obligations required to be paid in the periods shown (in thousands):

Contractual Obligations	2008	2009	2010	2011	2012	Thereafter	Total
		_					
Long-term debt	\$	\$ 1,387	\$ 1,387	\$ 1,387	\$ 1,387	\$ 130,365	\$ 135,913
Operating lease obligations	\$ 6,64	1 \$ 6,003	\$ 4,019	\$ 2,088	\$ 860	\$ 2,213	\$ 21,824
Accrued earn-out payments	\$ 8,52	25 \$	\$	\$	\$	\$	\$ 8,525
		_					
Total	\$ 15,16	66 \$ 7,390	\$ 5,406	\$ 3,475	\$ 2,247	\$ 132,578	\$ 166,262

For additional information about these contractual cash obligations, see Note 7 to our Consolidated Financial Statements appearing in Part II, Item 8 of this report. Interest payments related to our bank debt are not set forth in the table above. We expect interest expense related to the loan to decrease slightly going forward as the principal balance is paid off.

We have accrued \$2,205,000 and \$6,320,000 for the estimated payment of the earn-outs related to the 2007 operating performance of VISTA and Oxford, respectively. Payment of the earn-outs is tentatively scheduled for April 2008, pending the agreement of all applicable parties to all terms and provisions related to such payments. These costs have been included in the Consolidated Balance Sheets in Part II, Item 8 of this report in other accrued expenses. There is potential for additional consideration of \$5,795,000 that is contingent upon the 2008 financial performance of VISTA. There is also potential for additional consideration of \$5,680,000 that is contingent upon the 2008 financial performance of Oxford. These additional potential earn-outs have been excluded from the table above and will be recorded as additional purchase price in the future at such time when the targets are met and the consideration is earned.

We are partially self-insured for our workers' compensation liability related to the Life Sciences and Healthcare segments as well as its medical malpractice liability in relation to the Physician segment. In connection with this program, we pay a base premium plus actual losses incurred up to certain levels and are insured for losses greater than certain levels per occurrence and in the aggregate. The self-insurance claim liability is determined based on claims filed and claims incurred but not yet reported. We account for claims incurred but not yet reported based on estimates derived from historical claims experience and current trends of industry data. Changes in estimates and differences in estimates and actual payments for claims are recognized in the period that the estimates changed or payments were made. The net self-insurance claim liability was approximately \$3,551,000 and \$8,921,000 at December 31, 2006 and 2007, respectively.

As of December 31, 2007, we have an income tax reserve in other long-term liabilities related to our uncertain tax positions of \$337,000.

In September 2005, Oxford commenced suit in Massachusetts Superior Court against two former Oxford employees, their new employer, Black Diamond Networks Inc., ("Black Diamond") and its President. Oxford later amended the complaint at various times to add seven other former employees of Oxford (all collectively "Former Employees") and three other additional defendants. The claims involve breach of the Former Employees' confidentiality, non-solicitation and non-competition agreements, misappropriation of proprietary information, as well as tortious interference with such contracts and advantageous relations and unfair competition. Certain of the defendants have filed counterclaims, which the Company believes to be without legal merit. The

43

court has granted Oxford's six requests for preliminary injunction orders, which have been issued against eight of the Former Employee defendants and Black Diamond. Discovery is ongoing and is extensive. Factual discovery will conclude by March 31, 2008 and trial is scheduled to commence on October 14, 2008. Oxford expects the matter to be tried. Accordingly, legal and expert fees may be significant.

We are involved in various other legal proceedings, claims and litigation arising in the ordinary course of business. However, based on the facts currently available, we do not believe that the disposition of matters that are pending or asserted will have a material adverse effect on our financial position.

Off-Balance Sheet Arrangements

As of December 31, 2007, the Company had no significant off-balance sheet arrangements other than operating leases.

Recent Accounting Pronouncements

In September 2006, the Financial Accounting Standards Board issued SFAS No. 157 "Fair Value Measurements" (SFAS 157), which defines fair value, establishes a framework for consistently measuring fair value under GAAP, and expands disclosures about fair value measurements. SFAS 157 was effective beginning January 1, 2008, and the provisions of SFAS 157 will be applied prospectively as of that date. We are currently evaluating the effect that adoption of this statement will have on our consolidated financial position and results of operations when it becomes effective in 2008, but we do not expect it will have a significant impact on the financials at this time.

In February 2007, the Financial Accounting Standards Board issued SFAS No. 159 "The Fair Value Option for Financial Assets and Liabilities Including an amendment of FASB Statement No. 115" (SFAS 159), which permits entities to choose to measure many financial instruments and certain other items at fair value. SFAS 159 was effective beginning January 1, 2008, and the provisions of SFAS 159 will be applied prospectively as of that date. We are currently evaluating the effect that adoption of this statement will have on our consolidated financial position and results of operations when it becomes effective in 2008, but we do not expect it will have a significant impact on the financials at this time.

The disclosure requirements and cumulative effect of adoption of FASB Interpretation No. 48 "Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109" are presented in Note 8 of the Notes to Consolidated Financial Statements in Part II, Item 8 of this report.

In December 2007, the FASB issued SFAS No. 141(R), "Business Combinations" (SFAS 141R). SFAS 141R expands the definition of a business, thus increasing the number of transactions that will qualify as business combinations. SFAS 141R requires the acquirer to recognize 100 percent of an acquired business' assets and liabilities, including goodwill and certain contingent assets and liabilities, at their fair values at the acquisition date. Contingent consideration will be recognized at fair value on the acquisition date, with changes in fair value recognized in earnings until settled. Likewise, changes in acquired tax contingencies, including those existing at the date of adoption, will be recognized in earnings if outside the maximum allocation period (generally one year). Transaction-related expenses and restructuring costs will be expensed as incurred, and any adjustments to finalize the purchase accounting allocations, even within the allocation period, will be shown as revised in the future financial statements to reflect the adjustments as if they had been recorded on the acquisition date. Finally, a gain could result in the event of a bargain purchase (acquisition of a business below the fair market value of the assets and liabilities), or a gain or loss in the case of a change in the control of an existing investment. SFAS 141R will be applied

44

prospectively to business combinations with acquisition dates on or after January 1, 2009. Adoption is not expected to materially impact our consolidated financial position or results of operations directly when it becomes effective in 2009, as the only impact that the standard will have on recorded amounts at that time is that related to disposition of uncertain tax positions related to prior acquisitions. Following the date of adoption of the standard, the resolution of such items at values that differ from recorded amounts will be adjusted through earnings, rather than through goodwill. Adoption of this statement is, however, expected to have a significant effect on how acquisitions completed on or after January 1, 2009 are reflected in the financial statements.

Item 7A. Quantitative and Qualitative Disclosures about Market Risk

We are exposed to certain market risks arising from transactions in the normal course of business, principally risks associated with foreign currency fluctuations and interest rates. We are exposed to foreign currency risk from the translation of foreign operations into U.S. dollars. Based on the relative size and nature of our foreign operations, we do not believe that a ten percent change in the value of foreign currencies relative to the U.S. dollar would have a material impact on our financial statements. Our primary exposure to market risk is interest rate risk associated with our debt instruments. On May 2, 2007, we entered into a transaction with a financial institution to fix the underlying rate on \$73,000,000 of our outstanding bank loan for a period of two years beginning June 30, 2007. This transaction essentially fixes our base borrowing rate at 4.9425 percent as opposed to a floating rate, which resets at selected periods. Excluding the effect of our interest rate swap agreement, a 1 percent change in interest rates on variable rate debt would have resulted in interest expense fluctuating approximately \$1,344,000 during year ended December 31, 2007. Had our interest rate swap agreement, effective June 30, 2007, been in effect for the entire period, a 1 percent change in interest rates on variable debt would have resulted in interest expense fluctuating approximately \$664,000 during the year ended December 31, 2007.

45

Item 8. Financial Statements and Supplementary Data

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of On Assignment, Inc. Calabasas, California

We have audited the accompanying consolidated balance sheets of On Assignment, Inc. and subsidiaries (the "Company") as of December 31, 2007 and 2006, and the related consolidated statements of operations, comprehensive income (loss), stockholders' equity, and cash flows for each of the three years in the period ended December 31, 2007. Our audits also included the financial statement schedule listed in the Index at Item 15. These financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on the financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of On Assignment, Inc. and subsidiaries as of December 31, 2007 and 2006, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2007, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedules, when considered in relation to the basic consolidated financial statements taken as a whole, present fairly, in all material respects, the information set forth therein.

Effective January 1, 2007, the Company adopted FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109", as discussed in Note 8 to the consolidated financial statements.

As discussed in Notes 1 and 9 to the consolidated financial statements, the Company adopted, effective January 1, 2006, Statement of Financial Accounting Standards No. 123R, "Share-Based Payment".

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2007, based on the criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 17, 2008 expressed an unqualified opinion on the Company's internal control over financial reporting.

/s/ Deloitte & Touche LLP

Los Angeles, California March 17, 2008

46

ON ASSIGNMENT, INC.

CONSOLIDATED BALANCE SHEETS

		December 31,			
		2006		2007	
ASSETS					
Current Assets:					
Cash and cash equivalents	\$	105,483,000	\$	37,764,000	
Restricted cash	Ψ	4,678,000	Ψ	37,704,000	
Accounts receivable, net of allowance for doubtful accounts and billing adjustments of		4,070,000			
\$1,380,000 (2006) and \$2,254,000 (2007)		39,107,000		78,840,000	
Advances and deposits		343,000		323,000	
Prepaid expenses		2,630,000		4,143,000	
Prepaid income taxes		19,000		13,000	
Deferred income tax assets		3,624,000		8,018,000	
Other current assets		41,000		751,000	
Other Current assets		41,000		751,000	
Total current assets		155,925,000		129,852,000	
D. A. LE. S. A. A.		0.116.000		12 000 000	
Property and Equipment, net		9,116,000		13,898,000	
Goodwill		17,109,000		193,552,000	
Identifiable intangible assets, net		667,000		40,964,000	
Deferred income tax assets, long-term		865,000		6 414 000	
Other assets		3,313,000		6,414,000	
Total Assets	\$	186,995,000	\$	384,680,000	
LIABILITIES AND STOCKHOLDERS' EQUITY Current Liabilities:					
Accounts payable	\$	2,867,000	\$	5,718,000	
Accrued payroll and contract professional pay	Ψ	8,426,000	Ψ	19,108,000	
Deferred compensation		1,360,000		2,037,000	
Income taxes payable		876,000		938,000	
Workers' compensation and medical malpractice loss reserves		3,551,000		8,921,000	
Accrued earn-out payments		3,331,000		8,525,000	
Other accrued expenses		3,250,000		4,951,000	
Other current liabilities		94,000		645,000	
The Late of the Control of the Contr		20, 424,000	_	50.042.000	
Total current liabilities		20,424,000		50,843,000	
Deferred income tax liabilities long term				1,664,000	
Long-term debt				135,913,000	
Other long-term liabilities		627,000		3,226,000	
Total liabilities		21,051,000		191,646,000	
Commitments and Contingencies (Note 7)					
Stockholders' Equity:					
Preferred Stock, \$0.01 par value, 1,000,000 shares authorized, no shares issued or outstanding in 2006 and 2007					
Common Stock, \$0.01 par value, 75,000,000 shares authorized, 36,769,713 issued and					
34,058,147 outstanding in 2006 and 38,216,421 issued and 35,177,483 outstanding in		267.000		202.000	
2007		367,000		382,000	

December 31,

Paid-in capital		199,355,000		219,217,000
Accumulated deficit		(11,860,000)		(2,755,000)
Accumulated other comprehensive income		1,562,000		2,190,000
		189,424,000		219,034,000
Less: Treasury Stock at cost, 2,711,566 and 3,038,938 shares in 2006 and 2007,				
respectively		23,480,000		26,000,000
Total stockholders' equity		165,944,000		193,034,000
. ,				
Total Liabilities and Stockholders' Equity	\$	186,995,000	\$	384.680.000
Total Elabilities and Stockholders Equity	φ 	100,993,000	Ψ	304,000,000

See notes to consolidated financial statements.

47

ON ASSIGNMENT, INC.

CONSOLIDATED STATEMENTS OF OPERATIONS

Year Ended December 31,

	2005		2006		2007	
			_		_	
Revenues	\$	237,856,000	\$	287,566,000	\$	567,180,000
Cost of services	-	174,627,000		209,725,000		387,643,000
Gross profit		63,229,000		77,841,000		179,537,000
Selling, general and administrative expenses		64,135,000		67,900,000		151,942,000
Operating (loss) income		(906,000)		9,941,000		27,595,000
Interest expense				(54,000)		(10,968,000)
Interest income		681,000		1,698,000		1,394,000
Change in fair value of interest rate swap						(1,206,000)
(Loss) income before income taxes		(225,000)		11,585,000		16,815,000
(Benefit) provision for income taxes		(129,000)		541,000		7,493,000
Net (loss) income	\$	(96,000)	\$	11,044,000	\$	9,322,000
(Loss) earnings per share:						
Basic (loss) earnings per share	\$	(0.00)	\$	0.41	\$	0.27
Weighted average number of shares outstanding		25,464,000		27,155,000		35,138,000
Diluted (loss) earnings per share	\$	(0.00)	\$	0.39	\$	0.26
Weighted average number of shares and dilutive shares outstanding		25,464,000		28,052,000		35,771,000

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

Year Ended December 31,

	2005	2006	2007
s) income	\$ (96,000)	\$ 11,044,000	\$ 9,322,000
omprehensive income (loss):			
rrency translation adjustment	(1,082,000)	569,000	628,000
loss) income	\$ (1,178,000)	\$ 11,613,000	\$ 9,950,000

See notes to consolidated financial statements.

48

ON ASSIGNMENT, INC. CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

	Preferred Stock	ock Common Stock Other		Accumulated Other Treasury Comprehensiv e					
	Sharasmou	un S hares	Amount	Paid-in Capital	Retained Earnings	(Loss) Income	Shares	Amount	To
Balance at January 1, 2005	\$	27,939,457	\$ 280,000	\$117,894,000	\$ (22,808,00	00)\$ 2,075,000	(2,662,500)	\$ (22,970,000)\$	74,4
Exercise of common stock options		530,513	5,000	2,848,000					2,8
Employee Stock Purchase Plan		56,593	1,000	255,000					-
Stock-based compensation		30,373	1,000	,					2
expense Restricted stock awards				235,000					2
that vested during the year		22,500							
Translation adjustments Net loss		22,300			(96,00	(1,082,000)			(1,0
Balance at					(50,00				
December 31, 2005	\$	28,549,063	\$ 286,000	\$ 121,232,000	\$ (22,904,00	993,000	(2,662,500)	\$ (22,970,000)\$	76,6
Stock offering proceeds, net		7,643,141	76,000	71,302,000					71,3
Exercise of common stock options		338,858	3,000	2,066,000					2,0
Employee Stock Purchase Plan		78,632	1,000	543,000					5
Stock issued for acquisition Stock-based		13,000		154,000					1
compensation expense				2,953,000					2,9
Restricted stock units		147,019	1,000	(1,000))		(49,066)	(510,000)	(5

and restricted stock awards that vested during the	Preferred Stock	Common	Stock			ccumulated Other mprehensiv (Loss) Income		ry Stock	
year					=	Income			
Excess tax									
benefits from									
stock-based compensation				1,106,000					1,1
Translation				1,100,000					1,1
adjustments						569,000			5
Net income					11,044,000				11,0
Balance at December 31, 2006	\$	36,769,713	\$ 367,000	\$ 199,355,000	\$ (11,860,000)\$	5 1,562,000	(2,711,566)	\$ (23,480,000)\$	\$ 165,9
Exercise of									
common stock options		362,394	4,000	2,012,000					2,0
Employee		302,394	4,000	2,012,000					۷,0
Stock									
Purchase Plan		126,484	1,000	1,105,000					1,1
Stock issued		5 0.5.000	0.000	0.000.000					400
for acquisition Stock		795,292	8,000	9,992,000					10,0
repurchase							(278,439)	(1,997,000)	(1,9
Stock-based							(270,137)	(1,777,000)	(1,)
compensation									
expense				6,092,000					6,0
Restricted stock units and restricted stock awards that vested during the									
year		162,538	2,000				(48,933)	(523,000)	(5
Adjustment for adoption									
of FIN 48					(217,000)				\mathcal{C}^2
Excess tax					(=17,000)				(-
benefits from									
stock-based									
compensation				661,000					e
Translation						628,000			
adjustments Net income					9,322,000	020,000			9,3
1 of moone									٠,٠

Table of Contents 35

\$ 38,216,421 \$382,000 \$219,217,000 \$ (2,755,000)\$ 2,190,000 (3,038,938)\$ (26,000,000)\$ 193,0

	Preferred	Common Stock	Accumulated	d Treasury Stock
Balance at	Stock -		Other	
December 31,	, ——		Comprehensi	ve
2007			(Loss)	
			——————————————————————————————————————	
		See notes to conso	olidated financial statements.	1
			40	

ON ASSIGNMENT, INC.

CONSOLIDATED STATEMENTS OF CASH FLOWS

Year Ended December 31,

	2005	2006	2007
Cash Flows from Operating Activities:			
Net (loss) income	\$ (96,000)	\$ 11,044,000	\$ 9,322,000
Adjustments to reconcile net (loss) income to net cash provided by			
operating activities:			
Depreciation	5,138,000	4,672,000	6,194,000
Amortization	1,125,000	957,000	15,342,000
Provision for doubtful accounts	401,000	60,000	835,000
Deferred income tax benefit		(3,906,000)	(4,163,000)
Stock-based compensation	235,000	2,953,000	6,359,000
Amortization of deferred loan costs			542,000
Change in fair value of interest rate swap			1,206,000
Gain on officers' life insurance policies	(8,000)	(192,000)	(166,000)
Gross excess tax benefits from stock-based compensation		(1,053,000)	(860,000)
Loss on disposal of property and equipment	396,000	99,000	317,000
Increases/decreases in operating assets and liabilities:			
Accounts receivable	(8,914,000)	(3,557,000)	(7,490,000)
Prepaid expenses	(315,000)	402,000	(70,000)
Prepaid income taxes	5,685,000	(101,000)	358,000
Income taxes payable	(50,000)	1,973,000	1,743,000
Accounts payable	(667,000)	(97,000)	1,035,000
Accrued payroll and contract professional pay	2,189,000	178,000	1,074,000
Deferred compensation	38,000	677,000	677,000
Workers' compensation and medical malpractice loss reserves	(565,000)	63,000	774,000
Other accrued expenses	(1,337,000)	130,000	629,000
Net cash provided by operating activities	3,255,000	14,302,000	33,658,000
Cash Flows from Investing Activities:			
Purchase of marketable securities	(6,000,000)		
Proceeds from the maturity of marketable securities	8,000,000		
Acquisition of property and equipment	(3,825,000)	(4,111,000)	(5,899,000)
Proceeds from sale of property and equipment	3,000	2,000	76,000
(Increase) decrease in advances and deposits	(65,000)	(14,000)	38,000
Decrease (increase) in other assets	1,033,000	(280,000)	(644,000)
Net cash paid for acquisitions and dispositions	1,000,000	(430,000)	(232,273,000)
(Increase) decrease in restricted cash	(4,878,000)	200,000	4,678,000
Net cash used for investing activities	(5,732,000)	(4,633,000)	(234,024,000)
Cash Flows from Financing Activities:			
Capital lease payments			(144,000)
Net proceeds from stock transactions	3,109,000	2,205,000	2,598,000
Gross excess tax benefits from stock-based compensation	-,-0,,000	1,053,000	860,000
Proceeds from shelf offering, net		71,678,000	(300,000)
Debt issuance costs		, -, -, -, -, -, -, -, -, -, -, -, -,	(4,153,000)
Repurchase of common stock			(1,997,000)
Proceeds from issuance of long-term debt			145,000,000
Principal payments of long-term debt			(9,725,000)

Year Ended December 31,

Net cash provided by financing activities	3,109,000	74,936,000	132,139,000
Effect of exchange rate changes on cash and cash equivalents	(932,000)	391,000	508,000
Net (Decrease) Increase in Cash and Cash Equivalents Cash and Cash Equivalents at Beginning of Year	(300,000) 20,787,000	84,996,000 20,487,000	(67,719,000) 105,483,000
Cash and Cash Equivalents at End of Year	\$ 20,487,000	\$ 105,483,000	\$ 37,764,000

(Continued)

See notes to consolidated financial statements.

50

ON ASSIGNMENT, INC.

CONSOLIDATED STATEMENTS OF CASH FLOWS (continued)

Year Ended December 31,

		2005		2006		2007
Supplemental Disclosure of Cash Flow Information						
Cash (received) paid for:						
Income taxes, net	\$	(5,187,000)	\$	2,571,000	\$	9,586,000
Interest	\$		\$		\$	10,491,000
Acquisitions:						
Goodwill				513,000		177,478,000
Intangible assets acquired				68,000		55,640,000
Net tangible assets acquired				3,000		18,841,000
Fair value of assets acquired, net of cash received	\$		\$	584,000	\$	251,959,000
Supplemental Disclosure of Non-Cash Transactions						
Issuance of common stock for acquisition	\$		\$	154,000	\$	10,000,000
issuance of common stock for acquisition	Ф		φ	134,000	Ф	10,000,000
Shelf offering costs in accounts payable and other accrued expenses	\$		\$	300,000	\$	
Deferred acquisition costs in accounts payable and other accrued expenses	\$		\$	1,546,000	\$	
Accrued earn-out payments	\$		\$		\$	8,525,000
	-		T		T	-,,000
Acquisition of property and equipment through accounts payable	\$	150,000	\$	254,000	\$	452,000

See notes to consolidated financial statements.

51

ON ASSIGNMENT, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended December 31, 2005, 2006 and 2007

1. Organization and Summary of Significant Accounting Policies.

On Assignment, Inc. (the Company), is a diversified professional staffing firm providing flexible and permanent staffing solutions in specialty skills including Laboratory/Scientific, Healthcare/Nursing/Physicians, Medical Financial, Information Technology and Engineering. The Company provides clients in these markets with short-term or long-term assignments of contract professionals, contract-to-permanent placement and direct placement of these professionals. The business consists of four operating segments: Life Sciences (formerly known as Lab Support), Healthcare, Physician (VISTA acquisition) and IT and Engineering (Oxford acquisition). Significant accounting policies are as follows:

Principles of Consolidation. The consolidated financial statements include the accounts of the Company and its wholly-owned domestic and foreign subsidiaries. All significant intercompany accounts and transactions have been eliminated.

Cash and Cash Equivalents. The Company considers all highly liquid investments with a maturity of three months or less on the date of purchase to be cash equivalents.

Accounts Receivable. The Company estimates an allowance for doubtful accounts as well as an allowance for billing adjustments related to trade receivables based on an analysis of historical collection and billing adjustment experience. The Company applies actual collection and adjustment percentages to the outstanding accounts receivable balances at the end of the period. If the Company experiences a significant change in collections or billing adjustment experience, the estimates of the recoverability of accounts receivable could change by a material amount.

Property and Equipment. Property and equipment are stated at cost. Depreciation and amortization are provided using the straight-line method over the estimated useful lives of the related assets, generally three to five years. Leasehold improvements are amortized over the shorter of the life of the related asset or the life of the lease.

Under the provisions of Statement of Position 98-1, "Accounting for the Costs of Computer Software Developed or Obtained for Internal Use," (SOP 98-1) the Company capitalizes costs associated with customized internal-use software systems that have reached the application stage and meet recoverability tests. Such capitalized costs include external direct costs utilized in developing or obtaining the applications and payroll and payroll-related expenses for employees who are directly associated with the applications. In addition, the Company capitalizes costs incurred for enhancements or modifications to the software that result in additional functionality to the software's performance. The projects associated with these capitalized costs are described in Note 2.

Goodwill and Identifiable Intangibles. Goodwill represents the excess of the purchase price over the fair value of the net assets acquired. SFAS No. 142, "Goodwill and Other Intangible Assets," (SFAS 142) requires that the Company review and test goodwill and indefinite lived intangible assets for impairment on at least an annual basis, rather than amortize them. The Company may be required to review and test for impairment more frequently if events or changes in circumstances indicate that the assets may be impaired. In testing for a potential impairment of goodwill, SFAS 142 requires the Company to: (1) allocate goodwill to our various business units to which the acquired goodwill relates; (2) estimate the fair value of those businesses to which goodwill relates; and (3) determine the carrying value of the businesses. If the estimated fair value is less than the carrying value for a particular business unit, then the Company is required to

estimate the fair value of all identifiable assets and liabilities of the business unit, in a manner similar to a purchase price allocation for an acquired business unit. This requires the identification of any previously unrecognized intangible assets. When this process is completed, the amount of goodwill impairment is determined. The Company determines the fair value based upon discounted cash flows prepared for each reporting unit. Cash flows were developed for each reporting unit based on assumptions including revenue growth expectations, gross margins, operating expense projection, working capital and capital expense requirements and tax rates. Rather than computing probabilistic cash flow outcomes to account for risk in the cash flow forecasts, the impact of risk was used in developing the discount factor. Any impairment losses are recognized when identified. Purchased intangible assets, with finite lives, are amortized on a straight-line or accelerated basis over their estimated lives.

Impairment of Long-Lived Assets. The Company evaluates long-lived assets, other than goodwill and identifiable intangible assets with indefinite lives, for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. An impairment loss is recognized when the sum of the undiscounted future cash flows is less than the carrying amount of the asset, in which case a write-down is recorded to reduce the related asset to its estimated fair value.

Workers' Compensation and Medical Malpractice Loss Reserves. The Company is partially self-insured for its workers' compensation liability related to the Life Sciences, Healthcare and IT and Engineering segments as well as its medical malpractice liability in relation to the Physician segment. In connection with these programs, the Company pays a base premium plus actual losses incurred, not to exceed certain stop-loss limits. The Company is insured for losses above these limits, both per occurrence and in the aggregate. The self-insurance claim liability is determined based on claims filed and claims incurred but not reported. The Company accounts for claims incurred but not yet reported based on estimates derived from historical claims experience and current trends of industry data. Changes in estimates and differences in estimates and actual payments for claims are recognized in the period that the estimates changed or the payments were made. The Company's net self-insurance claim liability was approximately \$3,551,000 and \$8,921,000 at December 31, 2006 and 2007, respectively. In conjunction with the \$165,000,000 senior secured credit facility entered into by the Company on January 31, 2007, the restricted cash and cash equivalents of \$4,678,000 previously collateralized in association with three letters of credit related to the Company's workers' compensation program were released.

Contingencies. The Company accounts for contingencies in accordance with Statement of Financial Accounting Standards (SFAS) No. 5, "Accounting for Contingencies." SFAS 5 requires that the Company records an estimated loss from a loss contingency when information available prior to issuance of its financial statements indicates it is probable that an asset has been impaired or a liability has been incurred at the date of the financial statements, and the amount of the loss can be reasonably estimated. Accounting for contingencies, such as legal settlements, workers' compensation matters and medical malpractice insurance matters, requires the Company to use judgment. While the Company believes that the accruals for these matters are adequate, if the actual loss from a loss contingency is significantly different than the estimated loss, results of operations may be over or understated.

Income Taxes. As part of the process of preparing its consolidated financial statements, the Company is required to estimate its income taxes in each of the jurisdictions in which it operates. This process involves estimating the Company's current tax exposures in each jurisdiction including the impact, if any, of additional taxes resulting from tax examinations. Deferred income tax assets and liabilities are computed annually for differences between the financial statement and income tax bases of assets and liabilities. Such deferred income tax asset and liability computations are based on enacted tax laws and rates applicable to periods in which the differences are expected to

53

reverse. If necessary, a valuation allowance is established to reduce deferred income tax assets in accordance with Statement of Financial Accounting Standards (SFAS) No. 109, "Accounting for Income Taxes" (SFAS 109). Tax exposures can involve complex issues and may require an extended period to resolve. The estimated effective tax rate is adjusted for the tax related to significant unusual items. Changes in the geographic mix or estimated level of annual pre-tax income can affect the overall effective tax rate.

During the quarter and year ended December 31, 2004, the Company established a valuation allowance against its net deferred income tax assets. The valuation allowance was calculated pursuant to SFAS 109, which requires an assessment of both positive and negative evidence when measuring the need for a valuation allowance. Such evidence includes a company's past and projected future performance, the market environment in which the company operates, the utilization of past tax credits and the length of carryback and carryforward periods of net operating losses. In determining that a valuation allowance was required, the Company placed added weight on the operating results of the past two years and projected operating losses for 2005. At the end of 2006, the Company evaluated the need for the valuation allowance in accordance with our valuation allowance reversal methodology and in conjunction with SFAS 109. The Company concluded that as a result of sustained profitability, which was evidenced by consecutive quarters of net income along with projections of pre-tax income in future years, that the criteria had been met for the full reversal of the valuation allowance.

Effective January 1, 2007, the Company began to measure and record tax contingency accruals in accordance with FIN No. 48, "Accounting for Uncertainty in Income Taxes an Interpretation of FASB Statement No. 109," (FIN 48). FIN 48 prescribes a threshold for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. Only tax positions meeting the more-likely-than-not recognition threshold at the effective date may be recognized or continue to be recognized upon adoption of this Interpretation. FIN 48 also provides guidance on accounting for derecognition, interest and penalties, and classification and disclosure of matters related to uncertainty in income taxes. As in the past, changes in accruals associated with uncertainties arising from pre-acquisition years for acquired businesses are charged or credited to goodwill. Adjustments to other tax accruals are generally recorded in earnings in the period they are determined. The Company makes a comprehensive review of its portfolio of uncertain tax positions regularly. In this regard, an uncertain tax position represents the Company's expected treatment of a tax position taken in a filed tax return, or planned to be taken in a future tax return or claim that has not been reflected in measuring income tax expense for financial reporting purposes. Until these positions are sustained by the taxing authorities, the company has not recognized the tax benefits resulting from such positions and reports the tax effects as a liability for uncertain tax positions in its consolidated statements of financial position. See Note 8 for the impact of adoption of FIN 48 on the financial statements.

Stockholders' Equity. On June 15, 2001, the Company's Board of Directors authorized the repurchase of up to 2,940,939 shares of common stock. As of December 31, 2003, the Company had repurchased 2,662,500 shares of its common stock at a total cost of \$22,970,000. The Company did not repurchase any shares pursuant to this authorization for the years ended December 31, 2004, 2005 or 2006. In December 2007, the Company repurchased 278,439 shares of its common stock at a total cost of \$1,997,000. At December 31, 2007, the Company has no remaining authorization to repurchase shares.

On June 4, 2003 the Board of Directors adopted a Stockholders' Rights Plan ("Rights Plan"). In connection with the adoption of the Rights Plan, the Board of Directors declared a dividend of one right for each outstanding share of common stock, payable to stockholders of record on June 16, 2003. Each right, when exercisable, entitles the registered holder to purchase from the Company one one-thousandth of a share of Series A Junior Participating Preferred Stock at a price of \$40.00,

54

subject to adjustment. Initially, the rights will be attached to all certificates representing shares of the Company's outstanding common stock. The rights will separate from the common stock and a distribution of rights certificates will occur upon the earlier to occur of: (i) 10 days following a public announcement that a person or group has acquired, or obtained the right to acquire, beneficial ownership of 15 percent or more of the outstanding shares of common stock of the Company, or (ii) 10 business days following the commencement of, or the first public announcement of the intention to commence, a tender offer or exchange offer, the consummation of which would result in beneficial ownership by a person of 15 percent or more of the outstanding shares of common stock of the Company. The rights will expire on June 4, 2013, unless earlier redeemed or exchanged by the Company pursuant to the terms of the Rights Plan. The rights have certain anti-takeover effects and will cause substantial dilution to a person or group that attempts to acquire the Company in a manner or on terms not approved by our Board of Directors.

During 2006 and 2007, certain stock-based awards issued under the Company's approved stock option plan vested. Under the provisions of this plan, a portion of the vested shares were withheld by the Company in order to satisfy payroll tax obligations of the employee. The vested shares withheld by the Company have been recorded as Treasury Stock, a reduction to stockholder's equity, at the fair market value on the date that the tax obligation was determined, which was also the vesting date of the awards. As of December 31, 2006 and 2007, there were 49,066 and 97,999 shares withheld and included in Treasury Stock at a fair-market value on the date of purchase of \$510,000 and \$1,033,000, respectively.

Revenue Recognition. In accordance with Staff Accounting Bulletin Topic 13, "Revenue Recognition," revenues from contract assignments, net of sales adjustments and discounts, are recognized when earned, based on hours worked by the Company's contract professionals on a weekly basis. Conversion and direct hire fees are recognized when earned, upon conversion or direct hire of a contract professional to a client's regular employee. In addition, the Company records a sales allowance against consolidated revenues, which is an estimate based on historical billing adjustment experience. The sales allowance is recorded as a reduction to revenues and an increase to the allowance for billing adjustments. The billing adjustment reserve includes an allowance for fallouts. Fallouts are direct hire fees that do not complete the contingency period. The contingency period is typically 90 days or less. In accordance with EITF 01-14, "Income Statement Characterization of Reimbursements Received for 'Out-of-Pocket' Expenses Incurred," the Company includes reimbursed expenses, including those related to travel and out-of-pocket expenses, in revenues and the associated amounts of reimbursable expenses in cost of services.

Cost of Services. Cost of services include compensation for contract professionals and the related payroll taxes and benefits incurred with respect to such compensation. Cost of services are recognized when incurred based on hours worked by the Company's contract professionals.

Commissions. The Company's revenue generating field personnel make placements and earn commissions based on a percentage of revenues or gross profit. Accrued commissions is a component of accrued payroll in the Consolidated Balance Sheets and commissions expense is included in selling, general and administrative (SG&A) expenses in the Consolidated Statements of Operations.

Foreign Currency Translation. The functional currency of the Company's foreign operations is their local currency, and as such, their assets and liabilities are translated into U.S. dollars at the rate of exchange in effect on the balance sheet date. Revenue and expenses are translated at the average rates of exchange prevailing during each monthly period. The related translation adjustments are recorded as cumulative foreign currency translation adjustments in accumulated other comprehensive income as a separate component of stockholders' equity. Gains and losses

55

resulting from foreign currency transactions, which are not material, are included in SG&A expenses in the Consolidated Statements of Operations.

Earnings per Share. Basic earnings per share are computed based upon the weighted average number of shares outstanding and diluted earnings per share are computed based upon the weighted average number of shares and dilutive share equivalents (consisting of incentive stock options, non-qualified stock options, restricted stock units and restricted stock awards) outstanding during the periods using the treasury stock method. Due to the Company's net loss in the year ended December 31, 2005, the inclusion of dilutive common share equivalents in the calculation of diluted earnings per share would be anti-dilutive, therefore such common share equivalents have been excluded from the computation of diluted earnings per share.

The following is a reconciliation of the shares used to compute basic and diluted earnings per share:

	Year Ended December 31,				
	2005	2006	2007		
Weighted average number of shares outstanding used to compute basic earnings per share Dilutive effect of stock-based awards	25,464,000	27,155,000 897,000	35,138,000 633,000		
Number of shares used to compute diluted earnings per share	25,464,000	28,052,000	35,771,000		

The following table outlines the weighted average share equivalents outstanding during each period that were excluded from the computation of diluted earnings per share as a result of the Company's net loss position. Had the Company been in a net income position for the respective periods, the following common share equivalents outstanding would have been dilutive:

	Year Ended December 31, 2005
Share equivalents outstanding	620,000

The following table outlines the weighted average share equivalents outstanding during each period that were excluded from the computation of diluted earnings per share because the exercise price for these options was greater than the average market price of the Company's shares of common stock during the respective periods. Also excluded from the computation of diluted earnings per share were other share equivalents that became anti-dilutive when applying the treasury stock method.

Year Ended December 31,				
2005	2006	2007		
819,000	767,000	1,974,000		
	2005	2005 2006		

Stock-Based Compensation. Effective January 1, 2006, the Company adopted the provisions of SFAS No. 123 (revised 2004) "Share-Based Payment" (SFAS 123R) using the modified-prospective transition method. Under this transition method, compensation expense recognized includes: (a) compensation expense for all share-based awards granted prior to, but not yet vested as of January 1, 2006, based on the grant date fair value estimated in accordance with the original provisions of SFAS No. 123 "Accounting for Stock-Based Compensation" (SFAS 123), recognized over the remaining vesting period and (b) compensation expense for all share-based awards

granted on or after January 1, 2006, based on the grant date fair value estimated in accordance with the provisions of SFAS 123R recognized over the vesting period. In accordance with the modified-prospective transition method, results for prior periods have not been restated.

Prior to January 1, 2006, the Company applied APB Opinion No. 25 "Accounting for Stock Issued to Employees" (APB 25) and related interpretations in accounting for its stock-based compensation plans. Since stock options were issued with an exercise price equal to the fair market price on the grant date, no compensation expense was recorded related to stock options.

Prior to the adoption of SFAS 123R, the Company adopted the disclosure only provisions of SFAS 123, which recognizes expense based on the fair value on the date of grant. The following table displays the assumptions that have been applied to estimate the fair value of stock option awards on the date of grant for the year ended December 31, 2005:

Vear Ended

	December 31, 2005
Dividend yield	
Risk-free interest rate	4.1%
Expected volatility	57.7%
Expected lives	4.0 years

The following table illustrates the effect on the net loss and loss per share as if the Company had applied the fair value recognition provisions of SFAS 123 to stock-based employee compensation:

	Year Ended December 31, 2005	
Net loss as reported	\$	(96,000)
Add: Stock-based employee compensation expense recognized during the year		235,000
Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects		(2,126,000)
Net loss pro forma	\$	(1,987,000)
Loss per share:		
Basic and Diluted as reported	\$	(0.00)
Basic and Diluted pro forma	\$	(0.08)

In the year of adoption of SFAS 123R, the Company is required to disclose the effect of the change from applying the original provisions of APB 25. As a result of the adoption of SFAS 123R, income before taxes decreased \$1,577,000, net income decreased \$1,208,000 and basic and diluted earnings per share decreased \$0.04. Additionally, cash flows from operating activities decreased \$1,053,000 and cash flows from financing activities increased \$1,053,000.

The Company adopted the transition method described in FASB Staff Position No. SFAS 123(R)-3, "Transition Election related to accounting for the Tax Effect of Share- Based Payment Awards," (SFAS 123R-3) in the quarter ended December 31, 2006. The adoption of SFAS 123R-3 did not have a significant impact on the Company's consolidated financial statements.

Use of Estimates. The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

57

Concentration of Credit Risk. Financial instruments that potentially subject the Company to credit risks consist primarily of cash, cash equivalents, restricted cash and trade receivables. The Company places its cash, cash equivalents and restricted cash in low risk investments with quality credit institutions and limits the amount of credit exposure with any single institution. For the Life Sciences, Physician and IT and Engineering segments and the Allied Healthcare line of business, concentration of credit risk with respect to accounts receivable are limited because of the large number of geographically dispersed customers, thus spreading the trade credit risk. For the Nurse Travel line of business, our top 10 clients accounted for 47.3 percent of Nurse Travel revenues in 2006 and 28.6 percent in 2007. In 2005 and 2006, the Company earned 13.7 percent and 13.1 percent of consolidated revenues from several customers operating under a single contract with Los Angeles County, respectively, compared with only 2.9 percent in 2007. The revenues from this contract are included in Healthcare segment revenues. No other single customer or contract accounted for 10 percent or more of total revenues during 2005 and 2006 or more than 2.9 percent in 2007. The Company performs ongoing credit evaluations to identify risks and maintains an allowance to address these risks.

Fair Value of Financial Instruments. The recorded values of cash and cash equivalents, restricted cash, accounts receivable, accounts payable and accrued expenses approximate their fair value based on their short-term nature. The fair value of the long-term debt approximates the recorded value as the debt has variable interest rates that are based on market conditions. The amount of the interest rate swap reflected on the Consolidated Balance Sheets in other long-term liabilities is equivalent to fair value as the Company marks the swap to market at the end of each reporting period.

Advertising Costs. Advertising costs, which are expensed as incurred, were \$3,158,000, \$2,393,000 and \$4,303,000 for the years ended December 31, 2005, 2006, and 2007, respectively.

Exit or Disposal Activities. For the year ended December 31, 2005, the Company incurred expenses in connection with the reduction of personnel and office closures of \$60,000 and \$98,000 for the Life Sciences and Healthcare segments, respectively. These activities were carried out to execute strategic cost containment objectives by eliminating less productive branch offices and the associated sales and fulfillment personnel as well as streamlining both field and corporate management teams. These costs are included in SG&A expenses, as shown on the Company's Consolidated Statements of Operations. No expenses were incurred during the years ended December 31, 2006 and 2007, and there is no liability associated with these activities in the Company's Consolidated Balance Sheets as of December 31, 2006 and 2007 as all amounts were paid in 2006.

Recent Accounting Pronouncements. In September 2006, the Financial Accounting Standards Board issued SFAS No. 157 "Fair Value Measurements" (SFAS 157), which defines fair value, establishes a framework for consistently measuring fair value under GAAP, and expands disclosures about fair value measurements. SFAS 157 was effective for the Company beginning January 1, 2008, and the provisions of SFAS 157 will be applied prospectively as of that date. Management is currently evaluating the effect that adoption of this statement will have on the Company's consolidated financial position and results of operations when it becomes effective in 2008, but does not expect it will have a significant impact on the financials at this time.

In February 2007, the Financial Accounting Standards Board issued SFAS No. 159 "The Fair Value Option for Financial Assets and Liabilities Including an amendment of FASB Statement No. 115" (SFAS 159), which permits entities to choose to measure many financial instruments and certain other items at fair value. SFAS 159 was effective beginning January 1, 2008, and the provisions of SFAS 159 will be applied prospectively as of that date. Management is currently evaluating the effect that adoption of this statement will have on the Company's consolidated

58

financial position and results of operations when it becomes effective in 2008, but does not expect it will have a significant impact on the financials at this time.

The disclosure requirements and cumulative effect of adoption of FASB Interpretation No. 48 "Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109" are presented in Note 8.

In December 2007, the FASB issued SFAS No. 141(R), "Business Combinations" (SFAS 141R). SFAS 141R expands the definition of a business, thus increasing the number of transactions that will qualify as business combinations. SFAS 141R requires the acquirer to recognize 100 percent of an acquired business' assets and liabilities, including goodwill and certain contingent assets and liabilities, at their fair values at the acquisition date. Contingent consideration will be recognized at fair value on the acquisition date, with changes in fair value recognized in earnings until settled. Likewise, changes in acquired tax contingencies, including those existing at the date of adoption, will be recognized in earnings if outside the maximum allocation period (generally one year). Transaction-related expenses and restructuring costs will be expensed as incurred, and any adjustments to finalize the purchase accounting allocations, even within the allocation period, will be shown as revised in the future financial statements to reflect the adjustments as if they had been recorded on the acquisition date. Finally, a gain could result in the event of a bargain purchase (acquisition of a business below the fair market value of the assets and liabilities), or a gain or loss in the case of a change in the control of an existing investment. SFAS 141R will be applied prospectively to business combinations with acquisition dates on or after January 1, 2009. Adoption is not expected to materially impact the company's consolidated financial position or results of operations directly when it becomes effective in 2009, as the only impact that the standard will have on recorded amounts at that time is that related to disposition of uncertain tax positions related to prior acquisitions. Following the date of adoption of the standard, the resolution of such items at values that differ from recorded amounts will be adjusted through earnings, rather than through goodwill. Adoption of this statement is, however, expected to have a significa

2. Property and Equipment.

Property and equipment at December 31, 2006 and 2007 consisted of the following:

	2006		 2007
Furniture and fixtures	\$	1,903,000	\$ 2,778,000
Computers and related equipment Computer software		2,238,000 16,209,000	3,801,000 17,753,000
Machinery and equipment Leasehold improvements		896,000 2,075,000	870,000 3,667,000
Work in process		1,532,000	2,684,000
		24,853,000	31,553,000
Less accumulated depreciation and amortization		(15,737,000)	(17,655,000)
Total	\$	9,116,000	\$ 13,898,000

Depreciation and amortization expense related to property and equipment for the years ended December 31, 2005, 2006 and 2007 was \$5,138,000, \$4,672,000 and \$6,194,000, respectively.

As discussed in Note 1 under *Property and Equipment*, the Company capitalizes costs associated with customized internal-use software systems that have reached the application stage and meet recoverability tests under the provisions of SOP 98-1. All software costs capitalized under SOP 98-1 are depreciated over an estimated useful life of three to five years.

59

During 2005, the Company began implementing an enhanced front-office software application, Vurv Technology. Phase I of the new front office enhancement was completed in the second quarter of 2006. Phases II and III of this software implementation were substantially completed in the first quarter of 2007. The new application interfaces with the existing enterprise-wide information system, PeopleSoft, used in the Life Sciences and IT and Engineering segments and Allied Healthcare line of business and provides additional functionality, including applicant tracking and search tools, customer and candidate contact management and sales management tools. Phase IV, which will support the Nurse Travel division, is expected to be completed in the second quarter of 2008. This project will enable a new integrated front-office and back-office system leveraging the Vurv Technology and PeopleSoft applications.

The Company has capitalized costs related to its various technology initiatives, including the implementation of PeopleSoft and Vurv Technology, in accordance with SOP 98-1. The net book value of the property and equipment related to software development was \$4,080,000 as of December 31, 2007, which includes work in process of \$2,231,000, primarily related to the implementation of PeopleSoft finance and payroll modules for our Nurse Travel line of business and certain foreign operations. In addition, the Company has capitalized website development costs in accordance with Emerging Issues Task Force Issue No. 00-02, "Accounting for Web Site Development Costs." The net book value of capitalized website development costs was \$397,000 as of December 31, 2007, of which no costs are currently in work in process.

During the second quarter of 2005, the Company successfully relocated the information system and hosting environment from several third-party vendors to a self-managed hosting center in Burbank, California. Due to the acquisitions of VISTA and Oxford in 2007, the Company decided to consolidate the information system and hosting environments for all domestic entities to Salt Lake City, Utah, where VISTA's hosting environment is currently located. The Company expects to realize improved quality of service in supporting business operations and substantial cost reductions by centralizing its computing environments. In conjunction with these activities, the Company has capitalized \$3,028,000 for external direct costs including labor, hardware and software purchases as well as internal development costs, of which \$223,000 was included in work in process. The net book value of the fixed assets related to the hosting environment was \$1,288,000 and \$1,287,000 as of December 31, 2006 and 2007, respectively.

3. Acquisitions.

In the second quarter of 2006, the Company acquired a small Health Information Management (HIM) business. The acquisition of this specialized team has helped to enhance the sales efforts of the existing HIM line of business. The total purchase price of the acquisition was \$584,000, of which \$430,000 was paid in cash and the remainder was paid in stock with a fair market value at the time of the acquisition of \$154,000. The purchase price was allocated on the basis of estimated fair value, \$513,000 to goodwill, which includes the primary asset of an assembled workforce, \$68,000 to intangible assets and \$3,000 to fixed assets. The weighted-average amortization period for the identifiable intangible assets with definite lives is estimated to be one year. Goodwill will not be deductible for tax purposes. Pro-forma operating results do not differ materially from those presented in the consolidated financial statements.

On January 3, 2007, the Company acquired VSS Holding, Inc. and its subsidiaries, which includes VISTA Staffing Solutions, Inc. (VISTA), a privately-owned leading provider of physician staffing, known as locum tenens, and permanent physician search services. VISTA is headquartered in Salt Lake City, Utah and works with more than 1,000 physicians covering approximately thirty medical specialties. On a daily basis, VISTA has over 200 physicians on assignment. VISTA provides its staffing solutions in all fifty states and international markets for organizations ranging from large urban hospitals to small practice groups in rural areas. VISTA's CEO and management

60

team have remained with the Company after the acquisition. The primary reasons for the VISTA acquisition were to diversify the Company's existing healthcare offerings, to compliment its existing Nurse Travel business line with cross-selling opportunities and to leverage its SG&A expenses, including housing, travel and credentialing costs.

The total purchase price of \$44,236,000 consisted of (i) an initial price of \$41,141,000, paid in cash, (ii) \$890,000 in direct acquisition costs and (iii) \$2,205,000 for the estimated payment of the earn-out related to the 2007 operating performance of VISTA. Payment of the 2007 earn-out is tentatively scheduled for April 2008, pending the agreement of all parties to all terms and provisions. The estimated earn-out payments have been included in the Consolidated Balance Sheets in other accrued expenses. The initial price includes a \$4,100,000 holdback for potential claims indemnifiable by the VISTA shareholders, which is held in escrow and has been included as part of the purchase price allocation. There is potential for additional earn-out consideration of \$5,795,000 that is contingent upon the 2008 financial performance of VISTA. This earn-out will be recorded as additional purchase price in the future when and to the extent that the targets are met and the consideration is earned. The holdback, net of the amount of certain claims that may be made against the selling shareholders, will be released from escrow to the selling shareholders on January 3, 2009.

The Company recorded the acquisition using the purchase method of accounting, and thus the results of operations from VISTA are included in the Company's consolidated financial statements (Physician segment) from the acquisition date. Pursuant to SFAS No. 141, "Business Combinations" (SFAS 141), the purchase price was allocated to the assets acquired and liabilities assumed based on their fair values as of the date of the acquisition. Adjustments to the purchase price, such as the earn-outs for 2007 and 2008, will be reflected in subsequent periods, if and when conditions are met. The purchase price was allocated as follows: \$1,752,000 to net tangible assets acquired, \$3,140,000 to identified intangible assets with definite lives, \$6,500,000 (trademarks) to identified intangible assets with indefinite lives and \$32,844,000 to goodwill. The weighted average amortization period for the identifiable intangible assets with definite lives is estimated to be 1.1 years. Intangible assets with definite lives include contractor relations of \$1,700,000 (1.7 year weighted average amortization period), customer relations of \$1,400,000 (3 month weighted average amortization period) and non-compete agreements of \$40,000 (3.0 year weighted average amortization period). Goodwill is not expected to be deductible for tax purposes.

On January 31, 2007, the Company acquired Oxford Global Resources, Inc. (Oxford), a leading provider of high-end information technology and engineering staffing services. The primary reasons for the Oxford acquisition were to enter the markets for information technology and engineering staffing services and to leverage the Company's existing SG&A infrastructure.

The total purchase price of \$207,723,000 consisted of (i) an initial price of \$200,072,000, comprised of \$190,072,000 paid in cash and 795,292 shares of the Company's common stock valued at \$10,000,000, (ii) \$1,331,000 in direct acquisition costs and (iii) \$6,320,000 for the estimated payment of the earn-out related to the 2007 operating performance of Oxford. Payment of the 2007 earn-out is tentatively scheduled for April 2008, pending the agreement of all parties to all terms and provisions. These costs have been included in the Consolidated Balance Sheets in other accrued expenses. The initial price includes a \$20,000,000 holdback for potential claims indemnifiable by the Oxford shareholders, which is held in escrow and has been included as part of the purchase price allocation. There is potential for additional earn-out consideration of \$5,680,000 that is contingent upon the 2008 financial performance of Oxford. This earn-out will be recorded as additional purchase price in the future when and to the extent that the targets are met and the consideration is earned. The holdback, net of the amount of certain claims that may be made against the selling shareholders, will be released from escrow to the selling shareholders by August 3, 2008.

61

The Company recorded the acquisition using the purchase method of accounting, and thus the results of operations from Oxford are included in the Company's consolidated financial statements (IT and Engineering segment) from the acquisition date. Pursuant to SFAS 141, the purchase price was allocated to the assets acquired and liabilities assumed based on their fair values as of the date of the acquisition. Adjustments to the purchase price, such as the earn-outs for 2007 and 2008, will be reflected in subsequent periods, if and when conditions are met. The purchase price was allocated as follows: \$17,089,000 to net tangible assets acquired, \$30,300,000 to identified intangible assets with definite lives, \$15,700,000 to identified intangible assets with indefinite lives (trademarks) and \$144,634,000 to goodwill. The weighted average amortization period for the identifiable intangible assets with definite lives is estimated to be 2.1 years. Intangible assets with definite lives include contractor relations of \$20,800,000 (1.7 year weighted average amortization period), customer relations of \$8,700,000 (3.0 year weighted average amortization period) and non-compete agreements of \$300,000 (3.0 year weighted average amortization period). The Company expects to reduce its federal and state income tax liability by approximately \$5,000,000 per year over fifteen years as a result of an election to classify the Oxford acquisition as an asset sale for tax purposes under section 338(h)(10) of the Internal Revenue Code of 1986, as amended.

The Company utilized its existing cash and proceeds from a new \$165,000,000 senior secured credit facility to finance the acquisitions. See Note 4 for a discussion of the credit facility.

The summary below presents the amounts assigned to each major asset and liability caption of VISTA and Oxford as of the acquisition dates and presents pro-forma consolidated results of operations for the years ended December 31, 2006 and 2007 as if the acquisition of VISTA and Oxford described above had occurred at the beginning of each period. The unaudited pro-forma financial information presented below gives effect to certain adjustments, the amortization of intangible assets and interest expense on acquisition related debt, other non-recurring expenses related to VISTA and Oxford's former owners and the shares issued as a result of the shelf offering as if they had been issued at the beginning of 2006. The Pro-Forma Consolidated Statement of Operations for the year ended December 31, 2006 included compensation expense of \$1,575,000 related to a combined variable award granted to a VISTA officer. The award was settled prior to the completion of the acquisition and is considered to be a non-recurring charge by management. The pro-forma financial information is not necessarily indicative of the operating results that would have occurred had the acquisition been consummated as of the date indicated, nor are they necessarily indicative of future operating results.

Th 1	D •	4 11	4 •
Purchase	Price	AH	wation

	VISTA January 3, 2007		Oxford January 31, 2007		
Current assets	\$	12,840,000	\$	24,938,000	
Property and equipment		2,221,000		3,433,000	
Goodwill		32,844,000		144,634,000	
Identifiable intangible assets		9,640,000		46,000,000	
Long-term deposits and other long-term assets		58,000		644,000	
Total assets acquired	\$	57,603,000	\$	219,649,000	
Current liabilities	\$	9,128,000	\$	11,073,000	
Long-term liabilities		4,239,000		853,000	
Total liabilities assumed		13,367,000		11,926,000	
Total purchase price	\$	44,236,000	\$	207,723,000	
	62				

Unaudited Pro-Forma Consolidated Statements of Operations

	Year Ended December 31,			
		2006		2007
Revenues	\$	527,039,000	\$	582,712,000
Cost of service		365,704,000		397,528,000
Gross profit		161,335,000		185,184,000
Selling, general and administrative expenses		151,216,000		157,098,000
Operating income	\$	10,119,000	\$	28,086,000
Net income	\$	3,907,000	\$	8,951,000
Basic earnings per share	\$	0.11	\$	0.25
Weighted average number of shares outstanding		34,504,000		35,209,000
Diluted earnings per share	\$	0.11	\$	0.25
Weighted average number of shares and dilutive shares outstanding		35,401,000		35,842,000

4. Long-Term Debt.

On January 31, 2007, the Company entered into a \$165,000,000 senior secured credit facility. The new facility includes a 5-year \$20,000,000 revolving credit facility, which was un-drawn as of December 31, 2007, and a 7-year \$145,000,000 funded term loan facility. The term loan facility is repayable at the rate of \$347,000 per quarter beginning in the first quarter of 2009. In addition, within ninety days of each of the Company's year ends, the Company is required to reduce the term loan by up to 50 percent of its excess cash flow, as defined under the agreement governing the credit facility for each year end over the next seven years. During 2007, the Company used \$9,087,000 to pay down its bank loan to \$135,913,000, including an \$8,000,000 payment on December 31, 2007 against the principal balance of the term loan. This payment was sufficient to cover the excess cash flow payment required by the bank as well as all minimum quarterly payments for 2008. As such, no portion of the loan is payable until the first quarter of 2009 and therefore no portion is classified as current in the Consolidated Balance Sheets as of December 31, 2007. See note 7 for the Company's debt payment schedule related to the outstanding principal balance. Under the terms of the credit facility, the Company is required to maintain certain financial covenants, including a minimum total leverage ratio, a minimum interest coverage ratio and a limitation on capital expenditures. In addition, the terms of the debt restrict the Company's ability to pay dividends of more than \$2,000,000 per year. As of December 31, 2007, the Company was in compliance with all such covenants. The facility is secured by the assets of the Company.

On May 2, 2007, the Company entered into a transaction with a financial institution to fix the underlying rate on \$73,000,000 of its outstanding bank loan for a period of two years beginning June 30, 2007. This transaction, commonly known as a swap, essentially fixes the Company's base borrowing rate at 4.9425 percent as opposed to a floating rate, which resets at selected periods. The current base rate on the loan balance in excess of \$73,000,000, which will be reset on March 31, 2008, is 4.83 percent. The new base rate for this portion of the debt will depend on the conditions the Company chooses at the time. The borrowing rate consists of the base rate plus an incremental rate, currently 2.25 percent, which is dependent on several factors, including the amount the Company borrowed and the amount of earnings before interest, taxes, depreciation and amortization (EBITDA), as defined, it is generating. On December 31, 2007, the value of the swap was marked-to-market, and the Company recorded a loss of \$1,206,000 for the year ended

December 31, 2007. The loss is shown in the Consolidated Statements of Operations as the change in fair value of interest rate swap, and the related liability of \$1,206,000 is included in the Consolidated Balance Sheets in other long-term liabilities.

5. Goodwill and Other Identifiable Intangible Assets.

Pursuant to SFAS No. 142, "Goodwill and Other Intangible Assets," (SFAS 142) goodwill and indefinite-lived intangible assets are tested for impairment at least annually and more frequently if an event occurs that indicates the assets may be impaired. The test for impairment is performed at one level below the operating segment level, which is defined in SFAS 142 as the reporting unit.

Pursuant to SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Asset," and SFAS 142, the Company determined there were no events or changes in circumstances that indicated that carrying values of goodwill or other intangible assets subject to amortization may not be recoverable as of December 31, 2007.

The Company acquired a small HIM business in the second quarter of 2006 and two companies, VISTA and Oxford, in the first quarter of 2007. See Note 3 for discussion regarding these acquisitions and the allocation of the purchase price. In December 2007, a small portion of the Oxford business was sold for \$1,035,000, reducing the acquired goodwill balance allocated to that respective portion of the business.

Goodwill was \$17,109,000 at December 31, 2006 and \$193,552,000 at December 31, 2007. The balance at December 31, 2007 was allocated \$1,197,000, \$15,912,000, \$32,844,000 and \$143,599,000 to the Life Sciences, Healthcare, Physician and IT and Engineering segments, respectively. At December 31, 2006, the goodwill balance was allocated \$1,197,000 and \$15,912,000 to the Life Sciences and Healthcare segments, respectively.

The changes in the carrying amount of goodwill for the years ended December 31, 2006 and 2007 are as follows:

	Lif	fe Sciences	_ I	Healthcare	Physician	F	IT and Engineering
Balance as of January 1, 2006	\$	1,197,000	\$	15,399,000	\$	\$	
Goodwill related to HIM business acquisition				513,000			
Balance as of December 31, 2006		1,197,000		15,912,000			
Goodwill related to VISTA acquisition					32,844,000		
Goodwill related to Oxford acquisition							144,634,000
Sale of RMS business							(1,035,000)
Balance as of December 31, 2007	\$	1,197,000	\$	15,912,000	\$ 32,844,000	\$	143,599,000
		6	4				

As of December 31, 2006 and December 31, 2007, the Company had the following acquired identifiable intangible assets:

		De	cember 31, 20	006	De	cember 31, 200)07		
	Estimated Useful Life		Accumulated Amortization	• 0	• 0	Accumulated Amortization	Net Carrying Amount		
Intangible assets subject to amortization:									
Customer	0 4 7	ф. д.515 000	Φ 7 002 000	ф. 422.000	ф. 1 7 (1 7 000	ф 11 217 000 ф	(200 000		
relations Contractor	3 months - 7 years	\$ 7,515,000	\$ 7,082,000	\$ 433,000	\$ 17,615,000	\$11,315,000 \$	6,300,000		
relations	3 - 7 years	3,596,000	3,397,000	199,000	26,096,000	14,148,000	11,948,000		
Non-compete	5 / yours	2,270,000	2,277,000	177,000	20,000,000	11,110,000	11,5 10,000		
agreements	2 - 3 years	50,000	15,000	35,000	390,000	145,000	245,000		
In-use software	2 years				500,000	229,000	271,000		
Subtotal		\$ 11,161,000	\$ 10,494,000	\$ 667,000	\$ 44,601,000	\$ 25,837,000 \$	18,764,000		
Intangible assets not subject to amortization:									
Trademarks					22,200,000		22,200,000		
Goodwill		17,109,000		17,109,000	193,552,000		193,552,000		
Total		\$ 28,270,000	\$10,494,000	\$ 17,776,000	\$ 260,353,000	\$ 25,837,000 \$	234,516,000		

Amortization expense for intangible assets subject to amortization was \$1,125,000, \$957,000 and \$15,342,000 for the years ended December 31, 2005, 2006 and 2007, respectively. Estimated amortization for each of the years ended December 31, 2008 through December 31, 2013 is \$9,509,000, \$6,088,000, \$1,715,000, \$730,000, \$363,000 and \$359,000, respectively.

6. 401(k) Retirement Savings Plan, Deferred Compensation Plan and Change in Control Severance Plan.

Under its 401(k) Retirement Savings Plans, eligible employees may elect to have a portion of their salary deferred and contributed to the plans. The amount of salary deferred is not subject to federal and state income tax at the time of deferral, but will be subject to taxation upon distribution, along with any earnings on such amounts. The plans cover all eligible employees and provide for matching or discretionary contributions at the discretion of the Company's Board of Directors. The Company made matching or discretionary contributions to the plans of \$486,000, \$591,000 and \$1,140,000 during the years ended December 31, 2005, 2006 and 2007, respectively. These amounts are included in SG&A expenses in the Consolidated Statements of Operations.

Effective January 1, 1998, the Company implemented the On Assignment, Inc. Deferred Compensation Plan. The plan permits a select group of management or highly compensated employees or directors that contribute materially to the continued growth, development and future business success of the Company to annually elect to defer up to 100 percent of their base salary, annual bonus, stock option gain or fees on a pre-tax basis and earn tax-deferred returns on these amounts. The plan is intended to be a plan that is not qualified within the meaning of IRS Code Section 401(a) and that is "unfunded and maintained by an employer primarily for the purpose of providing deferred compensation for a select group of management or highly compensated employees" within the meaning of the Employee Retirement Income Security Act of 1974, as amended (ERISA), Sections 201(2), 301(a)(3) and 401(a)(1). Distributions from the plan are commenced within 60 days after the participant's retirement, death or termination of employment, in a lump sum, or over five, ten or fifteen years, provided however that payments made upon

65

termination shall be paid in a lump sum if the participant's account balance at the time of termination is less than \$25,000. Notwithstanding the foregoing, the Company is in administrative compliance with certain requirements of IRS Code Section 409A ("Section 409A") which states that plan distributions, upon the termination of service of the Company's Chief Executive Officer, Chief Financial Officer and the next three most highly compensated officers, may not be made earlier than six months after the date of separation from service. Furthermore, if the Company determines in good faith prior to a change in control that there is a reasonable likelihood that any compensation paid to a participant for a taxable year of the Company would not be deductible by the Company solely by reason of the limitation under IRS Code Section 162(m), ("Section 162(m)") then the Company may defer all or any portion of a distribution and the plan at the earliest possible date, as determined by the Company in good faith, on which the deductibility of compensation paid or payable to the participant for the taxable year of the Company during which the distribution is made will not be limited by Section 162(m), or if earlier, the effective date of a change in control. At December 31, 2006 and 2007, the liability under the plan was approximately \$1,360,000 and \$2,037,000, respectively. Life insurance policies are maintained related to the plan, whereby the Company is the sole owner and beneficiary of such insurance. The cash surrender value of these life insurance policies, which is reflected in other assets in the accompanying Consolidated Balance Sheets, was approximately \$1,290,000 and \$2,037,000 at December 31, 2006 and 2007, respectively.

The Company adopted the On Assignment, Inc. Change in Control Severance Plan (the CIC Plan) to provide severance benefits for officers and other named employees who are terminated following an acquisition of the Company. This CIC Plan was adopted on February 12, 1998 and amended on August 8, 2004 and January 23, 2007. Under the CIC Plan, if an eligible employee is involuntarily terminated within eighteen months of a change in control, as defined in the CIC Plan, then the employee will be entitled to salary plus target bonus payable in a lump sum and continuation of health and welfare benefits for periods of time ranging from nine months to eighteen months, for named employees with titles of vice president or higher. The amounts payable would range from one month to eighteen months of salary and target bonus, depending on the employee's length of service and position with the Company. The Company entered into separate Executive Change of Control Agreements with the Chief Executive Officer and the Chief Financial Officer on December 31, 2004 and January 1, 2007, respectively, that supersede the CIC Plan in the event of an involuntary termination occurring within six months and ten days following the change in control (as defined in the Executive Change of Control Agreement). These Executive Change in Control Plans provide for certain other benefits as outlined in the agreements, including, but not limited to, lump sum payments of three times the Chief Executive Officer's salary plus target bonus and 2.5 times the Chief Financial Officer's salary plus target bonus, eighteen months continuation of the executive's then current health and welfare benefits and car allowance, eighteen months continuation of any Company funded contributions to the executive's retirement plans, and payment of up to \$15,000 of the cost of outplacement services selected by the executive. Additionally, under the Executive Change in Control Plans, immediately prior to a change in control, all stock options, unit options, restricted stock and restricted units grants made to the executive by the Company which are outstanding at the time of such event shall be accelerated and become fully vested.

7. Commitments and Contingencies.

The Company leases its facilities and certain office equipment under operating leases, which expire at various dates through 2016. Certain leases contain rent escalations and/or renewal options. Rent expense for all significant leases is recognized on a straight-line basis. At December 31, 2006 and 2007, the balance of deferred rent liability was \$721,000 and \$746,000.

66

respectively, and is reflected in other current and long-term liabilities in the accompanying Consolidated Balance Sheets.

The following is a summary of specified contractual cash obligation payments by as of December 31, 2007:

	L	ong-Term Debt	0	perating Leases	E	Accrued arn-Out ayments	Total
2008	\$		\$	6,641,000	\$	8,525,000	\$ 15,166,000
2009		1,387,000		6,003,000			7,390,000
2010		1,387,000		4,019,000			5,406,000
2011		1,387,000		2,088,000			3,475,000
2012		1,387,000		860,000			2,247,000
Thereafter		130,365,000		2,213,000			 132,578,000
Total	\$	135,913,000	\$	21,824,000	\$	8,525,000	\$ 166,262,000

Rent expense for the years ended December 31, 2005, 2006, and 2007 was \$4,575,000, \$5,109,000, and \$8,822,000, respectively. These amounts are included in SG&A expenses in the Consolidated Statements of Operations.

As discussed in Note 3 above, the Company has accrued \$2,205,000 and \$6,320,000 for the estimated payment of the earn-outs related to the 2007 operating performance of VISTA and Oxford, respectively. Payment of the earn-outs is tentatively scheduled for April 2008, pending the agreement of all applicable parties to all terms and provisions. These costs have been included in the Consolidated Balance Sheets in other accrued expenses. There is potential for additional earn-out consideration of \$5,795,000 that is contingent upon the 2008 financial performance of VISTA. There is also potential for additional earn-out consideration of \$5,680,000 that is contingent upon the 2008 financial performance of Oxford. These additional potential earn-outs have been excluded from the table above and will be recorded as additional purchase price when and to the extent the targets are met and the consideration is earned.

Interest payments related to the Company's bank debt are not set forth in the table above. The Company expects interest expense related to the loan to decrease slightly going forward as the principal balance is paid off.

The Company is partially self-insured for workers' compensation liability related to the Life Sciences, Healthcare and IT and Engineering segments as well as its medical malpractice liability in relation to the Physician segment. In connection with these programs, the Company pays a base premium plus actual losses incurred up to certain stop-loss limits and the Company is insured for losses above these limits, both per occurrence and in the aggregate. The self-insurance claim liability is determined based on claims filed and claims incurred but not yet reported. The Company accounts for claims incurred but not yet reported based on estimates derived from historical claims experience and current trends of industry data. Changes in estimates and differences in estimates and actual payments for claims are recognized in the period that the estimates changed or payments were made. The net self-insurance claim liability was approximately \$3,551,000 and \$8,921,000 at December 31, 2006 and 2007, respectively.

As of December 31, 2007, the Company has an income tax reserve in other long-term liabilities related to our uncertain tax positions of \$337,000.

In September 2005, Oxford commenced suit in Massachusetts Superior Court against two former Oxford employees, their new employer, Black Diamond Networks Inc., ("Black Diamond") and its President. Oxford later amended the complaint at various times to add seven other former

employees of Oxford (all collectively "Former Employees") and three other additional defendants. The claims involve breach of the Former Employees' confidentiality, non-solicitation and non-competition agreements, misappropriation of proprietary information, as well as tortious interference with such contracts and advantageous relations and unfair competition. Certain of the defendants have filed counterclaims, which the Company believes to be without legal merit. The court has granted Oxford's six requests for preliminary injunction orders, which have been issued against eight of the Former Employee defendants and Black Diamond. Discovery is ongoing and is extensive. Factual discovery will conclude by March 31, 2008 and trial is scheduled to commence on October 14, 2008. Oxford expects the matter to be tried. Accordingly, legal and expert fees may be significant.

The Company is involved in various legal proceedings, claims and litigation arising in the ordinary course of business. However, based on the facts currently available, the Company does not believe that the disposition of matters that are pending or asserted will have a material adverse effect on its financial position.

8. Income Taxes.

Income (loss) before provision (benefit) for income taxes consists of the following:

Year Ended December 31,

	2005			2006	2007		
United States Foreign	\$	(1,467,000) 1,242,000	\$	9,858,000 1,727,000	\$	14,435,000 2,380,000	
	\$	(225,000)	\$	11,585,000	\$	16,815,000	

The provision (benefit) for income taxes consists of the following:

Year Ended December 31,

		2005	2006	2007
Current:				
Federal	\$	(653,000)	\$ 3,763,000	\$ 9,804,000
State		150,000	216,000	1,125,000
Foreign		374,000	468,000	727,000
		(129,000)	4,447,000	11,656,000
Deferred:	_			
Federal		(326,000)	82,000	(4,536,000)
State		(479,000)	367,000	365,000
Foreign		82,000	(10,000)	8,000
		(723,000)	439,000	(4,163,000)
Change in valuation Allowance		723,000	(4,345,000)	
Total	\$	(129,000)	\$ 541,000	\$ 7,493,000

As of December 31, 2007, the Company had no federal net operating losses and total combined state net operating losses of \$15,723,000. The state net operating losses can be carried forward for up to 20 years and begin expiring in 2013.

During the quarter and year ended December 31, 2004, the Company established a valuation allowance against its net domestic deferred income tax assets. The valuation allowance was calculated pursuant to SFAS 109, which requires an assessment of both positive and negative

68

evidence when measuring the need for a valuation allowance. Such evidence includes a company's past and projected future performance, the market environment in which the company operates, the utilization of past tax credits and the length of carryback and carryforward periods of net operating losses. At the end of 2006, the Company evaluated the need for the valuation allowance in accordance with the Company's valuation allowance reversal methodology and in conjunction with SFAS 109. The Company concluded that as a result of sustained profitability, which was evidenced by consecutive quarters of net income along with projections of pre-tax income in future years, that the criteria had been met for the full reversal of the valuation allowance. Of the \$4,928,000 valuation allowance reversal, \$4,345,000 resulted in an income tax benefit and \$583,000 was recorded as an increase to additional paid in capital resulting from stock option deductions taken in 2006.

The Company had gross deferred tax assets of \$5,946,000 and \$9,348,000 and gross deferred tax liabilities of \$1,457,000 and \$2,994,000 at December 31, 2006 and December 31, 2007, respectively. Foreign deferred tax assets and liabilities were not material as of December 31, 2006 and 2007 and are included in the Federal balances in the table below.

The components of deferred tax assets (liabilities) are as follows:

		December	r 31	, 2006	 December	r 31	, 2007
		Federal		State	Federal		State
Deferred income tax assets (liabilities):							
Current:							
Allowance for doubtful accounts	\$	453,000	\$	70,000	\$ 770,000	\$	101,000
Employee related accruals		614,000		73,000	1,639,000		188,000
State taxes		46,000			386,000		
Workers' compensation loss							
reserve		1,252,000		193,000	1,191,000		177,000
Medical malpractice loss reserve					2,072,000		76,000
Net operating loss carry-forwards				614,000			725,000
Other		280,000		29,000	599,000		94,000
Total current deferred income tax assets	_	2,645,000		979,000	6,657,000		1,361,000
Non-current:							
Net operating loss carry-forwards				846,000			
Stock-based compensation		211,000		20,000	1,040,000		110,000
Purchased intangibles, net		975,000		151,000	(1,256,000)		59,000
Depreciation and amortization							
expense		(1,297,000)		(160,000)	(1,454,000)		(109,000)
Other		109,000		10,000	111,000		(165,000)
Total non-current deferred income tax							
(liabilities) assets		(2,000)		867,000	 (1,559,000)		(105,000)
Total deferred income tax assets	\$	2,643,000	\$	1,846,000	\$ 5,098,000	\$	1,256,000
			69				

The reconciliation between the amount computed by applying the U.S. federal statutory tax rate of 35 percent to income before income taxes and the actual income taxes is as follows:

Year Ended December 31,

	2005	2006	2007
Income tax (benefit) provision at the statutory rate	\$ (77,000)	\$ 3,939,000	\$ 5,885,000
State income taxes, net of federal income tax	139,000	560,000	892,000
Other			18,000
Valuation Allowance	355,000	(4,345,000)	
2004 Income tax refund received in excess of estimates	(873,000)		
Income tax contingency	216,000	350,000	(53,000)
Foreign tax rate	(19,000)	(109,000)	(105,000)
Permanent differences	130,000	146,000	856,000
Total	\$ (129,000)	\$ 541,000	\$ 7,493,000

The Company receives a tax deduction for stock-based awards upon exercise of a non-qualified stock option or as the result of disqualifying dispositions made by directors, officers and employees. A disqualifying disposition occurs when stock acquired through the exercise of incentive stock options or the Employee Stock Purchase Plan is disposed of prior to the required holding period. In addition, the Company receives a tax deduction upon the vesting of restricted stock units or restricted stock awards. No benefit from stock-based awards was realized at December 31, 2005. The Company recorded tax benefits of \$523,000 and \$802,000 from stock-based awards in 2006 and 2007, respectively.

The Company adopted the provisions of FASB Interpretation No. 48 "Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109" (FIN 48) on January 1, 2007. As a result of the implementation of FIN 48, the Company made a comprehensive review of its portfolio of uncertain tax positions in accordance with recognition standards established by FIN 48. In this regard, an uncertain tax position represents the Company's expected tax treatment of a tax position taken in a filed tax return, or planned to be taken in a future return, that has not been reflected in measuring income tax expense for financial reporting purposes. As a result of this review, the Company adjusted the estimated value of its uncertain tax positions by recognizing additional liabilities totaling \$217,000, including an accrual for interest and penalties of \$21,000, through a charge to retained earnings. Upon the adoption of FIN 48, the estimated value of the Company's uncertain tax positions is a liability of \$567,000, which includes penalties and interest, of which \$196,000 was carried in other long-term liabilities and \$370,000 was carried as a reduction to non-current deferred tax assets in the consolidated condensed statement of financial position as of March 31, 2007. As of December 31, 2007, the estimated value of the Company's uncertain tax positions is a liability of \$515,000, which includes penalties and interest, of which \$337,000 was carried in other long-term liabilities and \$178,000 was carried as a reduction to non-current deferred tax assets. If the Company's positions are sustained by the taxing authority in favor of the Company, the entire \$515,000 would reduce the Company's effective tax rate. The Company recognizes accrued interest and penalties related to uncertain tax positions in income tax expense.

At December 31, 2007, the Company had accumulated net foreign earnings of \$6,000,000. The Company intends to reinvest the undistributed earnings of its foreign subsidiaries and, therefore, no U.S. income tax has been provided on the foreign earnings.

70

The following is a reconciliation of the total amounts of unrecognized tax benefits for the year:

Unrecognized Tax Benefit January 1, 2007	\$ 840,755
Gross Decreases tax positions in prior year	(121,878)
Gross Decreases tax positions in current year	(46,298)
Gross Increases tax positions in current year	159,023
Unrecognized Tax Benefit December 31, 2007	\$ 831,602

If recognized, the entire balance of unrecognized tax benefits at December 31, 2007 would affect the effective tax rate. The Company recognizes interest accrued related to unrecognized tax benefits and penalties as income tax expense. Related to the unrecognized tax benefits noted above, the Company accrued penalties of \$6,000 and gross interest of \$10,000 during 2007 and in total, as of December 31, 2007, had recognized a liability for penalties of \$18,000 and gross interest of \$23,000.

The Company believes that there will be no significant increases or decreases to unrecognized tax benefits within the next twelve months.

The Company is subject to taxation in the US and various states and foreign jurisdictions. The Internal Revenue Service (IRS) has examined and substantially concluded all tax matters for years through 2004. The IRS commenced an examination of the Company's U.S. income tax returns for the 2005 and 2006 tax years. In addition, open tax years related to state and foreign jurisdictions remain subject to examination but are not considered material.

9. Stock Option Plan and Employee Stock Purchase Plan.

As of December 31, 2007, the Company maintains a Restated 1987 Stock Option Plan (as amended and restated through April 17, 2007) and approved by shareholders on June 1, 2007 (the Plan). The Company issues stock options, restricted stock units (RSU's) and restricted stock awards (RSA's) in accordance with the Plan and records compensation expense in accordance with SFAS 123R. Compensation expense charged against income related to stock-based compensation was \$2,953,000 and \$6,359,000 for the years ended December 31, 2006 and 2007, respectively, and is included the Consolidated Statements of Operations in SG&A. In 2005, the Company applied APB 25 and the disclosure only provisions of SFAS 123 and SFAS No. 148, "Accounting for Stock-Based Compensation." For the year ended December 31, 2005, the Company recorded \$235,000 in stock-based compensation expense in accordance with APB 25 related to RSU's and RSA's. The Company has recognized an income tax benefit of \$820,000 and \$2,046,000 in the income statement for stock-based compensation arrangements for the years ended December 31, 2006 and 2007, respectively. No income tax benefit was recorded related to stock-based compensation for the year ended December 31, 2005 due to the valuation allowance recorded against net deferred tax assets.

The Plan, which is shareholder-approved, permits the grant of awards, including cash, stock options, RSU's, RSA's, stock appreciation rights, unrestricted stock units and dividend equivalent rights to its employees, officers, members of its Board of Directors, consultants and advisors for up to 13,900,000 shares of common stock, subject to per-recipient, annual and other periodic caps. The Company believes that stock-based compensation better aligns the interests of its employees and directors with those of its shareholders versus exclusively providing cash-based compensation. Stock options, RSU's and RSA's are generally granted with an exercise price equal to the closing market price of the Company's stock at the date of grant. Stock option awards generally vest over four years of continuous service with the Company and generally have 10-year contractual terms while RSU's and RSA's generally vest over a three year continuous service period, though

71

individual award vesting terms vary within these parameters. Certain stock option awards and RSU's and RSA's provide for accelerated vesting in the event of a change in control.

The preceding paragraph describes the general terms of most stock-based incentives awarded by the Company. However, in January 2007, the Company issued a discrete set of stock-based awards to its Chief Executive Officer that differ from those generally stated terms. The terms were as follows: On January 2, 2007, the Chief Executive Officer was granted (1) 42,553 RSU's valued at \$500,000, which vest on the third anniversary of the date of the grant, (2) 42,553 shares of RSA's valued at \$500,000, which vest December 31, 2009 contingent upon meeting certain performance objectives approved by the Compensation Committee (based on adjusted earnings before interest, taxes, depreciation and amortization, or EBITDA) and (3) 42,553 RSU's valued at \$500,000, which vest December 31, 2009 contingent upon the Company meeting certain stock price performance objectives relative to its peers over three years from the date of grant. All awards are subject to the executive's continued employment through such vesting dates. The grant-date fair-value of these awards, which was determined by applying certain provisions of SFAS 123R relative to performance-based and market-based awards, is generally being expensed over the three-year vesting term. The impact of these awards is reflected in the Restricted Stock Units and Restricted Stock Awards section below.

On September 6, 2007, the Company issued RSU's to certain officers. These awards generally vest over three years and are forty percent contingent upon the Company meeting certain performance objectives approved by the Compensation Committee and are subject to the respective officer's continued employment through such vesting dates. The remaining sixty percent are subject solely to the respective officer's continued employment through such vesting dates.

The fair value of each option award is estimated on the date of grant using a Black-Scholes option valuation model that incorporates assumptions disclosed in the following table. Expected volatility is based on historical volatility of the underlying stock for a period consistent with the expected lives of the stock options because the Company believes this is a reasonable representation of future volatility. Additionally, the stock option valuation model selected by the Company uses historical data and management judgment to estimate stock option exercise behavior and employee turnover rates to estimate the number of stock option awards that will eventually vest. The Company evaluated the impact of grouping employees with similar historical exercise behavior and determined that there were no notable differences in exercise behavior across various employee groups and, as a result, all employees are included in a single group for valuation purposes. The expected life, or term, of options granted is derived from historical exercise behavior and represents the period of time that stock option awards are expected to be outstanding. The Company has selected a risk-free rate based on the implied yield available on U.S. Treasury Securities with a maturity equivalent to the options' expected term. For RSU's and RSA's, the Company records compensation expense based on the fair market value of the awards on the grant date.

72

Stock Options

The following table displays the assumptions that have been applied to estimate the fair value of stock option awards on the date of grant for the years ended December 31, 2006 and 2007:

Year Ended
December 31,

	_	2006	2007
Dividend yield			
Risk-free interest rate		4.7%	4.6%
Expected volatility		51.7%	47.1%
Expected lives		4.0 years	3.4 years
	4 4 1' CD	1 21 20	07

The following summarizes pricing and term information for options outstanding as of December 31, 2007:

		Opti	ions Outstanding			Options Exe	ole	
Range of Exercise Prices		Number Outstanding at December 31, 2007	Weighted Average Weighte Remaining Averag Contractual Exercis Life Price		erage ercise	Number Exercisable at December 31, 2007	Weighted Average Exercise Price	
\$ 3.97	\$ 5.11	713,034	6.5 years	\$	4.89	609,247	\$	4.89
5.14	9.60	629,044	6.6 years		6.13	515,194		5.93
9.62	11.39	749,149	8.9 years		11.15	226,613		11.18
11.45	13.13	553,500	8.1 years		12.10	173,898		12.15
13.31	13.31	714,974	9.2 years		13.31	19,562		13.31
13.69	33.00	352,786	2.9 years		18.98	352,683		18.98
\$ 3.97	\$ 33.00	3,712,487	7.4 years	\$	10.40	1,897,197	\$	9.30

The following table is a summary of stock option activity under the Plan as of December 31, 2007 and changes for the year then ended:

	Incentive Stock Options	Non-Qualified Stock Options	A E P	Veighted Average Exercise rice Per Share	Weighted Average Remaining Contractual Term (Years)	_	Aggregate Intrinsic Value
Outstanding at January 1, 2007	1,102,251	1,486,748	\$	8.66			
Granted		1,801,074	\$	12.27			
Exercised	(114,009)	(248,385)	\$	5.56			
Canceled	(136,481)	(178,711)	\$	12.36			
Outstanding at December 31, 2007	851,761	2,860,726	\$	10.40	7.4	\$	2,174,000
Vested or Expected to Vest at December 31, 2007	805,944	2,018,022	\$	9.92	6.9	\$	2,120,000
Exercisable at December 31, 2007	662,853	1,234,344	\$	9.30	6.0	\$	1,898,000

The table above includes 273,000 and 195,000 of non-employee director stock options outstanding as of January 1, 2007 and December 31, 2007, respectively.

The weighted-average grant-date fair value of options granted during the years ended December 31, 2005, 2006 and 2007 was \$3.68, \$5.05 and \$4.05 per option, respectively. The total intrinsic value of options exercised during the years ended December 31, 2005, 2006 and 2007 was \$1,601,000 \$1,416,000 and \$2,355,000, respectively.

73

As of December 31, 2007, there was unrecognized compensation expense of \$3,915,000 related to unvested stock options based on options that are expected to vest. The unrecognized compensation expense is expected to be recognized over a weighted-average period of 3.1 years.

Restricted Stock Units and Restricted Stock Awards

A summary of the status of the Company's unvested RSU's and RSA's as of December 31, 2007 and changes during the year then ended are presented below:

	Restricted Stock Units/Awards	Weighted Average Grant-Date Fair Value Per Unit/Award
Unvested RSU's and RSA's outstanding at		
December 31, 2006	380,662	\$ 9.40
Granted	288,392	12.01
Vested	(143,727)	9.78
Forfeited	(53,435)	9.07
Unvested and expected to vest RSU's and RSA's outstanding at December 31, 2007	471,892	\$ 10.92

The table above excludes 5,337 RSA's that were awarded to non-employee directors. On August 8, 2007, 14,232 RSA's were awarded to non-employee directors, of which 50 percent, or 7,116 shares, vested immediately upon issuance and 1,779 were forfeited due to the resignation of a non-employee director. The remaining shares will vest on August 8, 2008. The weighted average grant-date fair value of these awards was \$11.24. In accordance with SFAS 123R, the Company records compensation expense based on the fair market value of the awards on the grant date. There was unrecognized compensation of \$36,000 as of December 31, 2007 related to these RSA's that will be recorded over the remaining term of approximately seven months.

The Company has approved certain awards in which a variable number of shares are to be granted to the employees based on a fixed monetary amount. As such, the provisions of SFAS 123R and SFAS No. 150, "Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity" (SFAS 150) require the Company to classify and account for these awards as liability awards until the number of shares is determined. The expense related to these awards for the year ended December 31, 2007 was \$267,000, and the associated liability is included in the Consolidated Balance Sheets in other accrued expenses.

The weighted-average grant-date fair value of RSU's and RSA's granted during the years ended December 31, 2005, 2006 and 2007 was \$5.42, \$11.06 and \$11.98 per award, respectively. The total intrinsic value of RSU's and RSA's released during the years ended December 31, 2006 and 2007 was \$1,507,000 and \$1,700,000, respectively. No RSU's or RSA's were released in 2005.

As of December 31, 2007, there was unrecognized compensation expense of \$6,068,000 related to unvested RSU's and RSA's based on awards that are expected to vest. The unrecognized compensation expense is expected to be recognized over a weighted-average period of 2.7 years.

74

The Company approved stock-based awards for its Chief Executive Officer with terms as follows: On January 2, 2008 and 2009, the Chief Executive Officer, pending continued employment through such grant dates, will be granted (1) RSA's valued at \$500,000, which vest December 31, 2010 and 2011, contingent upon meeting certain performance objectives, which will be set and approved annually by the Compensation Committee in the first quarter of 2008 and 2009 (based on adjusted EBITDA) and (2) RSU's valued at \$500,000, which vest December 31, 2010 and 2011, contingent upon the Company meeting certain stock price performance objectives relative to its peers over three years from the date of grant, which will be set within 90 days of the first trading day of the day they are granted. All awards are subject to the executive's continued employment through such vesting dates. These awards are not included in the disclosures above and there is no related expense in the current period as the conditions for these awards have not been set.

Employee Stock Purchase Plan

The Employee Stock Purchase Plan (ESPP) allows eligible employees to purchase common stock of the Company, through payroll deductions, at eighty-five percent of the lower of the market price on the first day or the last day of semi-annual purchase periods. It is the Company's intention that the ESPP qualify as an "employee stock purchase plan" under IRS Code Section 423. Eligible employees may contribute multiples of one percent of their eligible earnings toward the purchase of the stock (subject to certain IRS limitations). Under this plan, 56,593, 78,632 and 126,484 shares of common stock were issued to employees for the years ended December 31, 2005, 2006 and 2007, respectively.

In accordance with the ESPP, shares of common stock are transferred to participating employees at the conclusion of each six month enrollment period, which end on the last business day of the month in February and August each year. The weighted average fair value of stock purchased under the Company's ESPP was \$1.67, \$2.58 and \$3.02 per share for the years ended December 31, 2005, 2006 and 2007, respectively. Compensation expense of shares purchased under the ESPP is measured based on a Black-Scholes option-pricing model. The model accounts for the discount from market value and applies an expected life in line with each six month purchase period. The amounts recognized as stock-based compensation expense related to the ESPP were \$203,000 and \$477,000 for the years ended December 31, 2006 and 2007, respectively. The pro forma compensation expense included in Note 1 under Stock-Based Compensation was \$159,000 for the year ended December 31, 2005.

10. Business Segments.

The Company has four reportable segments: Life Sciences, Healthcare, Physician and IT and Engineering. The Life Sciences (formerly Lab Support) segment provides contract, contract-to-permanent and direct placement services of laboratory and scientific professionals to the biotechnology, pharmaceutical, food and beverage, medical device, personal care, chemical and environmental industries. These contract staffing specialties include chemists, clinical research associates, clinical lab assistants, engineers, biologists, biochemists, microbiologists, molecular biologists, food scientists, regulatory affairs specialists, lab assistants and other skilled scientific professionals.

The Healthcare segment includes the combined results of the Nurse Travel and Allied Healthcare (formerly Medical Financial and Allied, or MF&A) lines of business. The lines of business have been aggregated into the Healthcare segment based on similar economic characteristics, end-market customers and management personnel. The Healthcare segment provides contract, contract-to-permanent and direct placement of professionals from more than ten healthcare, medical financial and allied occupations. These contract staffing specialties include nurses,

75

specialty nurses, respiratory therapists, surgical technicians, imaging technicians, x-ray technicians, medical technologists, phlebotomists, coders, billers, claims processors and collections staff.

The Physician segment, comprised of VISTA Staffing Solutions, Inc., provides contract and direct placement physicians to healthcare organizations. The Physician segment works with nearly all medical specialties, placing them in hospitals, community-based practices, and federal, state and local facilities.

The IT and Engineering segment, comprised of Oxford Global Resources, Inc., provides high-end contract placement services of information technology and engineering professionals with expertise in specialized information technology; software and hardware engineering; and mechanical, electrical, validation and telecommunications engineering fields.

The Company's management evaluates the performance of each segment primarily based on revenues, gross profit and operating income. The information in the following table is derived directly from the segments' internal financial reporting used for corporate management purposes.

All revenues, gross profit and operating income disclosed in the tables below include activity for the Physician and IT and Engineering segments from January 3, 2007 and January 31, 2007, respectively.

The following table represents revenues, gross profit and operating income (loss) by reportable segment:

Year Ended December 31,

	2005	2006	2007
Revenues:			
Life Sciences	\$ 98,730,000	\$ 117,462,000	\$ 134,622,000
Healthcare	139,126,000	170,104,000	175,079,000
Physician			74,599,000
IT and Engineering			182,880,000
Total Revenues	\$ 237,856,000	\$ 287,566,000	\$ 567,180,000
Gross Profit:			
Life Sciences	\$ 31,736,000	\$ 38,143,000	\$ 45,024,000
Healthcare	31,493,000	39,698,000	44,269,000
Physician	, ,	, ,	21,808,000
IT and Engineering			68,436,000
Total Gross Profit	\$ 63,229,000	\$ 77,841,000	\$ 179,537,000
Operating Income (Loss):			
Life Sciences	\$ 1,610,000	\$ 5,206,000	\$ 14,731,000
Healthcare	(2,516,000)	4,735,000	3,099,000
Physician			1,447,000
IT and Engineering			8,318,000
Total Operating Income (Loss)	\$ (906,000)	\$ 9,941,000	\$ 27,595,000
	76		

The Company does not report Life Sciences and Healthcare segments' total assets separately as the operations are largely centralized. The following table represents total assets as allocated by reportable segment:

Year Ended December 31,

	2005		2006	2007
Total Assets:				
Life Sciences and Healthcare	\$ 93,705,000	\$	186,995,000	\$ 107,253,000
Physician				59,204,000
IT and Engineering				218,223,000
Total Assets	\$ 93,705,000	\$	186,995,000	\$ 384,680,000
		_		

The Company does not report all assets by segment for all reportable segments. The following table represents certain identifiable assets by reportable segment:

Year Ended December 31,

	2005		2006		2007				
Gross Accounts Receivable:									
Life Sciences	\$ 13,780,000	\$	17,576,000	\$	18,380,000				
Healthcare	23,126,000		22,911,000		22,440,000				
Physician					12,427,000				
IT and Engineering					27,847,000				
Total Gross Accounts Receivable	\$ 36,906,000	\$	40,487,000	\$	81,094,000				

The Company operates internationally, with operations in the United States, Europe, Australia and New Zealand. The following table represents revenues by geographic location:

Year Ended December 31,

	 2005		2006	2007
Revenues:				
Domestic	\$ 223,161,000	\$	269,602,000	\$ 539,776,000
Foreign	14,695,000		17,964,000	27,404,000
		_		
Total Revenues	\$ 237,856,000	\$	287,566,000	\$ 567,180,000

The following table represents long-lived assets by geographic location:

Year Ended December 31,

	2005	2006	2007
Long-Lived Assets:			
Domestic	\$ 10,513,000	\$ 11,964,000	\$ 19,479,000
Foreign	413,000	465,000	833,000

Year Ended December 31,

Total Long-Lived Assets \$ 10,926,000 \$ 12,429,000 \$ 20,312,000

For further information regarding certain risks associated with our foreign operations, see "Risk Factors" within Item 1A of this Annual Report on Form 10-K.

77

11. Unaudited Quarterly Results.

The following table presents unaudited quarterly financial information for each of the four quarters ended December 31, 2006 and December 31, 2007. In the opinion of Management, the quarterly information contains all adjustments, consisting only of normal recurring accruals, necessary for a fair presentation thereof. The operating results for any quarter are not necessarily indicative of the results for any future period.

(Unaudited) (in thousands, except per share data) Quarter Ended

	N	Iar. 31, 2006	J	une 30, 2006	S	ept. 30, 2006]	Dec. 31, 2006]	Mar. 31, 2007	J	une 30, 2007	5	Sept. 30, 2007	Ι	Dec. 31, 2007
Revenues	\$	66,723	\$	68,636	\$	75,678	\$	76,529	\$	122,629	\$	143,854	\$	148,657	\$	152,040
Cost of services		49,739		49,368		54,898	_	55,720	_	85,169	_	97,613	_	101,130	_	103,731
Gross profit		16,984		19,268		20,780		20,809		37,460		46,241		47,527		48,309
Selling, general andadministrative expenses		16,786		16,644		17,266		17,204		34,261		38,992		38,326		40,363
Operating income		198		2,624		3,514		3,605		3,199		7,249		9,201		7,946
Interest expense		(3))	2,02		(51))	2,002		(2,136)		(2,988))	(2,940)		(2,904)
Interest income		237		256		376		829		418		220		344		412
Change in fair value of interest rate swap												431		(915)		(722)
Earnings before income																
taxes		432		2,880		3,839		4,434		1,481		4,912		5,690		4,732
Provision (benefit) for income taxes		130		966		1,140		(1,695))	570		1,974		2,435		2,514
Net income	\$	302	\$	1,914	\$	2,699	\$	6,129	\$	911	\$	2,938	\$	3,255	\$	2,218
Basic earnings per share	\$	0.01	\$	0.07	\$	0.10	\$	0.20	\$	0.03	\$	0.08	\$	0.09	\$	0.06
Weighted average number of shares outstanding		25,986		26,149		26,257		30,192		34,667		35,176		35,313		35,387
Diluted earnings per share	\$	0.01	\$	0.07	\$	0.10	\$	0.20	\$	0.03	\$	0.08	\$	0.09	\$	0.06
Weighted average number of dilutive shares outstanding		26,827		26,974		26,869		31,066	_	35,629		35,813		35,886		35,759

On January 3, 2007, the Company acquired VISTA, a privately-owned, leading provider of physician staffing and permanent physician search services. On January 31, 2007, the Company acquired Oxford, a leading provider of high-end information technology and engineering

staffing services. Further discussion related to the acquisitions can be found in Note 3 above.

In 2006, there was a reversal of the valuation allowance of \$4,928,000 that was recorded against the Company's net deferred income tax assets in 2004 and 2005. Of the \$4,928,000 valuation allowance reversal, \$4,345,000 resulted in an income tax benefit and \$583,000 was recorded as an increase to additional paid in capital resulting from stock option deductions realized in 2006.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

Not applicable.

78

Item 9A. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

The term "disclosure controls and procedures" means controls and other procedures of a company that are designed to ensure that information required to be disclosed by the company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within required time periods. We have established disclosure controls and procedures to ensure that material information relating to the Company is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934). Based on this evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures are effective.

Management's Report on Internal Control Over Financial Reporting

Management is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act. Our internal control over financial reporting is designed by, or under the supervision of, our Chief Executive Officer and Chief Financial Officer, and affected by our Board of Directors, management and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. Our internal control over financial reporting includes those policies and procedures that:

pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the Company's assets and transactions;

provide reasonable assurance that the transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and the Company's receipts and expenditures are being made only in accordance with management and director authorizations; and

provide reasonable assurance regarding prevention of timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with policies or procedures may deteriorate.

Management, under the supervision and participation of our Chief Executive Officer and Chief Financial Officer, assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2007. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission in *Internal Control Integrated Framework*. Based on our assessment and those criteria, management believes that the Company maintained effective internal control over financial reporting as of December 31, 2007. Our independent registered public accounting firm, Deloitte & Touche LLP, has included an attestation report on our internal control over financial reporting, which is included below.

79

For purposes of conducting its 2007 evaluation of the effectiveness of the Company's internal control over financial reporting, management has excluded the acquisitions of VISTA, completed on January 3, 2007, and Oxford, completed on January 31, 2007, whose financial statements constitute 22.6 percent and 15.4 percent and 33.1 percent and 56.7 percent of net and total assets, respectively, 13.2 percent and 32.2 percent of revenues, respectively, and 8.7 percent and -14.0 percent of net income, respectively, of the consolidated financial statement amounts as of and for the year ended December 31, 2007. Refer to Note 3 in Part II, Item 8 of this report for further discussion of the acquisitions and their impact on the Company's Consolidated Financial Statements.

Changes in Internal Controls

There were no changes in the Company's internal control over financial reporting that occurred during the Company's fourth quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

80

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of On Assignment, Inc. Calabasas, California

We have audited the internal control over financial reporting of On Assignment, Inc. and subsidiaries (the "Company") as of December 31, 2007, based on criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. As described in Management's Report on Internal Control Over Financial Reporting, management excluded from its assessment the internal control over financial reporting at VISTA, which was acquired on January 3, 2007 and Oxford, which was acquired on January 31, 2007, whose financial statements constitute 22.6 percent and 15.4 percent and 33.1 percent and 56.7 percent of net and total assets, respectively, 13.2 percent and 32.2 percent of revenues, respectively, and 8.7 percent and -14.0 percent of net income, respectively, of the consolidated financial statement amounts as of and for the year ended December 31, 2007. Accordingly, our audit did not include the internal control over financial reporting at VISTA and Oxford. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

81

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2007, based on the criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements and financial statement schedule as of and for the year ended December 31, 2007 of the Company and our report dated March 17, 2008 expressed an unqualified opinion on those financial statements and financial statement schedule and included an explanatory paragraph regarding the Company's adoption of FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109, effective January 1, 2007.

/s/ Deloitte & Touche LLP Los Angeles, California March 17, 2008

Item 9B. Other Information

None.

82

PART III

Item 10. Directors and Executive Officers of the Registrant

Information responsive to this item will be set forth under the captions "Proposal One Election of Directors," "Continuing Directors," "Section 16(a) Beneficial Ownership Reporting Compliance," "Ethics" and "Board Committee Meetings" in the Company's proxy statement for use in connection with its 2008 Annual Meeting of Stockholders (the "2008 Proxy Statement") and is incorporated herein by reference. The 2008 Proxy Statement will be filed with the SEC within 120 days after the end of the Company's fiscal year. The information under the heading "Executive Officers of the Registrant" in Item 1 of this Form 10-K is also incorporated by reference in this section.

Item 11. Executive Compensation

Information responsive to this item will be set forth under the captions "Compensation Discussion and Analysis," "Summary of Executive Compensation," "Summary of Grants of Plan Based Awards," "Employment Contracts and Change in Control Arrangements" "Summary of Outstanding Equity Awards," "Summary of Option Exercises and Stock Vested," "Deferred Compensation" and "Board Committees and Meetings" in the 2008 Proxy Statement to be filed with the SEC within 120 days after the end of the Company's fiscal year and is incorporated herein by reference.

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

Information responsive to this item will be set forth under the captions "Security Ownership of Certain Beneficial Owners and Management" and "Equity Compensation Plan Information" in the 2008 Proxy Statement to be filed with the SEC within 120 days after the end of the Company's fiscal year and is incorporated herein by reference.

Item 13. Certain Relationships and Related Transactions

Information responsive to this Item will be set forth under the caption "Certain Relationships and Related Transactions" and "Independent Directors" in the 2008 Proxy Statement to be filed with the SEC within 120 days after the end of the Company's fiscal year and is incorporated herein by reference.

Item 14. Principal Accountant Fees and Services

Information responsive to this Item will be set forth under the caption "Report of the Audit Committee" and "Principal Accountant Fees and Services" in the 2008 Proxy Statement, to be filed with the SEC within 120 days after the end of the Company's fiscal year and is incorporated herein by reference.

PART IV

Item 15. Exhibits and Financial Statement Schedule

(a)

List of documents filed as part of this report

1.

Financial Statements:

Report of Independent Registered Public Accounting Firm

Consolidated Balance Sheets at December 31, 2006 and 2007

83

Consolidated Statements of Operations and Comprehensive Income (Loss) for the Years Ended December 31, 2005, 2006 and 2007

Consolidated Statements of Stockholders' Equity for the Years Ended December 31, 2005, 2006 and 2007

Consolidated Statements of Cash Flows for the Years Ended December 31, 2005, 2006 and 2007

Notes to Consolidated Financial Statements

2. Financial Statement Schedule:

Schedule II Valuation and Qualifying Accounts

Schedules other than those referred to above have been omitted because they are not applicable or not required under the instructions contained in Regulation S-X or because the information is included elsewhere in the financial statements or notes thereto.

(b) Exhibits

See Index to Exhibits.

84

SIGNATURES

Pursuant to the requirements of the Section 13 or 15(d) of the Securities and Exchange Act of 1934, the registrant has duly caused this to report to be signed on its behalf by the undersigned, thereunto duly authorized, on this 17th day of March 2008.

ON ASSIGNMENT, INC.

Peter T. Dameris

Chief Executive Officer and President

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities indicated and on the dates indicated.

Signature	Title	Date
	Chief Executive Officer, President and Director (Principal Executive Officer)	March 17, 2008
Peter T. Dameris	Senior Vice President, Finance and Chief Financial Officer (Principal Financial and Accounting Officer)	March 17, 2008
James L. Brill	Director	March 17, 2008
William E. Brock *	Director	March 17, 2008
Jonathan S. Holman *	Director	March 17, 2008
Edward L. Pierce *	Director	March 17, 2008
Jeremy M. Jones		

By signature below, the undersigned, pursuant to duly authorized power of attorney filed with the Securities and Exchange Commission, has signed this report on behalf of the persons indicated.

Peter T. Dameris

85

ON ASSIGNMENT, INC.

SCHEDULE II VALUATION AND QUALIFYING ACCOUNTS Years Ended December 31, 2005, 2006 and 2007

Description	Balance at beginning of year		Acquired balances	Provisions	Deductions from reserves		Balance at end of year	
Year ended December 31, 2005								
Allowance for doubtful accounts and								
billing adjustments	\$	1,465,000		401,000	(285,000)	\$	1,581,000	
Workers' compensation loss reserves	\$	4,053,000		1,519,000	(2,084,000)	\$	3,488,000	
Income tax valuation allowance	\$	4,205,000		723,000		\$	4,928,000	
Year ended December 31, 2006 Allowance for doubtful accounts and billing adjustments Workers' compensation loss reserves Income tax valuation allowance	\$ \$ \$	1,581,000 3,488,000 4,928,000		60,000 2,224,000	(261,000) (2,161,000) (4,928,000)	\$	1,380,000 3,551,000	
Year ended December 31, 2007 Allowance for doubtful accounts and								
billing adjustments	\$	1,380,000	805,000	680,000	(611,000)	\$	2,254,000	
Workers' compensation and medical	Ψ	1,500,000	332,300	000,000	(011,000)	Ψ	2,23 1,000	
malpractice loss reserves	\$	3,551,000	4,596,000	4,095,000	(3,321,000)	\$	8,921,000	
•		. ,	86	. ,	, , ,			

INDEX TO EXHIBITS

Number	Footnote	Description
2.1	(17)	Agreement and Plan of Merger, dated as of January 3, 2007, by and among On Assignment, Inc., On Assignment 2007 Acquisition Corp. and Oxford Global Resources, Inc. and Thomas F. Ryan, as Indemnification Representative.
2.2	(21)	Stock Purchase Agreement, dated as of December 20, 2006, by and among On Assignment, Inc., VSS Holding, Inc., the stockholders of VSS Holding, Inc. and the optionholders of VSS Holding, Inc.
3.1	(1)	Certificate of Amendment of Restated Certificate of Incorporation of On Assignment, Inc.
3.2	(2)	Restated Certificate of Incorporation of On Assignment, Inc., as amended.
3.3	(3)	Amended and Restated Bylaws of On Assignment, Inc.
4.1	(4)	Specimen Common Stock Certificate.
4.2	(9)	Rights Agreement, dated June 4, 2003, between On Assignment, Inc. and U.S. Stock Transfer Corporation as Rights Agent, which includes the Certificate of Designation, Preferences and Rights of Series A Junior Participating Preferred Stock as Exhibit A, the Summary of Rights to Purchase Series A Junior Participating Preferred Stock as Exhibit B and the Form of Rights Certificate as Exhibit C.
10.1	(16)	Form of Indemnification Agreements.
10.2	(14)	Restated 1987 Stock Option Plan, as amended and restated April 7, 2006.
10.3	(16)	First Amendment to Restated 1987 Stock Option Plan, dated January 23, 2007.
10.4	(14)	Second Amendment to the Restated 1987 Stock Option Plan, dated April 17, 2007.
10.5	(14)	Employee Stock Purchase Plan, as amended and restated June 18, 2002.
10.6	(14)	First Amendment to the Employee Stock Purchase Plan, dated January 23, 2007.
10.7	(5)	Office Lease, dated December 7, 1993, by and between On Assignment, Inc. and Malibu Canyon Office Partners, LP.
10.8	(6)	Seventh Amendment to Office Lease, dated August 20, 2002.
10.9	(11)	Change in Control Severance Plan and Summary Plan Description, as amended and restated August 8, 2004.
10.10	(8)	Deferred Compensation Plan.
10.11	(8)	Master Trust Agreement for Deferred Compensation Plan.
10.12	(10)	Senior Executive Agreement between On Assignment, Inc. and Peter Dameris, dated October 27, 2003.
10.13	(16)	First Amendment to Dameris Senior Executive Agreement between On Assignment, Inc. and Peter Dameris, dated December 14, 2006.
10.14	(16)	Employment Agreement between Oxford Global Resources, Inc., On Assignment, Inc. and Michael J. McGowan dated January 3, 2007.
10.15	(16)	Employment Agreement between On Assignment, Inc. and James Brill, dated January 1, 2007.

87

10.16	(16)	Employment Agreement between VISTA Staffing Solutions, Inc., On Assignment, Inc. and Mark S. Brouse, dated December 20, 2006.
10.17	(7)	Senior Executive Agreement between On Assignment, Inc. and Emmett McGrath, dated July 23, 2004.
10.18	(20)	Amendment to Executive Employment Agreement between On Assignment, Inc. and Emmett McGrath, dated November 28, 2007.
10.19	(7)	Executive Change in Control Agreement between On Assignment and Peter T. Dameris, dated December 31, 2004.
10.20	(15)	Executive Change in Control Agreement between On Assignment, Inc. and James L. Brill, dated January 1, 2007.
10.21	(16)	Separation Agreement between On Assignment, Inc. and Michael J. Holtzman, dated December 8, 2006.
10.22	(7)	Form of Option Agreements.
10.23	(12)	Executive Incentive Compensation Plan.
10.24	(13)	Form of Restricted Stock Unit Agreements.
10.25	(16)	Credit Agreement among On Assignment, Inc., UBS Securities, LLC, UBS AG, Stamford Branch, UBS Loan
		Finance, LLC and other parties thereto, dated January 31, 2007.
21.1*		Subsidiaries of the Registrant.
23.1*		Consent of Independent Registered Public Accounting Firm.
24.1*		Power of Attorney.
31.1*		Certification of Peter T. Dameris, Chief Executive Officer and President pursuant to Rule 13a-14(a) or
		15d-14(a).
31.2*		Certification of James L. Brill, Senior Vice President, Finance and Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a).
32.1*		Certification of Peter T. Dameris, Chief Executive Officer and President, and James L. Brill, Senior Vice President, Finance and Chief Financial Officer pursuant to 18 U.S.C. Section 1350.

Filed herewith.

These exhibits relate to management contracts or compensatory plans, contracts or arrangements in which directors and/or executive officers of the Registrant may participate.

- (1) Incorporated by reference from an exhibit filed with our Current Report on Form 8-K (File No. 0-20540) filed with the Securities and Exchange Commission on October 5, 2000.
- (2) Incorporated by reference from an exhibit filed with our Annual Report on Form 10-K (File No. 0-20540) filed with the Securities and Exchange Commission on March 30, 1993.
- (3) Incorporated by reference from an exhibit filed with our Current Report on Form 8-K (File No. 0-20540) filed with the Securities and Exchange Commission on May 3, 2002.
- (4) Incorporated by reference from an exhibit filed with our Registration Statement on Form S-1 (File No. 33-50646) declared effective by the Securities and Exchange Commission on September 21, 1992.

88

(5) Incorporated by reference from an exhibit filed with our Annual Report on Form 10-K (File No. 0-20540) filed with the Securities and Exchange Commission on March 24, 1994. (6) Incorporated by reference from an exhibit filed with our Quarterly Report on Form 10-Q (File No. 0-20540) filed with the Securities and Exchange Commission on November 14, 2002. (7)Incorporated by reference from an exhibit filed with our Annual Report on Form 10-K (File No. 0-20540) filed with the Securities and Exchange Commission on March 16, 2005. (8) Incorporated by reference from an exhibit filed with our Quarterly Report on Form 10-Q (File No. 0-20540) filed with the Securities and Exchange Commission on May 15, 1998. (9) Incorporated by reference from an exhibit filed with our Current Report on Form 8-K (File No. 0-20540) filed with the Securities and Exchange Commission on June 5, 2003. (10)Incorporated by reference from an exhibit filed with our Quarterly Report on Form 10-Q (File No. 0-20540) filed with the Securities and Exchange Commission on November 14, 2003. (11)Incorporated by reference from an exhibit filed with our Quarterly Report on Form 10-Q (File No. 0-20540) filed with the Securities and Exchange Commission on August 9, 2004. (12)Incorporated by reference from an exhibit filed with our Current Report on Form 8-K (File No. 0-20540) filed with the Securities and Exchange Commission on April 1, 2005. (13)Incorporated by reference from an exhibit filed with our Current Report on Form 8-K (File No. 0-20540) filed with the Securities and Exchange Commission on August 8, 2005. (14)Incorporated by reference from an exhibit filed with our Registration Statement on Form S-8 (File No. 333-143907) filed with the Securities and Exchange Commission on June 20, 2007. (15)Incorporated by reference from an exhibit filed with our Quarterly Report on Form 10-Q (File No. 0-20540) filed with the Securities and Exchange Commission on May 10, 2007. (16)Incorporated by reference from an exhibit filed with our Annual Report on Form 10-K (File No. 0-20540) filed with the Securities and Exchange Commission on March 16, 2007. (17)Incorporated by reference from an exhibit filed with our Current Report on Form 8-K (File No. 0-20540) filed with the Securities and Exchange Commission on January 9, 2007. (18)

Incorporated by reference from an exhibit filed with our Current Report on Form 8-K/A (File No. 0-20540) filed with the Securities and Exchange Commission on April 18, 2007.

and Exchange Commission on March 21, 2007.

(19)

(20)

Incorporated by reference from an exhibit filed with our Current Report on Form 8-K/A (File No. 0-20540) filed with the Securities

Incorporated by reference from an exhibit filed with our Current Report on Form 8-K (File No. 0-20540) filed with the Securities and Exchange Commission on November 30, 2007.

(21)

Incorporated by reference from an exhibit filed with our Current Report on Form 8-K (File No. 0-20540) filed with the Securities and Exchange Commission on December 22, 2006.

89

QuickLinks

SPECIAL NOTE ON FORWARD-LOOKING STATEMENTS

PART I

Item 1. Business

Item 1A. Risk Factors

Item 1B. Unresolved Staff Comments

Item 2. Properties

Item 3. Legal Proceedings

Item 4. Submission of Matters to a Vote of Security Holders

PART II

Item 5. Market for Registrant's Common Equity and Related Stockholder Matters

Item 6. Selected Financial Data

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

Item 7A. Quantitative and Qualitative Disclosures about Market Risk

Item 8. Financial Statements and Supplementary Data

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

ON ASSIGNMENT, INC. CONSOLIDATED BALANCE SHEETS

ON ASSIGNMENT, INC. CONSOLIDATED STATEMENTS OF OPERATIONS

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

ON ASSIGNMENT, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS

ON ASSIGNMENT, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (continued)

ON ASSIGNMENT, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS Years Ended December 31, 2005, 2006 and 2007

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

Item 9A. Controls and Procedures

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Item 9B. Other Information

PART III

Item 10. Directors and Executive Officers of the Registrant

Item 11. Executive Compensation

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

Item 13. Certain Relationships and Related Transactions

Item 14. Principal Accountant Fees and Services

PART IV

Item 15. Exhibits and Financial Statement Schedule

SIGNATURES

ON ASSIGNMENT, INC. SCHEDULE II VALUATION AND QUALIFYING ACCOUNTS Years Ended December 31, 2005, 2006 and 2007

INDEX TO EXHIBITS