

SALEM MEDIA GROUP, INC. /DE/

Form 10-Q

November 08, 2018

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**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

**FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2018**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

**FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_**

**COMMISSION FILE NUMBER 000-26497**

**SALEM MEDIA GROUP, INC.**

**(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)**

**DELAWARE**  
**(STATE OR OTHER JURISDICTION OF**  
**INCORPORATION OR ORGANIZATION)**

**4880 SANTA ROSA ROAD**

**CAMARILLO, CALIFORNIA**  
**(ADDRESS OF PRINCIPAL**

**EXECUTIVE OFFICES)**  
**REGISTRANT S TELEPHONE NUMBER, INCLUDING AREA CODE: (805) 987-0400**

**77-0121400**  
**(I.R.S. EMPLOYER**  
**IDENTIFICATION NUMBER)**

**93012**  
**(ZIP CODE)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files.) Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company or an emerging growth company. See definition of large accelerated filer, accelerated filer, smaller reporting company and emerging growth company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  
Non-accelerated filer

Accelerated filer  
Smaller Reporting Company  
Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

**Class A**  
**Common Stock, \$0.01 par value per share**

**Outstanding at November 2, 2018**  
**20,632,416 shares**

**Class B**

**Outstanding at November 2, 2018**

**Common Stock, \$0.01 par value per share**

**5,553,696 shares**

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**CERTAIN DEFINITIONS**

Unless the context requires otherwise, all references in this report to Salem or the company, including references to Salem by we us our and its refer to Salem Media Group, Inc. and our subsidiaries.

**NOTE REGARDING FORWARD-LOOKING STATEMENTS**

Salem Media Group, Inc. ( Salem or the company, including references to Salem by we, us and our ) makes forward-looking statements from time to time in both written reports (including this report) and oral statements, within the meaning of federal and state securities laws. Disclosures that use words such as the company believes, anticipates, estimates, expects, intends, will, may, intends, could, would, should, seeks, predicts, or plans are intended to identify forward-looking statements, as defined under the Private Securities Litigation Reform Act of 1995.

You should not place undue reliance on these forward-looking statements, which reflect our expectations based upon data available to the company as of the date of this report. Such statements are subject to certain risks and uncertainties that could cause actual results to differ materially from expectations. These risks, as well as other risks and uncertainties, are detailed in Salem s reports on Forms 10-K, 10-Q and 8-K filed with or furnished to the Securities and Exchange Commission. Except as required by law, the company undertakes no obligation to update or revise any forward-looking statements made in this report. Any such forward-looking statements, whether made in this report or elsewhere, should be considered in context with the various disclosures made by Salem about its business. These projections and other forward-looking statements fall under the safe harbors of Section 27A of the Securities Act of 1933, as amended (the Securities Act ), and Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act ).

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**PART I FINANCIAL INFORMATION**

**SALEM MEDIA GROUP, INC.**

**ITEM 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)**

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**Table of Contents****SALEM MEDIA GROUP, INC.****CONDENSED CONSOLIDATED BALANCE SHEETS***(Dollars in thousands, except share and per share data)*

|  | December 31, 2017<br>(Note 1) | September 30, 2018<br>(Unaudited) |
|--|-------------------------------|-----------------------------------|
| <b>ASSETS</b>  |                               |                                   |
| Current assets:  |                               |                                   |
| Cash and cash equivalents  | \$ 3                          | \$ 17                             |
| Trade accounts receivable (net of allowances of \$11,019 in 2017 and \$10,764 in 2018)                   | 32,545                        | 35,058                            |
| Unbilled revenue   | 2,298                         | 2,149                             |
| Other receivables (net of allowances of \$227 in 2017 and \$163 in 2018)                                 | 820                           | 898                               |
| Inventories (net of reserves of \$1,657 in 2017 and \$796 in 2018)                                       | 730                           | 891                               |
| Prepaid expenses   | 6,824                         | 7,376                             |
| Assets held for sale   | 3,500                         | 1,375                             |
| Total current assets   | 46,720                        | 47,764                            |
| Land held for sale   | 1,000                         |                                   |
| Notes receivable (net of allowance of \$759 in 2017 and \$748 in 2018)                                   | 53                            | 217                               |
| Property and equipment (net of accumulated depreciation of \$164,720 in 2017 and \$167,934 in 2018)      | 99,480                        | 96,712                            |
| Broadcast licenses   | 380,914                       | 379,182                           |
| Goodwill   | 26,424                        | 26,789                            |
| Other indefinite-lived intangible assets   | 313                           | 313                               |
| Amortizable intangible assets (net of accumulated amortization of \$47,179 in 2017 and \$51,545 in 2018) | 13,104                        | 12,899                            |
| Deferred financing costs   | 550                           | 397                               |
| Deferred income taxes  | 1,070                         | 1,070                             |
| Other assets   | 3,191                         | 3,590                             |
| Total assets   | \$ 572,819                    | \$ 568,933                        |

**LIABILITIES AND STOCKHOLDERS EQUITY**

|   |          |          |
|---|----------|----------|
| Current liabilities:                      |          |          |
| Accounts payable                          | \$ 1,584 | \$ 4,583 |
| Accrued expenses                          | 9,281    | 10,877   |
| Accrued compensation and related expenses | 7,643    | 9,556    |
| Accrued interest                          | 1,445    | 5,521    |
| Contract liabilities                      | 12,763   | 12,348   |
| Deferred rent expense                     | 152      | 142      |

|  |            |                   |
|--|------------|-------------------|
| Income taxes payable   | 172        | <b>241</b>        |
| Current portion of long-term debt and capital lease obligations  | 9,109      | <b>10,228</b>     |
| Total current liabilities  | 42,149     | <b>53,496</b>     |
| Long-term debt and capital lease obligations, less current portion   | 249,579    | <b>240,182</b>    |
| Deferred income taxes  | 34,151     | <b>33,850</b>     |
| Deferred rent expense, long term   | 13,644     | <b>13,339</b>     |
| Contract liabilities, long-term  | 1,951      | <b>1,553</b>      |
| Other long-term liabilities  | 64         | <b>62</b>         |
| Total liabilities  | 341,538    | <b>342,482</b>    |
| Commitments and contingencies (Note 18)  |            |                   |
| Stockholders' Equity:  |            |                   |
| Class A common stock, \$0.01 par value; authorized 80,000,000 shares; 22,932,451 and 22,950,066 issued and 20,614,801 and 20,632,416 outstanding at December 31, 2017 and September 30, 2018, respectively | 227        | <b>227</b>        |
| Class B common stock, \$0.01 par value; authorized 20,000,000 shares; 5,553,696 issued and outstanding at December 31, 2017 and September 30, 2018, respectively   | 56         | <b>56</b>         |
| Additional paid-in capital   | 244,634    | <b>245,040</b>    |
| Accumulated earnings   | 20,370     | <b>15,134</b>     |
| Treasury stock, at cost (2,317,650 shares at December 31, 2017 and September 30, 2018)   | (34,006)   | <b>(34,006)</b>   |
| Total stockholders' equity   | 231,281    | <b>226,451</b>    |
| Total liabilities and stockholders' equity   | \$ 572,819 | <b>\$ 568,933</b> |

*See accompanying notes*



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## SALEM MEDIA GROUP, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in thousands, except share and per share data)

(Unaudited)

|   | Three Months Ended<br>September 30, |                  | Nine Months Ended<br>September 30, |                   |
|---|-------------------------------------|------------------|------------------------------------|-------------------|
|   | 2017                                | 2018             | 2017                               | 2018              |
| Net broadcast revenue   | \$ 48,424                           | \$ <b>48,812</b> | \$ 145,479                         | \$ <b>147,425</b> |
| Net digital media revenue   | 10,446                              | <b>10,397</b>    | 31,998                             | <b>31,051</b>     |
| Net publishing revenue  | 6,563                               | <b>6,319</b>     | 19,048                             | <b>17,119</b>     |
| Total net revenue   | 65,433                              | <b>65,528</b>    | 196,525                            | <b>195,595</b>    |
| Operating expenses:   |                                     |                  |                                    |                   |
| Broadcast operating expenses, exclusive of depreciation and amortization shown below (including \$534 and \$564 for the three months ended September 30, 2017 and 2018, respectively, and \$1,648 and \$1,699 for the nine months ended September 30, 2017 and 2018, respectively, paid to related parties) | 37,040                              | <b>37,158</b>    | 108,807                            | <b>110,151</b>    |
| Digital media operating expenses, exclusive of depreciation and amortization shown below  | 8,169                               | <b>8,021</b>     | 25,241                             | <b>24,792</b>     |
| Publishing operating expenses, exclusive of depreciation and amortization shown below   | 6,686                               | <b>6,210</b>     | 18,705                             | <b>17,319</b>     |
| Unallocated corporate expenses exclusive of depreciation and amortization shown below (including \$98 and \$41 for the three months ended September 30, 2017 and 2018, respectively, and \$237 and \$198 for the nine months ended September 30, 2017 and 2018, respectively, paid to related parties)      | 4,233                               | <b>3,987</b>     | 13,183                             | <b>11,938</b>     |
| Depreciation  | 3,082                               | <b>3,032</b>     | 9,171                              | <b>9,076</b>      |
| Amortization  | 1,135                               | <b>1,604</b>     | 3,420                              | <b>4,558</b>      |
| Change in the estimated fair value of contingent earn-out consideration   | (12)                                |                  | (54)                               | <b>72</b>         |
| Impairment of indefinite-lived long-term assets other than goodwill   |                                     |                  | 19                                 |                   |
| Net (gain) loss on the disposition of assets  | 95                                  | <b>(759)</b>     | (410)                              | <b>4,400</b>      |
| Total operating expenses  | 60,428                              | <b>59,253</b>    | 178,082                            | <b>182,306</b>    |

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|   |            |                   |            |                   |
|---|------------|-------------------|------------|-------------------|
| Operating income                                  | 5,005      | <b>6,275</b>      | 18,443     | <b>13,289</b>     |
| Other income (expense):                           |            |                   |            |                   |
| Interest income                                   | 1          | <b>2</b>          | 3          | <b>4</b>          |
| Interest expense                                  | (4,802)    | <b>(4,507)</b>    | (12,156)   | <b>(13,779)</b>   |
| Change in the fair value of interest rate swap    |            |                   | 357        |                   |
| Gain (loss) on early retirement of long-term debt |            |                   | (2,775)    | <b>234</b>        |
| Net miscellaneous income and (expenses)           | (80)       | <b>1</b>          | (80)       | <b>(12)</b>       |
| Net income (loss) before income taxes             | 124        | <b>1,771</b>      | 3,792      | <b>(264)</b>      |
| Provision for (benefit from) income taxes         | 170        | <b>564</b>        | 1,506      | <b>(132)</b>      |
| Net income (loss)                                 | \$ (46)    | \$ <b>1,207</b>   | \$ 2,286   | \$ <b>(132)</b>   |
| Basic earnings (loss) per share data:             |            |                   |            |                   |
| Basic earnings (loss) per share                   | \$         | \$ <b>0.05</b>    | \$ 0.09    | \$ <b>(0.01)</b>  |
| Diluted earnings (loss) per share data:           |            |                   |            |                   |
| Diluted earnings (loss) per share                 | \$         | \$ <b>0.05</b>    | \$ 0.09    | \$ <b>(0.01)</b>  |
| Distributions per share                           | \$ 0.07    | \$ <b>0.07</b>    | \$ 0.20    | \$ <b>0.20</b>    |
| Basic weighted average shares outstanding         | 26,144,796 | <b>26,183,910</b> | 26,036,333 | <b>26,177,565</b> |
| Diluted weighted average shares outstanding       | 26,144,796 | <b>26,312,194</b> | 26,454,923 | <b>26,177,565</b> |

*See accompanying notes*

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## SALEM MEDIA GROUP, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Dollars in thousands)

(Unaudited)

|  | Nine Months Ended<br>September 30, |          |
|--|------------------------------------|----------|
|  | 2017                               | 2018     |
| <b>OPERATING ACTIVITIES</b>  |                                    |          |
| Net income (loss)  | \$ 2,286                           | \$ (132) |
| Adjustments to reconcile net income to net cash provided by operating activities:          |                                    |          |
| Non-cash stock-based compensation  | 1,693                              | 363      |
| Depreciation and amortization  | 12,591                             | 13,634   |
| Amortization of deferred financing costs   | 645                                | 855      |
| Accretion of financing items   | 74                                 |          |
| Accretion of acquisition-related deferred payments and contingent consideration            | 32                                 | 24       |
| Provision for bad debts  | 1,548                              | 1,498    |
| Deferred income taxes  | 1,409                              | (301)    |
| Change in the fair value of interest rate swap   | (357)                              |          |
| Change in the estimated fair value of contingent earn-out consideration                    | (54)                               | 72       |
| Impairment of indefinite-lived long-term assets other than goodwill                        | 19                                 |          |
| (Gain) loss on early retirement of long-term debt  | 2,775                              | (234)    |
| (Gain) loss on the disposition of assets   | (410)                              | 4,400    |
| Changes in operating assets and liabilities:   |                                    |          |
| Accounts receivable and unbilled revenue   | (463)                              | (3,829)  |
| Inventories  | (139)                              | (161)    |
| Prepaid expenses and other current assets  | (1,001)                            | (560)    |
| Accounts payable and accrued expenses  | 5,152                              | 7,224    |
| Deferred rent expense  | (3)                                | (304)    |
| Contract liabilities   | (577)                              | (2,380)  |
| Other liabilities  | (3)                                | (40)     |
| Income taxes payable   | (49)                               | 69       |
| Net cash provided by operating activities  | 25,168                             | 20,198   |
| <b>INVESTING ACTIVITIES</b>  |                                    |          |
| Cash paid for capital expenditures net of tenant improvement allowances                    | (6,800)                            | (6,513)  |
| Capital expenditures reimbursable under tenant improvement allowances and trade agreements | (50)                               | (77)     |
| Escrow deposits paid related to acquisitions   | (30)                               |          |
| Purchases of broadcast assets and radio stations   | (1,662)                            | (6,534)  |
| Purchases of digital media businesses and assets   | (1,690)                            | (4,320)  |
| Proceeds from sale of assets   | 602                                | 8,518    |

|   |           |                  |
|---|-----------|------------------|
| Other   | (224)     | <b>(398)</b>     |
| Net cash used in investing activities                             | (9,854)   | <b>(9,324)</b>   |
| <b>FINANCING ACTIVITIES</b>                                       |           |                  |
| Payments under Term Loan B  | (263,000) |                  |
| Payments to repurchase 6.75% Senior Secured Notes                 |           | <b>(9,550)</b>   |
| Proceeds from borrowings under Revolver and ABL Facility          | 60,133    | <b>111,337</b>   |
| Payments on Revolver and ABL Facility                             | (53,980)  | <b>(110,137)</b> |
| Payment of interest rate swap                                     | (783)     |                  |
| Proceeds from bond offering                                       | 255,000   |                  |
| Payment of debt issuance costs                                    | (6,837)   | <b>(11)</b>      |
| Payments of acquisition-related contingent earn-out consideration | (14)      | <b>(140)</b>     |
| Payments of deferred installments due from acquisition activity   | (225)     |                  |
| Proceeds from the exercise of stock options                       | 501       | <b>43</b>        |
| Payments of capital lease obligations                             | (93)      | <b>(73)</b>      |
| Payment of cash distribution on common stock                      | (5,089)   | <b>(5,104)</b>   |
| Book overdraft  | (1,053)   | <b>2,775</b>     |
| Net cash used in financing activities                             | (15,440)  | <b>(10,860)</b>  |
| Net increase (decreased) in cash and cash equivalents             | (126)     | <b>14</b>        |
| Cash and cash equivalents at beginning of year                    | 130       | <b>3</b>         |
| Cash and cash equivalents at end of period                        | \$ 4      | <b>\$ 17</b>     |

*See accompanying notes*

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## SALEM MEDIA GROUP, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (continued)

(Dollars in thousands)

(Unaudited)

|  | Nine Months Ended<br>September 30, |          |
|--|------------------------------------|----------|
|  | 2017                               | 2018     |
| <b>Supplemental disclosures of cash flow information:</b>                              |                                    |          |
| Cash paid during the period for:   |                                    |          |
| Cash paid for interest, net of capitalized interest                                    | \$ 4,962                           | \$ 8,794 |
| Cash paid for income taxes, net of refunds   | \$ 128                             | \$ 99    |
| Other supplemental disclosures of cash flow information:                               |                                    |          |
| Barter revenue   | \$ 4,152                           | \$ 5,018 |
| Barter expense   | \$ 4,012                           | \$ 4,223 |
| <b>Non-cash investing and financing activities:</b>                                    |                                    |          |
| Capital expenditures reimbursable under tenant improvement allowances                  | \$ 50                              | \$ 77    |
| Net assets acquired and liabilities assumed in a non-cash acquisition                  | \$ 2,852                           | \$       |
| Deferred payments on acquisitions  | \$                                 | \$ 326   |
| Assets acquired under capital lease  | \$ 16                              | \$ 56    |
| Non-cash capital expenditures for property & equipment acquired under trade agreements | \$                                 | \$ 90    |
| Debt issuance costs accrued  | \$ 132                             | \$       |

*See accompanying notes*

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**SALEM MEDIA GROUP, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**NOTE 1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES**

The accompanying Condensed Consolidated Financial Statements of Salem Media Group, Inc. ( Salem we, us, our the company ) include the company and its wholly owned subsidiaries. All significant intercompany balances and transactions have been eliminated.

Information with respect to the three and nine months ended September 30, 2018 and 2017 is unaudited. The accompanying unaudited Condensed Consolidated Financial Statements have been prepared in accordance with U.S. Generally Accepted Accounting Principles ( GAAP ) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all the information and footnotes required by GAAP for complete financial statements. In the opinion of management, the unaudited interim financial statements contain all adjustments, consisting of normal recurring accruals, necessary for a fair presentation of the financial position, results of operations and cash flows of the company. The unaudited interim financial statements should be read in conjunction with the consolidated financial statements and the notes thereto included in the Annual Report for Salem filed on Form 10-K for the year ended December 31, 2017. Our results are subject to seasonal fluctuations. Therefore, the results of operations for the interim periods presented are not necessarily indicative of the results of operations for the full year.

The balance sheet at December 31, 2017 included in this report has been derived from the audited financial statements at that date, but does not include all of the information and footnotes required by GAAP.

**Description of Business**

Salem is a domestic multimedia company specializing in Christian and conservative content. Our media properties include radio broadcasting, digital media, and publishing entities. We have three operating segments: (1) Broadcast, (2) Digital Media, and (3) Publishing, which are discussed in Note 19 Segment Data. Our foundational business is radio broadcasting, which includes the ownership and operation of radio stations in large metropolitan markets. We also own and operate Salem Radio Network™ ( SRN ), SRN News Network™ ( SNN ), Today's Christian Music ( TCM ), Singing News Radio™ and Salem Media Representatives™ ( SMR ). SRN, SNN, TCM and Singing News Radio are networks that develop, produce and syndicate a broad range of programming specifically targeted to Christian and family-themed talk stations, music stations and general News Talk stations throughout the United States, including Salem-owned and operated stations. SMR, a national advertising sales firm with offices in ten U.S. cities, specializes in placing national advertising on religious and other format commercial radio stations. Each of our radio stations has a website specifically designed for that station from which our audience can access our entire library of digital content and online publications.

Our digital media based businesses provide Christian, conservative, investing and health-themed content, e-commerce, audio and video streaming, and other resources digitally through the web. Salem Web Network ( SWN ) websites include Christian content websites BibleStudyTools.com , Crosswalk.com®, GodVine.com , iBelieve.com, GodTube.com , OnePlace.com , Christianity.com , GodUpdates.com, CrossCards.com , ChristianHeadlines.com™, LightSource.com , AllCreated.com™, ChristianRadio.com , CCMmagazine.com , SingingNews.com and SouthernGospel.com and our conservative opinion website, collectively known as Townhall Media™, include

Townhall.com<sup>®</sup>, HotAir.com , Twitchy.com<sup>™</sup>, RedState.com<sup>™</sup>, BearingArms.com<sup>™</sup>, HumanEvents.com<sup>™</sup>, and ConservativeRadio.com<sup>™</sup>. We also publish digital newsletters through Eagle Financial Publications<sup>™</sup>, which provide market analysis and non-individualized investment strategies from financial commentators on a subscription basis.

Our church e-commerce websites, including SermonSearch.com, ChurchStaffing.com , WorshipHouseMedia.com<sup>™</sup>, SermonSpice.com , WorshipHouseKids.com<sup>™</sup>, Preaching.com<sup>™</sup>, ChristianJobs.com , Youthworker.com<sup>™</sup> and Childrens-Ministry-Deals.com, offer a variety of digital resources including videos, song tracks, sermon archives, job listings and Sunday school curriculum to pastors and Church leaders. E-commerce also includes wellness products through Newport Natural Health<sup>™</sup>, which is a seller of nutritional supplements.

Our web content is accessible through all of our radio station websites that feature content of interest to local audiences throughout the United States.

Our publishing operating segment includes three businesses: (1) Regnery Publishing<sup>™</sup>, a traditional book publisher that has published dozens of bestselling books by leading conservative authors and personalities, including David Limbaugh, Sebastian Gorka, Ed Klein, Mark Steyn and Second Lady Karen Pence; (2) Salem Author Services, a self-publishing service for authors through Xulon Press, Mill City Press and Bookprinting.com; and (3) *Singing News*<sup>®</sup> a print magazine.

#### **Variable Interest Entities**

We may enter into agreements or investments with other entities that could qualify as variable interest entities ( VIEs ) in accordance with Financial Accounting Standards Board ( FASB ) Accounting Standards Codification ( ASC ) Topic 810 *Consolidation*. A VIE is consolidated in the financial statements if we are deemed to be the primary beneficiary. The primary

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beneficiary is the entity that holds the majority of the beneficial interests in the VIE, either explicitly or implicitly. A VIE is an entity for which the primary beneficiary's interest in the entity can change with variations in factors other than the amount of investment in the entity. We perform our evaluation for VIEs upon entry into the agreement or investment. We re-evaluate the VIE when or if events occur that could change the status of the VIE.

We may enter into lease arrangements with entities controlled by our principal stockholders or other related parties. We believe that the requirements of FASB ASC Topic 810 do not apply to these entities because the lease arrangements do not contain explicit guarantees of the residual value of the real estate, do not contain purchase options or similar provisions and the leases are at terms that do not vary materially from leases that would have been available with unaffiliated parties. Additionally, we do not have an equity interest in the entities controlled by our principal stockholders or other related parties and we do not guarantee debt of the entities controlled by our principal stockholders or other related parties.

We also enter into Local Marketing Agreements (LMAs) or Time Brokerage Agreements (TBAs) contemporaneously with entering into an Asset Purchase Agreement (APA) to acquire or sell a radio station. Typically, both LMAs and TBAs are contractual agreements under which the station owner/licensee makes airtime available to a programmer/licensee in exchange for a fee and reimbursement of certain expenses. LMAs and TBAs are subject to compliance with the antitrust laws and the communications laws, including the requirement that the licensee must maintain independent control over the station and, in particular, its personnel, programming, and finances. The FCC has held that such agreements do not violate the communications laws as long as the licensee of the station receiving programming from another station maintains ultimate responsibility for, and control over, station operations and otherwise ensures compliance with the communications laws.

The requirements of FASB ASC Topic 810 may apply to entities under LMAs or TBAs, depending on the facts and circumstances related to each transaction. As of September 30, 2018, we did not have implicit or explicit arrangements that required consolidation under the guidance in FASB ASC Topic 810.

## **Use of Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Significant areas for which management uses estimates include:

revenue recognition,

asset impairments, including goodwill, broadcasting licenses, other indefinite-lived intangible assets, and assets held for sale;

probabilities associated with the potential for contingent earn-out consideration;

fair value measurements;



contingency reserves;

allowance for doubtful accounts;

sales returns and allowances;

barter transactions;

inventory reserves;

reserves for royalty advances;

fair value of equity awards;

self-insurance reserves;

estimated lives for tangible and intangible assets;

income tax valuation allowances; and

uncertain tax positions.

These estimates require the use of judgment as future events and the effect of these events cannot be predicted with certainty. The estimates will change as new events occur, as more experience is acquired and as more information is obtained. We evaluate and update our assumptions and estimates on an ongoing basis and we may consult outside experts to assist as considered necessary.

### **Reclassifications**

Certain reclassifications have been made to the prior year financial statements to conform to the current year presentation. These include reclassifications of contract liabilities associated with the adoption of new revenue recognition guidance as of January 1, 2018.

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### **Significant Accounting Policies**

Except for our accounting policies for revenue recognition, deferred revenue, and deferred commissions that were updated as a result of adopting ASC Topic 606, there have been no changes to our significant accounting policies described in Note 1 to our Annual Report on Form 10-K for the year ended December 31, 2017, filed with the SEC on March 15, 2018, that have had a material impact on our Consolidated Financial Statements and related notes.

### **Revenue Recognition**

We adopted Accounting Standards Codification ( ASC ) Topic 606, *Revenue from Contracts with Customers* ( ASC Topic 606 ) on January 1, 2018 using the modified retrospective method. Our operating results for reporting periods beginning after January 1, 2018 are presented under ASC Topic 606, while prior period amounts continue to be reported in accordance with our historic accounting under Topic 605. The timing and measurement of our revenues under ASC Topic 606 is similar to that recognized under previous guidance, accordingly, the adoption of ASC Topic 606 did not have a material impact on our financial position, results of operations, cash flows, or presentation thereof at adoption or in the current period. There were no changes in our opening retained earnings balance as a result of the adoption of ASC Topic 606.

ASC Topic 606 is a comprehensive revenue recognition model that requires revenue to be recognized when control of the promised goods or services are transferred to our customers at an amount that reflects the consideration that we expect to receive. Application of ASC Topic 606 requires us to use more judgment and make more estimates than under former guidance. Application of ASC Topic 606 requires a five-step model applicable to all revenue streams as follows:

#### *Identification of the contract, or contracts, with a customer*

A contract with a customer exists when (i) we enter into an enforceable contract with a customer that defines each party's rights regarding the goods or services to be transferred and identifies the payment terms related to these goods or services, (ii) the contract has commercial substance and, (iii) we determine that collection of substantially all consideration for goods or services that are transferred is probable based on the customer's intent and ability to pay the promised consideration.

We apply judgment in determining the customer's ability and intention to pay, which is based on a variety of factors including the customer's historical payment experience or, in the case of a new customer, published credit and financial information pertaining to the customer.

#### *Identification of the performance obligations in the contract*

Performance obligations promised in a contract are identified based on the goods or services that will be transferred to the customer that are both capable of being distinct, whereby the customer can benefit from the goods or service either on its own or together with other resources that are readily available from third parties or from us, and are distinct in the context of the contract, whereby the transfer of the goods or services is separately identifiable from other promises in the contract.

When a contract includes multiple promised goods or services, we apply judgment to determine whether the promised goods or services are capable of being distinct and are distinct within the context of the contract. If these criteria are not met, the promised goods or services are accounted for as a combined performance obligation.

*Determination of the transaction price*

The transaction price is determined based on the consideration to which we will be entitled to receive in exchange for transferring goods or services to our customer. We estimate any variable consideration included in the transaction price using the expected value method that requires the use of significant estimates for discounts, cancellation periods, refunds and returns. Variable consideration is described in detail below.

*Allocation of the transaction price to the performance obligations in the contract*

If the contract contains a single performance obligation, the entire transaction price is allocated to the single performance obligation. Contracts that contain multiple performance obligations require an allocation of the transaction price to each performance obligation based on a relative Stand-Alone Selling Price ( SSP, ) basis. We determine SSP based on the price at which the performance obligation would be sold separately. If the SSP is not observable, we estimate the SSP based on available information, including market conditions and any applicable internally approved pricing guidelines.

*Recognition of revenue when, or as, we satisfy a performance obligation*

We recognize revenue at the point in time that the related performance obligation is satisfied by transferring the promised goods or services to our customer.

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### ***Principal versus Agent Considerations***

When another party is involved in providing goods or services to our customer, we apply the principal versus agent guidance in ASC Topic 606 to determine if we are the principal or an agent to the transaction. When we control the specified goods or services before they are transferred to our customer, we report revenue gross, as principal. If we do not control the goods or services before they are transferred to our customer, revenue is reported net of the fees paid to the other party, as agent. Our evaluation to determine if we control the goods or services within ASC Topic 606 includes the following indicators:

*We are primarily responsible for fulfilling the promise to provide the specified good or service.*

When we are primarily responsible for providing the goods and services, such as when the other party is acting on our behalf, we have indication that we are the principal to the transaction. We consider if we may terminate our relationship with the other party at any time without penalty or without permission from our customer.

*We have inventory risk before the specified good or service has been transferred to a customer or after transfer of control to the customer.*

We may commit to obtaining the services of another party with or without an existing contract with our customer. In these situations, we have risk of loss as principal for any amount due to the other party regardless of the amount(s) we earn as revenue from our customer.

*The entity has discretion in establishing the price for the specified good or service.*

We have discretion in establishing the price our customer pays for the specified goods or services.

### ***Trade Accounts Receivable and Contract Assets***

*Trade accounts receivable, net of allowances:* Trade accounts receivable includes amounts billed and due from our customers stated at their net estimated realizable value. Payments are generally due within 30 days of the invoice date. We maintain an allowance for doubtful accounts to provide for the estimated amount of receivables that may not be collected. The allowance is based on our historical collection experience, the age of the receivables, specific customer information and current economic conditions. Past due balances are generally not written-off until all collection efforts have been exhausted, including use of a collections agency. A considerable amount of judgment is required in assessing the likelihood of ultimate realization of these receivables, including the current creditworthiness of each customer. If the financial condition of our customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required. We have not modified our estimate methodology and we have not historically recognized significant losses from changes in our estimates. We believe that our estimates and assumptions are reasonable and that our reserves are accurately reflected. We do not include extended payment terms in our contracts with customers.

*Unbilled revenue:* Unbilled revenue represents revenue recognized in excess of the amounts billed to our customer. Unbilled revenue results from differences in the Broadcast Calendar and the end of the reporting period. The Broadcast Calendar is a uniform billing period adopted by broadcasters, agencies and advertisers for billing and planning functions. The Broadcast Calendar uses a standard broadcast week that starts on Monday and ends on Sunday with month end on the last Sunday of the calendar month. We recognize revenue based on the calendar month end and adjust for unbilled revenue when the Broadcast Calendar billings are at an earlier date as applicable. We bill our customers at the end-of-flight, end of the Broadcast Calendar or at calendar month end, as applicable, with

standard payments terms of thirty days.

*Contract Assets - Costs to Obtain a Contract:* We capitalize commissions paid to sales personnel in our self-publishing business when customer contracts are signed and advance payment is received. These capitalized costs are recorded as prepaid commission expense in the Condensed Consolidated Balance Sheets. The amount capitalized is incremental to the contract and would not have been incurred absent the execution of the customer contract. Commissions paid upon the initial acquisition of a contract are expensed at the point in time that related revenue is recognized. Prepaid commission expenses are periodically reviewed for impairment. At September 30, 2018, our prepaid commission expense was \$0.7 million.

#### ***Contract Liabilities***

Contract liabilities consist of customer advance payments and billings in excess of revenue recognized. We may receive payments from our customers in advance of completing our performance obligations. Additionally, new customers, existing customers without approved credit terms and authors purchasing specific self-publishing services, are required to make payments in advance of the delivery of the products or performance of the services. We record contract liabilities equal to the amount of payments received in excess of revenue recognized, including payments that are refundable if the customer cancels the contract according to the contract terms. Contract liabilities were historically recorded under the caption *deferred revenue* and are reported as current liabilities on our condensed consolidated financial statements when the time to fulfill the performance obligations under terms of our contracts is less than one year. Long-term contract liabilities represent the amount of payments received in excess of revenue earned, including those that are refundable, when the time to fulfill the performance obligation is greater than one year. Our long-term liabilities consist of subscriptions with a term of two-years for which some customers have purchased and paid for multiple years.

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Significant changes in our contract liabilities balances during the period are as follows:

|   | Short Term                    | Long-Term    |
|---|-------------------------------|--------------|
|   | <i>(Dollars in thousands)</i> |              |
| Balance, beginning of period January 1, 2018  | \$ 12,763                     | \$ 1,951     |
| Revenue recognized during the period that was included in the beginning balance of contract liabilities | (6,864)                       |              |
| Additional amounts recognized during the period   | 16,448                        | 574          |
| Revenue recognized during the period that was recorded during the period                                | (10,971)                      |              |
| Transfers   | 972                           | (972)        |
| <br>Balance, end of period September 30, 2018   | <br>\$ 12,348                 | <br>\$ 1,553 |
| <br>Amount refundable at beginning of period  | <br>\$ 12,450                 | <br>\$ 1,677 |
| Amount refundable at end of period  | \$ 12,221                     | \$ 1,553     |

We expect to satisfy these performance obligations as follows:

|  | Amount                        |
|--|-------------------------------|
| <b>For the Twelve Months Ended September 30,</b> | <i>(Dollars in thousands)</i> |
| 2019   | \$ 12,348                     |
| 2020   | 719                           |
| 2021   | 354                           |
| 2022   | 177                           |
| 2023   | 101                           |
| Thereafter                                       | 202                           |
|  | <br>\$ 13,901                 |

**Significant Financing Component**

The length of our typical sales agreement is less than 12 months, however, we may sell subscriptions with a two-year term. The balance of our long-term contract liabilities represent the unsatisfied performance obligations for subscriptions with a remaining term in excess of one year. We review long-term contract liabilities that are expected to be completed in excess of one year to assess whether the contract contains a significant financing component. The balance includes subscriptions that will be satisfied at various dates between July 1, 2019 and September 30, 2020. The difference between the promised consideration and the cash selling price of the publications is not significant. Therefore, we have concluded that subscriptions do not contain a significant financing component under ASC Topic 606.

Our self-publishing contracts may exceed a one year term due to the length of time for an author to submit and approve a manuscript for publication. The author may pay for publishing services in installments over the production time line with payments due in advance of performance. The timing of the transfer of goods and services under self-publishing arrangements are at the discretion of the author and based on future events that are not substantially

within our control. We require advance payments to provide us with protection from incurring costs for products that are unique and only sellable to the author. Based on these considerations, we have concluded that our self-publishing contracts do not contain a significant financing component under ASC Topic 606.

### *Variable Consideration*

Similar to former revenue recognition guidance, we continue to make significant estimates related to variable consideration at the point of sale, including estimates for refunds and product returns. Under ASC Topic 606, estimates of variable consideration are to be recognized before contingencies are resolved in certain circumstances, including when it is probable that a significant reversal in the amount of any estimated cumulative revenue will not occur.

We enter into agreements under which the amount of revenue we earn is contingent upon the amount of money raised by our customer over the contract term. Our customer is typically a charity or programmer that purchases blocks of programming time or spots to generate revenue from our audience members. Contract terms can range from a few weeks to a few months, depending the charity or programmer. If the campaign does not generate a pre-determined level of donations or revenue to our customer, the consideration that we expect to be entitled to may vary above a minimum base level per the contract. Historically, under ASC Topic 605, we reported variable consideration as revenue when the amount was fixed and determinable. Under ASC Topic 606, variable consideration is to be estimated using the expected value or the most likely amount to the extent it is probable that a significant reversal will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

Based on the constraints for using estimates of variable consideration within ASC Topic 606, and our historical experience with these campaigns, we will continue to recognize revenue at the base amount of the campaign with variable consideration recognized when the uncertainty of each campaign is resolved. These constraints include: (1) the amount of consideration received is highly susceptible to factors outside of our influence, specifically the extent to which our audience donates or contributes to our customer or programmer, (2) the length of time in which the uncertainty about the amount of consideration expected is to be resolved, and (3) our experience has shown these contracts have a large number and broad range of possible outcomes.

**Table of Contents*****Trade and Barter Transactions***

In broadcasting, trade or barter agreements are commonly used to reduce cash expenses by exchanging advertising time for goods or services. We may enter barter agreements to exchange air time or digital advertising for goods or services that can be used in our business or that can be sold to our audience under Listener Purchase Programs. The terms of these barter agreements permit us to preempt the barter air time or digital campaign in favor of customers who purchase the air time or digital campaign for cash. The value of these non-cash exchanges is included in revenue in an amount equal to the fair value of the goods or services we receive. Each transaction must be reviewed to determine that the products, supplies and/or services we receive have economic substance, or value to us. We record barter operating expenses upon receipt and usage of the products, supplies and services, as applicable. We record barter revenue as advertising spots or digital campaigns are delivered, which represents the point in time that control is transferred to the customer thereby completing our performance obligation. Barter revenue is recorded on a gross basis unless an agency represents the programmer, in which case, revenue is reported net of the commission retained by the agency.

Trade and barter revenues and expenses were as follows:

|                                  | <b>Three Months Ended</b>     |                      | <b>Nine Months Ended</b> |                      |
|----------------------------------|-------------------------------|----------------------|--------------------------|----------------------|
|                                  | <b>September 30,</b>          | <b>September 30,</b> | <b>September 30,</b>     | <b>September 30,</b> |
|                                  | <b>2017</b>                   | <b>2018</b>          | <b>2017</b>              | <b>2018</b>          |
|                                  | <i>(Dollars in thousands)</i> |                      |                          |                      |
| Net broadcast barter revenue     | \$ 1,580                      | <b>\$ 1,384</b>      | \$ 4,105                 | <b>\$ 4,915</b>      |
| Net digital media barter revenue |                               |                      |                          | <b>93</b>            |
| Net publishing barter revenue    | 7                             | <b>3</b>             | 47                       | <b>10</b>            |
| Net broadcast barter expense     | \$ 1,663                      | <b>\$ 1,458</b>      | \$ 3,928                 | <b>\$ 4,211</b>      |
| Net digital media barter expense |                               | <b>3</b>             |                          | <b>3</b>             |
| Net publishing barter expense    | 1                             | <b>7</b>             | 84                       | <b>9</b>             |

***Practical Expedients and Exemptions***

We have elected certain practical expedients and policy elections as permitted under ASC Topic 606 as follows:

We applied the transitional guidance to contracts that were not complete at the date of our initial application of ASC Topic 606 on January 1, 2018.

We adopted the practical expedient related to not adjusting the promised amount of consideration for the effects of a significant financing component if the period between transfer of product and customer payment is expected to be less than one year at the time of contract inception;

We made the accounting policy election to not assess promised goods or services as performance obligations if they are immaterial in the context of the contract with the customer;



We made the accounting policy election to exclude sales and similar taxes from the transaction price;

We made the accounting policy election to treat shipping and handling costs that occur after control transfers as fulfillment activities instead of assessing such activities as separate performance obligations; and

We adopted the practical expedient not to disclose the value of unsatisfied performance obligations for contracts with an original expected length of one year or less.

The following table presents our revenues disaggregated by revenue source for each of our three operating segments:

| <b>Nine Months Ended September 30, 2018</b> |                               |                      |                   |                     |
|---|-------------------------------|----------------------|-------------------|---------------------|
|   | <b>Broadcast</b>              | <b>Digital Media</b> | <b>Publishing</b> | <b>Consolidated</b> |
|   | <i>(dollars in thousands)</i> |                      |                   |                     |
| <b>By Source of Revenue:</b>                |                               |                      |                   |                     |
| Block Programming - National                | \$ 37,318                     | \$                   | \$                | \$ 37,318           |
| Block Programming - Local                   | 24,643                        |                      |                   | 24,643              |
| Spot Advertising - National                 | 12,126                        |                      |                   | 12,126              |
| Spot Advertising - Local                    | 41,224                        |                      |                   | 41,224              |
| Infomercials                                | 1,464                         |                      |                   | 1,464               |
| Network                                     | 14,501                        |                      |                   | 14,501              |
| Digital Advertising                         | 4,764                         | 16,159               | 346               | 21,269              |
| Digital Streaming                           | 584                           | 3,316                |                   | 3,900               |
| Digital Downloads and eBooks                |                               | 3,722                | 1,155             | 4,877               |
| Subscriptions                               | 789                           | 6,052                | 699               | 7,540               |
| Book Sales and e-commerce                   | 360                           | 1,533                | 9,673             | 11,566              |
| Self-Publishing fees                        |                               |                      | 4,231             | 4,231               |
| Advertising - Print                         | 36                            |                      | 454               | 490                 |
| Other Revenues                              | 9,616                         | 269                  | 561               | 10,446              |
|   | <b>\$ 147,425</b>             | <b>\$ 31,051</b>     | <b>\$ 17,119</b>  | <b>\$ 195,595</b>   |
| <b>Timing of Revenue Recognition</b>        |                               |                      |                   |                     |
| Point in Time                               | \$ 145,892                    | \$ 30,969            | \$ 17,073         | \$ 193,934          |
| Rental Income(1)                            | 1,533                         | 82                   | 46                | 1,661               |
|   | <b>\$ 147,425</b>             | <b>\$ 31,051</b>     | <b>\$ 17,119</b>  | <b>\$ 195,595</b>   |

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(1) Rental income is not applicable to ASC Topic 606, but shown for the purpose of identifying each revenue source presented in total revenue on our Condensed Consolidated Financial Statements within this report on Form 10-Q. A summary of each of our revenue streams under ASC Topic 606 is as follows:

**Block Programming.** We recognize revenue from the sale of blocks of air time to program producers that typically range from 12<sup>1</sup>/<sub>2</sub>, 25 or 50-minutes of time. We separate block program revenue into three categories, National, Local and Infomercial revenue. Our stations are classified by format, including Christian Teaching and Talk, News Talk, Contemporary Christian Music, Spanish Language Christian Teaching and Talk and Business. National and local programming content is complementary to our station format while infomercials are closely associated with long-form advertisements. Block Programming revenue may include variable consideration for charities and programmers that purchase blocks of air time to generate donations and contributions from our audience. Block programming revenue is recognized at the time of broadcast, which represents the point in time that control is transferred to the customer thereby completing our performance obligation. Programming revenue is recorded on a gross basis unless an agency represents the programmer, in which case, revenue is reported net of the commission retained by the agency.

**Spot Advertising.** We recognize revenue from the sale of air time to local and national advertisers who purchase spot commercials of varying lengths. Spot Advertising may include variable consideration for charities and programmers that purchase spots to generate donations and contributions from our audience. Advertising revenue is recognized at the time of broadcast, which represents the point in time that control is transferred to the customer thereby completing our performance obligation. Advertising revenue is recorded on a gross basis unless an agency represents the advertiser, in which case, revenue is reported net of the commission retained by the agency.

**Network Revenue.** Network revenue includes the sale of advertising time on our national network and fees earned from the syndication of programming on our national network. Network revenue is recognized at the time of broadcast, which represents the point in time that control is transferred to the customer thereby completing our performance obligation. Network revenue is recorded on a gross basis unless an agency represents the customer, in which case, revenue is reported net of the commission retained by the agency.

**Digital Advertising.** We recognize revenue from the sale of banner advertising on our owned and operated websites and on our own and operated mobile applications. Each of our radio stations, our digital media entities and certain publishing entities have custom websites and mobile applications that generate digital advertising revenue. Digital advertising revenue is recognized at the time that the banner display is delivered, or the number of impressions delivered meets the advertiser's previously agreed-upon performance criteria, which represents the point in time that control is transferred to the customer thereby completing our performance obligation. Digital advertising revenue is reported on a gross basis unless an agency represents the customer, in which case, revenue is reported net of the commission retained by the agency.

Broadcast digital advertising revenue consists of local digital advertising, such as the sale of banner advertisements on our owned and operated websites, the sale of advertisements on our own and operated mobile applications, and advertisements in digital newsletters that we produce, as well as national digital advertising, or the sale of custom digital advertising solutions, such as web pages and social media campaigns, that we offer to our customers. Advertising revenue is recorded on a gross basis unless an agency represents the advertiser, in which case, revenue is reported net of the commission retained by the agency.

In January of this year we hired a VP of Local Digital to expand our role as a digital advertising agency to provide a full range of digital products to our customers. In our role as a digital agency, our sales team provides our customers with integrated digital advertising solutions that optimize the performance of their campaign, which we view as one performance obligation. Our advertising campaigns are designed to be white label agreements between Salem and our

advertiser, meaning we provide special care and attention to the details of the campaign. We provide custom digital product offerings, including tools for metasearch, retargeting, website design, reputation management, online listing services, and social media marketing. Digital advertising solutions may include third-party websites, such as Google or Facebook, which can be included in a digital advertising social media campaign. We manage all aspects of the digital campaign, including social media placements, review and approval of target audiences, and the monitoring of actual results to make modifications as needed. We may contract directly with a third-party, however, we are responsible for delivering the campaign results to our customer with or without the third-party. We are responsible for any payments due to the third-party regardless of the campaign results and without regard to the status of payment from our customer. We have discretion in setting the price to our customer without input or approval from the third-party. Accordingly, revenue is reported gross, as principal, as the performance obligation is delivered, which represents the point in time that control is transferred to the customer thereby completing our performance obligation.

***Digital Streaming.*** We recognize revenue from the sale of advertisements and from the placement of ministry content that is streamed on our owned and operated websites and on our owned and operated mobile applications. Each of our radio stations, our digital media entities and certain publishing entities have custom websites and mobile applications that generate streaming revenue. Digital streaming revenue is recognized at the time that the content is delivered, or when the number of impressions delivered meets our customer's previously agreed-upon performance criteria. Delivery of the content represents the point in time that control is transferred to the customer thereby completing our performance obligation. Streaming revenue is reported on a gross basis unless an agency represents the customer, in which case, revenue is reported net of the commission retained by the agency.

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**Digital Downloads and e-books.** We recognize revenue from sale of downloaded materials, including videos, song tracks, sermons, content archives and e-books. Payments for downloaded materials are due in advance of the download, however, the download is often instant upon confirmation of payment. Digital download revenue is recognized at the time of download, which represents the point in time that control is transferred to the customer thereby completing our performance obligation. Revenue is recorded at the gross amount due from the customer. All sales are final with no allowances made for returns.

**Subscriptions.** We recognize revenue from the sale of subscriptions for financial publication digital newsletters, digital magazines, podcast subscriptions for on-air content, and subscriptions to our print magazine. Subscription terms typically range from three months to two years, with a money-back guarantee for the first 30 days. Refunds after the first 30 day period are considered on a pro-rata basis based on the number of publications issued and delivered. Payments are due in advance of delivery and can be made in full upon subscribing or in quarterly installments. Cash received in advance of the subscription term, including amounts that are refundable, is recorded in contract liabilities. Revenue is recognized ratably over the subscription term at the point in time that each publication is transmitted or shipped, which represents the point in time that control is transferred to the customer thereby completing our performance obligation. Revenue is reported net of estimated cancellations, which are based on our experience and historical cancellation rates during the cancellable period.

**Book Sales.** We recognize revenue from the sale of books upon shipment, which represents the point in time that control is transferred to the customer thereby completing the performance obligation. Revenue is recorded at the gross amount due from the customer, net of estimated sales returns and allowances based on our historical experience. Major new title releases represent a significant portion of the revenue in the current period. Print-based consumer books are sold on a fully-returnable basis. We do not record assets or inventory for the value of returned books as they are considered used regardless of the condition returned. Our experience with unsold or returned books is that their resale value is insignificant and they are often destroyed or disposed of.

**e-Commerce.** We recognize revenue from the sale of products sold through our digital platform, including wellness products through Newport Natural Health. Payments for products are due in advance shipping. We record a contract liability when we receive customer payments in advance of shipment. The time frame from receipt of payment to shipment is typically one business day based on the time that an order is placed as compared to fulfillment. E-Commerce revenue is recognized at the time of shipment, which represents the point in time that control is transferred to the customer thereby completing our performance obligation. Revenue is reported net of estimated returns, which are based on our experience and historical return rates. Returned products are recorded in inventory if they are unopened and re-saleable with a corresponding reduction in the cost of goods sold.

**Self-Publishing Fees.** We recognize revenue from self-publishing services through Salem Author Services ( SAS ), including book publishing and support services to independent authors. Services include book cover design, interior layout, printing, distribution, marketing services and editing for print books and eBooks. As each book and related support services are unique to each author, authors must make payments in advance of the performance. Payments are typically made in installments over the expected production time line for each publication. We record contract liabilities equal to the amount of payments received, including those amounts that are fully or partially refundable. Contract liabilities were historically recorded under the caption deferred revenue and are reported as current liabilities or long term liabilities on our condensed consolidated financial statements based on the time to fulfill the performance obligations under terms of the contract. Refunds are limited based on the percentage completion of each publishing project.

Revenue is recognized upon completion of each performance obligation, which represents the point in time that control of the product is transferred to the author, thereby completing our performance obligation. Revenue is

recorded at the net amount due from the author, including discounts based on the service package.

**Advertising - Print.** We recognize revenue from the sale of print magazine advertisements. Revenue is recognized upon delivery of the print magazine which represents the point in time that control is transferred to the customer thereby completing the performance obligation. Revenue is reported on a gross basis unless an agency represents the customer, in which case, revenue is reported net of the commission retained by the agency.

**Other Revenues.** Other revenues include various sources, such as event revenue, listener purchase programs, talent fees for on-air hosts, rental income for studios and towers, production services, and shipping and handling fees. We recognize event revenue, including fees earned for ticket sales and sponsorships, when the event occurs, which represents the point in time that control is transferred to the customer thereby completing our performance obligation. Revenue for all other products and services is recorded as the products or services are delivered or performed, which represents the point in time that control is transferred to the customer thereby completing our performance obligation. Other revenue is reported on a gross basis unless an agency represents the customer, in which case, revenue is reported net of the commission retained by the agency.

### **Recent Accounting Pronouncements**

Changes to accounting principles are established by the FASB in the form of ASUs to the FASB's Codification. We consider the applicability and impact of all ASUs on our financial position, results of operations, cash flows, or presentation thereof. Described below are ASUs that are not yet effective, but may be applicable to our financial position, results of operations, cash flows, or presentation thereof. ASUs not listed below were assessed and determined to not be applicable to our financial position, results of operations, cash flows, or presentation thereof.

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In August 2018, the FASB issued ASU 2018-15, *Intangibles-Goodwill and Other-Internal-Use Software (Subtopic 350-40): Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That is a Service Contract*. ASU 2018-15 aligns the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software. The standard is effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years, with early adoption permitted. We plan to adopt the new standard on its effective date of January 1, 2020. We do not expect the adoption of this accounting standard to have a material impact on our financial position, results of operations, cash flows, or presentation thereof.

In August 2018, the FASB issued ASU 2018-13, *Fair Value Measurement (Topic 820): Disclosure Framework-Changes to the Disclosure Requirements for Fair Value Measurement*. ASU 2018-13 removes or modifies certain disclosures and in certain instances requires additional disclosures. The standard is effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years, with early adoption permitted. We plan to adopt this new accounting standard on its effective date of January 1, 2020. We do not expect the adoption of this accounting standard to have a material impact on our financial position, results of operations, cash flows, or presentation thereof.

In July 2018, the FASB issued ASU No. 2018-11, *Leases (Topic 842): Targeted Improvements* which provides a new transition method and a practical expedient for separating components of a lease contract. ASU 2018-11 is intended to reduce the costs and ease the implementation of the new leasing standard for financial statement preparers. The effective date and transition requirements for the amendments related to separating components of a contract are the same as the effective date and transition requirements in ASU 2016-02. The guidance in ASU 2016-02 is effective for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years, with early adoption permitted. We will adopt this new accounting standard on January 1, 2019, the effective date of ASU 2016-02. Refer to the discussion of ASU 2016-02 below for the impact on our financial position, results of operations, cash flows, or presentation thereof.

In July 2018, the FASB issued ASU 2018-10, *Codification Improvements to Topic 842, Leases*. ASU 2018-10 affects narrow aspects of the guidance issued in ASU 2016-02. ASU 2018-10 does not prescribe any new accounting guidance, but instead makes minor improvements and clarifications based on comments and suggestions made by various stakeholders. ASU 2018-10 makes improvements to the following aspects of the guidance in ASC 842: residual value guarantees, rate implicit in the lease, lessee's reassessment of lease classification, lessor's reassessment of lease term and purchase option, variable lease payments that depend on an index or a rate, investment tax credits, lease term and purchase option, transition guidance related to amounts previously recognized in business combinations, certain transition adjustments, transition guidance for leases previously classified as capital leases under ASC 840, transition guidance related to modifications to leases previously classified as direct financing or sale-type leases under ASC 840, transition guidance related to sale-and-leaseback transactions, impairment of net investment in the lease, unguaranteed residual assets, effect of initial direct costs on rate implicit in the lease and failed sale-and-leaseback transaction. Certain updates are applicable immediately while others provide for a transition period to adopt as part of the next fiscal year beginning after December 15, 2018. We will adopt this new accounting standard on January 1, 2019, the effective date of ASU 2016-02. Refer to the discussion of ASU 2016-02 below for the impact on our financial position, results of operations, cash flows, or presentation thereof.

In July 2018, the FASB issued ASU 2018-09, *Codification Improvements*. ASU 2018-09 provides minor corrections and clarifications that affect a variety of topics in the Codification. Several updates are effective upon issuance of the update while others have transition guidance for effective dates in the future. We do not expect the adoption of this accounting standard to have a material impact on our financial position, results of operations, cash flows, or presentation thereof.

In June 2018, the FASB issued ASU 2018-07, *Compensation - Stock Compensation (Topic 718): Improvements to Nonemployee Share-Based Payment*. ASU 2018-07 aligns the accounting for share based payments granted to non-employees with that of share based payments granted to employees. The standard is effective for fiscal years beginning after December 15, 2020, including interim periods within those fiscal years with early adoption permitted. We plan to adopt this new accounting standard on its effective date of January 1, 2021. We do not expect the adoption of this accounting standard to have a material impact on our financial position, results of operations, cash flows, or presentation thereof.

In February 2018, the FASB issued ASU 2018-02, *Income Statement - Reporting Comprehensive Income (Topic 220) - Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income*. ASU 2018-02 allows a reclassification from accumulated other comprehensive income to retained earnings for stranded tax effects resulting from the Tax Cuts and Jobs Act of 2017 ( The Act ). Consequently, the amendments eliminate the stranded tax effects resulting from the Act to improve the usefulness of information reported to financial statement users. However, because the amendments only relate to the reclassification of the income tax effects of the Act, the underlying guidance that requires that the effect of a change in tax laws or rates be included in income from continuing operations is not affected. The standard is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years with early adoption permitted. We plan to adopt this new accounting standard on its effective date of January 1, 2019. We do not expect the adoption of this accounting standard to have a material impact on our financial position, results of operations, cash flows, or presentation thereof.

In January 2018, the FASB issued ASU 2018-01, *Leases (Topic 842) Land Easement Practical Expedient for Transition to Topic 842*. ASU 2018-01 provides an optional transition practical expedient to not evaluate under Topic 842 existing or expired land easements that were not previously accounted for as leases under the current leases guidance in Topic 840. ASU 2018-01 is effective

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with ASU 2016-02 for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years with early adoption permitted. We will adopt this new accounting standard on January 1, 2019, the effective date of ASU 2016-02. Refer to the discussion of ASU 2016-02 below for the impact on our financial position, results of operations, cash flows, or presentation thereof.

In August 2017, the FASB issued ASU 2017-12, *Derivatives and Hedging: Targeted Improvements to Accounting for Hedging Activities*, which improves the financial reporting of hedging relationships to better align risk management activities in financial statements and make certain targeted improvements to simplify the application of the hedge accounting guidance in current GAAP. The standard is effective for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years with early adoption permitted. We plan to adopt this new accounting standard on its effective date of January 1, 2019. We do not expect the adoption of this accounting standard to have a material impact on our financial position, results of operations, cash flows, or presentation thereof.

In March 2017, the FASB issued ASU 2017-08, *Receivables – Nonrefundable Fees and Other Costs (Subtopic 310-20), Premium on Purchased Callable Debt Securities*, which amends the amortization period for certain purchased callable debt securities held at a premium to a shorter period based on the earliest call date. ASU 2017-08 is effective for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years. We plan to adopt this new accounting standard on its effective date of January 1, 2019. We do not expect the adoption of this accounting standard to have a material impact on our financial position, results of operations, cash flows, or presentation thereof.

In October 2016, the FASB issued ASU 2016-16 *Intra-Entity Transfers of Assets Other Than Inventory* which modifies existing guidance for the accounting for income tax consequences of intra-entity transfers of assets. This ASU requires entities to immediately recognize the tax consequences on intercompany asset transfers (excluding inventory) at the transaction date, rather than deferring the tax consequences under current GAAP. The guidance is effective for fiscal years beginning after December 15, 2018, and interim reports within those fiscal years, with early adoption permitted only as of the first quarter of a fiscal year. We plan to adopt this new accounting standard on its effective date of January 1, 2019. We do not expect the adoption of this accounting standard to have a material impact on our financial position, results of operations, cash flows, or presentation thereof.

In June 2016, the FASB issued ASU 2016-13, *Financial Instruments-Credit Losses*, which changes the impairment model for most financial assets and certain other instruments. For trade and other receivables, held-to-maturity debt securities, loans and other instruments, entities will be required to use a new forward-looking expected loss model that will replace today's incurred loss model and generally will result in the earlier recognition of allowances for losses. For available-for-sale debt securities with unrealized losses, entities will measure credit losses in a manner similar to current practice, except that the losses will be recognized as an allowance. The guidance is effective for fiscal years beginning after December 15, 2019, and interim periods within those fiscal years, with early adoption permitted. We plan to adopt this new accounting standard on its effective date of January 1, 2020. We do not expect the adoption of this accounting standard to have a material impact on our financial position, results of operations, cash flows, or presentation thereof.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*, which requires that lessees recognize a right-of-use asset and a lease liability for all leases with lease terms greater than twelve months in the balance sheet. ASU 2016-02 requires additional disclosures including the significant judgments made by management to provide insight into the revenue and expense to be recognized from existing contracts and the timing and uncertainty of cash flows arising from leases. The guidance is effective for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years, with early adoption permitted. We plan to elect the practical expedients upon transition to retain the existing lease classification and retain the treatment of any initial direct costs for leases in



existence prior to adoption of the standard. We will adopt the optional transition method allowing entities to recognize a cumulative effect adjustment to the opening balance of stockholders' equity in the period of adoption, with no restatement of comparative prior years. We are reviewing our existing lease contracts and other agreements, establishing the necessary changes to our systems, and implementing a new software solution designed to account for leases under ASC 842. The adoption of ASC 842 will have a material impact on our consolidated balance sheet, but is not expected to have a material impact on our consolidated income statements. We will adopt this new accounting standard on its effective date of January 1, 2019. We have not yet determined the dollar impact of recording leases on our consolidated balance sheet. Our existing credit facility stipulates that our covenants are based on GAAP as of the agreement date. Therefore, the material impact of recording right-to-use assets and lease liabilities on our consolidated balance sheet will not impact our debt covenants.

## **NOTE 2. IMPAIRMENT OF GOODWILL AND OTHER INDEFINITE-LIVED INTANGIBLE ASSETS**

Approximately 71% of our total assets as of September 30, 2018 consist of indefinite-lived intangible assets, such as broadcast licenses, goodwill and mastheads, the value of which depends significantly upon the operating results of our businesses. In the case of our radio stations, we would not be able to operate the properties without the related FCC license for each station. Broadcast licenses are renewed with the FCC every eight years for a nominal cost that is expensed as incurred. We continually monitor our stations' compliance with the various regulatory requirements. Historically, all of our broadcast licenses have been renewed at the end of their respective periods, and we expect that all broadcast licenses will continue to be renewed in the future. Accordingly, we consider our broadcast licenses to be indefinite-lived intangible assets in accordance with FASB ASC Topic 350, *Intangibles - Goodwill and Other*. Broadcast licenses account for approximately 93% of our indefinite-lived intangible assets. Goodwill and mastheads account for the remaining 7%. We do not amortize goodwill or other indefinite-lived intangible assets, but rather test for impairment at least annually or more frequently if events or circumstances indicate that an asset may be impaired.

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We complete our annual impairment tests in the fourth quarter of each year. We believe that our estimate of the value of our broadcast licenses, mastheads, and goodwill is a critical accounting estimate as the value is significant in relation to our total assets, and our estimates incorporate variables and assumptions that are based on past experiences and judgment about future operating performance of our markets and business segments. If actual operating results are less favorable than the assumptions and estimates we used, or if we reduce our estimates of future operating results, we are subject to future impairment charges, the amount of which may be material. The fair value measurements for our indefinite-lived intangible assets use significant unobservable inputs that reflect our own assumptions about the estimates that market participants would use in measuring fair value including assumptions about risk. The unobservable inputs are defined in FASB ASC Topic 820, *Fair Value Measurements and Disclosures*, as Level 3 inputs discussed in detail in Note 16.

During the second quarter of 2018, we entered into an agreement to sell radio station KGBI-FM at a price that was less than our carrying amount. When considering the sale price during our qualitative assessment, we noted it was more likely than not that the fair value of the Omaha market cluster was less than its carrying amount. We performed the first step of the two-step impairment test by estimating the fair value of the market cluster remaining to the carrying value. The first step test indicated that the fair value of the market cluster exceeded the carrying amount by 7%. We did not perform step 2 of the impairment test based on these results.

The estimated fair value of the Omaha market cluster was determined using the Greenfield Method, a form of the income approach. The premise of the Greenfield Method is that the value of an FCC license is equivalent to a hypothetical start-up in which the only asset owned by the station as of the valuation date is the FCC license. This approach eliminates factors that are unique to the operation of the station, including its format and historical financial performance. The method then assumes the entity has to purchase, build, or rent all of the other assets needed to operate a comparable station to the one in which the FCC license is being utilized as of the valuation date. Cash flows are estimated and netted against all start-up costs, expenses and investments necessary to achieve a normalized and mature state of operations, thus reflecting only the cash flows directly attributable to the FCC License. A multi-year discounted cash flow approach is then used to determine the net present value of these cash flows to derive an indication of fair value. For cash flows beyond the projection period, a terminal value is calculated using the Gordon constant growth model and long-term industry growth rate assumptions based on long-term industry growth and Gross Domestic Product ( GDP ) inflation rates.

The primary assumptions used in the Greenfield Method are:

- (1) gross operating revenue in the station's designated market area,
- (2) normalized market share,
- (3) normalized profit margin,
- (4) duration of the ramp-up period to reach normalized operations, (which was assumed to be three years),
- (5) estimated start-up costs (based on market size),

(6) ongoing replacement costs of fixed assets and working capital,

The assumptions used reflect those of a hypothetical market participant and not necessarily the actual or projected results of Salem. The key estimates and assumptions used in the start-up income valuation for our broadcast licenses were as follows:

|                                      |                |
|--------------------------------------|----------------|
| Long-term market revenue growth rate | 1.9%           |
| Operating profit margin ranges       | (13.9)% -30.8% |
| Risk-adjusted discount rate          | 9.0%           |

There were no other indications of impairment during the period ended September 30, 2018. During the period ended June 30, 2017, we recorded an impairment charge of \$19,000 associated with mastheads based on our decision to cease publishing Preaching Magazine, YouthWorker Journal, FaithTalk Magazine and Homecoming® The Magazine upon delivery of the May 2017 print publications.

### NOTE 3. IMPAIRMENT OF LONG-LIVED ASSETS

We account for long-lived assets in accordance with FASB ASC Topic 360-10, *Property, Plant and Equipment*. We periodically review our long-lived assets for impairment and reassess the reasonableness of their estimated useful lives whenever events or changes in circumstances indicate that the carrying amount of the assets may not be fully recoverable or that an asset's probability of operating through its estimated remaining useful life changes. Our review requires us to estimate the fair value of the assets when events or circumstances indicate that they may be impaired. The fair value measurements for our long-lived assets use significant observable inputs that reflect our own assumptions about the estimates that market participants would use in measuring fair value including assumptions about risk. If actual future results are less favorable than the assumptions and estimates we used, we are subject to future impairment charges, the amount of which may be material.

There were no indications of impairment during the period ended September 30, 2018. We reviewed long-lived assets associated with Preaching Magazine, YouthWorker Journal, FaithTalk Magazine and Homecoming The Magazine as of March 31, 2017, due to our decision to cease publishing these magazines as of the May 2017 issue. We recorded a \$1.9 million decrease in the cost and a \$1.9 million decrease in the accumulated amortization for fully amortized assets, including subscriber lists and domain names associated with these magazines. There was no impairment loss or adjustment required to the previously estimated useful lives of these assets.

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**NOTE 4. ACQUISITIONS AND RECENT TRANSACTIONS**

During the nine month period ended September 30, 2018, we completed or entered into the following transactions:

**Debt**

On May 4, 2018, we repurchased \$4.0 million of the 6.75% Senior Secured Notes for \$3.8 million, or 94.25% of the face value. This transaction resulted in a net pre-tax gain on the early retirement of debt of approximately \$0.1 million after bond issue costs associated with the Notes were adjusted for the repurchase.

On April 10, 2018, we repurchased \$4.0 million of the 6.75% Senior Secured Notes for \$3.9 million, or 96.25% of the face value. This transaction resulted in a net pre-tax gain on the early retirement of debt of approximately \$63,000 after bond issue costs associated with the Notes were adjusted for the repurchase.

On April 9, 2018, we repurchased \$2.0 million of the 6.75% Senior Secured Notes for \$1.9 million, or 96.5% of the face value. This transaction resulted in a net pre-tax gain on the early retirement of debt of approximately \$27,000 after bond issue costs associated with the Notes were adjusted for the repurchase.

**Equity**

On September 5, 2018, we announced a quarterly equity distribution in the amount of \$0.0650 per share on Class A and Class B common stock. The equity distribution of \$1.7 million was paid on September 28, 2018 to all Class A and Class B common stockholders of record as of September 17, 2018.

On May 31, 2018, we announced a quarterly equity distribution in the amount of \$0.0650 per share on Class A and Class B common stock. The equity distribution of \$1.7 million was paid on June 29, 2018 to all Class A and Class B common stockholders of record as of June 15, 2018.

On February 28, 2018, we announced a quarterly equity distribution in the amount of \$0.0650 per share on Class A and Class B common stock. The equity distribution of \$1.7 million was paid on March 28, 2018 to all Class A and Class B common stockholders of record as of March 14, 2018.

**Acquisitions**

On September 11, 2018, we acquired selected assets of radio station KTRB-AM in San Francisco from a related party for \$5.1 million in cash. The acquisition was accounted for as an asset purchase with transaction costs of \$0.2 million capitalized. We had been operating the radio station under an LMA since June 24, 2016. The accompanying Condensed Consolidated Statements of Operations reflect the operating results of this station as of the LMA date within the broadcast operating segment. Our Nominating and Corporate Governance Committee reviewed the transaction, including an appraisal of the station performed by a licensed broker and reports related to the financial performance of the station during the LMA period, and determined that the terms of the transaction were no less favorable to Salem than those that would be available in a comparable transaction in arm's length dealings with an unrelated third-party.

On August 9, 2018, we acquired the Hilary Kramer Financial Newsletter and related assets valued at \$2.0 million and we assumed deferred subscription liabilities valued at \$1.5 million. We paid \$0.4 million in cash upon closing and as part of the purchase agreement, may pay up to an additional \$0.1 million of contingent earn-out consideration over the next two years based on the achievement of certain revenue benchmarks. Using a probability-weighted discounted

cash flow model based on our own assumptions as to the ability of the Hilary Kramer Financial Newsletter to achieve the income targets at the time of closing, we estimated the fair value of the contingent earn-out consideration to be \$40,617, which was recorded at the discounted present value of \$39,360. The discount will be accreted to interest expense over the two year earn-out period. We recorded goodwill of \$0.3 million attributable to the expected synergies to be realized when combining the operations of this entity into our existing operations.

On August 7, 2018, we acquired the Just1Word mobile applications and related assets for \$0.3 million in cash upon closing. As part of the purchase agreement, we may pay up to an additional \$0.1 million of contingent earn-out consideration over the next two years based on the achievement of certain revenue benchmarks. Using a probability-weighted discounted cash flow model based on our own assumptions as to the ability of Just1Word to achieve the income targets at the time of closing, we estimated the fair value of the contingent earn-out consideration to be \$12,750, which was recorded at the discounted present value of \$12,212. The discount will be accreted to interest expense over the two year earn-out period.

On July 25, 2018, we acquired selected assets of radio station KZTS-AM (formerly KDXE-AM) and an FM Translator in Little Rock, Arkansas for \$0.2 million in cash. The acquisition was accounted for as an asset purchase with transaction costs of \$30,000 capitalized. The radio station is currently operated under an LMA agreement with another party and is not reflected in the accompanying Condensed Consolidated Statements of Operations.

On July 24, 2018, we acquired the Childrens-Ministry-Deals.com website and related assets for \$3.7 million in cash. Childrens-Ministry-Deals.com offers biblically-based curriculums for children ages 3 through age 18. We paid \$3.5 million in cash upon closing and may pay an additional \$0.2 million in cash within twelve months from the closing date provided that the seller meet certain post-closing requirements with regard to intellectual property. We recorded goodwill of \$0.7 million attributable to the expected synergies to be realized when combining the operations of this entity into our existing operations.

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On June 25, 2018, we closed on the acquisition of radio station KDXE-FM (formerly KZTS-FM) in Little Rock, Arkansas for \$1.1 million in cash. We began programming the station under an LMA that began on April 1, 2018. We recorded goodwill of approximately \$7,400 attributable to the additional audience reach obtained and the expected synergies to be realized when combining the operations of this station into our existing cluster in this market. The accompanying Condensed Consolidated Statements of Operations reflect the operating results of this station as of the LMA date within the broadcast operating segment.

On April 19, 2018, we acquired the HearItFirst.com domain name and related social media assets for \$70,000 in cash.

A summary of our business acquisitions and asset purchases during the nine month period ended September 30, 2018, none of which were individually or in the aggregate material to our Condensed Consolidated financial position as of the respective date of acquisition, is as follows:

| Acquisition Date   | Description  | Total Cost<br>(Dollars in thousands) |
|--------------------|--|--------------------------------------|
| September 11, 2018 | KTRB-AM, San Francisco, California (asset purchase)                      | \$ 5,349                             |
| August 9, 2018     | Hilary Kramer Financial Newsletter (business acquisition)                | 439                                  |
| August 7, 2018     | Just1Word (business acquisition)   | 312                                  |
| July 25, 2018      | KZTS-AM (formerly KDXE-AM), Little Rock, Arkansas (asset purchase)       | 210                                  |
| July 24, 2018      | Childrens-Ministry-Deals.com (business acquisition)                      | 3,700                                |
| June 25, 2018      | KDXE-FM (formerly KZTS-FM), Little Rock, Arkansas (business acquisition) | 1,100                                |
| April 19, 2018     | HearItFirst.com (asset purchase)   | 70                                   |
|                    |  | \$ 11,180                            |

Under the acquisition method of accounting as specified in FASB ASC Topic 805, *Business Combinations*, the total acquisition consideration of a business is allocated to the assets acquired and liabilities assumed based on their estimated fair values as of the date of the transaction. Transactions that do not meet the definition of a business in ASU 2017-01 *Business Combinations (Topic 805) Clarifying the Definition of a Business* are recorded as asset purchases. Asset purchases are recognized based on their cost to acquire, including transaction costs. The cost to acquire an asset group is allocated to the individual assets acquired based on their relative fair value with no goodwill recognized.

Estimates of the fair value include discounted estimated cash flows to be generated by the assets and their expected useful lives based on historical experience, market trends and any synergies believed to be achieved from the acquisition. Acquisitions may include contingent consideration, the fair value of which is estimated as of the acquisition date as the present value of the expected contingent payments as determined using weighted probabilities of the payment amounts.

We may retain a third-party appraiser to estimate the fair value of the acquired net assets as of the acquisition date. As part of the valuation and appraisal process, the third-party appraiser prepares a report assigning estimated fair values to the various assets acquired. These fair value estimates are subjective in nature and require careful consideration and judgment. Management reviews the third-party reports for reasonableness of the assigned values. We believe that

these valuations and analysis provide appropriate estimates of the fair value for the net assets acquired as of the acquisition date.

The initial valuations for business acquisitions are subject to refinement during the measurement period, which may be up to one year from the acquisition date. During this measurement period, we may retroactively record adjustments to the net assets acquired based on additional information obtained for items that existed as of the acquisition date. Upon the conclusion of the measurement period, any adjustments are reflected in our Condensed Consolidated Statements of Operations. To date, we have not recorded adjustments to the estimated fair values used in our business acquisition consideration during or after the measurement period.

Property and equipment are recorded at the estimated fair value and depreciated on a straight-line basis over their estimated useful lives. Finite-lived intangible assets are recorded at their estimated fair value and amortized on a straight-line basis over their estimated useful lives. Goodwill, which represents the organizational systems and procedures in place to ensure the effective operation of the entity, may also be recorded and tested for impairment. Costs associated with business acquisitions, such as consulting and legal fees, are expensed as incurred. We recognized costs associated with acquisitions of \$0.2 million during the nine month period ended September 30, 2018 compared to \$0.1 million during the same period of the prior year, which are included in unallocated corporate expenses in the accompanying Condensed Consolidated Statements of Operations.

The total acquisition consideration is equal to the sum of all cash payments, the fair value of any deferred payments and promissory notes, and the present value of any estimated contingent earn-out consideration. We estimate the fair value of contingent earn-out consideration using a probability-weighted discounted cash flow model. The fair value measurement is based on significant inputs that are not observable in the market and thus represent a Level 3 measurement as defined in Note 16 - Fair Value Measurements.

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The following table summarizes the total acquisition consideration for the nine month period ended September 30, 2018:

| <b>Description</b>   | <b>Total Consideration</b><br><i>(Dollars in thousands)</i> |
|--|---|
| Cash payments made upon closing  | \$ <b>10,854</b>  |
| Deferred payments  | <b>150</b>  |
| Present value of estimated fair value of contingent earn-out consideration | <b>51</b>   |
| Closing costs accrued for asset acquisitions                               | <b>125</b>  |
| <b>Total purchase price consideration</b>                                  | <b>\$ 11,180</b>  |

The fair value of the net assets acquired was allocated as follows:

|                                     | <b>Net<br/>Broadcast<br/>Assets Acquired</b> | <b>Net Digital<br/>Assets Acquired</b> | <b>Net<br/>Total<br/>Assets</b> |
|-------------------------------------|--|--|---------------------------------|
|                                     | <i>(Dollars in thousands)</i>                |  |                                 |
| <b>Assets</b>                       |  |  |                                 |
| Property and equipment              | \$ 371                                       | \$ 715                                 | \$ 1,086                        |
| Broadcast licenses                  | 6,281  |  | 6,281                           |
| Goodwill                            | 7  | 986                                    | 993                             |
| Customer lists and contracts        |  | 1,882                                  | 1,882                           |
| Domain and brand names              |  | 1,252                                  | 1,252                           |
| Subscriber base and lists           |  | 875                                    | 875                             |
| Non-compete agreements              |  | 19                                     | 19                              |
| Other amortizable intangible assets |  | 334                                    | 334                             |
|                                     | <b>\$ 6,659</b>                              | <b>\$ 6,063</b>                        | <b>\$ 12,722</b>                |
| <b>Liabilities</b>                  |  |  |                                 |
| Contract liabilities, long-term     | \$   | \$ (1,542)                             | \$ (1,542)                      |
|                                     | <b>\$ 6,659</b>                              | <b>4,521</b>                           | <b>11,180</b>                   |

**Divestitures**

On August 28, 2018, we closed on the sale of radio station WQVN-AM (formerly WKAT-AM) in Miami, Florida for \$3.5 million in cash. The buyer had been operating the radio station under an LMA since December 1, 2017. We recorded an estimated pre-tax loss on the sale of assets of \$4.7 million as of December 31, 2017, based on the probability of the sale at that time, which reflected the sales price as compared to the carrying value of the assets and the estimated costs of the sale. The accompanying Condensed Consolidated Statements of Operations excludes the operating results of this station as of the LMA date from the broadcast operating segment.



On August 6, 2018, we closed on the sale of radio station KGBI-FM in Omaha, Nebraska for \$3.2 million. We recorded an estimated pre-tax loss on the sale of \$3.2 million since June 30, 2018, based on the sales price as compared to the carrying value of the assets and the estimated cost to sell. As of the closing date, we revised the loss on the sale to \$2.4 million, based on the actual assets sold and a reduction in liabilities associated with the radio station. The accompanying Condensed Consolidated Statements of Operations excludes the operating results of this station as of the closing date from the broadcast operating segment.

On June 20, 2018, we closed on the sale of radio station WBIX-AM in Boston, Massachusetts for \$0.7 million in cash. The buyer had been operating the station under an LMA since January 8, 2018. We recorded a pre-tax gain on the sale of \$0.2 million. The accompanying Condensed Consolidated Statements of Operations excludes the operating results of this station as of the LMA date from the broadcast operating segment

On May 24, 2018, we closed on the sale of land in Covina, California for \$0.8 million dollars. The original APA was for \$1.0 million and was to close in the latter half of 2020. We accepted the revised purchase price of \$0.8 million and recorded a \$0.2 million pre-tax loss based on the earlier closing date. The land, which was not used in operations, was recorded in long-term land held for sale based on the original APA term.

We programmed radio station KHTE-FM, in Little Rock, Arkansas, under a TBA that began on April 1, 2015. We had the option to acquire the station for \$1.2 million in cash during the TBA period. We ceased operating the station on April 30, 2018 and did not exercise our purchase option. We paid the licensee a \$0.1 million fee for not exercising our option to purchase the station.

On December 29, 2017, we entered into two LMAs to program radio stations KPAM-AM and KKOV-AM in Portland, Oregon. We began operating the radio stations on January 2, 2018. The LMAs had an original term of up to 12-months. The LMAs terminated on March 30, 2018 when the radio stations were sold to another party. The accompanying Condensed Consolidated Statements of Operations reflects the operating results of these entities during the LMA term.

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### **Pending Transactions**

On July 23, 2018, we entered into an APA to sell radio stations KCRO-AM and KOTK-AM in Omaha, Nebraska for \$1.4 million in cash. Based on our intent to sell these assets, we recorded the assets as held for sale at June 30, 2018 and recognized an estimated loss of \$1.6 million based on the sale price and the estimated costs to sell. The buyer began programming the stations under an LMA on August 8, 2018. The transaction closed on October 31, 2018.

On April 26, 2018, we entered an agreement to exchange radio station KKOL-AM, in Seattle, Washington for KPAM-AM in Portland, Oregon. We are currently operating radio station KPAM-AM under an LMA that was entered with the exchange agreement. We previously operated KPAM-AM under a separate LMA that began on January 2, 2018. The accompanying Condensed Consolidated Statements of Operations reflects the operating results of this station as of January 2, 2018. The exchange transaction is subject to the approval of the FCC and is expected to close in the fourth quarter of 2018.

### **Assets Held for Sale**

We record assets as held for sale in the period in which all of the following criteria are met:

Management, having the authority to approve the action, commits to a plan to sell the asset or entity;

the asset or entity is available for immediate sale in its present condition;

an active program to locate a buyer and other actions required to complete the plan to sell have been initiated;

the sale is probable and transfer is expected to be completed within one year or as subject to approval of the FCC;

the asset or entity is being actively marketed for sale at a price that is reasonable in relation to its current fair value; and

actions required to complete the plan indicate that it is unlikely that significant changes to the plan will be made or that the plan will be withdrawn.

When the held for sale criteria is met, but the disposal does not meet the criteria to be treated as discontinued operations, the assets or disposal group are reclassified from the corresponding balance sheet line items to Assets held for sale. Assets held for sale are carried at the lower of the carrying amount or fair value less cost to sell. We determined the fair value of these assets utilizing offers from third parties, which is a Level 3 measurement as discussed in Note 16.

At September 30, 2018, assets held for sale consist of radio stations KCRO-AM and KOTK-AM in Omaha, Nebraska.

## **NOTE 5. CONTINGENT EARN-OUT CONSIDERATION**

Our acquisitions may include contingent earn-out consideration as part of the purchase price under which we will make future payments to the seller upon the achievement of certain benchmarks. The fair value of the contingent earn-out consideration is estimated as of the acquisition date at the present value of the expected contingent payments to be made using a probability-weighted discounted cash flow model for probabilities of possible future payments. The present value of the expected future payouts is accreted to interest expense over the earn-out period. The fair value estimates use unobservable inputs that reflect our own assumptions as to the ability of the acquired business to meet the targeted benchmarks and discount rates used in the calculations. The unobservable inputs are defined in FASB ASC Topic 820, *Fair Value Measurements and Disclosures*, as Level 3 inputs discussed in detail in Note 16.

We review the probabilities of possible future payments to the estimated fair value of any contingent earn-out consideration on a quarterly basis over the earn-out period. Actual results are compared to the estimates and probabilities of achievement used in our forecasts. Should actual results of the acquired business increase or decrease as compared to our estimates and assumptions, the estimated fair value of the contingent earn-out consideration liability will increase or decrease, up to the contracted limit, as applicable. Changes in the estimated fair value of the contingent earn-out consideration are reflected in our results of operations in the period in which they are identified. Changes in the estimated fair value of the contingent earn-out consideration may materially impact and cause volatility in our operating results.

### **Hilary Kramer Financial Newsletters**

We acquired the Hilary Kramer Financial Newsletters and related assets on August 9, 2018. We paid \$0.4 million in cash upon closing and as part of the purchase agreement, may pay up to an additional \$0.1 million in contingent earn-out consideration over the next two years upon the achievement of income benchmarks. Using a probability-weighted discounted cash flow model based on our own assumptions as to the ability of Hilary Kramer Newsletters to achieve the income targets at the time of closing, we estimated the fair value of the contingent earn-out consideration to be \$40,617, which was recorded at the discounted present value of \$39,360. The discount will be accreted to interest expense over the two year earn-out period.

We review the fair value of the contingent earn-out consideration quarterly over the earn-out period to compare actual revenues achieved and projected to the estimated revenues used in our forecasts. Any changes in the estimated fair value of the contingent earn-out consideration will be reflected in our results of operations in the period they are identified, up to the maximum future value outstanding under the contract of \$0.1 million. There were no changes in our estimates of the fair value of the contingent earn-out consideration as of the period ended September 30, 2018.

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### **Just1Word Mobile Application**

We acquired the Just1Word mobile application and related assets on August 7, 2018. We paid \$0.3 million in cash upon closing and as part of the purchase agreement, may pay up to an additional \$0.1 million in contingent earn-out consideration over the next two years upon the achievement of income benchmarks. Using a probability-weighted discounted cash flow model based on our own assumptions as to the ability of Just1Word to achieve the income targets at the time of closing, we estimated the fair value of the contingent earn-out consideration to be \$12,750, which was recorded at the discounted present value of \$12,212. The discount will be accreted to interest expense over the two year earn-out period.

We review the fair value of the contingent earn-out consideration quarterly over the earn-out period to compare actual revenues achieved and projected to the estimated revenues used in our forecasts. Any changes in the estimated fair value of the contingent earn-out consideration will be reflected in our results of operations in the period they are identified, up to the maximum future value outstanding under the contract of \$0.1 million. There were no changes in our estimates of the fair value of the contingent earn-out consideration as of the period ended September 30, 2018.

### **TradersCrux.com**

We acquired the TradersCrux.com website and related assets for \$0.3 million in cash on July 6, 2017. We may have paid up to an additional \$0.1 million in contingent earn-out consideration within one year upon the achievement of income benchmarks. Using a probability-weighted discounted cash flow model based on our own assumptions as to the ability of TradersCrux.com to achieve the income targets at the time of closing, we estimated the fair value of the contingent earn-out consideration to be \$18,750, which approximated the discounted present value due to the earn-out of less than one year.

We reviewed the fair value of the contingent earn-out consideration quarterly over the earn-out period to compare actual revenues achieved and projected to the estimates used in our forecasts. Any changes in the estimated fair value of the contingent earn-out consideration were reflected in our results of operations in the period they were identified, up to the maximum future value outstanding under the contract of \$0.1 million. We recorded an increase in the estimated fair value of the contingent earn-out consideration of \$31,000 for the year ended December 31, 2017 and \$75,000 for the period ended June 30, 2018 that is reflected in our results of operations. The increases reflect the achievement of the revenue targets based on actual results that exceeded our original estimates. The earn-out period ended June 30, 2018 with a cash payment of \$125,000 made to the seller during the period ended September 30, 2018.

### **Portuguese Bible Mobile Application**

We acquired a Portuguese Bible mobile application and related assets on June 8, 2017. We paid \$65,000 in cash upon closing and may have paid up to an additional \$20,000 in contingent earn-out consideration during the twelve month period ended June 8, 2018 based on the achievement of certain revenue benchmarks. Using a probability-weighted discounted cash flow model based on our own assumptions as to the ability of the Portuguese Bible mobile applications to achieve the revenue targets at the time of closing, we estimated the fair value of the contingent earn-out consideration to be \$16,500, which approximated the discounted present value due to the earn-out period of less than one year.

We reviewed the fair value of the contingent earn-out consideration quarterly over the earn-out period to compare actual revenues achieved and projected to the estimates used in our forecasts. Any changes in the estimated fair value of the contingent earn-out consideration were reflected in our results of operations in the period they were identified, up to the maximum future value outstanding under the contract of \$20,000. We recorded an increase in the estimated

fair value of the contingent earn-out consideration of \$1,700 for the year ended December 31, 2017 and a net decrease of \$3,200 for the period ended June 30, 2018 that is reflected in our operating results. The change reflects the likelihood of achieving the revenue targets based on actual results to date as compared to estimates in our original estimates. As of the end of the earn-out period in June 2018, we paid a total of \$15,000 to the seller.

### **Turner Investment Products**

We acquired Mike Turner's line of investment products, including TurnerTrends.com and other domain names and related assets on September 13, 2016. We paid \$0.4 million in cash upon closing and may have paid up to an additional \$0.1 million in contingent earn-out consideration payable over the next twelve months based on the achievement of certain revenue benchmarks. Using a probability-weighted discounted cash flow model based on our own assumptions as to the ability of Turner's investment products to achieve the revenue targets at the time of closing, we estimated the fair value of the contingent earn-out consideration to be \$66,000, which approximated the discounted present value due to the earn-out period of less than one year. We reviewed the fair value of the contingent earn-out consideration quarterly over the earn-out period to compare actual subscriber revenues achieved and projected to the estimated subscriber revenues used in our forecasts. Changes in the estimated fair value of the contingent earn-out consideration were reflected in our results of operations in the period they were identified, up to the maximum future value outstanding under the contract of \$0.1 million. As of the end of the earn-out period on September 13, 2017, the estimated fair value of the contingent earn-out consideration was valued at \$0.00 based on actual revenue achieved. We made no cash payments to the seller during the earn-out period.

### **Daily Bible Devotion**

We acquired Daily Bible Devotion mobile applications on May 6, 2015. We paid \$1.1 million in cash upon closing and may have paid up to an additional \$0.3 million in contingent earn-out consideration payable over the next two years based upon on the achievement of cumulative session benchmarks for each mobile application. Using a probability-weighted discounted cash flow model based on our own assumptions as to the ability of Bible Devotional Applications to achieve the session benchmarks at the time of closing, we estimated the fair value of the contingent earn-out consideration to be \$165,000, which was recorded at the discounted

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present value of \$142,000. The discount was accreted to interest expense over the two-year earn-out period. As of the end of the earn-out period on May 6, 2017, we recorded a net decrease of \$4,000 in the estimated fair value of the contingent earn-out consideration based on actual session results at the end of the earn-out period that was reflected in our operating results for the year ended December 31, 2017. We paid a total of \$75,000 to the seller over the two-year earn-out period ended May 6 2017, with no cash payments made during the year ended December 31, 2017.

**Bryan Perry Newsletters**

On February 6, 2015, we acquired the assets and assumed the deferred subscription liabilities for Bryan Perry Newsletters, paying no cash to the seller upon closing. Future contingent earn-out consideration due to the seller is based upon net subscriber revenues achieved over a two-year period from date of close, of which we will pay the seller 50%. There is no minimum or maximum contractual amount due. Using a probability-weighted discounted cash flow model based on our revenue projections at the time of closing, we estimated the fair value of the contingent earn-out consideration to be \$171,000, which we recorded at the discounted present value of \$158,000. The discount was accreted to interest expense over the two-year earn-out period. We recorded a net increase of \$1,000 to the estimated fair value of the contingent earn-out consideration that was reflected in our results of operations for the six months ending June 30, 2017, due to actual net subscription revenues that were slightly higher than our prior estimate. We paid a total of \$91,000 to the seller over the two year earn-out period ended February 6, 2017, of which approximately \$14,000 was paid during the year ended December 31, 2017.

**NOTE 6. INVENTORIES**

Inventories consist of finished goods including books from Regnery Publishing and wellness products. All inventories are valued at the lower of cost or net realizable value as determined on a First-In First-Out ( FIFO ) cost method and reported net of estimated reserves for obsolescence.

The following table provides details of inventory on hand by segment:

|  | December 31, 2017             | September 30, 2018 |
|--|-------------------------------|--------------------|
|  | <i>(Dollars in thousands)</i> |                    |
| Regnery Publishing book inventories            | \$ 2,038                      | \$ 1,341           |
| Reserve for obsolescence    Regnery Publishing | (1,621)                       | (786)              |
| <b>Inventory, net - Regnery Publishing</b>     | <b>417</b>                    | <b>555</b>         |
| Wellness products                              | \$ 349                        | \$ 346             |
| Reserve for obsolescence    Wellness products  | (36)                          | (10)               |
| <b>Inventory, net - Wellness products</b>      | <b>313</b>                    | <b>336</b>         |
| <b>Consolidated inventories, net</b>           | <b>\$ 730</b>                 | <b>\$ 891</b>      |

**NOTE 7. BROADCAST LICENSES**

The following table presents the changes in broadcasting licenses that include acquisitions and divestitures of radio stations and FM translators as discussed in Note 4 of our Condensed Consolidated Financial Statements.

| Broadcast Licenses  | Twelve Months Ended<br>December 31,<br>2017 | Nine Months Ended<br>September 30,<br>2018 |
|---|---|--|
|   | <i>(Dollars in thousands)</i>               |  |
| Balance, beginning of period before cumulative loss on impairment | \$ 494,058                                  | \$ <b>486,455</b>                          |
| Accumulated loss on impairment                                    | (105,541)                                   | <b>(105,541)</b>                           |
| Balance, beginning of period after cumulative loss on impairment  | 388,517                                     | <b>380,914</b>                             |
| Acquisitions of radio stations                                    | 191   | <b>6,270</b>                               |
| Acquisitions of FM translators and construction permits           | 198   | <b>11</b>                                  |
| Capital projects to improve broadcast signal and strength         | 5   |  |
| Dispositions of radio stations                                    | (7,997)                                     | <b>(8,013)</b>                             |
| Balance, end of period before cumulative loss on impairment       | 486,455                                     | <b>484,723</b>                             |
| Accumulated loss on impairment                                    | (105,541)                                   | <b>(105,541)</b>                           |
| Balance, end of period after cumulative loss on impairment        | \$ 380,914                                  | \$ <b>379,182</b>                          |

**Table of Contents****NOTE 8. GOODWILL**

The following table presents the changes in goodwill including acquisitions and divestitures as discussed in Note 4 of our Condensed Consolidated Financial Statements.

| Goodwill  | Twelve Months Ended<br>December 31,<br>2017 | Nine Months Ended<br>September 30,<br>2018 |
|---|---|--|
|   | <i>(Dollars in thousands)</i>               |  |
| Balance, beginning of period before cumulative loss on impairment | \$ 27,642                                   | \$ 28,453                                  |
| Accumulated loss on impairment                                    | (2,029)                                     | (2,029)                                    |
| Balance, beginning of period after cumulative loss on impairment  | 25,613                                      | 26,424                                     |
| Acquisitions of radio stations                                    | 14  | 7  |
| Acquisitions of digital media entities                            | 810   | 986  |
| Dispositions of radio stations                                    |   | (628)                                      |
| Sale of income generating broadcast business                      | (13)  |  |
| Balance, end of period before cumulative loss on impairment       | 28,453                                      | 28,818                                     |
| Accumulated loss on impairment                                    | (2,029)                                     | (2,029)                                    |
| Ending period balance   | \$ 26,424                                   | \$ 26,789                                  |

**NOTE 9. PROPERTY AND EQUIPMENT**

The following is a summary of the categories of our property and equipment:

|   | December 31, 2017             | September 30, 2018 |
|---|-------------------------------|--------------------|
|   | <i>(Dollars in thousands)</i> |                    |
| Land  | \$ 32,320                     | \$ 31,686          |
| Buildings   | 28,962                        | 28,942             |
| Office furnishings and equipment  | 37,583                        | 36,079             |
| Office furnishings and equipment under capital lease obligations            | 244                           | 207                |
| Antennae, towers and transmitting equipment                                 | 85,632                        | 85,330             |
| Antennae, towers and transmitting equipment under capital lease obligations | 795                           |                    |



|   |            |                   |
|---|------------|-------------------|
| Studio, production and mobile equipment         | 29,697     | <b>28,959</b>     |
| Computer software and website development costs | 24,477     | <b>26,308</b>     |
| Record and tape libraries                       | 27         | <b>21</b>         |
| Automobiles                                     | 1,385      | <b>1,572</b>      |
| Leasehold improvements                          | 19,003     | <b>19,383</b>     |
| Construction-in-progress                        | 4,075      | <b>6,159</b>      |
|   | \$ 264,200 | \$ <b>264,646</b> |
| Less accumulated depreciation                   | (164,720)  | <b>(167,934)</b>  |
|   | \$ 99,480  | \$ <b>96,712</b>  |

Depreciation expense was approximately \$3.0 million and \$3.1 million for each of the three month periods ended September 30, 2018 and 2017, respectively, and \$9.1 million and \$9.2 million for the nine month periods ended September 30, 2018 and 2017, respectively. Included in this amount is \$5,000 and \$48,000 for the three and nine months ended September 30, 2018 and \$24,000 and \$70,000 for the three and nine month periods ended September 30, 2017, on assets acquired under capital lease obligations. Accumulated depreciation associated with assets acquired under capital lease obligations was \$0.2 million and \$0.8 million at September 30, 2018 and December 31, 2017, respectively.

**Table of Contents****NOTE 10. AMORTIZABLE INTANGIBLE ASSETS**

The following tables provide a summary of our significant classes of amortizable intangible assets:

|                                     | <b>September 30, 2018</b> |                             |                  |
|-------------------------------------|---------------------------|-----------------------------|------------------|
|                                     | Cost                      | Accumulated<br>Amortization | Net              |
| <i>(Dollars in thousands)</i>       |                           |                             |                  |
| Customer lists and contracts        | \$ 24,673                 | \$ (21,498)                 | \$ 3,175         |
| Domain and brand names              | 21,358                    | (16,218)                    | 5,140            |
| Favorable and assigned leases       | 2,256                     | (1,944)                     | 312              |
| Subscriber base and lists           | 9,672                     | (6,548)                     | 3,124            |
| Author relationships                | 2,771                     | (2,416)                     | 355              |
| Non-compete agreements              | 2,048                     | (1,571)                     | 477              |
| Other amortizable intangible assets | 1,666                     | (1,350)                     | 316              |
|                                     | <b>\$ 64,444</b>          | <b>\$ (51,545)</b>          | <b>\$ 12,899</b> |

|                                     | <b>December 31, 2017</b> |                             |                  |
|-------------------------------------|--------------------------|-----------------------------|------------------|
|                                     | Cost                     | Accumulated<br>Amortization | Net              |
| <i>(Dollars in thousands)</i>       |                          |                             |                  |
| Customer lists and contracts        | \$ 22,865                | \$ (20,888)                 | \$ 1,977         |
| Domain and brand names              | 20,109                   | (14,650)                    | 5,459            |
| Favorable and assigned leases       | 2,379                    | (2,028)                     | 351              |
| Subscriber base and lists           | 8,797                    | (4,701)                     | 4,096            |
| Author relationships                | 2,771                    | (2,237)                     | 534              |
| Non-compete agreements              | 2,029                    | (1,342)                     | 687              |
| Other amortizable intangible assets | 1,333                    | (1,333)                     |                  |
|                                     | <b>\$ 60,283</b>         | <b>\$ (47,179)</b>          | <b>\$ 13,104</b> |

Amortization expense was approximately \$1.6 million and \$1.1 million for each of the three month periods ended September 30, 2018 and 2017, respectively, and \$4.6 million and \$3.4 million for each of the nine month periods ended September 30, 2018 and 2017, respectively. Based on the amortizable intangible assets as of September 30, 2018, we estimate amortization expense for the next five years to be as follows:

| <b>Year Ended December 31,</b> | <b>Amortization Expense</b>       |
|--------------------------------|-----------------------------------|
|                                | <i>(Dollars in<br/>thousands)</i> |
| 2018 (Oct Dec)                 | \$ 1,635                          |

|              |           |               |
|--------------|-----------|---------------|
| 2019         |           | 4,699         |
| 2020         |           | 3,275         |
| 2021         |           | 1,654         |
| 2022         |           | 969           |
| Thereafter   |           | 667           |
| <b>Total</b> | <b>\$</b> | <b>12,899</b> |

## NOTE 11. LONG-TERM DEBT

Salem Media Group, Inc. has no independent assets or operations, the subsidiary guarantees relating to certain debt are full and unconditional and joint and several, and any subsidiaries of Salem Media Group, Inc. other than the subsidiary guarantors are minor.

### 6.75% Senior Secured Notes

On May 19, 2017, we issued in a private placement the Notes, which were guaranteed on a senior secured basis by our existing subsidiaries (the *Subsidiary Guarantors*). The Notes bear interest at a rate of 6.75% per year and mature on June 1, 2024, unless earlier redeemed or repurchased. Interest initially accrues on the Notes from May 19, 2017 and is payable semi-annually, in cash in arrears, on June 1 and December 1 of each year, commencing December 1, 2017.

The Notes and the ABL Facility are secured by liens on substantially all of our and the *Subsidiary Guarantors* assets, other than certain excluded assets. The ABL Facility has a first-priority lien on our and the *Subsidiary Guarantors* accounts receivable, inventory, deposit and securities accounts, certain real estate and related assets (the *ABL Priority Collateral*). The Notes are secured by a first-priority lien on substantially all other assets of ours and the *Subsidiary Guarantors* (the *Notes Priority Collateral*). There is no direct lien on our Federal Communications Commission (*FCC*) licenses to the extent prohibited by law or regulation.

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We may redeem the Notes, in whole or in part, at any time on or after June 1, 2020 at a price equal to 100% of the principal amount of the Notes plus a make-whole premium as of, and accrued and unpaid interest, if any, to, but not including, the redemption date. At any time on or after June 1, 2020, we may redeem some or all of the Notes at the redemption prices (expressed as percentages of the principal amount to be redeemed) set forth in the Notes, plus accrued and unpaid interest, if any, to, but not including, the redemption date. In addition, we may redeem up to 35% of the aggregate principal amount of the Notes before June 1, 2020 with the net cash proceeds from certain equity offerings at a redemption price of 106.75% of the principal amount plus accrued and unpaid interest, if any, to, but not including, the redemption date. We may also redeem up to 10% of the aggregate original principal amount of the Notes per twelve month period before June 1, 2020 at a redemption price of 103% of the principal amount plus accrued and unpaid interest to, but not including, the redemption date.

The indenture relating to the Notes (the Indenture) contains covenants that, among other things and subject in each case to certain specified exceptions, limit our ability and the ability of our restricted subsidiaries to: (i) incur additional debt unless our leverage ratio is less than the incurrence covenant; (ii) declare or pay dividends, redeem stock or make other distributions to stockholders; (iii) make investments; (iv) create liens or use assets as security in other transactions; (v) merge or consolidate, or sell, transfer, lease or dispose of substantially all of our assets; (vi) engage in transactions with affiliates; and (vii) sell or transfer assets. The amount of dividends or equity distributions made is not to exceed \$2.0 million in any fiscal quarter or \$20.0 million in the aggregate, so long as, after giving pro forma effect thereto, the Consolidated Total Debt Ratio would be less than or equal to 6.00 to 1.00.

The Indenture provides for the following events of default (each, an Event of Default): (i) default in payment of principal or premium on the Notes at maturity, upon repurchase, acceleration, optional redemption or otherwise; (ii) default for 30 days in payment of interest on the Notes; (iii) the failure by us or certain restricted subsidiaries to comply with other agreements in the Indenture or the Notes, in certain cases subject to notice and lapse of time; (iv) the failure of any guarantee by certain significant Subsidiary Guarantors to be in full force and effect and enforceable in accordance with its terms, subject to notice and lapse of time; (v) certain accelerations (including failure to pay within any grace period) of other indebtedness of ours or any restricted subsidiary if the amount accelerated (or so unpaid) is at least \$15 million; (vi) certain judgments for the payment of money in excess of \$15 million; (vii) certain events of bankruptcy or insolvency with respect to us or any significant subsidiary; and (viii) certain defaults with respect to any collateral having a fair market value in excess of \$15 million. If an Event of Default occurs and is continuing, the Trustee or the holders of at least 25% in principal amount of the outstanding Notes may declare the principal of the Notes and any accrued interest on the Notes to be due and payable immediately, subject to remedy or cure in certain cases. Certain events of bankruptcy or insolvency are Events of Default which will result in the Notes being due and payable immediately upon the occurrence of such Events of Default.

On May 4, 2018, we repurchased \$4.0 million of the 6.75% Senior Secured Notes for \$3.8 million, or 94.25% of the face value. This transaction resulted in a net pre-tax gain on the early retirement of debt of approximately \$0.1 million after bond issue costs associated with the Notes were adjusted for the repurchase.

On April 10, 2018, we repurchased \$4.0 million of the 6.75% Senior Secured Notes for \$3.9 million, or 96.25% of the face value. This transaction resulted in a net pre-tax gain on the early retirement of debt of approximately \$63,000 after bond issue costs associated with the Notes were adjusted for the repurchase.

On April 9, 2018, we repurchased \$2.0 million of the 6.75% Senior Secured Notes for \$1.9 million, or 96.5% of the face value. This transaction resulted in a net pre-tax gain on the early retirement of debt of approximately \$27,000 after bond issue costs associated with the Notes were adjusted for the repurchase.

Based on the amount of bonds outstanding at September 30, 2018, we are required to pay \$16.5 million per year in interest on the Notes. As of September 30, 2018, accrued interest on the Notes was \$5.5 million.

We incurred debt issuance costs of \$6.3 million that were recorded as a reduction of the debt proceeds that are being amortized to non-cash interest expense over the life of the Notes using the effective interest method. During the three and nine month periods ended September 30, 2018, \$0.2 million and \$0.7 million of debt issuance costs associated with the Notes were recognized as interest expense. During the three and nine month periods ended September 30, 2017, \$0.2 million and \$0.3 million, respectively, of debt issuance costs associated with the Notes were recognized as interest expense.

### **Asset-Based Revolving Credit Facility**

On May 19, 2017, the Company also entered into the ABL Facility pursuant to a Credit Agreement (the "Credit Agreement") by and among us, as a borrower, our subsidiaries party thereto, as borrowers, Wells Fargo Bank, National Association, as administrative agent and lead arranger, and the lenders that are parties thereto. We used the proceeds of the ABL Facility, together with the net proceeds from the Notes offering, to repay outstanding borrowings under our previously existing senior credit facilities, and related fees and expenses. Going forward, the proceeds of the ABL Facility will be used to provide ongoing working capital and for other general corporate purposes (including permitted acquisitions).

The ABL Facility is a five-year \$30.0 million revolving credit facility due May 19, 2022, which includes a \$5.0 million subfacility for standby letters of credit and a \$7.5 million subfacility for swingline loans. All borrowings under the ABL Facility accrue at a rate equal to a base rate or LIBOR rate plus a spread. The spread, which is based on an availability-based measure, ranges from 0.50% to 1.00% for base rate borrowings and 1.50% to 2.00% for LIBOR rate borrowings. If an event of default occurs, the interest rate may increase by 2.00% per annum. Amounts outstanding under the ABL Facility may be paid and then reborrowed at our discretion without penalty or premium. Additionally, we pay a commitment fee on the unused balance of 0.25% to 0.375% per year.

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The ABL Facility is secured by a first-priority lien on the ABL Priority Collateral and by a second-priority lien on the Notes Priority Collateral. There is no direct lien on the Company's FCC licenses to the extent prohibited by law or regulation (other than the economic value and proceeds thereof).

The Credit Agreement includes a springing fixed charge coverage ratio of 1.0 to 1.0, which is tested during the period commencing on the last day of the fiscal month most recently ended prior to the date on which Availability (as defined in the Credit Agreement) is less than the greater of 15% of the Maximum Revolver Amount (as defined in the Credit Agreement) and \$4.5 million and continuing for a period of 60 consecutive days after the first day on which Availability exceeds such threshold amount. The Credit Agreement also includes other negative covenants that are customary for credit facilities of this type, including covenants that, subject to exceptions described in the Credit Agreement, restrict the ability of the borrowers and their subsidiaries (i) to incur additional indebtedness; (ii) to make investments; (iii) to make distributions, loans or transfers of assets; (iv) to enter into, create, incur, assume or suffer to exist any liens, (v) to sell assets; (vi) to enter into transactions with affiliates; (vii) to merge or consolidate with, or dispose of all assets to a third-party, except as permitted thereby; (viii) to prepay indebtedness; and (ix) to pay dividends. The amount of dividends or equity distributions made is not to exceed \$2.0 million in any fiscal quarter or \$20.0 million in the aggregate, so long as, after giving pro forma effect thereto, the Consolidated Total Debt Ratio would be less than or equal to 6.00 to 1.00.

The Credit Agreement provides for the following events of default: (i) default for non-payment of any principal or letter of credit reimbursement when due or any interest, fees or other amounts within five days of the due date; (ii) the failure by any borrower or any subsidiary to comply with any covenant or agreement contained in the Credit Agreement or any other loan document, in certain cases subject to applicable notice and lapse of time; (iii) any representation or warranty made pursuant to the Credit Agreement or any other loan document is incorrect in any material respect when made; (iv) certain defaults of other indebtedness of any borrower or any subsidiary of indebtedness of at least \$10 million; (v) certain events of bankruptcy or insolvency with respect to any borrower or any subsidiary; (vi) certain judgments for the payment of money of \$10 million or more; (vii) a change of control; and (viii) certain defaults relating to the loss of FCC licenses, cessation of broadcasting and termination of material station contracts. If an event of default occurs and is continuing, the Administrative Agent and the Lenders may accelerate the amounts outstanding under the ABL Facility and may exercise remedies in respect of the collateral.

We incurred debt issue costs of \$0.7 million that were recorded as an asset and are being amortized to non-cash interest expense over the term of the ABL Facility using the effective interest method. During the three and nine month periods ended September 30, 2018, \$53,000 and \$0.2 million of debt issue costs associated with the Notes was recognized as interest expense. During the three and nine month periods ended September 30, 2017, \$63,000 and \$86,000 of debt issue costs associated with the Notes were recognized as interest expense. The blended interest rate on amounts outstanding under the ABL Facility was 4.02%.

We report outstanding balances on the ABL Facility as short-term regardless of the maturity date based on use of the ABL Facility to fund ordinary and customary operating cash needs with frequent repayments. We believe that our borrowing capacity under the ABL Facility allows us to meet our ongoing operating requirements, fund capital expenditures and satisfy our debt service requirements for at least the next twelve months.

**Prior Term Loan B and Revolving Credit Facility**

Our prior credit facility consisted of a term loan of \$300.0 million ( Term Loan B ) and a revolving credit facility of \$25.0 million ( Revolver ). The Term Loan B was issued at a discount for total net proceeds of \$298.5 million. The discount was amortized to non-cash interest expense over the life of the loan using the effective interest method. For the three and nine months ended September 30, 2017, approximately \$0 and \$0.1 million, respectively, of the discount

associated with the Term Loan B was recognized as interest expense.

The Term Loan B had a term of seven years, maturing in March 2020. On May 19, 2017, we used the net proceeds of the Notes and a portion of the ABL Facility to fully repay amounts outstanding under the Term Loan B of \$258.0 million and under the Revolver of \$4.1 million. We recorded a loss on the early retirement of long-term debt of \$2.1 million, which included \$1.5 million of unamortized debt issuance costs on the Term Loan B and the Revolver and \$0.6 million of unamortized discount on the Term Loan B.

The following payments or prepayments of the Term Loan B were made during the year ended December 31, 2016 and through the date of the termination, including interest through the payment date as follows:

| Date               | Principal Paid                | Unamortized Discount |
|--------------------|-------------------------------|----------------------|
|                    | <i>(Dollars in Thousands)</i> |                      |
| May 19, 2017       | \$ 258,000                    | \$ 550               |
| February 28, 2017  | 3,000                         | 6                    |
| January 30, 2017   | 2,000                         | 5                    |
| December 30, 2016  | 5,000                         | 12                   |
| November 30, 2016  | 1,000                         | 3                    |
| September 30, 2016 | 1,500                         | 4                    |
| September 30, 2016 | 750                           |                      |
| June 30, 2016      | 441                           | 1                    |
| June 30, 2016      | 750                           |                      |
| March 31, 2016     | 750                           |                      |
| March 17, 2016     | 809                           | 2                    |

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Debt issuance costs were amortized to non-cash interest expense over the life of the Term Loan B using the effective interest method. For the three and nine months ended September 30, 2017, approximately \$0 and \$0.2 million, respectively, of the debt issuance costs associated with the Term Loan B were recognized as interest expense.

Debt issuance costs associated with the Revolver were recorded as an asset in accordance with ASU 2015-15. The costs were amortized to non-cash interest expense over the five year life of the Revolver using the effective interest method based on an imputed interest rate of 4.58%. For the three and nine month period ended September 30, 2017, we recorded amortization of deferred financing costs of approximately \$0 and \$26,000, respectively.

***Summary of long-term debt obligations***

Long-term debt consisted of the following:

|   | December 31, 2017             | September 30, 2018 |
|---|-------------------------------|--------------------|
|   | <i>(Dollars in thousands)</i> |                    |
| 6.75% Senior Secured Notes  | \$ 255,000                    | \$ 245,000         |
| Less unamortized debt issuance costs based on imputed interest rate of 7.08%                              | (5,774)                       | (4,867)            |
| <b>6.75% Senior Secured Notes net carrying value</b>  | <b>249,226</b>                | <b>240,133</b>     |
| Asset-Based Revolving Credit Facility principal outstanding   | 9,000                         | 10,200             |
| Capital leases and other loans  | 462                           | 77                 |
| Long-term debt and capital lease obligations less unamortized debt issuance costs                         | 258,688                       | 250,410            |
| <b>Less current portion</b>   | <b>(9,109)</b>                | <b>(10,228)</b>    |
| Long-term debt and capital lease obligations less unamortized debt issuance costs, net of current portion | \$ 249,579                    | \$ 240,182         |

In addition to the outstanding amounts listed above, we also have interest payments related to our long-term debt as follows as of September 30, 2018:

Outstanding borrowings of \$10.2 million under the ABL Facility, with interest payments ranges from Base Rate plus 0.50% to 1.00% for base rate borrowings and LIBOR plus 1.50% to 2.00% for LIBOR rate borrowings;

\$245.0 million aggregate principal amount of Notes with semi-annual interest payments at an annual rate of 6.75%; and



Commitment fee of 0.25% to 0.375% on the unused portion of the ABL Facility.

### Other Debt

We have several capital leases related to office equipment. The obligation recorded at December 31, 2017 and September 30, 2018 represents the present value of future commitments under the capital lease agreements.

### Maturities of Long-Term Debt and Capital Lease Obligations

Principal repayment requirements under all long-term debt agreements outstanding at September 30, 2018 for each of the next five years and thereafter are as follows:

| <b>For the Twelve Months Ended September 30,</b> | <b>Amount</b>                 |
|--|-------------------------------|
|  | <i>(Dollars in thousands)</i> |
| 2019   | \$ 10,228                     |
| 2020   | 14                            |
| 2021   | 15                            |
| 2022   | 14                            |
| 2023   | 6                             |
| Thereafter                                       | 245,000                       |
|  | <b>\$ 255,277</b>             |

### NOTE 12. STOCK INCENTIVE PLAN

Our Amended and Restated 1999 Stock Incentive Plan (the *Plan*) provides for grants of equity-based awards to employees, non-employee directors and officers, and advisors of the company ( *Eligible Persons* ). The Plan is designed to promote the interests of the company using equity investment interests to attract, motivate, and retain individuals.

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A maximum of 5,000,000 shares of common stock are authorized under the Plan. All awards have restriction periods tied primarily to employment and/or service. The Plan allows for accelerated or continued vesting in certain circumstances as defined in the Plan including death, disability, a change in control, and termination or retirement. The Board of Directors, or a committee appointed by the Board, has discretion subject to limits defined in the Plan, to modify the terms of any outstanding award.

Under the Plan, the Board, or a committee appointed by the Board, may impose restrictions on the exercise of awards during pre-defined blackout periods. Insiders may participate in plans established pursuant to Rule 10b5-1 under the Exchange Act that allow them to exercise awards subject to pre-established criteria.

We recognize non-cash stock-based compensation expense based on the estimated fair value of awards in accordance with FASB ASC Topic 718 *Compensation - Stock Compensation*. Stock-based compensation expense fluctuates over time as a result of the vesting periods for outstanding awards and the number of awards that actually vest.

The following table reflects the components of stock-based compensation expense recognized in the Condensed Consolidated Statements of Operations for the three and nine month periods ended September 30, 2018 and 2017:

|   | <b>Three Months Ended September 30,</b> |               | <b>Nine Months Ended September 30,</b> |               |
|---|---|---------------|--|---------------|
|   | <b>2017</b>                             | <b>2018</b>   | <b>2017</b>                            | <b>2018</b>   |
|   | <i>(Dollars in thousands)</i>           |               | <i>(Dollars in thousands)</i>          |               |
| Stock option compensation expense included in unallocated corporate expenses              | \$ 27                                   | \$ 120        | \$ 126                                 | \$ 220        |
| Restricted stock shares compensation expense included in unallocated corporate expenses   | 225                                     |               | 1,100                                  |               |
| Stock option compensation expense included in broadcast operating expenses                | 7                                       | 40            | 41                                     | 82            |
| Restricted stock shares compensation expense included in broadcast operating expenses     |   |               | 224                                    |               |
| Stock option compensation expense included in digital media operating expenses            | 6                                       | 27            | 25                                     | 50            |
| Restricted stock shares compensation expense included in digital media operating expenses |   |               | 124                                    |               |
| Stock option compensation expense included in publishing operating expenses               | 3                                       | 4             | 17                                     | 11            |
| Restricted stock shares compensation expense included in publishing operating expenses    |   |               | 36                                     |               |
|   | <b>\$ 268</b>                           | <b>\$ 191</b> | <b>\$ 1,693</b>                        | <b>\$ 363</b> |

|  |        |        |          |        |
|--|--------|--------|----------|--------|
| Total stock-based compensation expense, pre-tax    |        |        |          |        |
| Tax expense for stock-based compensation expense   | (107)  | (49)   | (677)    | (94)   |
| Total stock-based compensation expense, net of tax | \$ 161 | \$ 142 | \$ 1,016 | \$ 269 |

### *Stock Option and Restricted Stock Grants*

Eligible employees may receive stock option awards annually with the number of shares and type of instrument generally determined by the employee's salary grade and performance level. Incentive and non-qualified stock option awards allow the recipient to purchase shares of our common stock at a set price, not to be less than the closing market price on the date of award, for no consideration payable by the recipient. The related number of shares underlying the stock option is fixed at the time of the grant. Options generally vest over a four-year period with a maximum term of five years from the vesting date. In addition, certain management and professional level employees may receive stock option awards upon the commencement of employment.

The Plan also allows for awards of restricted stock, which have been granted periodically to non-employee directors of the company. Awards granted to non-employee directors are made in exchange for their services to the company as directors and therefore, the guidance in FASB ASC Topic 505-50 *Equity Based Payments to Non Employees* is not applicable. Restricted stock awards contain transfer restrictions under which they cannot be sold, pledged, transferred or assigned until the period specified in the award, generally from one to five years. Restricted stock awards are independent of option grants and are granted at no cost to the recipient other than applicable taxes owed by the recipient. The awards are considered issued and outstanding from the vest date of grant.

The fair value of each award is estimated as of the date of the grant using the Black-Scholes valuation model. The expected volatility reflects the consideration of the historical volatility of our common stock as determined by the closing price over a six to ten year term commensurate with the expected term of the award. Expected dividends reflect the amount of quarterly distributions authorized and declared on our Class A and Class B common stock as of the grant date. The expected term of the awards are based on evaluations of historical and expected future employee exercise behavior. The risk-free interest rates for periods within the expected term of the award are based on the U.S. Treasury yield curve in effect during the period the options were granted. We have used historical data to estimate future forfeiture rates to apply against the gross amount of compensation expense determined using the valuation model. These estimates have approximated our actual forfeiture rates.

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The weighted-average assumptions used to estimate the fair value of the stock options using the Black-Scholes valuation model were as follows for the three and nine month periods ended September 30, 2018:

|                          | Three Months Ended<br>September 30,<br>2018 | Nine Months Ended<br>September 30,<br>2018 |
|--------------------------|---|--|
| Expected volatility      |   | 41.84%                                     |
| Expected dividends       |   | 7.89%                                      |
| Expected term (in years) |   | 7.4  |
| Risk-free interest rate  |   | 2.93%                                      |

Activity with respect to the company's option awards during the nine month period ended September 30, 2018 is as follows:

| Options  | Shares           | Weighted Average                      |                             | Weighted Average<br>Remaining<br>Contractual Term | Aggregate<br>Intrinsic<br>Value |
|--|------------------|---------------------------------------|-----------------------------|---|---------------------------------|
|  |                  | Weighted Average<br>Exercise<br>Price | Grant<br>Date<br>Fair Value |   |                                 |
| <i>(Dollars in thousands, except weighted average exercise price and weighted average grant date fair value)</i> |                  |                                       |                             |   |                                 |
| Outstanding at January 1,<br>2018  | 1,428,462        | \$ 5.20                               | \$ 2.96                     | 3.7 years   | \$ 653                          |
| Granted  | 650,000          | 3.30                                  | 1.86                        |   |                                 |
| Exercised  | (17,615)         | 2.49                                  | 2.11                        |   | \$ 35                           |
| Forfeited or expired   | (71,375)         | 4.42                                  | 3.20                        |   | \$ 28                           |
| <b>Outstanding at<br/>September 30, 2018</b>   | <b>1,989,472</b> | <b>\$ 4.63</b>                        | <b>\$ 2.60</b>              | <b>4.3 years</b>                                  | <b>\$ 312</b>                   |
| <b>Exercisable at<br/>September 30, 2018</b>   | <b>1,055,716</b> | <b>\$ 5.51</b>                        | <b>\$ 3.38</b>              | <b>2.5 years</b>                                  | <b>\$ 179</b>                   |
| <b>Expected to Vest</b>  | <b>886,601</b>   | <b>\$ 4.65</b>                        | <b>\$ 2.62</b>              | <b>4.3 years</b>                                  | <b>\$ 128</b>                   |

The aggregate intrinsic value represents the difference between the company's closing stock price on September 30, 2018 of \$3.40 and the option exercise price of the shares for stock options that were in the money, multiplied by the number of shares underlying such options. The total fair value of options vested during the nine month periods ended September 30, 2018 and 2017 was \$0.3 million and \$0.9 million, respectively.

As of September 30, 2018, there was \$0.5 million of total unrecognized compensation cost related to non-vested stock option awards. This cost is expected to be recognized over a weighted-average period of 2.0 years.

There were no restricted stock awards granted during the nine month period ended September 30, 2018.

**NOTE 13. EQUITY TRANSACTIONS**

We account for stock-based compensation expense in accordance with FASB ASC Topic 718, *Compensation-Stock Compensation*. As a result, \$0.2 million and \$0.4 million of non-cash stock-based compensation expense has been recorded to additional paid-in capital for the three and nine month periods ended September 30, 2018, respectively, in comparison to \$0.3 million and \$1.7 million for the three and nine month periods ended September 30, 2017, respectively.

While we intend to pay regular quarterly distributions, the actual declaration of such future distributions and the establishment of the per share amount, record dates, and payment dates are subject to final determination by our Board of Directors and dependent upon future earnings, cash flows, financial and legal requirements, and other factors. Any future distributions are likely to be comparable to prior declarations unless there are changes in expected future earnings, cash flows, financial and legal requirements.

The following table shows distributions that have been declared and paid since January 1, 2017:

| Announcement Date  | Payment Date       | Amount Per Share | Cash Distributed<br>(in<br>thousands) |
|--------------------|--------------------|------------------|---------------------------------------|
| September 5, 2018  | September 28, 2018 | \$ 0.0650        | \$ 1,702                              |
| May 31, 2018       | June 29, 2018      | \$ 0.0650        | \$ 1,701                              |
| February 28, 2018  | March 28, 2018     | \$ 0.0650        | \$ 1,701                              |
| December 7, 2017   | December 29, 2017  | \$ 0.0650        | \$ 1,701                              |
| September 12, 2017 | September 29, 2017 | \$ 0.0650        | \$ 1,701                              |
| June 1, 2017       | June 30, 2017      | \$ 0.0650        | \$ 1,697                              |
| March 9, 2017      | March 31, 2017     | \$ 0.0650        | \$ 1,691                              |

Based on the number of shares of Class A and Class B currently outstanding, we expect to pay total annual distributions of approximately \$6.8 million during the year ended December 31, 2018.

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Basic net earnings per share has been computed using the weighted average number of Class A and Class B shares of common stock outstanding during the period. Restricted stock awards that vested immediately during the three month period ended March 31, 2017, were included in the weighted average number of common shares used to compute basic earnings per share because these restricted stock awards contained dividend participation and voting rights. Diluted net earnings per share is computed using the weighted average number of shares of Class A and Class B common stock outstanding during the period plus the dilutive effects of stock options.

Options to purchase 1,989,472 and 1,454,462 shares of Class A common stock were outstanding at September 30, 2018 and 2017, respectively. Diluted weighted average shares outstanding exclude outstanding stock options whose exercise price is in excess of the average price of the company's stock price. These options are excluded from the respective computations of diluted net income or loss per share because their effect would be anti-dilutive. As of September 30, 2018 and 2017 there were 128,284 and 335,682 dilutive shares, respectively.

**NOTE 15. DERIVATIVE INSTRUMENTS**

We are exposed to market risk from changes in interest rates. We actively monitor these fluctuations and may use derivative instruments primarily for the purpose of reducing the impact of changing interest rates on our variable rate debt and to reduce the impact of changing fair market values on our fixed rate debt. In accordance with our risk management strategy, we may use derivative instruments only for the purpose of managing risk associated with an asset, liability, committed transaction, or probable forecasted transaction that is identified by management. Our use of derivative instruments may result in short-term gains or losses that may increase the volatility of our earnings.

Under FASB ASC Topic 815, *Derivatives and Hedging*, the effective portion of the gain or loss on a derivative instrument designated and qualifying as a cash flow hedging instrument shall be reported as a component of other comprehensive income (outside earnings) and reclassified into earnings in the same period or periods during which the hedged forecasted transaction affects earnings. The remaining gain or loss on the derivative instrument, if any, shall be recognized currently in earnings.

On March 27, 2013, we entered into an interest rate swap agreement with Wells Fargo that began on March 28, 2014 with a notional principal amount of \$150.0 million. The agreement was entered to offset risks associated with the variable interest rate on the Term Loan B. Payments on the swap were due on a quarterly basis with a LIBOR floor of 0.625%. The swap was to expire on March 28, 2019 at a fixed rate of 1.645%. The interest rate swap agreement was not designated as a cash flow hedge, and as a result, all changes in the fair value were recognized in the current period statement of operations rather than through other comprehensive income. On May 19, 2017, we paid \$0.8 million to terminate the interest rate swap.

On May 19, 2017, we entered into a new senior credit facility, which is an asset-based revolving credit facility ( ABL Facility ). The ABL Facility is a five-year \$30.0 million (subject to borrowing base) revolving credit facility maturing on May 19, 2022. Amounts outstanding under the ABL Facility bear interest at a rate based on LIBOR plus a spread of 1.50% to 2.0% per annum based on a pricing grid depending on the average available amount for the most recently ended quarter or at the Base Rate (as defined in the Credit Agreement) plus a spread of 0.50% to 1.0% per annum based on a pricing grid depending on the average available amount for the most recently ended quarter. Additionally, we pay a commitment fee on the unused balance of 0.25% to 0.375% per year. If an event of default occurs, the interest rate may increase by 2.00% per annum. Amounts outstanding under the ABL Facility may be paid and then re-borrowed at our discretion without penalty or premium.

## NOTE 16. FAIR VALUE MEASUREMENTS

FASB ASC Topic 820 *Fair Value Measurements and Disclosures*, established a hierarchal disclosure framework associated with the level of pricing observability utilized in measuring fair value. This framework defines three levels of inputs to the fair value measurement process and requires that each fair value measurement be assigned to a level corresponding to the lowest level input that is significant to the fair value measurement in its entirety. The three broad levels of inputs defined by the FASB ASC Topic 820 hierarchy are as follows:

*Level 1 Inputs* quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date;

*Level 2 Inputs* inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. If the asset or liability has a specified (contractual) term, a Level 2 input must be observable for substantially the full term of the asset or liability; and

*Level 3 Inputs* unobservable inputs for the asset or liability. These unobservable inputs reflect the entity's own assumptions about the assumptions that market participants would use in pricing the asset or liability, and are developed based on the best information available in the circumstances (which might include the reporting entity's own data).

As of September 30, 2018, the carrying value of cash and cash equivalents, trade accounts receivables, accounts payable, accrued expenses and accrued interest approximates fair value due to the short-term nature of such instruments. The carrying amount of the Notes at September 30, 2018 was \$245.0 million compared to the estimated fair value of \$221.1 million, based on the prevailing interest rates and trading activity of our Notes.

We have certain assets that are measured at fair value on a non-recurring basis that are adjusted to fair value only when the carrying values exceed the fair values. During the second quarter of 2018, we estimated the fair value of assets in our Omaha market cluster using significant unobservable inputs (Level 3) and recorded a loss on the disposition of assets of \$4.8 million. At September 30, 2018, assets held for sale consist of radio stations KCRO-AM and KOTK-AM in Omaha, Nebraska.

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The categorization of the framework used to price the assets is considered Level 3 due to the subjective nature of the unobservable inputs used when estimating the fair value.

The following table summarizes the fair value of our financial assets and liabilities that are measured at fair value:

|  | <b>September 30, 2018</b>          |                                    |         |          |
|--|------------------------------------|------------------------------------|---------|----------|
|  | Carrying Value<br>on Balance Sheet | Fair Value Measurement<br>Category |         |          |
|  |                                    | Level 1                            | Level 2 | Level 3  |
|  | <i>(Dollars in thousands)</i>      |                                    |         |          |
| <b>Assets</b>  |                                    |                                    |         |          |
| Estimated fair value of assets held for sale   | \$ 1,375                           | \$                                 | \$      | \$ 1,375 |
| Estimated fair value of other indefinite-lived intangible assets                       | 313                                |                                    |         | 313      |
| <b>Liabilities:</b>  |                                    |                                    |         |          |
| Estimated fair value of contingent earn-out consideration included in accrued expenses | 51                                 |                                    |         | 51       |
| Long-term debt and capital lease obligations less unamortized debt issuance costs      | 250,410                            |                                    | 221,113 |          |

**NOTE 17. INCOME TAXES**

We recognize deferred tax assets and liabilities for future tax consequences attributable to differences between our consolidated financial statement carrying amount of assets and liabilities and their respective tax bases. We measure these deferred tax assets and liabilities using enacted tax rates expected to apply in the years in which these temporary differences are expected to reverse. We recognize the effect on deferred tax assets and liabilities resulting from a change in tax rates in income in the period that includes the date of the change. We recognized no adjustments for our unrecognized tax benefits as of September 30, 2018 and 2017.

On December 22, 2017, the Tax Cuts and Jobs Act of 2017 (the Act) was signed into law making significant changes to the Internal Revenue Code. Changes include, but are not limited to, a corporate tax rate decrease from 35% to 21% effective for tax years beginning after December 31, 2017. In March 2018, the FASB issued ASU 2018-05, *Income Taxes (Topic 740): Amendments to SEC Paragraphs Pursuant to SEC Staff Accounting Bulletin No. 118 (SEC Update) Investments Debt Securities (Topic 320)*. ASU 2018-05 amends certain SEC material in Topic 740 for the income tax accounting implications of the recently issued Tax Cuts and Jobs Act (the Act). The guidance allows for a measurement period of up to one year from the enactment date to finalize the accounting related to the Act. ASU 2018-05 is effective immediately. We have calculated our best estimate of the impact of the Act in our year end income tax provision in accordance with our understanding of the Act and guidance available as of the date of this filing.

For financial reporting purposes, we recorded a valuation allowance of \$6.2 million as of December 31, 2017 to offset \$6.0 million of the deferred tax assets related to the state net operating loss carryforwards and \$0.2 million associated with asset impairments. For financial reporting purposes, we recorded a valuation allowance of \$4.5 million as of December 31, 2016 to offset \$4.2 million of the deferred tax assets related to the state net operating loss carryforwards and \$0.3 million associated with asset impairments.



At December 31, 2017, we had net operating loss carryforwards for federal income tax purposes of approximately \$153.1 million that expire in 2020 through 2037 and for state income tax purposes of approximately \$790.4 million that expire in years 2018 through 2037. For financial reporting purposes at December 31, 2017, we had a valuation allowance of \$6.2 million, net of federal benefit, to offset \$6.0 million of the deferred tax assets related to the state net operating loss carryforwards and \$0.2 million associated with asset impairments. Our evaluation was performed for tax years that remain subject to examination by major tax jurisdictions, which range from 2013 through 2017.

The amortization of our indefinite-lived intangible assets for tax purposes but not for book purposes creates deferred tax liabilities. A reversal of deferred tax liabilities may occur when indefinite-lived intangibles: (1) become impaired; or (2) are sold, which would typically only occur in connection with the sale of the assets of a station or groups of stations or the entire company in a taxable transaction. Due to the amortization for tax purposes and not book purposes of our indefinite-lived intangible assets, we expect to continue to generate deferred tax liabilities in future periods exclusive of any impairment losses in future periods. These deferred tax liabilities and net operating loss carryforwards result in differences between our provision for income tax and cash paid for taxes.

#### ***Valuation Allowance (Deferred Taxes)***

For financial reporting purposes, we recorded a valuation allowance of \$6.2 million as of September 30, 2018 to offset \$6.0 million of the deferred tax assets related to the state net operating loss carryforwards and \$0.2 million associated with asset impairments. We regularly review our financial forecasts in an effort to determine our ability to utilize the net operating loss carryforwards for tax purposes. Accordingly, the valuation allowance is adjusted periodically based on our estimate of the benefit the company will receive from such carryforwards.

#### **NOTE 18. COMMITMENTS AND CONTINGENCIES**

The Company enters into various agreements in the normal course of business that contain minimum guarantees. These minimum guarantees are often tied to future events, such as future revenue earned in excess of the contractual level. Accordingly, the fair value of these arrangements is zero.

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The Company also records contingent earn-out consideration representing the estimated fair value of future liabilities associated with acquisitions that may have additional payments due upon the achievement of certain performance targets. The fair value of the contingent earn-out consideration is estimated as of the acquisition date as the present value of the expected contingent payments as determined using weighted probabilities of the expected payment amounts. We review the probabilities of possible future payments to estimate the fair value of any contingent earn-out consideration on a quarterly basis over the earn-out period. Actual results are compared to the estimates and probabilities of achievement used in our forecasts. Should actual results of the acquired business increase or decrease as compared to our estimates and assumptions, the estimated fair value of the contingent earn-out consideration liability will increase or decrease, up to the contracted limit, as applicable. Changes in the estimated fair value of the contingent earn-out consideration are reflected in our results of operations in the period in which they are identified. Changes in the estimated fair value of the contingent earn-out consideration may materially impact and cause volatility in our operating results.

The Company and its subsidiaries, incident to its business activities, are parties to a number of legal proceedings, lawsuits, arbitration and other claims. Such matters are subject to many uncertainties and outcomes that are not predictable with assurance. We evaluate claims based on what we believe to be both probable and reasonably estimable. We are unable to ascertain the ultimate aggregate amount of monetary liability or the financial impact with respect to these matters. The company maintains insurance that may provide coverage for such matters. The company believes, at this time, that the final resolution of these matters, individually and in the aggregate, will not have a material adverse effect upon the Company's consolidated financial position, results of operations or cash flows.

Salem leases various land, offices, studios and other equipment under operating leases that generally expire over the next ten to twenty-five years. The majority of these leases are subject to escalation clauses and may be renewed for successive periods ranging from one to five years on terms similar to current agreements and except for specified increases in lease payments.

**NOTE 19. SEGMENT DATA**

FASB ASC Topic 280, *Segment Reporting*, requires companies to provide certain information about their operating segments. We have three operating segments: (1) Broadcast, (2) Digital Media and (3) Publishing.

Our operating segments reflect how our chief operating decision makers, which we define as a collective group of senior executives, assess the performance of each operating segment and determine the appropriate allocations of resources to each segment. We continue to review our operating segment classifications to align with operational changes in our business and may make future changes as necessary.

We measure and evaluate our operating segments based on operating income and operating expenses that do not include allocations of costs related to corporate functions, such as accounting and finance, human resources, legal, tax and treasury; nor do they include costs such as amortization, depreciation, taxes or interest expense. Changes to our operating segments did not impact the reporting units used to test non-amortizable assets for impairment. All prior periods presented are updated to reflect the new composition of our operating segments. Segment performance, as defined by Salem, is not necessarily comparable to other similarly titled captions of other companies.

The table below presents financial information for each operating segment as of September 30, 2018 and 2017:

**Broadcast****Publishing****Consolidated**

**Digital  
Media**                      **Unallocated  
Corporate  
Expenses**

*(Dollars in thousands)*

| <b>Three Months Ended September 30, 2018</b>   |           |           |          |            |           |
|--|-----------|-----------|----------|------------|-----------|
| Net revenue  | \$ 48,812 | \$ 10,397 | \$ 6,319 | \$         | \$ 65,528 |
| Operating expenses   | 37,158    | 8,021     | 6,210    | 3,987      | 55,376    |
| Net operating income (loss) before depreciation, amortization and net loss on the disposition of assets  | \$ 11,654 | \$ 2,376  | \$ 109   | \$ (3,987) | \$ 10,152 |
| Depreciation   | 1,923     | 777       | 128      | 204        | 3,032     |
| Amortization   | 9         | 1,370     | 225      |            | 1,604     |
| Net loss on the disposition of assets  | (759)     |           |          |            | (759)     |
| Net operating income (loss)  | \$ 10,481 | \$ 229    | \$ (244) | \$ (4,191) | \$ 6,275  |
| <b>Three Months Ended September 30, 2017</b>   |           |           |          |            |           |
| Net revenue  | \$ 48,424 | \$ 10,446 | \$ 6,563 | \$         | \$ 65,433 |
| Operating expenses   | 37,040    | 8,169     | 6,686    | 4,233      | 56,128    |
| Net operating income (loss) before depreciation, amortization, change in the estimated fair value of contingent earn-out consideration, impairment and net gain on the disposition of assets | \$ 11,384 | \$ 2,277  | \$ (123) | \$ (4,233) | \$ 9,305  |
| Depreciation   | 1,920     | 792       | 159      | 211        | 3,082     |
| Amortization   | 11        | 860       | 264      |            | 1,135     |
| Change in the estimated fair value of contingent earn-out consideration  |           | (12)      |          |            | (12)      |
| Net gain on the disposition of assets  | 97        |           |          | (2)        | 95        |
| Net operating income (loss)  | \$ 9,356  | \$ 637    | \$ (546) | \$ (4,442) | \$ 5,005  |

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|  | Broadcast  | Digital<br>Media | Publishing | Unallocated<br>Corporate<br>Expenses | Consolidated |
|--|------------|------------------|------------|--------------------------------------|--------------|
| <i>(Dollars in thousands)</i>  |            |                  |            |                                      |              |
| <b>Nine Months Ended September 30, 2018</b>  |            |                  |            |                                      |              |
| Net revenue  | \$ 147,425 | \$ 31,051        | \$ 17,119  | \$                                   | \$ 195,595   |
| Operating expenses   | 110,151    | 24,792           | 17,319     | 11,938                               | 164,200      |
| Net operating income (loss) before depreciation,<br>amortization and net loss on the disposition of<br>assets  | \$ 37,274  | \$ 6,259         | \$ (200)   | \$ (11,938)                          | \$ 31,395    |
| Depreciation   | 5,692      | 2,346            | 388        | 650                                  | 9,076        |
| Amortization   | 29         | 3,818            | 710        | 1                                    | 4,558        |
| Change in the estimated fair value of contingent<br>earn-out consideration   |            | 72               |            |                                      | 72           |
| Net loss on the disposition of assets  | 4,400      |                  |            |                                      | 4,400        |
| Net operating income (loss)  | \$ 27,153  | \$ 23            | \$ (1,298) | \$ (12,589)                          | \$ 13,289    |
| <b>Nine Months Ended September 30, 2017</b>  |            |                  |            |                                      |              |
| Net revenue  | \$ 145,479 | \$ 31,998        | \$ 19,048  | \$                                   | \$ 196,525   |
| Operating expenses   | 108,807    | 25,241           | 18,705     | 13,183                               | 165,936      |
| Net operating income (loss) before depreciation,<br>amortization, change in the estimated fair value<br>of contingent earn-out consideration,<br>impairment and net gain on the disposition of<br>assets | \$ 36,672  | 6,757            | \$ 343     | \$ (13,183)                          | \$ 30,589    |
| Depreciation   | 5,668      | 2,389            | 515        | 599                                  | 9,171        |
| Amortization   | 46         | 2,494            | 879        | 1                                    | 3,420        |
| Change in the estimated fair value of contingent<br>earn-out consideration   |            | (54)             |            |                                      | (54)         |
| Impairment of indefinite-lived long-term assets<br>other than goodwill   |            |                  | 19         |                                      | 19           |
| Net gain on the disposition of assets  | (399)      |                  | (9)        | (2)                                  | (410)        |
| Net operating income (loss)  | \$ 31,357  | \$ 1,928         | \$ (1,061) | \$ (13,781)                          | \$ 18,443    |
| <i>(Dollars in thousands)</i>  |            |                  |            |                                      |              |
| <b>As of September 30, 2018</b>  |            |                  |            |                                      |              |
| Inventories, net   | \$         | \$ 336           | \$ 555     | \$                                   | \$ 891       |
| Property and equipment, net  | 81,552     | 6,442            | 1,000      | 7,718                                | 96,712       |
| Broadcast licenses   | 379,182    |                  |            |                                      | 379,182      |

|  |       |        |       |   |        |
|--|-------|--------|-------|---|--------|
| Goodwill                                 | 2,960 | 21,933 | 1,888 | 8 | 26,789 |
| Other indefinite-lived intangible assets |       |        | 313   |   | 313    |
| Amortizable intangible assets, net       | 312   | 10,347 | 2,237 | 3 | 12,899 |

**As of December 31, 2017**

|  |         |        |        |       |         |
|--|---------|--------|--------|-------|---------|
| Inventories, net                         | \$      | \$ 313 | \$ 417 | \$    | \$ 730  |
| Property and equipment, net              | 83,901  | 6,173  | 1,281  | 8,125 | 99,480  |
| Broadcast licenses                       | 380,914 |        |        |       | 380,914 |
| Goodwill                                 | 3,581   | 20,947 | 1,888  | 8     | 26,424  |
| Other indefinite-lived intangible assets |         |        | 313    |       | 313     |
| Amortizable intangible assets, net       | 351     | 9,801  | 2,947  | 5     | 13,104  |

**NOTE 20. SUBSEQUENT EVENTS**

On October 31, 2018, we closed on the sale of radio stations KCRO-AM and KOTK-AM in Omaha, Nebraska for \$1.4 million in cash. Based on our then intent to sell these assets, we recorded the assets as held for sale at June 30, 2018 and recognized an estimated loss of \$1.6 million based on the sale price and the estimated costs to sell. The buyer began programming the stations under an LMA on August 8, 2018.

Subsequent events reflect all applicable transactions through the date of the filing.

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.**

**GENERAL**

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with the Condensed Consolidated Financial Statements and related notes included elsewhere in this report on Form 10-Q and our audited Consolidated Financial Statements in our Annual Report on Form 10-K for the year ended December 31, 2017. This discussion, as well as various other sections of this quarterly report, contains and refers to statements that constitute forward-looking statements, as defined under the Private Securities Litigation Reform Act of 1995. Such statements relate to our intent, belief or current expectations with respect to our future operating, financial and strategic performance that involve risks and uncertainties and are not guarantees of future performance.

Salem Media Group, Inc. ( Salem ) is a domestic multimedia company specializing in Christian and conservative content, with media properties comprising radio broadcasting, digital media, and publishing. Salem was formed in 1986 as a California corporation and was reincorporated in Delaware in 1999. Our content is intended for audiences interested in Christian and family-themed programming and conservative news talk. We maintain a website at [www.salemma.com](http://www.salemma.com). Our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and any amendments to these reports are available free of charge through our website as soon as reasonably practicable after those reports are electronically filed with or furnished to the SEC. *The information on our website is not a part of or incorporated by reference into this or any other report of the company filed with, or furnished to, the SEC.*

Historical operating results are not necessarily indicative of future operating results. Actual future results may differ from those contained in or implied by the forward-looking statements as a result of various factors. These factors include, but are not limited to, risks and uncertainties relating to the need for additional funds to service our debt and to execute our business strategy, our ability to access borrowings under our ABL Facility, reductions in revenue forecasts, our ability to renew our broadcast licenses, changes in interest rates, the timing of, our ability to complete any acquisitions or dispositions, costs and synergies resulting from the integration of any completed acquisitions, our ability to effectively manage costs, our ability to drive and manage growth, the popularity of radio as a broadcasting and advertising medium, changes in consumer tastes, the impact of general economic conditions in the United States or in specific markets in which we do business, industry conditions, including existing competition and future competitive technologies and cancellation, disruptions or postponements of advertising schedules in response to national or world events, our ability to generate revenues from new sources, including local commerce and technology-based initiatives, the impact of regulatory rules or proceedings that may affect our business from time to time, the future write off of any material portion of the fair value of our FCC broadcast licenses and goodwill, and other risk factors described from time to time in our filings with the Securities and Exchange Commission, including our Annual Report on Form 10-K for the year ended December 31, 2017 and any subsequently filed Forms 10-Q and Forms 8-K. Many of these risks and uncertainties are beyond our control, and the unexpected occurrence or failure to occur of any such events or matters could significantly alter our actual results of operations or financial condition.

Our Condensed Consolidated Financial Statements are not directly comparable from period to period due to acquisitions and dispositions of radio stations, digital media entities and publishing entities. Refer to Note 4 of our Condensed Consolidated Financial Statements for details of each of these transactions. We are also subject to seasonal and political fluctuations in revenue. Our cash flows from radio broadcasting are affected by transitional periods experienced by radio stations when, based on the nature of the radio station, our plans for the market and other circumstances, we find it beneficial to change the station format. During this transitional period, when we develop a

radio station's listener and customer base, the station may generate negative or insignificant cash flow.

## OVERVIEW

We have three operating segments: (1) Broadcast, (2) Digital Media, and (3) Publishing, which also qualify as reportable segments. Our operating segments reflect how our chief operating decision makers, which we define as a collective group of senior executives, assess the performance of each operating segment and determine the appropriate allocations of resources to each segment. We continually review our operating segment classifications to align with operational changes in our business and may make changes as necessary.

We measure and evaluate our operating segments based on operating income and operating expenses that exclude costs related to corporate functions, such as accounting and finance, human resources, legal, tax and treasury. We also exclude costs such as amortization, depreciation, taxes and interest expense when evaluating the performance of our operating segments.

Our principal sources of broadcast revenue include:

the sale of block program time to national and local program producers;

the sale of advertising time on our radio stations to national and local advertisers;

the sale of banner advertisements on our station websites or on our mobile applications;

the sale of digital streaming advertisements on our station websites or on our mobile applications;

the sale of advertisements included in digital newsletters;

fees earned for the creation of custom web pages and custom social media campaigns specifically for our advertisers;

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the sale of advertising time on our national network;

the syndication of programming on our national network;

product sales and royalties for on-air host materials, including podcasts and programs; and

other revenue such as events, including ticket sales and sponsorships, listener purchase programs, where revenue is generated from special discounts and incentives offered to our listeners from our advertisers; talent fees for voice-overs or custom endorsements from our on-air personalities and production services, and rental income for studios, towers or office space.

Our principal sources of digital media revenue include:

the sale of digital banner advertisements on our websites and mobile applications;

the sale of digital streaming advertisements on websites and mobile applications;

the support and promotion to stream third-party content on our websites;

the sale of advertisements included in digital newsletters;

the digital delivery of newsletters to subscribers;

the number of video and graphic downloads; and

the sale and delivery of wellness products.

Our principal sources of publishing revenue include:

the sale of books and e-books;

publishing fees from authors;

the sale of digital advertising on our magazine websites and digital newsletters;



subscription fees for our print magazine; and

the sale of print magazine advertising.

In each of our operating segments, the rates we are able to charge for air-time, advertising and other products and services are dependent upon several factors, including:

audience share;

how well our programs and advertisements perform for our clients;

the size of the market and audience reached;

the number of impressions delivered;

the number of advertisements and programs streamed;

the number of page views achieved;

the number of downloads completed;

the number of events held, the number of event sponsorships sold and the attendance at each event;

demand for books and publications;

general economic conditions; and

supply and demand for air-time on a local and national level.

### **Broadcasting**

Our foundational business is radio broadcasting, which includes the ownership and operation of radio stations in large metropolitan markets. We also own and operate Salem Radio Network™ ( SRN ), SRN News Network ( SNN ), Today's Christian Music ( TCM ), Singing News Radio, and Salem Media Representatives ( SMR ). SRN, SNN, TCM and Singing News Radio are networks that develop, produce and syndicate a broad range of programming specifically targeted to Christian and family-themed talk stations, music stations and News Talk stations throughout the United States, including Salem-owned and operated stations. SMR, a national advertising sales firm with offices in ten U.S. cities, specializes in placing national advertising on religious and other format commercial radio stations. Our geographically and demographically diverse portfolio of radio stations and formats, allows us to deliver targeted messages to specific audiences for advertisers.



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Our five main formats are (1) Christian Teaching and Talk, (2) News Talk, (3) Contemporary Christian Music, (4) Spanish Language Christian Teaching and Talk and (5) Business.

*Christian Teaching and Talk.* We currently program 39 of our radio stations in our foundational format, Christian Teaching and Talk, which is talk programming emphasizing Christian and family themes. Through this format, a listener can hear Bible teachings and sermons, as well as gain insight to questions related to daily life, such as raising children or religious legal rights in education and in the workplace. This format uses block programming time to offer a learning resource and a source of personal support for listeners. Listeners often contact our programmers to ask questions, obtain materials on a subject matter or receive study guides based on what they have learned on the radio.

*Block Programming.* We recognize revenue from the sale of blocks of air time to program producers that typically range from 12<sup>1</sup>/<sub>2</sub>, 25 or 50-minutes of time. We sell blocks of airtime on our Christian Teaching and Talk format stations to a variety of national and local religious and charitable organizations that we believe create compelling radio programs. National programmers, such as established non-profit religious and educational organizations, typically purchase time on a Monday through Friday basis with supplemental programming blocks available for weekend release. Local programmers, such as community organizations and churches, typically purchase blocks for weekend releases. Historically, more than 95% of these religious and charitable organizations renew their annual programming relationships with us. Based on our historical renewal rates, we believe that block programming provides a steady and consistent source of revenue and cash flows. Our top ten programmers have remained relatively constant and average more than 30 years on-air. Over the last five years, block-programming has generated 41% to 43% of our total net broadcast revenue.

*Satellite Radio.* We program SiriusXM Channel 131, the exclusive Christian Teaching and Talk channel on SiriusXM, reaching the entire nation 24 hours a day, seven days a week.

*News Talk.* We currently program 33 of our radio stations in a News Talk format. Our research shows that our News Talk format is highly complementary to our core Christian Teaching and Talk format. As programmed by Salem, both of these formats express conservative views and family values. Our News Talk format allows us to leverage syndicated talk programming produced by SRN to radio stations throughout the United States. Syndication of our programs allows us to reach audiences in markets in which we do not own or operate radio stations.

*Contemporary Christian Music.* We currently program 12 of our radio stations in a Contemporary Christian Music ( CCM ) format, branded The Fish in most markets. Through the CCM format, we bring listeners the words of inspirational recording artists, set to upbeat contemporary music. Our music format, branded Safe for the Whole Family , features sounds and lyrics that listeners of all ages can enjoy and appreciate. The CCM genre continues to be popular. We believe that the listener base for CCM is underserved in terms of radio coverage, particularly in larger markets, and that our stations fill an otherwise void area in listener choices.

*Spanish Language Christian Teaching and Talk.* We currently program seven of our radio stations in a Spanish Language Christian Teaching and Talk format. This format is similar to our core Christian Teaching and Talk format in that it broadcasts biblical and family-themed programming, but the programming is specifically tailored for Spanish-speaking audiences. Additionally, block programming on our Spanish Language Christian Teaching and Talk stations is primarily local while Christian Teaching and Talk stations are primarily national.

*Business.* We currently program 11 of our radio stations in a business format. Our business format features financial commentators, business talk, and nationally recognized Bloomberg programming. The business format operates similar to our Christian Teaching and Talk format in that it features long-form block programming.

Each of our radio stations has a website specifically designed for that station. The station websites have digital banner advertisements, streaming, links to purchase goods featured by on-air advertisers, and links to our other digital media sites. A growing source of revenue generated from our broadcast markets is from digital product offerings and advertising solutions that allow for enhanced audience interaction and participation. Broadcast digital advertising revenue consists of local digital advertising, such as the sale of banner advertisements on our owned and operated websites, the sale of advertisements on our own and operated mobile applications, and advertisements in digital newsletters that we produce, as well as national digital advertising, or the sale of custom digital advertising solutions, such as web pages and social media campaigns, that we offer to our customers. Advertising revenue is recorded on a gross basis unless an agency represents the advertiser, in which case, revenue is reported net of the commission retained by the agency.

In January of this year we hired a VP of Local Digital to expand our role as a digital advertising agency to provide a full range of digital products to our customers. In our role as a digital agency, our sales team provides our customers with integrated digital advertising solutions that optimize the performance of their campaign, which we view as one performance obligation. Our advertising campaigns are designed to be white label agreements between Salem and our advertiser, meaning we provide special care and attention to the details of the campaign. We provide custom digital product offerings, including tools for metasearch, retargeting, website design, reputation management, online listing services, and social media marketing. Digital advertising solutions may include third-party websites, such as Google or Facebook, which can be included in a digital advertising social media campaign. We manage all aspects of the digital campaign, including social media placements, review and approval of target audiences, and the monitoring of actual results to make modifications as needed. We may contract directly with a third-party, however, we are responsible for delivering the campaign results to our customer with or without the third-party. We are responsible for any payments due to the third-party regardless of the campaign results and without regard to the status of payment from our customer. We have discretion in setting the price to our customer without input or approval from the third-party. Accordingly, revenue is reported gross, as principal, as the performance obligation is delivered, which represents the point in time that control is transferred to the customer thereby completing our performance obligation.

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Revenues generated from our radio stations are reported as broadcast revenue in our Condensed Consolidated Financial Statements included in Part 1 of this quarterly report on Form 10-Q. Broadcast revenues are impacted by the rates radio stations can charge for programming and advertising time, the level of airtime sold to programmers and advertisers, the number of impressions delivered or downloads made, and the number of events held, including the size of the event and the number of attendees. Block programming rates are based upon our stations' ability to attract audiences that will support the program producers through contributions and purchases of their products. Advertising rates are based upon the demand for advertising time, which in turn is based on our stations and networks' ability to produce results for their advertisers. We market ourselves to advertisers based on the responsiveness of our audiences. We do not subscribe to traditional audience measuring services for most of our radio stations. In select markets, we subscribe to Nielsen Audio, which develops quarterly reports measuring a radio station's audience share in the demographic groups targeted by advertisers. Each of our radio stations and our networks has a pre-determined level of time available for block programming and/or advertising, which may vary at different times of the day.

Nielsen Audio uses the Portable People Meter™ (PPM) technology to collect data for its ratings service. PPM is a small device that is capable of automatically measuring radio, television, Internet, satellite radio and satellite television signals encoded by the broadcaster. The PPM offers a number of advantages over traditional diary ratings collection systems, including ease of use, more reliable ratings data, shorter time periods between when advertising runs and actual listening data, and little manipulation of data by users. A disadvantage of the PPM includes data fluctuations from changes to the panel (a group of individuals holding PPM devices). This makes all stations susceptible to some inconsistencies in ratings that may or may not accurately reflect the actual number of listeners at any given time.

As is typical in the radio broadcasting industry, our second and fourth quarter advertising revenue generally exceeds our first and third quarter advertising revenue. This seasonal fluctuation in advertising revenue corresponds with quarterly fluctuations in the retail advertising industry. Additionally, we experience increased demand for advertising during election years by way of political advertisements. During election years, or even numbered years, we benefit from a significant increase in political advertising revenue over non-election or odd numbered years. Political advertising revenue varies based on the number and type of candidates as well as the number and type of debated issues. Quarterly block programming revenue tends not to vary significantly because program rates are generally set annually and recognized on a per program basis.

Our cash flows from broadcasting are affected by transitional periods experienced by radio stations when, based on the nature of the radio station, our plans for the market and other circumstances, we find it beneficial to change the station format. During this transitional period, when we develop a radio station's listener and customer base, the station may generate negative or insignificant cash flow.

In broadcasting, trade or barter agreements are commonly used to reduce cash expenses by exchanging advertising time for goods or services. We may enter barter agreements to exchange air time or digital advertising for goods or services that can be used in our business or that can be sold to our audience under Listener Purchase Programs. The terms of these barter agreements permit us to preempt the barter air time or digital campaign in favor of customers who purchase the air time or digital campaign for cash. The value of these non-cash exchanges is included in revenue in an amount equal to the fair value of the goods or services we receive. Each transaction must be reviewed to determine that the products, supplies and/or services we receive have economic substance, or value to us. We record barter operating expenses upon receipt and usage of the products, supplies and services, as applicable. We record barter revenue as advertising spots or digital campaigns are delivered, which represents the point in time that control is transferred to the customer thereby completing our performance obligation. Barter revenue is recorded on a gross basis unless an agency represents the programmer, in which case, revenue is reported net of the commission retained by the agency. During the nine month period ended September 30, 2018, 97% of our broadcast revenue was sold for

cash compared to 98% during the same period of the prior year.

Broadcast operating expenses include: (i) employee salaries, commissions and related employee benefits and taxes, (ii) facility expenses such as rent and utilities, (iii) marketing and promotional expenses, (iv) production and programming expenses, and (v) music license fees. In addition to these expenses, our network incurs programming costs and lease expenses for satellite communication facilities.

## Digital Media

Web-based and digital content has been a growth area for us and continues to be a focus of future development. Our digital media based businesses provide Christian, conservative, investing and health-themed content, e-commerce, audio and video streaming, and other resources digitally through the web. Salem Web Network ( SWN ) websites include Christian content websites; BibleStudyTools.com , Crosswalk.com®, GodVine.com , iBelieve.com, GodTube.com , OnePlace.com , Christianity.com , GodUpdates.com, CrossCards.com , ChristianHeadlines.com™, LightSource.com , AllCreated.com™, ChristianRadio.com , CCMmagazine.com , SingingNews.com and SouthernGospel.com and our conservative opinion websites; collectively known as Townhall Media®, include Townhall.com , HotAir.com , Twitchy.com™, RedState.com™, BearingArms.com™, HumanEvents.com™, and ConservativeRadio.com™. We also publish digital newsletters through Eagle Financial Publications™, which provide market analysis and non-individualized investment strategies from financial commentators on a subscription basis.

Our church e-commerce websites, including SermonSpice.com , ChurchStaffing.com , WorshipHouseMedia.com™, SermonSearch.com™, WorshipHouseKids.com™, Preaching.com™, ChristianJobs.com , Youthworker.com™, and Childrens-Ministry-Deals.com offer a variety of digital resources including videos, song tracks, sermon archives, job listings and Sunday school curriculum to pastors and Church leaders.

E-commerce also includes wellness products through Newport Natural Health™, which is a seller of nutritional supplements.

The revenues generated from this segment are reported as digital media revenue in our Condensed Consolidated Statements of Operations included in this quarterly report on Form 10-Q. Digital media revenues are impacted by the rates our sites can charge for

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advertising time, the level of advertisements sold, the number of impressions delivered or the number of products sold and the number of digital subscriptions sold. Like our broadcasting segment, our second and fourth quarter advertising revenue generally exceeds our first and third quarter advertising revenue. This seasonal fluctuation in advertising revenue corresponds with quarterly fluctuations in the retail advertising industry. We also experience fluctuations in quarter-over-quarter comparisons based on the date on which the Easter holiday is observed, as this holiday generates a higher volume of product downloads from our church product sites. Additionally, we experience increased demand for advertising time and placement during election years for political advertisements.

The primary operating expenses incurred by our digital media businesses include: (i) employee salaries, commissions and related employee benefits and taxes, (ii) facility expenses such as rent and utilities, (iii) marketing and promotional expenses, (iv) royalties, (v) streaming costs, and (vi) cost of goods sold associated with e-commerce sites.

## **Publishing**

Our publishing operations include book publishing through Regnery Publishing, a print magazine and our self-publishing services. Regnery Publishing has published dozens of bestselling books by leading conservative authors and personalities, including David Limbaugh, Sebastian Gorka, Ed Klein, Mark Steyn, and Second Lady Karen Pence. Books are sold in traditional printed form and as eBooks.

Salem Author Services includes Xulon Press, Mill City Press, and Bookprinting.com, which offer print-on-demand self-publishing services for authors. Xulon Press publishes books for Christian authors while Mill City Press and Bookprinting.com publish books for all general market publications.

*Singing News*<sup>®</sup>, a print magazine is produced and distributed through our publishing operations. ..

The revenues generated from this segment are reported as publishing revenue in our Condensed Consolidated Statements of Operations included in this quarterly report on Form 10-Q. Publishing revenue is impacted by the retail price of books and e-books, the number of books sold, the number and retail price of e-books sold, the number and rate of print magazine subscriptions sold, the rate and number of pages of advertisements sold in each print magazine, and the number and rate at which self-published books are published. Regnery Publishing revenue is impacted by elections as it generates higher levels of interest and demand for publications containing conservative and political based opinions.

The primary operating expenses incurred by our Publishing businesses include: (i) employee salaries, commissions and related employee benefits and taxes, (ii) facility expenses such as rent and utilities, (iii) marketing and promotional expenses; and (iv) cost of goods sold that includes printing and production costs, fulfillment costs, author royalties and inventory reserves.

## **KNOWN TRENDS AND UNCERTAINTIES**

Broadcast revenue growth remains challenged, which we believe is due to several factors, including increasing competition from other forms of content distribution and time spent listening by audio streaming services, podcasts and satellite radio. This increase in competition and mix of radio listening time may lead advertisers to conclude that the effectiveness of radio has diminished. To minimize the impact of these factors, we continue to enhance our digital assets to complement our broadcast content. We also support industry initiatives to increase the number of smartphones and other wireless devices that contain an enabled FM tuner, as well as provide initiatives for wireless carriers in the United States to permit these FM tuners to receive the free over-the-air local radio stations. The increase use of voice activated platforms, or smart speakers, that provide audiences with the ability to access AM and FM radio

stations show increased potential for broadcasters to reach audiences.

Our broadcast revenues are particularly dependent on advertising from our Los Angeles and Dallas markets, which generated 14.5% and 19.8%, respectively, of our net broadcast advertising revenue for the nine month period ended September 30, 2018.

Because digital media has been a growth area for us, decreases in digital revenue streams could adversely affect our operating results, financial condition and results of operations. Digital revenue is impacted by the nature and delivery of page views and the number of advertisements carried per page. We have experienced a shift in the number of page views from desktop devices to mobile devices that carry a lower number of advertisements per page and are generally sold at lower rates. Declines in desktop page views adversely impact revenue as mobile devices carry lower rates and less advertisement per page. Additionally, we have experienced declines in national digital revenue due to an increase in advertisers deciding to cut or eliminate advertising on political websites.

Revenues from print magazines, including advertising revenue and subscription revenues, are challenged both economically and by the increasing use of other mediums that deliver comparable information. Book sales are contingent upon overall economic conditions and our ability to attract and retain authors.

To minimize the impact that any one of these areas could have, we continue to explore opportunities to cross-promote our brands and our content, and to strategically monitor costs. We have also expanded our role as a digital advertising agency to provide a full range of integrated digital advertising solutions to our customers.



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In the discussion of our results of operations below, we compare our broadcast operating results between periods on an as-reported basis, which includes the operating results of all radio stations and networks owned or operated at any time during either period and on a Same Station basis. Same Station is a Non-GAAP financial measure used both in presenting our results to stockholders and the investment community as well as in our internal evaluations and management of the business. We believe that Same Station Operating Income provides a meaningful comparison of period over period performance of our core broadcast operations as this measure excludes the impact of new stations, the impact of stations we no longer own or operate, and the impact of stations operating under a new programming format. Our presentation of Same Station Operating Income is not intended to be considered in isolation or as a substitute for the most directly comparable financial measures reported in accordance with GAAP. Our definition of Same Station Operating Income is not necessarily comparable to similarly titled measures reported by other companies. Refer to **NON-GAAP FINANCIAL MEASURES** presented after our results of operation for a reconciliation of these non-GAAP performance measures to the most comparable GAAP measures.

We define Same Station net broadcast revenue as net broadcast revenue from our radio stations and networks that we own or operate in the same format on the first and last day of each quarter, as well as the corresponding quarter of the prior year. We define Same Station broadcast operating expenses as broadcast operating expenses from our radio stations and networks that we own or operate in the same format on the first and last day of each quarter, as well as the corresponding quarter of the prior year. Same Station Operating Income includes those stations we own or operate in the same format on the first and last day of each quarter, as well as the corresponding quarter of the prior year. Same Station Operating Income for a full calendar year is calculated as the sum of the Same Station results for each of the four quarters of that year.

**RESULTS OF OPERATIONS*****Three months ended September 30, 2018 compared to the three months ended September 30, 2017***

The following factors affected our results of operations and/or cash flows for the three months ended September 30, 2018 as compared to the same period of the prior year:

**Acquisitions / Divestitures**

On September 11, 2018, we acquired selected assets of radio station KTRB-AM in San Francisco from a related party for \$5.1 million in cash. The acquisition was accounted for as an asset purchase with transaction costs of \$0.2 million capitalized. We had been operating the radio station under an LMA since June 24, 2016. The accompanying Condensed Consolidated Statements of Operations reflect the operating results of this station as of the LMA date within the broadcast operating segment.

On August 28, 2018, we closed on the sale of radio station WQVN-AM (formerly WKAT-AM) in Miami, Florida for \$3.5 million in cash. The buyer had been operating the radio station under an LMA since December 1, 2017. We recorded an estimated pre-tax loss on the sale of assets of \$4.7 million as of December 31, 2017, based on the probability of the sale at that time, which reflected the sales price as compared to the carrying value of the assets and the estimated costs of the sale. The accompanying Condensed Consolidated Statements of Operations excludes the operating results of this station as of the

LMA date from the broadcast operating segment.

On August 9, 2018, we acquired the Hilary Kramer Financial Newsletter and related assets valued at \$2.0 million and we assumed deferred subscription liabilities valued at \$1.5 million. We paid \$0.4 million in cash upon closing and as part of the purchase agreement, may pay up to an additional \$0.1 million of contingent earn-out consideration over the next two years based on the achievement of certain revenue benchmarks. Using a probability-weighted discounted cash flow model based on our own assumptions as to the ability of the Hilary Kramer Financial Newsletter to achieve the income targets at the time of closing, we estimated the fair value of the contingent earn-out consideration to be \$40,617, which was recorded at the discounted present value of \$39,360. The discount will be accreted to interest expense over the two year earn-out period. We recorded goodwill of \$0.3 million attributable to the expected synergies to be realized when combining the operations of this entity into our existing operations.

On August 7, 2018, we acquired the Just1Word mobile applications and related assets for \$0.3 million in cash upon closing. As part of the purchase agreement, we may pay up to an additional \$0.1 million of contingent earn-out consideration over the next two years based on the achievement of certain revenue benchmarks. Using a probability-weighted discounted cash flow model based on our own assumptions as to the ability of Just1Word to achieve the income targets at the time of closing, we estimated the fair value of the contingent earn-out consideration to be \$12,750, which was recorded at the discounted present value of \$12,212. The discount will be accreted to interest expense over the two year earn-out period.

On August 6, 2018, we closed on the sale of radio station KGBI-FM in Omaha, Nebraska for \$3.2 million. We recorded an estimated pre-tax loss on the sale of \$3.2 million as of June 30, 2018, based on the sales price as compared to the carrying value of the assets and the estimated cost to sell. As of the closing date, we revised the loss on the sale to \$2.4 million, based on the actual assets sold and a reduction in liabilities associated with the radio station. The accompanying Condensed Consolidated Statements of Operations excludes the operating results of this station as of the closing date from the broadcast operating segment.

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On July 25, 2018, we acquired selected assets of radio station KZTS-AM (formerly KDXE-AM) and an FM Translator in Little Rock, Arkansas for \$0.2 million in cash. The acquisition was accounted for as an asset purchase with transaction costs of \$30,000 capitalized. The radio station is currently operated under an LMA agreement with another party and is not reflected in the accompanying Condensed Consolidated Statements of Operations.

On July 24, 2018, we acquired the Childrens-Ministry-Deals.com website and related assets for \$3.7 million in cash. Childrens-Ministry-Deals.com offers biblically-based curriculums for children ages 3 through age 18. We paid \$3.5 million in cash upon closing and may pay an additional \$0.2 million in cash within twelve months from the closing date provided that the seller meet certain post-closing requirements with regard to intellectual property. We recorded goodwill of \$0.7 million attributable to the expected synergies to be realized when combining the operations of this entity into our existing operations.

On June 25, 2018, we closed on the acquisition of radio station KDXE-FM (formerly KZTS-FM) in Little Rock, Arkansas for \$1.1 million in cash. We began programming the station under an LMA that began on April 1, 2018. The accompanying Condensed Consolidated Statements of Operations reflect the operating results of this station as of the LMA date within the broadcast operating segment.

On April 19, 2018, we acquired the HearItFirst.com domain name and related social media assets for \$70,000 in cash.

On June 20, 2018, we closed on the sale of radio station WBIX-AM in Boston, Massachusetts for \$0.7 million in cash. The buyer had been operating the station under an LMA since January 8, 2018. We recorded a pre-tax gain on the sale of \$0.2 million. The accompanying Condensed Consolidated Statements of Operations excludes the operating results of this station as of the LMA date from the broadcast operating segment.

On May 24, 2018, we closed on the sale of land in Covina, California for \$0.8 million dollars resulting in a \$0.2 million pre-tax loss.

We programmed radio station KHTE-FM, in Little Rock, Arkansas, under a TBA that began on April 1, 2015. We ceased operating the station on April 30, 2018 and paid the licensee a \$0.1 million fee for not exercising our option right to purchase the station.

On December 29, 2017, we entered into two LMAs to program radio stations KPAM-AM and KKOVA-AM in Portland, Oregon. We began operating the radio stations on January 2, 2018. The LMAs had an original term of up to 12-months. The LMAs terminated on March 30, 2018 when the radio stations were sold to another party. The accompanying Condensed Consolidated Statements of Operations reflects the operating results of these entities during the LMA term.

**Net Broadcast Revenue**

|                                    | Three Months Ended September 30, |                  |           |          | 2017                   |              | 2018 |  |
|------------------------------------|----------------------------------|------------------|-----------|----------|------------------------|--------------|------|--|
|                                    | 2017                             | 2018             | Change \$ | Change % | % of Total Net Revenue |              |      |  |
|                                    | <i>(Dollars in thousands)</i>    |                  |           |          |                        |              |      |  |
| Net Broadcast Revenue              | \$ 48,424                        | <b>\$ 48,812</b> | \$ 388    | 0.8%     | 74.0%                  | <b>74.5%</b> |      |  |
| Same Station Net Broadcast Revenue | \$ 46,893                        | <b>\$ 47,792</b> | \$ 899    | 1.9%     |                        |              |      |  |

The following table shows the dollar amount and percentage of net broadcast revenue for each broadcast revenue source.

|                               | Three Months Ended September 30, |           |        |                  |               |
|-------------------------------|----------------------------------|-----------|--------|------------------|---------------|
|                               | 2017                             |           | 2018   |                  |               |
|                               | <i>(Dollars in thousands)</i>    |           |        |                  |               |
| <b>Block Programming:</b>     |                                  |           |        |                  |               |
| National                      |                                  | \$ 12,014 | 24.8%  | <b>\$ 12,516</b> | <b>25.6%</b>  |
| Local                         |                                  | 8,640     | 17.8   | <b>8,341</b>     | <b>17.1</b>   |
|                               |                                  | 20,654    | 42.6   | <b>20,857</b>    | <b>42.7</b>   |
| <b>Broadcast Advertising:</b> |                                  |           |        |                  |               |
| National                      |                                  | 3,325     | 6.9    | <b>3,870</b>     | <b>7.9</b>    |
| Local                         |                                  | 14,341    | 29.6   | <b>13,435</b>    | <b>27.4</b>   |
|                               |                                  | 17,666    | 36.5   | <b>17,305</b>    | <b>35.5</b>   |
| Station Digital (local)       |                                  | 1,639     | 3.4    | <b>2,221</b>     | <b>4.6</b>    |
| Infomercials                  |                                  | 605       | 1.2    | <b>458</b>       | <b>0.9</b>    |
| Network                       |                                  | 4,558     | 9.4    | <b>4,902</b>     | <b>10.1</b>   |
| Other Revenue                 |                                  | 3,302     | 6.8    | <b>3,069</b>     | <b>6.3</b>    |
| Net Broadcast Revenue         |                                  | \$ 48,424 | 100.0% | <b>\$ 48,812</b> | <b>100.0%</b> |

Block programming revenue increased \$0.2 million on a consolidated basis including a \$0.5 million increase in national programming revenue from our Christian Teaching and Talk and News Talk format radio stations that was offset with a \$0.3 million decline in local programming revenue also from our Christian Teaching and Talk and News Talk format radio stations. Increases in

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national programming revenue were attributable to an increase in the number of programmers featured on-air that in turn creates a higher demand for premium time slots. The higher demand for premium time slots often results in realization of higher rates. Declines in local programming revenue resulted from program cancellations that we believe are due to increased competition from other broadcasters and from the loss of broadcast customers to digital.

Advertising revenue, net of agency commissions, declined by \$0.4 million on a consolidated basis, including a \$0.5 million benefit from political advertising during the period. Political revenues reflect the current (even) year election period and are typically not as significant during non-election (odd) years. Excluding political, advertising revenue declined by \$0.9 million of which a \$1.3 million decline in local advertising revenue was offset by a \$0.4 million increase in national advertising revenue. Declines in local advertising, net of political, include a \$0.8 million decline from our CCM format radio stations, a \$0.3 million decline from our Christian Teaching and Talk format radio stations and a \$0.2 million decline from our Spanish Christian Teaching and Talk stations. Our CCM format radio stations, particularly in our Dallas, Atlanta and Los Angeles markets, have experienced declines in advertising rates largely attributable to higher competition. We also have lost broadcast advertisers to digital. Additionally, \$0.1 million of the decline resulted from the sale of radio station KGBI-FM in Omaha, Nebraska.

We continue to expand our digital product offerings to include social media campaigns, search engine optimization, retargeted advertising and other services to address the move of advertising dollars from broadcasting to digital. In January of this year we hired a VP of Local Digital to expand our role as a digital advertising agency to provide a full range of digital products to our customers. Digital revenues generated locally from our radio stations and network increased \$0.6 million due to a higher volume of digital sales with no changes in rates as compared to the same period of the prior year.

Declines in infomercial revenue were due to a reduction in the number of infomercials aired with no changes in rates as compared to the same period of the prior year.

Network revenue increased by \$0.3 million overall including a \$0.6 million increase in political advertising that was offset by \$0.2 million decline in national advertising revenue due to lower advertising rates from an increase in competition and a \$0.1 million decline in revenue generated from donor development campaigns. Political revenues reflect the current (even) year election period and are typically not as significant during non-election (odd) years.

Declines in other revenue include a \$0.3 million decline in event revenue due to a lower number of events held as compared to the same period of the prior year that was offset by a \$0.1 million increase in LMA fees. Event revenue varies from period to period based on the nature and timing of the events, audience demand, and in some cases, the weather that can impact attendance. LMA fees vary with the number of agreements in place at any one time.

On a Same Station basis, net broadcast revenue increased \$0.9 million, which reflects these items net of the impact of stations with acquisitions, dispositions and format changes.

**Net Digital Media Revenue**

|                           | <b>Three Months Ended September 30,</b> |                  |           |          |                               |              |
|---------------------------|---|------------------|-----------|----------|-------------------------------|--------------|
|                           | 2017                                    | <b>2018</b>      | Change \$ | Change % | 2017                          | <b>2018</b>  |
|                           | <i>(Dollars in thousands)</i>           |                  |           |          | <i>% of Total Net Revenue</i> |              |
| Net Digital Media Revenue | \$ 10,446                               | <b>\$ 10,397</b> | \$ (49)   | (0.5)%   | 16.0%                         | <b>15.9%</b> |

The following table shows the dollar amount and percentage of net digital media revenue for each digital media revenue source.

|                                  | <b>Three Months Ended September 30,</b> |               |                  |               |
|----------------------------------|---|---------------|------------------|---------------|
|                                  | 2017                                    |               | 2018             |               |
|                                  | <i>(Dollars in thousands)</i>           |               |                  |               |
| Digital Advertising, net         | \$ 6,111                                | 58.5%         | \$ 5,282         | 50.8%         |
| Digital Streaming                | 1,107                                   | 10.6          | 1,053            | 10.1          |
| Digital Subscriptions            | 1,646                                   | 15.8          | 2,253            | 21.7          |
| Digital Downloads                | 950                                     | 9.1           | 1,226            | 11.8          |
| e-commerce                       | 545                                     | 5.2           | 491              | 4.7           |
| Other Revenues                   | 87                                      | 0.8           | 92               | 0.9           |
| <b>Net Digital Media Revenue</b> | <b>\$ 10,446</b>                        | <b>100.0%</b> | <b>\$ 10,397</b> | <b>100.0%</b> |

National digital advertising revenue, net of agency commissions, decreased \$0.8 million on a consolidated basis including a \$0.5 million decline from Salem Web Network and a \$0.4 million decline from our conservative opinion websites that were offset by a \$0.1 million increase from Eagle Financial Publications due to increases in sales volume associated with the acquisition of Traders Crux in July 2017. These declines in national digital advertising were largely attributable to changes in the Facebook newsfeed algorithm that negatively affects both the rate and volume of our page views, a loss of advertisers who moved spending to Facebook and an increase in advertisers deciding to cut or eliminate advertising on political websites. Page views from Facebook declined 42% as compared to the same period of the prior year. To offset declines in page views generated from Facebook, we continue to acquire, develop and promote the use of mobile applications, particularly for our Christian mobile applications. Refer to Note 4 of our Condensed Consolidated Financial Statements for details of each mobile application and digital media acquisition. As mobile page views carry fewer advertisements and typically have shorter site visits, our growth in mobile application generated traffic is larger than our growth in revenue from the mobile applications.

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Digital streaming revenue was consistent with the same period of the prior year with negligible changes in sales volume and rates.

Digital subscription revenue increased \$0.6 million on a consolidated basis including a \$0.4 million increase from the Hilary Kramer Newsletter that was acquired in August 2018 and a \$0.2 million increase from Intelligence Reporter that was acquired in August 2017. There were no changes in subscriber rates as compared to the same period of the prior year.

Digital download revenue increased \$0.3 million due to the acquisition of Childrens-Ministry-Deals.com in July 2018. There were no changes in rates as compared to the same period of the prior year.

E-commerce revenue declined slightly as compared to the same period of the prior year. There was a 23% decrease in the number of products sold through our wellness website that was offset by an increase in the average unit price of 21%. The decrease in the number of products sold was related to a reduction in the amount of discounts that were offered during the period and a lower volume of new customers.

Other revenue includes revenue sharing arrangements for mobile applications and mail list rentals. There were no changes in volume or rates as compared to the same period of the prior year.

**Net Publishing Revenue**

|                        | <b>Three Months Ended September 30,</b> |                 |           |          | <b>2018</b>                   |             |
|------------------------|---|-----------------|-----------|----------|-------------------------------|-------------|
|                        | 2017                                    | <b>2018</b>     | Change \$ | Change % | 2017                          | <b>2018</b> |
|                        | <i>(Dollars in thousands)</i>           |                 |           |          | <b>% of Total Net Revenue</b> |             |
| Net Publishing Revenue | \$ 6,563                                | <b>\$ 6,319</b> | \$ (244)  | (3.7)%   | 10.0%                         | <b>9.6%</b> |

The following table shows the dollar amount and percentage of net publishing revenue for each publishing revenue source.

|                                      | <b>Three Months Ended September 30,</b> |               |                 |               |
|--------------------------------------|---|---------------|-----------------|---------------|
|                                      | 2017                                    | 2018          |                 | 2018          |
|                                      | <i>(Dollars in thousands)</i>           |               |                 |               |
| Book Sales                           | \$ 5,633                                | 85.8%         | <b>\$ 6,089</b> | <b>96.4%</b>  |
| Estimated Sales Returns & Allowances | (1,595)                                 | (24.3)        | <b>(2,472)</b>  | <b>(39.1)</b> |
| E-Book Sales                         | 621                                     | 9.5           | <b>513</b>      | <b>8.1</b>    |
| Self-Publishing Fees                 | 1,182                                   | 18.0          | <b>1,451</b>    | <b>23.0</b>   |
| Print Magazine Subscriptions         | 287                                     | 4.4           | <b>216</b>      | <b>3.4</b>    |
| Print Magazine Advertisements        | 183                                     | 2.8           | <b>186</b>      | <b>2.9</b>    |
| Digital Advertising                  | 106                                     | 1.6           | <b>110</b>      | <b>1.7</b>    |
| Other Revenue                        | 146                                     | 2.2           | <b>226</b>      | <b>3.6</b>    |
| <b>Net Publishing Revenue</b>        | <b>\$ 6,563</b>                         | <b>100.0%</b> | <b>\$ 6,319</b> | <b>100.0%</b> |

The \$0.5 million increase in book sales includes a \$1.0 million increase from Regnery Publishing that was offset by a \$0.5 million decrease from Salem Author Services. Regnery Publishing sales reflect a 20% increase in volume with a

2% increase in the average price per unit sold. The increase in volume for Regnery Publishing was primarily from the sale of print books. Print books were sold at heavily discounted prices during the period due to a change in distribution partners under which it was more beneficial to sell the inventory than to move it. We recognized an increase of \$0.9 million or 55% in the estimates sales returns and allowances based on the increase in the number of books sold and the acceleration of returns based on the change in our distribution partner. Book sales through Regnery Publishing are directly attributable to the number of titles released each period and the composite mix of titles. Revenues can vary significantly based on the book release date and the number of titles that achieve bestseller lists, which can increase awareness and demand for the book. The \$0.5 million decrease from Salem Author Services was due to a reduction in the number of books sold and the discontinuation of BookPrinting.com.

Regnery Publishing e-book sales decreased \$0.1 million due to a 46% decline in sales volume that was offset by 10% increase in the average price per unit sold. E-book sales can also vary based on the composite mix of titles released and available in each period. Revenues can vary significantly based on the book release date and the number of titles that achieve bestseller lists, which can increase awareness and demand for the book.

Self-publishing fees increased \$0.3 million due to an increase in the number of authors utilizing editorial services. There were no changes in the self-publishing fees charged to authors as compared to the same period of the prior year.

Declines in print magazine subscriptions are due to lower sales volume associated with Singing News magazine.

Print magazine advertising revenue was consistent with the same period of the prior year with no changes in volume and rates as compared to the same period of the prior year.

Digital advertising revenue was consistent with the same period of the prior year with no changes in sales volume and rates as compared to the same period of the prior year.

Other revenue includes change fees, video trailers and website revenues. The increase of \$0.1 million was due to an increase in audio book rights sold by Regnery Publishing. There were no changes in volume or rates as compared to the same period of the prior year.



**Table of Contents****Broadcast Operating Expenses**

|   | <b>Three Months Ended September 30,</b> |                  |           |          |                               |              |
|---|---|------------------|-----------|----------|-------------------------------|--------------|
|   | 2017                                    | <b>2018</b>      | Change \$ | Change % | 2017                          | <b>2018</b>  |
|   | <i>(Dollars in thousands)</i>           |                  |           |          | <i>% of Total Net Revenue</i> |              |
| Broadcast Operating Expenses              | \$ 37,040                               | <b>\$ 37,158</b> | \$ 118    | 0.3%     | 56.6%                         | <b>56.7%</b> |
| Same Station Broadcast Operating Expenses | \$ 35,061                               | <b>\$ 35,687</b> | \$ 626    | 1.8%     |                               |              |

Broadcast operating expenses increased by \$0.1 million including a \$0.8 million increase in employee-related expenses including sales commissions and employee benefit costs, a \$0.1 million increase in bad debt expense, a \$0.1 million increase in professional services including legal expenses, a \$0.1 million increase in facility-related expenses and a \$0.1 million increase in production and programming expenses, offset by a \$1.1 million decrease in advertising and events expense.

On a same-station basis, broadcast operating expenses increased by \$0.6 million. The increase in broadcast operating expenses on a same station basis reflects these items net of the impact of start-up costs associated with acquisitions, station dispositions and format changes.

**Digital Media Operating Expenses**

|                                  | <b>Three Months Ended September 30,</b> |                 |           |          |                               |              |
|----------------------------------|---|-----------------|-----------|----------|-------------------------------|--------------|
|                                  | 2017                                    | <b>2018</b>     | Change \$ | Change % | 2017                          | <b>2018</b>  |
|                                  | <i>(Dollars in thousands)</i>           |                 |           |          | <i>% of Total Net Revenue</i> |              |
| Digital Media Operating Expenses | \$ 8,169                                | <b>\$ 8,021</b> | \$ (148)  | (1.8)%   | 12.5%                         | <b>12.2%</b> |

Digital media operating expense declined by \$0.1 million including a \$0.3 million decrease in employee-related expenses due to a reduction in headcount and a \$0.2 million decrease in royalties that was offset by a \$0.2 million increase in advertising and promotion expenses, a \$0.1 million increase in software fees and a \$0.1 million increase in professional services.

**Publishing Operating Expenses**

|                               | <b>Three Months Ended September 30,</b> |                 |           |          |                               |             |
|-------------------------------|---|-----------------|-----------|----------|-------------------------------|-------------|
|                               | 2017                                    | <b>2018</b>     | Change \$ | Change % | 2017                          | <b>2018</b> |
|                               | <i>(Dollars in thousands)</i>           |                 |           |          | <i>% of Total Net Revenue</i> |             |
| Publishing Operating Expenses | \$ 6,686                                | <b>\$ 6,210</b> | \$ (476)  | (7.1)%   | 10.2%                         | <b>9.5%</b> |

Publishing operating expenses declined by \$0.5 million of which \$0.5 million was due to a reduction in the consolidated cost of goods sold. Cost of goods sold includes a \$0.4 million decrease from a lower sales volume for Salem Author Services. The gross profit margin for Regnery Publishing was 64% for the three months ended September 30, 2018 as compared to 56% for the same period of the prior year. The increase in the gross profit margin reflects the \$1.0 million increase in book sales and the \$0.1 million increase in audio book rights sold. Regnery Publishing's profit margins are impacted by the volume of e-book sales, which have higher margins due to the nature of delivery and lack of sales returns and allowances. The gross profit margin for Salem Author Services was 68% for

the three months ended September 30, 2018 as compared to 56% for the same period of the prior year. The increase in the gross profit margin reflects a \$0.3 million increase in self-publishing fees revenue which has higher margins than book sales. Additionally, there was a \$0.1 million decrease in advertising and promotion expense that was offset by \$0.1 million increase in employee-related expenses.

### Unallocated Corporate Expenses

|                                | Three Months Ended September 30, |                |           |          |                               |             |
|--------------------------------|----------------------------------|----------------|-----------|----------|-------------------------------|-------------|
|                                | 2017                             | 2018           | Change \$ | Change % | 2017                          | 2018        |
|                                | <i>(Dollars in thousands)</i>    |                |           |          | <i>% of Total Net Revenue</i> |             |
| Unallocated Corporate Expenses | \$4,233                          | <b>\$3,987</b> | \$ (246)  | (5.8)%   | 6.5%                          | <b>6.1%</b> |

Unallocated corporate expenses include shared services, such as accounting and finance, human resources, legal, tax and treasury, that are not directly attributable to any one of our operating segments. The decrease includes a \$0.1 million decrease in professional services and a \$0.1 million decrease in non-cash stock-based compensation. Stock-based compensation expense fluctuates over time as a result of the vesting periods for outstanding awards and the number of awards that actually vest.

Table of Contents**Depreciation Expense**

|                      | <b>Three Months Ended September 30,</b> |                 |           |          |                               |             |
|----------------------|---|-----------------|-----------|----------|-------------------------------|-------------|
|                      | 2017                                    | <b>2018</b>     | Change \$ | Change % | 2017                          | <b>2018</b> |
|                      | <i>(Dollars in thousands)</i>           |                 |           |          | <i>% of Total Net Revenue</i> |             |
| Depreciation Expense | \$ 3,082                                | <b>\$ 3,032</b> | \$ (50)   | (1.6)%   | 4.7%                          | <b>4.6%</b> |

Depreciation expense decreased \$50,000 compared to the same period of the prior year. The decrease reflects the impact of capital expenditures made in prior years for data processing equipment and computer software that have shorter estimated useful lives than towers and broadcast assets and are fully depreciated as of the current year. There were no changes in our depreciation methods or in the estimated useful lives of our asset groups.

**Amortization Expense**

|                      | <b>Three Months Ended September 30,</b> |                 |           |          |                               |             |
|----------------------|---|-----------------|-----------|----------|-------------------------------|-------------|
|                      | 2017                                    | <b>2018</b>     | Change \$ | Change % | 2017                          | <b>2018</b> |
|                      | <i>(Dollars in thousands)</i>           |                 |           |          | <i>% of Total Net Revenue</i> |             |
| Amortization Expense | \$ 1,135                                | <b>\$ 1,604</b> | \$ 469    | 41.3%    | 1.7%                          | <b>2.4%</b> |

Amortization expense increased by \$0.5 million compared to the same period of the prior year due to the acquisition of Intelligence Report and TeacherTube.com in August 2017, Childrens-Ministry-Deals.com in July 2018 and Hilary Kramer newsletter in August 2018, that was partially offset by reductions in the amortization of intangible assets associated with Mill City Press that are now fully amortized. There were no changes in our amortization methods or the estimated useful lives of our intangible asset groups.

**Change in the Estimated Fair Value of Contingent Earn-Out Consideration**

|   | <b>Three Months Ended September 30,</b> |              |           |          |                               |             |
|---|---|--------------|-----------|----------|-------------------------------|-------------|
|   | 2017                                    | <b>2018</b>  | Change \$ | Change % | 2017                          | <b>2018</b> |
|   | <i>(Dollars in thousands)</i>           |              |           |          | <i>% of Total Net Revenue</i> |             |
| Change in the Estimated Fair Value of Contingent Earn-Out Consideration | \$ (12)                                 | <b>\$ 12</b> | \$ 24     | (100.0)% | %                             | <b>%</b>    |

Acquisitions may include contingent earn-out consideration as part of the purchase price under which we will make future payments to the seller upon the achievement of certain benchmarks. We review the probabilities of possible future payments to estimate the fair value of any contingent earn-out consideration on a quarterly basis over the earn-out period. Actual results are compared to the estimates and probabilities of achievement used in our forecasts. Should actual results of the acquired business increase or decrease as compared to our estimates and assumptions, the estimated fair value of the contingent earn-out consideration liability will increase or decrease, up to the contracted limit, as applicable. Refer to Note 5 of our Condensed Consolidated Financial Statements for a detailed analysis of the changes in our assumptions and the impact for each contingency.

Changes in the estimated fair value of the contingent earn-out consideration are reflected in our results of operations in the period in which they are identified. Changes in the estimated fair value of the contingent earn-out consideration may materially impact and cause volatility in our operating results.

**Net (Gain) Loss on the Disposition of Assets**

|  | <b>Three Months Ended September 30,</b> |          |           |          |                               |        |
|--|---|----------|-----------|----------|-------------------------------|--------|
|  | 2017                                    | 2018     | Change \$ | Change % | 2017                          | 2018   |
|  | <i>(Dollars in thousands)</i>           |          |           |          | <i>% of Total Net Revenue</i> |        |
| Net (Gain) Loss on the Disposition of Assets | \$ 95                                   | \$ (759) | \$ (854)  | (898.9)% | 0.1%                          | (1.2)% |

The net gain on the disposition of assets of \$0.8 million for the three months period ended September 30, 2018, reflects the impact of the sale of radio station KGBI-FM in Omaha, Nebraska that was adjusted as of the closing date based on the actual assets sold and a reduction in liabilities associated with the radio station and various other fixed asset disposals.

The net loss on the disposition of assets of \$0.1 million for the three month period ended September 30, 2017 includes \$77,000 related to transmitter equipment in Dallas, Texas that is no longer in use and various other fixed asset disposals. We recorded a net loss of \$2,000 for equipment damaged in our Tampa, Florida market as a result of hurricane Irma in September 2017.

**Other Income (Expense)**

|   | <b>Three Months Ended September 30,</b> |         |           |          |                               |        |
|---|---|---------|-----------|----------|-------------------------------|--------|
|   | 2017                                    | 2018    | Change \$ | Change % | 2017                          | 2018   |
|   | <i>(Dollars in thousands)</i>           |         |           |          | <i>% of Total Net Revenue</i> |        |
| Interest Income                         | \$ 1                                    | \$ 2    | \$ 1      | 100.0%   | %                             | %      |
| Interest Expense                        | (4,802)                                 | (4,507) | 295       | (6.1)%   | (7.3)%                        | (6.9)% |
| Net Miscellaneous Income and (Expenses) | (80)                                    | 1       | 81        | (101.3)% | (0.1)%                        | %      |

Interest income represents earnings on excess cash and interest due under promissory notes.

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Interest expense includes interest due on outstanding debt balances and non-cash accretion associated with deferred installments and contingent earn-out consideration associated with our acquisition activity. The decrease of \$0.3 million reflects the lower balance outstanding on the Notes during the three month period ended September 30, 2018 as compared to the same period of the prior year. Future changes in interest rates will not impact our fixed rate Notes, but an increase in interest rates may impact the variable rate at which we can borrow under our ABL Facility and result in higher interest charges.

Net miscellaneous income and expenses includes miscellaneous receipts such as usage fees for real estate properties and miscellaneous expenses. During the three months ending September 30, 2017, we recorded a non-recurring loss of \$78,000 on an investment.

**Provision for (Benefit from) Income Taxes**

|   | <b>Three Months Ended September 30,</b> |               |           |          |                               |             |
|---|---|---------------|-----------|----------|-------------------------------|-------------|
|   | 2017                                    | <b>2018</b>   | Change \$ | Change % | 2017                          | <b>2018</b> |
|   | <i>(Dollars in thousands)</i>           |               |           |          | <i>% of Total Net Revenue</i> |             |
| Provision for (Benefit from) Income Taxes | \$ 170                                  | <b>\$ 564</b> | \$ 394    | 231.8%   | 0.3%                          | <b>0.9%</b> |

The provision for income taxes increased \$0.4 million to \$0.6 million from \$0.2 million for the same period of the prior year. The provision for income taxes as a percentage of income before income taxes, or the effective tax rate was 31.8% for the three months ended September 30, 2018 compared to 137.1% for the same period of the prior year based on pre-tax income that increased \$1.6 million to \$1.7 million from \$0.1 million for the same period of the prior year. As a result of the \$0.1 million pre-tax income for the three months ended September 30, 2017, the calculated tax provision caused the effective rate to reach 137.1% for that period. The effective tax rate for each period differs from the federal statutory income rate of 21.0% due to the effect of the Tax Act, state income taxes, certain expenses that are not deductible for tax purposes, and changes in the valuation allowance from the utilization of certain state net operating loss carryforwards.

**Net Income (Loss)**

|                   | <b>Three Months Ended September 30,</b> |                 |           |          |                               |             |
|-------------------|---|-----------------|-----------|----------|-------------------------------|-------------|
|                   | 2017                                    | <b>2018</b>     | Change \$ | Change % | 2017                          | <b>2018</b> |
|                   | <i>(Dollars in thousands)</i>           |                 |           |          | <i>% of Total Net Revenue</i> |             |
| Net Income (Loss) | \$ (46)                                 | <b>\$ 1,207</b> | \$ 1,253  | 2,723.9% | (0.1)%                        | <b>1.8%</b> |

We recognized a net income of \$1.2 million for the three month period ending September 30, 2018 compared to a net loss of \$46,000 during the same period of the prior year. Net operating income was impacted by a \$1.1 million decrease in operating expenses that includes the \$0.8 million favorable variance from the net (gain) loss on the disposition of assets and a \$0.1 million increase in net revenues. The impact of our operating results resulted in a \$0.4 million increase in our provision for income taxes that was offset by a \$0.3 million decrease in interest expense.

***Nine months ended September 30, 2018 compared to the nine months ended September 30, 2017***

The following factors affected our results of operations and/or cash flows for the nine months ended September 30, 2018 as compared to the same period of the prior year:

## **Financing**

On May 4, 2018, we repurchased \$4.0 million of the 6.75% Senior Secured Notes for \$3.8 million, or 94.25% of the face value. This transaction resulted in a net pre-tax gain on the early retirement of debt of approximately \$0.1 million after bond issue costs associated with the Notes were adjusted for the repurchase.

On April 10, 2018, we repurchased \$4.0 million of the 6.75% Senior Secured Notes for \$3.9 million, or 96.25% of the face value. This transaction resulted in a net pre-tax gain on the early retirement of debt of approximately \$63,000 after bond issue costs associated with the Notes were adjusted for the repurchase.

On April 9, 2018, we repurchased \$2.0 million of the 6.75% Senior Secured Notes for \$1.9 million, or 96.5% of the face value. This transaction resulted in a net pre-tax gain on the early retirement of debt of approximately \$27,000 after bond issue costs associated with the Notes were adjusted for the repurchase.

## **Acquisitions / Divestitures**

On September 11, 2018, we acquired selected assets of radio station KTRB-AM in San Francisco from a related party for \$5.1 million in cash. The acquisition was accounted for as an asset purchase with transaction costs of \$0.2 million capitalized. We had been operating the radio station under an LMA since June 24, 2016. The accompanying Condensed Consolidated Statements of Operations reflect the operating results of this station as of the LMA date within the broadcast operating segment.

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On August 28, 2018, we closed on the sale of radio station WQVN-AM (formerly WKAT-AM) in Miami, Florida for \$3.5 million in cash. The buyer had been operating the radio station under an LMA since December 1, 2017. We recorded an estimated pre-tax loss on the sale of assets of \$4.7 million as of December 31, 2017, based on the probability of the sale at that time, which reflected the sales price as compared to the carrying value of the assets and the estimated costs of the sale. The accompanying Condensed Consolidated Statements of Operations excludes the operating results of this station as of the LMA date from the broadcast operating segment.

On August 9, 2018, we acquired the Hilary Kramer Financial Newsletter and related assets valued at \$2.0 million and we assumed deferred subscription liabilities valued at \$1.5 million. We paid \$0.4 million in cash upon closing and as part of the purchase agreement, may pay up to an additional \$0.1 million of contingent earn-out consideration over the next two years based on the achievement of certain revenue benchmarks. Using a probability-weighted discounted cash flow model based on our own assumptions as to the ability of the Hilary Kramer Financial Newsletter to achieve the income targets at the time of closing, we estimated the fair value of the contingent earn-out consideration to be \$40,617, which was recorded at the discounted present value of \$39,360. The discount will be accreted to interest expense over the two year earn-out period. We recorded goodwill of \$0.3 million attributable to the expected synergies to be realized when combining the operations of this entity into our existing operations.

On August 7, 2018, we acquired the Just1Word mobile applications and related assets for \$0.3 million in cash upon closing. As part of the purchase agreement, we may pay up to an additional \$0.1 million of contingent earn-out consideration over the next two years based on the achievement of certain revenue benchmarks. Using a probability-weighted discounted cash flow model based on our own assumptions as to the ability of Just1Word to achieve the income targets at the time of closing, we estimated the fair value of the contingent earn-out consideration to be \$12,750, which was recorded at the discounted present value of \$12,212. The discount will be accreted to interest expense over the two year earn-out period.

On August 6, 2018, we closed on the sale of radio station KGBI-FM in Omaha, Nebraska for \$3.2 million. We recorded an estimated pre-tax loss on the sale of \$3.2 million as of June 30, 2018, based on the sales price as compared to the carrying value of the assets and the estimated cost to sell. As of the closing date, we revised the loss on the sale to \$2.4 million, based on the actual assets sold and a reduction in liabilities associated with the radio station. The accompanying Condensed Consolidated Statements of Operations excludes the operating results of this station as of the closing date from the broadcast operating segment.

On July 25, 2018, we acquired selected assets of radio station KZTS-AM (formerly KDXE-AM) and an FM Translator in Little Rock, Arkansas for \$0.2 million in cash. The acquisition was accounted for as an asset purchase with transaction costs of \$30,000 capitalized. The radio station is currently operated under an LMA agreement with another party and is not reflected in the accompanying Condensed Consolidated Statements of Operations.

On July 24, 2018, we acquired the Childrens-Ministry-Deals.com website and related assets for \$3.7 million in cash. Childrens-Ministry-Deals.com offers biblically-based curriculums for children ages 3 through age 18. We paid \$3.5 million in cash upon closing and may pay an additional \$0.2 million in cash within twelve

months from the closing date provided that the seller meet certain post-closing requirements with regard to intellectual property. We recorded goodwill of \$0.7 million attributable to the expected synergies to be realized when combining the operations of this entity into our existing operations.

On June 25, 2018, we closed on the acquisition of radio station KDXE-FM (formerly KZTS-FM) in Little Rock, Arkansas for \$1.1 million in cash. We began programming the station under an LMA that began on April 1, 2018. The accompanying Condensed Consolidated Statements of Operations reflect the operating results of this station as of the LMA date within the broadcast operating segment.

On April 19, 2018, we acquired the HearItFirst.com domain name and related social media assets for \$70,000 in cash.

On June 20, 2018, we closed on the sale of radio station WBIX-AM in Boston, Massachusetts for \$0.7 million in cash. The buyer had been operating the station under an LMA since of January 8, 2018. We recorded a pre-tax gain on the sale of \$0.2 million. The accompanying Condensed Consolidated Statements of Operations excludes the operating results of this station as of the LMA date from the broadcast operating segment.

On May 24, 2018, we closed on the sale of land in Covina, California for \$0.8 million dollars resulting in a \$0.2 million pre-tax loss.

We programmed radio station KHTE-FM, in Little Rock, Arkansas, under a TBA that began on April 1, 2015. We ceased operating the station on April 30, 2018 and paid the licensee a \$0.1 million fee for not exercising our option right to purchase the station.

On December 29, 2017, we entered into two LMAs to program radio stations KPAM-AM and KKOV-AM in Portland, Oregon. We began operating the radio stations on January 2, 2018. The LMAs had an original term of up to 12-months. The LMAs terminated on March 30, 2018 when the radio stations were sold to another party. The accompanying Condensed Consolidated Statements of Operations reflects the operating results of these entities during the LMA term.

### Net Broadcast Revenue

|                                    | Nine Months Ended September 30, |                   |           |          |                               |              |
|------------------------------------|---------------------------------|-------------------|-----------|----------|-------------------------------|--------------|
|                                    | 2017                            | 2018              | Change \$ | Change % | 2017                          | 2018         |
|                                    | <i>(Dollars in thousands)</i>   |                   |           |          | <i>% of Total Net Revenue</i> |              |
| Net Broadcast Revenue              | \$ 145,479                      | <b>\$ 147,425</b> | \$ 1,946  | 1.3%     | 74.0%                         | <b>75.4%</b> |
| Same Station Net Broadcast Revenue | \$ 142,343                      | <b>\$ 144,882</b> | \$ 2,539  | 1.8%     |                               |              |



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The following table shows the dollar amount and percentage of net broadcast revenue for each broadcast revenue source.

|                               | 2017                          |               | 2018              |               |
|-------------------------------|-------------------------------|---------------|-------------------|---------------|
|                               | <i>(Dollars in thousands)</i> |               |                   |               |
| <b>Block Programming:</b>     |                               |               |                   |               |
| National                      | \$ 36,439                     | 25.0%         | \$ 37,318         | 25.3%         |
| Local                         | 25,852                        | 17.8          | 24,643            | 16.7          |
|                               | 62,291                        | 42.8          | 61,961            | 42.0          |
| <b>Broadcast Advertising:</b> |                               |               |                   |               |
| National                      | 9,961                         | 6.8           | 12,126            | 8.2           |
| Local                         | 43,365                        | 29.8          | 41,224            | 28.0          |
|                               | 53,326                        | 36.6          | 53,350            | 36.2          |
| Station Digital (local)       | 5,239                         | 3.6           | 6,497             | 4.4           |
| Infomercials                  | 1,821                         | 1.3           | 1,464             | 1.0           |
| Network                       | 13,198                        | 9.1           | 14,501            | 9.8           |
| Other Revenue                 | 9,604                         | 6.6           | 9,652             | 6.6           |
| <b>Net Broadcast Revenue</b>  | <b>\$ 145,479</b>             | <b>100.0%</b> | <b>\$ 147,425</b> | <b>100.0%</b> |

The net decline in block programming revenue of \$0.3 million reflects a \$1.2 million decline in local programming revenue that was offset by a \$0.9 million increase in national programming revenue. Declines in local programming revenue include \$0.7 million from WQVN-AM (formerly WKAT-AM) that was operated under an LMA prior to the closing of the station sale and the remainder from program cancellations that we believe are due to increased competition from other broadcasters and from the loss of broadcast customers to digital. The increase in national programming revenue includes a \$0.8 million increase from our Christian Teaching and Talk format radio stations and a \$0.3 million increase from our News Talk format radio stations due to an increase in the number of programmers featured on-air that creates a higher demand for premium time slots, that was partially offset by a \$0.2 million decrease from our Business format radio stations. The higher demand for premium time slots often results in realization of higher rates. Annual renewals reflect a low single digit average rate increase with 95% of the programmers renewing.

Total advertising revenue, net of agency commissions, increased by \$24,000 on a consolidated basis, which includes a \$1.7 million increase in political advertising as compared to the same period of the prior year. Political revenues reflect the current (even) year election period and are typically not as significant during non-election (odd) years. Excluding political, advertising revenue declined by \$1.3 million comprised of a \$2.9 million decline in local advertising that was offset by a \$1.6 million increase in national advertising revenue. Declines in local advertising, net of political, include \$2.0 million from our CCM format radio stations that were largely attributable to declines in rates due to higher competition primarily in our Dallas, Atlanta and Los Angeles markets, \$0.8 million from our Christian Teaching and Talk format radio stations and \$0.1 million from our Spanish Christian Teaching and Talk format radio stations that were offset by \$0.4 million increase from our News Talk format radio stations. We have also lost broadcast advertisers to digital. Additionally, \$0.2 million of the decline resulted from the sale of radio station KGBI-FM in Omaha, Nebraska. The increase in national advertising, net of political, includes \$1.3 million from our

CCM format radio stations and \$0.2 million from our Christian Teaching and Talk format stations

We continue to expand our digital product offerings to include social media campaigns, search engine optimization, retargeted advertising and other services to address the move of advertising dollars from broadcast to digital. In January of this year we hired a VP of Local Digital to expand our role as a digital advertising agency to provide a full range of digital products to our customers. Digital revenues generated from our radio stations and network increased \$1.3 million, including a \$0.5 million increase from our CCM format radio stations, \$0.4 million increase from our News Talk format radio stations and a \$0.2 million increase from our Christian Teaching and Talk format stations. There were no changes in rates as compared to the same period of the prior year.

Declines in infomercial revenue were due to a reduction in the number of infomercials aired with no changes in rates as compared to the same period of the prior year.

Network revenue increased by \$1.3 million of which \$1.0 million was due to an increase in political advertising revenue, \$0.3 million was generated from donor development campaigns and \$0.1 million was generated from national advertising revenue through SMR. Political revenues reflect the current (even) year election period and are typically not as significant during non-election (odd) years.

Other revenue increased \$48,000 including a \$0.2 million increase in LMA fees associated with radio stations WQVN-AM (formerly WKAT-AM), Miami, Florida and WBIX-AM, Boston Massachusetts and a \$0.1 million increase in sponsorship revenue, offset by a \$0.2 million decrease in listener purchasing program revenue and a \$0.1 million decline in event revenue due to a reduction in the number of events held. Event revenue varies from period to period based on the nature and timing of the events, audience demand, and in some cases, the weather that can impact attendance.

On a Same Station basis, net broadcast revenue increased \$2.5 million, which reflects these items net of the impact of stations with acquisitions, dispositions and format changes.

Table of Contents**Net Digital Media Revenue**

|                           | Nine Months Ended September 30, |                  |           |          | 2017                   |              | 2018 |  |
|---------------------------|---------------------------------|------------------|-----------|----------|------------------------|--------------|------|--|
|                           | 2017                            | 2018             | Change \$ | Change % | % of Total Net Revenue |              |      |  |
|                           | <i>(Dollars in thousands)</i>   |                  |           |          |                        |              |      |  |
| Net Digital Media Revenue | \$ 31,998                       | <b>\$ 31,051</b> | \$ (947)  | (3.0)%   | 16.3%                  | <b>15.9%</b> |      |  |

The following table shows the dollar amount and percentage of net digital media revenue for each digital media revenue source.

|                                  | Nine Months Ended September 30, |               |                  |               |
|----------------------------------|---------------------------------|---------------|------------------|---------------|
|                                  | 2017                            |               | 2018             |               |
|                                  | <i>(Dollars in thousands)</i>   |               |                  |               |
| Digital Advertising, net         | \$ 18,391                       | 57.5%         | <b>\$ 16,159</b> | <b>52.0%</b>  |
| Digital Streaming                | 3,371                           | 10.5          | <b>3,316</b>     | <b>10.7</b>   |
| Digital Subscriptions            | 4,766                           | 14.9          | <b>6,052</b>     | <b>19.5</b>   |
| Digital Downloads                | 3,644                           | 11.4          | <b>3,722</b>     | <b>12.0</b>   |
| e-commerce                       | 1,558                           | 4.9           | <b>1,533</b>     | <b>4.9</b>    |
| Other Revenues                   | 268                             | 0.8           | <b>269</b>       | <b>0.9</b>    |
| <b>Net Digital Media Revenue</b> | <b>\$ 31,998</b>                | <b>100.0%</b> | <b>\$ 31,051</b> | <b>100.0%</b> |

National digital advertising revenue, net of agency commissions, decreased \$2.2 million on a consolidated basis including a \$1.5 million decline from Salem Web Network and a \$1.2 million decline from our conservative opinion websites that was offset by a \$0.5 million increase from Eagle Financial Publications due to a \$0.1 million increase in sales volume and a \$0.3 million increase from Traders Crux, that was acquired on July 6, 2017. These declines in national digital advertising were largely attributable to changes in the Facebook newsfeed algorithm that negatively affects both the rate and volume of our page views, a loss of advertisers who moved spending to Facebook and an increase in advertisers deciding to cut or eliminate advertising on political websites. Page views from Facebook declined 32% as compared to the same period of the prior year. To offset declines in page views generated from Facebook, we continue to acquire, develop and promote the use of mobile applications, particularly for our Christian mobile applications. Refer to Note 4 of our Condensed Consolidated Financial Statements for details of each mobile application and digital media acquisition. As mobile page views carry fewer advertisements and typically have shorter site visits, our growth in mobile application generated traffic is larger than our growth in revenue from the mobile applications.

Digital streaming revenue was consistent with the same period of the prior year with negligible changes in sales volume and rates.

Digital subscription revenue increased by \$1.3 million on a consolidated basis due to the August 2017 acquisition of Intelligence Reporter and the August 2018 acquisition of the Hilary Kramer newsletter. Salem Web Network's Churchstaffing.com increased \$0.1 million due to increased marketing efforts combined with a re-design of the website. There were no changes in subscriber rates as compared to the same period of the prior year.

Digital download revenue increased by \$0.1 million due to the acquisition of Childrens-Ministry-Deals.com on July 24, 2018 offset by lower volume of downloads generated from our church product websites, WorshipHouseMedia.com and SermonSpice.com. There were no changes in rates as compared to the same period of the prior year.

E-commerce revenue was consistent with the same period of the prior year with negligible changes in sales volume and rates.

Other revenue includes revenue sharing arrangements for mobile applications and mail list rentals. There were no changes in volume or rates as compared to the same period of the prior year.

### Net Publishing Revenue

|                        | 2017                          |                  | 2018                          |         | Change                        |             |
|------------------------|-------------------------------|------------------|-------------------------------|---------|-------------------------------|-------------|
|                        | <i>(Dollars in thousands)</i> |                  | <i>(Dollars in thousands)</i> |         | <i>% of Total Net Revenue</i> |             |
| Net Publishing Revenue | \$ 19,048                     | <b>\$ 17,119</b> | \$ (1,929)                    | (10.1)% | 9.7%                          | <b>8.8%</b> |

The following table shows the dollar amount and percentage of net publishing revenue for each publishing revenue source.

|                                      | 2017                          |        | 2018                          |               |
|--------------------------------------|-------------------------------|--------|-------------------------------|---------------|
|                                      | <i>(Dollars in thousands)</i> |        | <i>(Dollars in thousands)</i> |               |
| Book Sales                           | \$ 13,594                     | 71.4%  | <b>\$ 13,693</b>              | <b>80.0%</b>  |
| Estimated Sales Returns & Allowances | (2,969)                       | (15.6) | <b>(4,020)</b>                | <b>(23.5)</b> |
| E-Book Sales                         | 1,463                         | 7.7    | <b>1,155</b>                  | <b>6.7</b>    |
| Self-Publishing Fees                 | 4,374                         | 22.9   | <b>4,231</b>                  | <b>24.7</b>   |
| Print Magazine Subscriptions         | 892                           | 4.7    | <b>699</b>                    | <b>4.1</b>    |
| Print Magazine Advertisements        | 605                           | 3.2    | <b>454</b>                    | <b>2.7</b>    |
| Digital Advertising                  | 545                           | 2.8    | <b>346</b>                    | <b>2.0</b>    |
| Other Revenue                        | 544                           | 2.9    | <b>561</b>                    | <b>3.3</b>    |
| Net Publishing Revenue               | \$ 19,048                     | 100.0% | <b>\$ 17,119</b>              | <b>100.0%</b> |

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The \$0.1 million increase in book sales includes a \$1.8 million increase from Regnery Publishing that was offset by a \$1.7 million decrease from Salem Author Services. Regnery Publishing sales reflect a 16% increase in volume with a 1% increase in the average price per unit sold. The increase in volume for Regnery Publishing was primarily from the sale of print books. Print books were sold at heavily discounted prices during the period due to a change in distribution partners under which it was more beneficial to sell the inventory than to move it. We recognized an increase of \$1.1 million or 36% in the estimates sales returns and allowances based on the increase in the number of books sold and the acceleration of returns based on the change in our distribution partner. Book sales through Regnery Publishing are directly attributable to the number of titles released each period and the composite mix of titles. Revenues can vary significantly based on the book release date and the number of titles that achieve bestseller lists, which can increase awareness and demand for the book. The \$1.7 million decrease from Salem Author Services was due to a reduction in the number of books sold and the discontinuation of BookPrinting.com.

Regnery Publishing e-book sales decreased \$0.3 million due to a decrease of 5% in the average price per unit sold due to sales incentives offered and a 14% decrease in sales volume. E-book sales can also vary based on the composite mix of titles released and available in each period. Revenues can vary significantly based on the book release date and the number of titles that achieve bestseller lists, which can increase awareness and demand for the book.

Self-publishing fees decreased \$0.1 million due to a decline in the number authors that utilized the service as compared to the same period of the prior year. Self-publishing fees charged to authors were comparable with the same period of the prior year.

Declines in print magazine subscription and print magazine advertising revenue are due to the closure of Preaching Magazine, YouthWorker Journal, FaithTalk Magazine and Homecoming The Magazine as of May 2017. Lower demand and distribution levels resulted in corresponding declines in advertising revenues.

Digital advertenting revenue decreased \$0.2 million primarily due to the closure of the Salem Publishing Homecoming website. Following the end of print publications for Preaching Magazine and YouthWorker Journal, the Preaching.com and YouthWorker.com websites are operated within SWN. Sales volume and rates were comparable to the same period of the prior year.

Other revenue includes change fees, video trailers and website revenues. There were no changes in volume or rates as compared to the same period of the prior year.

**Broadcast Operating Expenses**

|   | <b>Nine Months Ended September 30,</b> |                   |           |          | <b>2017</b>                   |              |
|---|--|-------------------|-----------|----------|-------------------------------|--------------|
|   | 2017                                   | <b>2018</b>       | Change \$ | Change % | 2017                          | <b>2018</b>  |
|   | <i>(Dollars in thousands)</i>          |                   |           |          | <i>% of Total Net Revenue</i> |              |
| Broadcast Operating Expenses              | \$ 108,807                             | <b>\$ 110,151</b> | \$ 1,344  | 1.2%     | 55.4%                         | <b>56.3%</b> |
| Same Station Broadcast Operating Expenses | \$ 104,882                             | <b>\$ 106,381</b> | \$ 1,499  | 1.4%     |                               |              |

Broadcast operating expenses increased by \$1.3 million including a \$1.3 million increase in salaries and wages including commissions, a \$0.3 million increase in facility-related expenses and a \$0.3 million increase in production and programming expenses, that was offset by a \$0.6 million decrease in advertising and event expenses.

On a same-station basis, broadcast operating expenses increased by \$1.5 million. The increase in broadcast operating expenses on a same station basis reflects these items net of the impact of start-up costs associated with acquisitions, station dispositions and format changes.

### Digital Media Operating Expenses

|                                  | Nine Months Ended September 30, |                  |           |          |                        |              |
|----------------------------------|---------------------------------|------------------|-----------|----------|------------------------|--------------|
|                                  | 2017                            | 2018             | Change \$ | Change % | 2017                   | 2018         |
|                                  | <i>(Dollars in thousands)</i>   |                  |           |          | % of Total Net Revenue |              |
| Digital Media Operating Expenses | \$ 25,241                       | <b>\$ 24,792</b> | \$ (449)  | (1.8)%   | 12.8%                  | <b>12.7%</b> |

Digital media operating expense declined by \$0.4 million due to a \$0.8 million decrease in employee-related expenses due to a reduction in headcount, a \$0.3 million decrease in royalties, a \$0.2 million reduction in sales-based commissions and incentives consistent with lower revenues and a \$0.1 million decrease in facility-related expenses that were offset with a \$0.5 million increase in advertising and promotion expenses, a \$0.3 million increase in software fees, and a \$0.2 million increase in professional services.

### Publishing Operating Expenses

|                               | Nine Months Ended September 30, |                  |            |          |                        |             |
|-------------------------------|---------------------------------|------------------|------------|----------|------------------------|-------------|
|                               | 2017                            | 2018             | Change \$  | Change % | 2017                   | 2018        |
|                               | <i>(Dollars in thousands)</i>   |                  |            |          | % of Total Net Revenue |             |
| Publishing Operating Expenses | \$ 18,705                       | <b>\$ 17,319</b> | \$ (1,386) | (7.4)%   | 9.5%                   | <b>8.9%</b> |

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Publishing operating expenses declined by \$1.4 million of which \$0.9 million was due to a reduction in the consolidated cost of goods sold. Cost of goods sold includes a \$1.1 million decrease from a lower sales volume for Salem Author Services and a \$0.1 million decline for magazine publishing due to a reduction in the number of magazine titles published offset by a \$0.3 million increase in Regnery Publishing due to an increase in book sales. The gross profit margin for Regnery Publishing was 58% for the nine months ended September 30, 2018 as compared to 54% for the same period of the prior year as revenue growth outpaced expense growth. Regnery Publishing margins are impacted by the volume of e-book sales, which have higher margins due to the nature of delivery and lack of sales returns and allowances. The gross profit margin for our self-publishing entities was 67% for the nine months ended September 30, 2018, as compared to 62% for the same period of the prior year due to lower print costs based on sales volume. Additionally, there was a \$0.3 million decrease in advertising and promotion expense, a \$0.1 million decline in payroll-related expenses due to reductions in headcount, a \$0.1 million decrease in employee benefit costs due to lower volume of claims under our health insurance plan and a \$0.1 million decrease in facility-related expenses offset by a \$0.2 million increase in travel related expenses associated with publishing conventions and seminars.

**Unallocated Corporate Expenses**

|                                | Nine Months Ended September 30, |           |            |          |                               |      |
|--------------------------------|---------------------------------|-----------|------------|----------|-------------------------------|------|
|                                | 2017                            | 2018      | Change     | Change % | 2017                          | 2018 |
|                                | <i>(Dollars in thousands)</i>   |           |            |          | <i>% of Total Net Revenue</i> |      |
| Unallocated Corporate Expenses | \$ 13,183                       | \$ 11,938 | \$ (1,245) | (9.4)%   | 6.7%                          | 6.1% |

Unallocated corporate expenses include shared services, such as accounting and finance, human resources, legal, tax and treasury, that are not directly attributable to any one of our operating segments. The decrease of \$1.2 million includes a \$1.0 million reduction in non-cash stock-based compensation and a \$0.2 million net decrease in employee-related expenses. Stock-based compensation expense fluctuates over time as a result of the vesting periods for outstanding awards and the number of awards that actually vest.

**Impairment of Indefinite-Lived Long-Term Assets Other Than Goodwill**

|   | Nine Months Ended September 30, |      |           |          |                               |      |
|---|---------------------------------|------|-----------|----------|-------------------------------|------|
|   | 2017                            | 2018 | Change \$ | Change % | 2017                          | 2018 |
|   | <i>(Dollars in thousands)</i>   |      |           |          | <i>% of Total Net Revenue</i> |      |
| Impairment of Indefinite-Lived Long Term Assets Other Than Goodwill | \$ 19                           | \$   | \$ (19)   | (100.0)% | %                             | %    |

Due to operating results that did not meet management's expectations, we ceased publishing Preaching Magazine, YouthWorker Journal, FaithTalk Magazine and Homecoming The Magazine upon issuance of the May 2017 publication. Because of the likelihood that these print magazines would be sold or otherwise disposed of before the end of their previously estimated life, we performed impairment tests as of March 31, 2017. Due to reductions in forecasted operating cash flows and indications of interest from potential buyers, we then recorded an impairment charge of \$19,000 associated with mastheads. There were no indications of impairment during the period ended September 30, 2018.

**Depreciation Expense**

**Nine Months Ended September 30,**

|                      | 2017                          | <b>2018</b>     | Change \$ | Change % | 2017                          | <b>2018</b> |
|----------------------|-------------------------------|-----------------|-----------|----------|-------------------------------|-------------|
|                      | <i>(Dollars in thousands)</i> |                 |           |          | <i>% of Total Net Revenue</i> |             |
| Depreciation Expense | \$ 9,171                      | <b>\$ 9,076</b> | \$ (95)   | (1.0)%   | 4.7%                          | <b>4.6%</b> |

Depreciation expense decreased \$0.1 million compared to the same period of the prior year. The decrease reflects the impact of capital expenditures made in prior years associated with data processing equipment and computer software that have shorter estimated useful lives than towers and broadcast assets and are fully depreciated as of the current year. There were no changes in our depreciation methods or in the estimated useful lives of our asset groups.

**Amortization Expense****Nine Months Ended September 30,**

|                      | 2017                          | <b>2018</b>     | Change \$ | Change % | 2017                          | <b>2018</b> |
|----------------------|-------------------------------|-----------------|-----------|----------|-------------------------------|-------------|
|                      | <i>(Dollars in thousands)</i> |                 |           |          | <i>% of Total Net Revenue</i> |             |
| Amortization Expense | \$ 3,420                      | <b>\$ 4,558</b> | \$ 1,138  | 33.3%    | 1.7%                          | <b>2.3%</b> |

Amortization expense increased by \$1.1 million compared to the same period of the prior year due to the acquisitions of Trader's Crux in July 2017 and Intelligence Report and TeacherTube.com in August 2017, Childrens-Ministry-Deals.com in July 2018 and Hilary Kramer newsletter in August 2018, that were partially offset by reductions in the amortization of intangible assets acquired with Mill City Press that are now fully amortized. There were no changes in our amortization methods or the estimated useful lives of our intangible asset groups.



**Table of Contents****Change in the Estimated Fair Value of Contingent Earn-Out Consideration**

|   | <b>Nine Months Ended September 30,</b> |       |           |          |                               |      |
|---|--|-------|-----------|----------|-------------------------------|------|
|   | 2017                                   | 2018  | Change \$ | Change % | 2017                          | 2018 |
|   | <i>(Dollars in thousands)</i>          |       |           |          | <i>% of Total Net Revenue</i> |      |
| Change in the Estimated Fair Value of Contingent Earn-Out Consideration | \$ (54)                                | \$ 72 | \$ 126    | (233.3)% | %                             | %    |

Acquisitions may include contingent earn-out consideration as part of the purchase price under which we will make future payments to the seller upon the achievement of certain benchmarks. We review the probabilities of possible future payments to estimate the fair value of any contingent earn-out consideration on a quarterly basis over the earn-out period. Actual results are compared to the estimates and probabilities of achievement used in our forecasts. Should actual results of the acquired business increase or decrease as compared to our estimates and assumptions, the estimated fair value of the contingent earn-out consideration liability will increase or decrease, up to the contracted limit, as applicable. Refer to Note 5 of our Condensed Consolidated Financial Statements for a detailed analysis of the changes in our assumptions and the impact for each contingency.

Changes in the estimated fair value of the contingent earn-out consideration are reflected in our results of operations in the period in which they are identified. Changes in the estimated fair value of the contingent earn-out consideration may materially impact and cause volatility in our operating results.

**Net (Gain) Loss on the Disposition of Assets**

|  | <b>Nine Months Ended September 30,</b> |          |           |            |                               |      |
|--|--|----------|-----------|------------|-------------------------------|------|
|  | 2017                                   | 2018     | Change \$ | Change %   | 2017                          | 2018 |
|  | <i>(Dollars in thousands)</i>          |          |           |            | <i>% of Total Net Revenue</i> |      |
| Net (Gain) Loss on the Disposition of Assets | \$ (410)                               | \$ 4,400 | \$ 4,810  | (1,173.2)% | (0.2)%                        | 2.2% |

The net loss on the disposition of assets of \$4.4 million for the nine month period ended September 30, 2018 includes a \$2.4 million pre-tax loss on the sale of radio station KGBI-FM in Omaha, Nebraska, a \$1.6 million estimated pre-tax loss on the pending sale of radio stations KCRO-AM and KOTK-AM in Omaha, Nebraska, a \$0.3 million pre-tax loss on the sale of land in Muth Valley, California, and a \$0.2 million pre-tax loss on the sale of land in Covina, California offset by a \$0.2 million pre-tax gain on the sale of radio station WBIX-AM in Boston, Massachusetts.

The net gain on the disposition of assets of \$0.4 million for the nine month period ended September 30, 2017 includes a \$0.5 million gain from the sale of a former transmitter site in our Dallas, Texas market and a \$16,000 net gain from disposals within our print magazine segment that was offset a \$77,000 loss related to transmitter equipment in Dallas, Texas that is no longer in use in addition to various other fixed asset disposals. We recorded a net loss of \$2,000 for equipment damaged in our Tampa, Florida market as a result of hurricane Irma in September 2017.

**Other Income (Expense)**

|  | <b>Nine Months Ended September 30,</b> |      |           |          |      |      |
|--|--|------|-----------|----------|------|------|
|  | 2017                                   | 2018 | Change \$ | Change % | 2017 | 2018 |

|   | <i>(Dollars in thousands)</i> |          |         | <i>% of Total Net Revenue</i> |        |        |
|---|-------------------------------|----------|---------|-------------------------------|--------|--------|
| Interest Income                                   | \$ 3                          | \$ 4     | \$ 1    | 33.3%                         | %      | %      |
| Interest Expense                                  | (12,156)                      | (13,779) | (1,623) | 13.4%                         | (6.2)% | (7.0)% |
| Change in the Fair Value of Interest Rate Swap    | 357                           |          | (357)   | (100.0)%                      | 0.2%   | %      |
| Gain (Loss) on Early Retirement of Long-Term Debt | (2,775)                       | 234      | 3,009   | (108.4)%                      | (1.4)% | 0.1%   |
| Net Miscellaneous Income and (Expenses)           | (80)                          | (12)     | 68      | (85.0)%                       | %      | %      |

Interest income represents earnings on excess cash and interest due under promissory notes.

Interest expense includes interest due on outstanding debt balances, interest due on our swap agreement prior to termination, and non-cash accretion associated with deferred installments and contingent earn-out consideration associated with our acquisition activity. The increase of \$1.6 million reflects the Notes and ABL Facility outstanding during the nine months ended September 30, 2018 as compared to the Term Loan B and Revolver that were outstanding through May 19, 2017 of the prior year. Future changes in interest rates will not impact our fixed rate Notes, but an increase in interest rates may impact the variable rate at which we can borrow under our ABL Facility and result in higher interest charges.

The \$0.4 million decline in the fair value of interest rate swap reflects the termination of our swap agreement on May 19, 2017, as compared to the mark-to-market fair value adjustment during the same period of the prior year.

The gain on early retirement of long-term debt reflects the \$10.0 million of repurchases of the 6.75% Senior Secured Notes at a price below face value resulting in a pre-tax gain of \$0.2 million. The loss on early retirement of long-term debt for the same period of the prior year reflects \$0.6 million of the unamortized discount and \$1.5 million of unamortized debt issuance costs associated with the payoff and termination of the Term Loan B on May 19, 2017, \$0.1 million of unamortized debt issuance costs associated with the Revolver terminated on May 19, 2017, and a \$0.6 million loss to exit and terminate our swap agreement on May 19, 2017.

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Net miscellaneous income and expenses includes miscellaneous receipts such as usage fees for real estate properties and miscellaneous expenses. During the period ended September 30, 2018, we paid a contract termination fee of \$0.1 million for not exercising our option right to purchase radio station KHTE-FM in Little Rock, Arkansas. This was offset by insurance proceeds associated with hurricane Irma in Tampa, Florida market. During the nine months ending September 30, 2017, we recorded a non-recurring loss of \$78,000 on an investment.

**Provision for (Benefit from) Income Taxes**

|   | <b>Nine Months Ended September 30,</b> |          |            |          |                               |        |
|---|--|----------|------------|----------|-------------------------------|--------|
|   | 2017                                   | 2018     | Change \$  | Change % | 2017                          | 2018   |
|   | <i>(Dollars in thousands)</i>          |          |            |          | <i>% of Total Net Revenue</i> |        |
| Provision for (Benefit from) Income Taxes | \$ 1,506                               | \$ (132) | \$ (1,638) | (108.8)% | 0.8%                          | (0.1)% |

We had an income taxes benefit of \$0.1 million compared to a tax provision of \$1.5 million for the same period of the prior year. The provision for income taxes as a percentage of income before income taxes, or the effective tax rate was 50.0% for the nine months ended September 30, 2018 compared to 39.7% for the same period of the prior year. Pre-tax income decreased \$4.1 million to a \$0.3 million pre-tax loss from \$3.8 million of revenue for the same period of the prior year. The decrease in pre-tax income is primarily due to losses on the sale of radio stations during the current period. As a result of the \$0.3 million pre-tax loss for the nine months ended September 30, 2018, the calculated tax provision caused the effective rate to reach 50%. The effective tax rate for each period differs from the federal statutory income rate of 21.0% due to the effect of the Tax Act, state income taxes, certain expenses that are not deductible for tax purposes, and changes in the valuation allowance from the utilization of certain state net operating loss carryforwards.

**Net Income (Loss)**

|                   | <b>Nine Months Ended September 30,</b> |          |            |          |                               |        |
|-------------------|--|----------|------------|----------|-------------------------------|--------|
|                   | 2017                                   | 2018     | Change \$  | Change % | 2017                          | 2018   |
|                   | <i>(Dollars in thousands)</i>          |          |            |          | <i>% of Total Net Revenue</i> |        |
| Net Income (Loss) | \$ 2,286                               | \$ (132) | \$ (2,418) | (105.8)% | 1.2%                          | (0.1)% |

We recognized a net loss of \$0.1 million compared to net income of \$2.3 million during the same period of the prior year. Net operating income decreased \$5.1 million due to a \$4.2 million increase in operating expenses that reflect the \$4.8 unfavorable impact on losses from the disposition of assets and a \$0.9 million decrease in net revenues. The impact of our operating results resulted in a \$1.6 million decrease in our provision for income taxes that was offset by a \$1.6 million increase in interest expense and the \$0.4 million favorable impact of the mark-to-market on our results during the same period of the prior year and the \$3.0 million favorable impact of the loss on early-retirement of long-term debt in our results during the same period of the prior year.

**NON-GAAP FINANCIAL MEASURES**

Management uses certain non-GAAP financial measures defined below in communications with investors, analysts, rating agencies, banks and others to assist such parties in understanding the impact of various items on our financial statements. We use these non-GAAP financial measures to evaluate financial results, develop budgets, manage expenditures and as a measure of performance under compensation programs.

Our presentation of these non-GAAP financial measures should not be considered as a substitute for or superior to the most directly comparable financial measures as reported in accordance with GAAP.

Item 101 of Regulation S-K defines and prescribes the conditions under which certain non-GAAP financial information may be presented in this report. We closely monitor EBITDA, Adjusted EBITDA, Station Operating Income ( SOI ), Same Station net broadcast revenue, Same Station broadcast operating expenses, Same Station Operating Income, Digital Media Operating Income, and Publishing Operating Income, all of which are non-GAAP financial measures. We believe that these non-GAAP financial measures provide useful information about our core operating results, and thus, are appropriate to enhance the overall understanding of our financial performance. These non-GAAP financial measures are intended to provide management and investors a more complete understanding of our underlying operational results, trends and performance.

The performance of a radio broadcasting company is customarily measured by the ability of its stations to generate SOI. We define SOI as net broadcast revenue less broadcast operating expenses. Accordingly, changes in net broadcast revenue and broadcast operating expenses, as explained above, have a direct impact on changes in SOI. SOI is not a measure of performance calculated in accordance with GAAP. SOI should be viewed as a supplement to and not a substitute for our results of operations presented on the basis of GAAP. We believe that SOI is a useful non-GAAP financial measure to investors when considered in conjunction with operating income (the most directly comparable GAAP financial measures to SOI), because it is generally recognized by the radio broadcasting industry as a tool in measuring performance and in applying valuation methodologies for companies in the media, entertainment and communications industries. SOI is commonly used by investors and analysts who report on the industry to provide comparisons between broadcasting groups. We use SOI as one of the key measures of operating efficiency and profitability, including our internal reviews associated with impairment analysis of our indefinite-lived intangible assets. SOI does not purport to represent cash provided by operating activities. Our statement of cash flows presents our cash activity in accordance with GAAP and our income statement presents our financial performance prepared in accordance with GAAP. Our definition of SOI is not necessarily comparable to similarly titled measures reported by other companies.

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We define Same Station net broadcast revenue as net broadcast revenue from our radio stations and networks that we own or operate in the same format on the first and last day of each quarter, as well as the corresponding quarter of the prior year. We define Same Station broadcast operating expenses as broadcast operating expenses from our radio stations and networks that we own or operate in the same format on the first and last day of each quarter, as well as the corresponding quarter of the prior year. Same Station Operating Income includes those stations we own or operate in the same format on the first and last day of each quarter, as well as the corresponding quarter of the prior year. Same Station Operating Income for a full calendar year is calculated as the sum of the Same Station-results for each of the four quarters of that year. We use Same Station Operating Income, a non-GAAP financial measure, both in presenting our results to stockholders and the investment community, and in our internal evaluations and management of the business. We believe that Same Station Operating Income provides a meaningful comparison of period over period performance of our core broadcast operations as this measure excludes the impact of new stations, the impact of stations we no longer own or operate, and the impact of stations operating under a new programming format. Our presentation of Same Station Operating Income is not intended to be considered in isolation or as a substitute for the most directly comparable financial measures reported in accordance with GAAP. Our definition of Same Station net broadcast revenue, Same Station broadcast operating expenses and Same Station Operating Income is not necessarily comparable to similarly titled measures reported by other companies.

We apply a similar methodology to our digital media and publishing group. Digital Media Operating Income is defined as net digital media revenue less digital media operating expenses. Publishing Operating Income is defined as net publishing revenue less publishing operating expenses. Digital Media Operating Income and Publishing Operating Income are not measures of performance in accordance with GAAP. Our presentations of these non-GAAP financial performance measures are not to be considered a substitute for or superior to our operating results reported in accordance with GAAP. We believe that Digital Media Operating Income and Publishing Operating Income are useful non-GAAP financial measures to investors, when considered in conjunction with operating income (the most directly comparable GAAP financial measure), because they are comparable to those used to measure performance of our broadcasting entities. We use this analysis as one of the key measures of operating efficiency, profitability and in our internal review. This measurement does not purport to represent cash provided by operating activities. Our statement of cash flows presents our cash activity in accordance with GAAP and our income statement presents our financial performance in accordance with GAAP. Our definitions of Digital Media Operating Income and Publishing Operating Income are not necessarily comparable to similarly titled measures reported by other companies.

We define EBITDA as net income before interest, taxes, depreciation, and amortization. We define Adjusted EBITDA as EBITDA before gains or losses on the disposition of assets, before changes in the estimated fair value of contingent earn-out consideration, before gains on bargain purchases, before the change in fair value of interest rate swaps, before impairments, before net miscellaneous income and expenses, before loss on early retirement of debt, before (gain) loss from discontinued operations and before non-cash compensation expense. EBITDA and Adjusted EBITDA are commonly used by the broadcast and media industry as important measures of performance and are used by investors and analysts who report on the industry to provide meaningful comparisons between broadcasters. EBITDA and Adjusted EBITDA are not measures of liquidity or of performance in accordance with GAAP and should be viewed as a supplement to and not a substitute for or superior to our results of operations and financial condition presented in accordance with GAAP. Our definitions of EBITDA and Adjusted EBITDA are not necessarily comparable to similarly titled measures reported by other companies.

For all non-GAAP financial measures, investors should consider the limitations associated with these metrics, including the potential lack of comparability of these measures from one company to another.

We use non-GAAP financial measures to evaluate financial performance, develop budgets, manage expenditures, and determine employee compensation. Our presentation of this additional information is not to be considered as a

substitute for or superior to the most directly comparable measures reported in accordance with GAAP.

## RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

In the tables below, we present a reconciliation of net broadcast revenue, the most comparable GAAP measure, to Same Station net broadcast revenue, and broadcast operating expenses, the most comparable GAAP measure to Same Station broadcast operating expense. We show our calculation of Station Operating Income and Same Station Operating Income, which is reconciled from net income, the most comparable GAAP measure in the table following our calculation of Digital Media Operating Income and Publishing Operating Income (Loss). Our presentation of these non-GAAP measures are not to be considered a substitute for or superior to the most directly comparable measures reported in accordance with GAAP.

|  | Three Months Ended September 30, 2017 |           | Three Months Ended September 30, 2018 |            |
|--|---------------------------------------|-----------|---------------------------------------|------------|
|  | 2017                                  | 2018      | 2017                                  | 2018       |
|  | <i>(Dollars in thousands)</i>         |           |                                       |            |
| <b>Reconciliation of Net Broadcast Revenue to Same Station Net Broadcast Revenue</b> |                                       |           |                                       |            |
| Net broadcast revenue  | \$ 48,424                             | \$ 48,812 | \$ 145,479                            | \$ 147,425 |
| Net broadcast revenue acquisitions   |                                       | (219)     |                                       | (649)      |
| Net broadcast revenue dispositions   | (814)                                 | (309)     | (1,108)                               | (540)      |
| Net broadcast revenue format change  | (717)                                 | (492)     | (2,028)                               | (1,354)    |
| Same Station net broadcast revenue   | \$ 46,893                             | \$ 47,792 | \$ 142,343                            | \$ 144,882 |

**Table of Contents****Reconciliation of Broadcast Operating Expenses To Same Station Broadcast Operating Expenses**

|                              |               |           |                  |            |                   |
|------------------------------|---------------|-----------|------------------|------------|-------------------|
| Broadcast operating expenses |               | \$ 37,040 | <b>\$ 37,158</b> | \$ 108,807 | <b>\$ 110,151</b> |
| Broadcast operating expenses | acquisitions  |           | <b>(377)</b>     |            | <b>(1,102)</b>    |
| Broadcast operating expenses | dispositions  | (1,084)   | <b>(468)</b>     | (1,653)    | <b>(700)</b>      |
| Broadcast operating expenses | format change | (895)     | <b>(626)</b>     | (2,272)    | <b>(1,968)</b>    |

|   |  |           |                  |            |                   |
|---|--|-----------|------------------|------------|-------------------|
| Same Station broadcast operating expenses |  | \$ 35,061 | <b>\$ 35,687</b> | \$ 104,882 | <b>\$ 106,381</b> |
|---|--|-----------|------------------|------------|-------------------|

**Reconciliation of Operating Income to Same Station Operating Income**

|                          |               |           |                  |           |                  |
|--------------------------|---------------|-----------|------------------|-----------|------------------|
| Station Operating Income |               | \$ 11,384 | <b>\$ 11,654</b> | \$ 36,672 | <b>\$ 37,274</b> |
| Station operating loss   | acquisitions  |           | <b>158</b>       |           | <b>453</b>       |
| Station operating loss   | dispositions  | 270       | <b>159</b>       | 545       | <b>160</b>       |
| Station operating loss   | format change | 178       | <b>134</b>       | 244       | <b>614</b>       |

|                                       |  |           |                  |           |                  |
|---------------------------------------|--|-----------|------------------|-----------|------------------|
| Same Station Station Operating Income |  | \$ 11,832 | <b>\$ 12,105</b> | \$ 37,461 | <b>\$ 38,501</b> |
|---------------------------------------|--|-----------|------------------|-----------|------------------|

In the table below, we present our calculations of Station Operating Income, Digital Media Operating Income and Publishing Operating Income. Our presentation of these non-GAAP performance indicators are not to be considered a substitute for or superior to the directly comparable measures reported in accordance with GAAP.

|  | Three Months Ended |      | Nine Months Ended |      |
|--|--------------------|------|-------------------|------|
|  | September 30,      |      | September 30,     |      |
|  | 2017               | 2018 | 2017              | 2018 |

(Dollars in thousands)

**Calculation of Station Operating Income, Digital Media Operating Income and Publishing Operating Income (Loss)**

|                                       |           |                  |            |                   |
|---------------------------------------|-----------|------------------|------------|-------------------|
| Net broadcast revenue                 | \$ 48,424 | <b>\$ 48,812</b> | \$ 145,479 | <b>\$ 147,425</b> |
| Less broadcast operating expenses     | (37,040)  | <b>(37,158)</b>  | (108,807)  | <b>(110,151)</b>  |
| Station Operating Income              | \$ 11,384 | <b>\$ 11,654</b> | \$ 36,672  | <b>\$ 37,274</b>  |
| Net digital media revenue             | \$ 10,446 | <b>\$ 10,397</b> | \$ 31,998  | <b>\$ 31,051</b>  |
| Less digital media operating expenses | (8,169)   | <b>(8,021)</b>   | (25,241)   | <b>(24,792)</b>   |
| Digital Media Operating Income        | \$ 2,277  | <b>\$ 2,376</b>  | \$ 6,757   | <b>\$ 6,259</b>   |
| Net publishing revenue                | \$ 6,563  | <b>\$ 6,319</b>  | \$ 19,048  | <b>\$ 17,119</b>  |
| Less publishing operating expenses    | (6,686)   | <b>(6,210)</b>   | (18,705)   | <b>(17,319)</b>   |
| Publishing Operating Income (Loss)    | \$ (123)  | <b>\$ 109</b>    | \$ 343     | <b>\$ (200)</b>   |

In the table below, we present a reconciliation of net income, the most directly comparable GAAP measure to Station Operating Income, Digital Media Operating Income and Publishing Operating Income (Loss). Our presentation of these non-GAAP performance indicators are not to be considered a substitute for or superior to the most directly comparable measures reported in accordance with GAAP.

|  | <b>Three Months<br/>Ended<br/>September 30,</b> |                  | <b>Nine Months Ended<br/>September 30,</b> |                  |
|--|---|------------------|--|------------------|
|  | 2017  | 2018             | 2017                                       | 2018             |
| <i>(Dollars in thousands)</i>  |   |                  |  |                  |
| <b>Reconciliation of Net Income (Loss) to Operating Income and Station Operating Income, Digital Media Operating Income and Publishing Operating Income (Loss)</b> |   |                  |  |                  |
| Net income (loss)  | \$ (46)   | \$ <b>1,767</b>  | \$ 2,286                                   | \$ <b>428</b>    |
| Plus provision for (benefit from) income taxes   | 170   | <b>4</b>         | 1,506                                      | <b>(692)</b>     |
| Plus net miscellaneous income and (expenses)   | 80  | <b>(1)</b>       | 80   | <b>12</b>        |
| Plus (gain) loss on early retirement of long-term debt   |   |                  | 2,775                                      | <b>(234)</b>     |
| Plus change in fair value of interest rate swap  |   |                  | (357)                                      |                  |
| Plus interest expense, net of capitalized interest   | 4,802   | <b>4,507</b>     | 12,156                                     | <b>13,779</b>    |
| Less interest income   | (1)   | <b>(2)</b>       | (3)  | <b>(4)</b>       |
| <b>Net operating income</b>  | <b>\$ 5,005</b>                                 | <b>\$ 6,275</b>  | <b>\$ 18,443</b>                           | <b>\$ 13,289</b> |
| Plus (gain) loss on the disposition of assets  | 95  | <b>(759)</b>     | (410)                                      | <b>4,400</b>     |
| Plus change in the estimated fair value of contingent earn-out consideration   | (12)  |                  | (54)                                       | <b>72</b>        |
| Plus impairment of indefinite-lived long-term assets other than goodwill   |   |                  | 19   |                  |
| Plus depreciation and amortization   | 4,217   | <b>4,636</b>     | 12,591                                     | <b>13,634</b>    |
| Plus unallocated corporate expenses  | 4,233   | <b>3,987</b>     | 13,183                                     | <b>11,938</b>    |
| <b>Combined Station Operating Income, Digital Media Operating Income and Publishing Operating Income (Loss)</b>  | <b>\$ 13,538</b>                                | <b>\$ 14,139</b> | <b>\$ 43,772</b>                           | <b>\$ 43,333</b> |
| Station Operating Income   | \$ 11,384                                       | <b>\$ 11,654</b> | \$ 36,672                                  | <b>\$ 37,274</b> |
| Digital Media Operating Income   | 2,277   | <b>2,376</b>     | 6,757                                      | <b>6,259</b>     |
| Publishing Operating Income (Loss)   | (123)   | <b>109</b>       | 343  | <b>(200)</b>     |
|  | <b>\$ 13,538</b>                                | <b>\$ 14,139</b> | <b>\$ 43,772</b>                           | <b>\$ 43,333</b> |



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In the table below, we present a reconciliation of Adjusted EBITDA to EBITDA to Net Income (Loss), the most directly comparable GAAP measure. EBITDA and Adjusted EBITDA are non-GAAP financial performance measures that are not to be considered a substitute for or superior to the most directly comparable measures reported in accordance with GAAP.

|  | <b>Three Months Ended</b>     |                  | <b>Nine Months Ended</b> |                  |
|--|-------------------------------|------------------|--------------------------|------------------|
|  | <b>September 30,</b>          |                  | <b>September 30,</b>     |                  |
|  | 2017                          | 2018             | 2017                     | 2018             |
|  | <i>(Dollars in thousands)</i> |                  |                          |                  |
| <b>Reconciliation of Adjusted EBITDA to EBITDA to Net Income</b>             |                               |                  |                          |                  |
| Net income (loss)  | \$ (46)                       | \$ 1,207         | \$ 2,286                 | \$ (132)         |
| Plus interest expense, net of capitalized interest                           | 4,802                         | 4,507            | 12,156                   | 13,779           |
| Plus provision for (benefit from) income taxes                               | 170                           | 564              | 1,506                    | (132)            |
| Plus depreciation and amortization   | 4,217                         | 4,636            | 12,591                   | 13,634           |
| Less interest income   | (1)                           | (2)              | (3)                      | (4)              |
| <b>EBITDA</b>  | <b>\$ 9,142</b>               | <b>\$ 10,912</b> | <b>\$ 28,536</b>         | <b>\$ 27,145</b> |
| Plus (gain) loss on the disposition of assets                                | 95                            | (759)            | (410)                    | 4,400            |
| Plus change in the estimated fair value of contingent earn-out consideration | (12)                          |                  | (54)                     | 72               |
| Plus impairment of indefinite-lived long-term assets other than goodwill     |                               |                  | 19                       |                  |
| Plus changes the fair value of interest rate swap                            |                               |                  | (357)                    |                  |
| Plus net miscellaneous income and expenses                                   | 80                            | (1)              | 80                       | 12               |
| Plus (gain) loss on early retirement of long-term debt                       |                               |                  | 2,775                    | (234)            |
| Plus non-cash stock-based compensation                                       | 268                           | 191              | 1,693                    | 363              |
| <b>Adjusted EBITDA</b>   | <b>\$ 9,573</b>               | <b>\$ 10,343</b> | <b>\$ 32,282</b>         | <b>\$ 31,758</b> |

**CRITICAL ACCOUNTING POLICIES, JUDGMENTS AND ESTIMATES**

The discussion and analysis of our financial condition and results of operations are based upon our Condensed Consolidated Financial Statements, which have been prepared in accordance with GAAP. The preparation of these financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. We evaluate our estimates on an ongoing basis. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

Significant areas for which management uses estimates include:

revenue recognition,

asset impairments, including broadcasting licenses, goodwill and other indefinite-lived intangible assets;

probabilities associated with the potential for contingent earn-out consideration;

fair value measurements;

contingency reserves;

allowance for doubtful accounts;

sales returns and allowances;

barter transactions;

inventory reserves;

reserves for royalty advances;

fair value of equity awards;

self-insurance reserves;

estimated lives for tangible and intangible assets;

income tax valuation allowances; and

uncertain tax positions.

These estimates require the use of judgment as future events and the effect of these events cannot be predicted with certainty. The estimates will change as new events occur, as more experience is acquired and as more information is obtained. We evaluate and update our assumptions and estimates on an ongoing basis and we may consult outside experts to assist as considered necessary.

We believe the following accounting policies and the related judgments and estimates are critical accounting policies that affect the preparation of our Condensed Consolidated Financial Statements.



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**Table of Contents*****Revenue Recognition***

Significant management judgments and estimates must be made in connection with determining the amount of revenue to be recognized in any accounting period. We must assesses the promises within each sales contract to determine if they are distinct performance obligations. Once the performance obligation(s) are determined, the transaction price is allocated to the performance obligation(s) based on a relative standalone selling price basis. If a sales contract contains a single performance obligation, the entire transaction price is allocated to the single performance obligation. Contracts that contain multiple performance obligations require an allocation of the transaction price to each performance obligation based on a relative standalone selling price. If the stand-alone selling price is not determinable, an estimate is used.

A growing source of revenue is generated from digital product offerings, which allow for enhanced audience interaction and participation, and integrated digital advertising solutions. When offering digital products, another party may be involved in providing the goods or services that make up a performance obligation to the customer. These include the use of third-party websites for social media campaigns. We must evaluate if we are the principal or agent in order to determine if revenue should be reported gross as principal or net as agent. In this evaluation, we consider if we obtain control of the specified goods or services before they are transferred to our customer, as well as other indicators such as the party primarily responsible for fulfillment, inventory risk, and discretion in establishing price. The determination of whether we control a specified good or service immediately prior to the good or service being transferred requires us to make reasonable judgments on the nature of each agreement. We have determined that we are acting as principal when we manage all aspects of a social media campaign, including reviewing and approving target audiences, monitoring actual results and making modifications as needed and when we are responsible for delivering campaign results to our customers regardless of the use of a third-party or parties.

***Trade and Barter Transactions***

In broadcasting, trade or barter agreements are commonly used to reduce cash expenses by exchanging advertising time for goods or services. We may enter barter agreements to exchange air time or digital advertising for goods or services that can be used in our business or that can be sold to our audience under Listener Purchase Programs. The terms of these barter agreements permit us to preempt the barter air time or digital campaign in favor of customers who purchase the air time or digital campaign for cash. The value of these non-cash exchanges is included in revenue in an amount equal to the fair value of the goods or services we receive. Each transaction must be reviewed to determine that the products, supplies and/or services we receive have economic substance, or value to us. We record barter operating expenses upon receipt and usage of the products, supplies and services, as applicable. We record barter revenue as advertising spots or digital campaigns are delivered, which represents the point in time that control is transferred to the customer thereby completing our performance obligation. Barter revenue is recorded on a gross basis unless an agency represents the programmer, in which case, revenue is reported net of the commission retained by the agency.

***Goodwill, Broadcast Licenses and Other Indefinite-Lived Intangible Assets***

We have accounted for acquisitions for which a significant amount of the purchase price was allocated to broadcast licenses and goodwill. Approximately 71% of our total assets at September 30, 2018 consisted of indefinite-lived intangible assets including broadcast licenses, goodwill and mastheads. The value of these indefinite-lived intangible assets depends significantly upon the operating results of our businesses. We do not amortize goodwill or other indefinite-lived intangible assets, but rather test for impairment at least annually or more frequently if events or circumstances indicate that an asset may be impaired. We perform our annual impairment testing during the fourth quarter of each year, which coincides with our budget and planning process for the upcoming year.

We believe that our estimate of the value of our broadcast licenses, mastheads, and goodwill is a critical accounting estimate as the value is significant in relation to our total assets, and our estimates incorporate variables and assumptions that are based on experiences and judgment about future operating performance of our markets and business segments. We did not find reconciliation to our current market capitalization meaningful in the determination of our enterprise value given current factors that impact our market capitalization, including but not limited to: limited trading volume, the impact of our publishing segment operating losses and the significant voting control of our Chairman and Chief Executive Officer.

The fair value measurements for our indefinite-lived intangible assets use significant unobservable inputs that reflect our own assumptions about the estimates that market participants would use in measuring fair value including assumptions about risk. If actual future results are less favorable than the assumptions and estimates we used, we are subject to future impairment charges, the amount of which may be material. The fair value measurements for our indefinite-lived intangible assets use significant unobservable inputs that reflect our own assumptions about the estimates that market participants would use in measuring fair value including assumptions about risk. The unobservable inputs are defined in FASB ASC Topic 820, *Fair Value Measurements and Disclosures* as Level 3 inputs discussed in detail in Note 16.

We are permitted to perform a qualitative assessment as to whether it is more likely than not that an indefinite-lived intangible asset is impaired. This qualitative assessment requires significant judgment in considering events and circumstances that may affect the estimated fair value of our indefinite-lived intangible assets and requires that we weigh these events and circumstances by what we believe to be the strongest to weakest indicator of potential impairment. If it is more likely than not that an impairment exists, we are required to perform a quantitative analysis to estimate the fair value of the assets.

ASU 2012-02 provides examples of events and circumstances that could affect the estimated fair value of indefinite-lived intangible assets; however, the examples are not all-inclusive and are not by themselves indicators of impairment. We consider these events and circumstances, as well as other external and internal considerations. Our analysis includes the following events and circumstances, which are presented in the order of what we believe to be the strongest to weakest indicators of impairment:

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- (1) the difference between any recent fair value calculations and the carrying value;
- (2) financial performance, such as station operating income, including performance as compared to projected results used in prior estimates of fair value;
- (3) macroeconomic economic conditions, including limitations on accessing capital that could affect the discount rates used in prior estimates of fair value;
- (4) industry and market considerations such as a declines in market-dependent multiples or metrics, a change in demand, competition, or other economic factors;
- (5) operating cost factors, such as increases in labor, that could have a negative effect on future expected earnings and cash flows;
- (6) legal, regulatory, contractual, political, business, or other factors;
- (7) other relevant entity-specific events such as changes in management or customers; and
- (8) any changes to the carrying amount of the indefinite-lived intangible asset.

If the results of our qualitative assessment indicate that the fair value of a reporting unit is less than its carrying value, we engage an independent third-party appraisal and valuation firm to assist us with determining the enterprise value as part of our quantitative review.

When performing a quantitative review of broadcast licenses, we estimate the fair value of each market cluster using the Greenfield Method, a form of the income approach. The premise of the Greenfield Method is that the value of an FCC license is equivalent to a hypothetical start-up in which the only asset owned by the station as of the valuation date is the FCC license. This approach eliminates factors that are unique to the operation of the station, including its format and historical financial performance. The method then assumes the entity has to purchase, build, or rent all of the other assets needed to operate a comparable station to the one in which the FCC license is being utilized as of the valuation date. Cash flows are estimated and netted against all start-up costs, expenses and investments necessary to achieve a normalized and mature state of operations, thus reflecting only the cash flows directly attributable to the FCC License. A multi-year discounted cash flow approach is then used to determine the net present value of these cash flows to derive an indication of fair value. For cash flows beyond the projection period, a terminal value is calculated using the Gordon constant growth model and long-term industry growth rate assumptions based on long-term industry growth and Gross Domestic Product ( GDP ) inflation rates.

The primary assumptions used in the Greenfield Method are:

- (1) gross operating revenue in the station's designated market area;

- (2) normalized market share;
- (3) normalized profit margin;
- (4) duration of the ramp-up period to reach normalized operations, (which was assumed to be three years),
- (5) estimated start-up costs (based on market size);
- (6) ongoing replacement costs of fixed assets and working capital;
- (7) the calculations of yearly net free cash flows to invested capital; and
- (8) amortization of the intangible asset, or the broadcast license.

When performing our annual impairment testing for goodwill, the fair value of each applicable accounting unit is estimated using a discounted cash flow analysis, which is a form of the income approach. The discounted cash flow analysis utilizes a five to seven year projection period to derive operating cash flow projections from a market participant view. We make certain assumptions regarding future revenue growth based on industry market data, historical performance and our expected future performance. We also make assumptions regarding working capital requirements and ongoing capital expenditures for fixed assets. Future net free cash flows are calculated on a debt free basis and discounted to present value using a risk adjusted discount rate. The terminal year value is calculated using the Gordon constant growth method and long-term growth rate assumptions based on long-term industry growth and GDP inflation rates. The resulting fair value estimates, net of any interest bearing debt, are compared to the carrying value of each reporting unit's net assets.

When performing a quantitative analysis to estimate the fair value of mastheads, the Relief from Royalty method is used. The Relief from Royalty method estimates the fair value of mastheads through use of a discounted cash flow model that incorporates a hypothetical royalty rate that a third-party owner would be willing to pay in lieu of owning the asset. The royalty rate is based on observed royalty rates for comparable assets as of the measurement date. We adjust the selected royalty rate to account for a percentage of the royalty fee that could be attributed to the use of other intangibles, such as goodwill, time in existence, trade secrets and industry expertise. The adjusted royalty rate represents the royalty fee remaining that could be attributed to the use of the masthead only.

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If the results of our analysis indicate that the fair value of a reporting unit is less than its carrying value, an impairment is recorded equal to the amount by which the carrying value exceeds the estimated fair value.

We believe we have made reasonable estimates and assumptions to calculate the estimated fair value of our indefinite-lived intangible assets, however, these estimates and assumptions are highly judgmental in nature. Actual results can be materially different from estimates and assumptions. If actual market conditions are less favorable than those projected by the industry or by us, or if events occur or circumstances change that would reduce the estimated fair value of our indefinite-lived intangible assets below the amounts reflected on our balance sheet, we may recognize future impairment charges, the amount of which may be material.

***Sensitivity of Key Broadcasting Licenses, Goodwill and Other Indefinite-Lived Intangible Assets Assumptions***

When estimating the fair value of our broadcasting licenses and goodwill, we make assumptions regarding revenue growth rates, operating cash flow margins and discount rates. These assumptions require substantial judgment, and actual rates and margins may differ materially. We prepared a sensitivity analysis of these assumptions and the hypothetical non-cash impairment charge that would have resulted if our estimated discount rate were increased.

***Impairment of Long-Lived Assets***

We account for property and equipment in accordance with FASB ASC Topic 360-10, *Property, Plant and Equipment*. We periodically review our long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be fully recoverable. In accordance with authoritative guidance for impairment of long-lived assets, we must estimate the fair value of assets when events or circumstances indicate that they may be impaired. The fair value measurements for our long-lived assets use significant observable inputs that reflect our own assumptions about the estimates that market participants would use in measuring fair value including assumptions about risk. If actual future results are less favorable than the assumptions and estimates we used, we are subject to future impairment charges, the amount of which may be material.

We believe we have made reasonable estimates and assumptions to calculate the estimated fair value of our long-lived assets, however, these estimates and assumptions are highly judgmental in nature. Actual results can be materially different from estimates and assumptions. If actual market conditions are less favorable than those projected by the industry or by us, or if events occur or circumstances change that would reduce the estimated fair value of long-lived assets below the amounts reflected on our balance sheet, we may recognize future impairment charges, the amount of which may be material.

***Business Acquisitions***

We account for business acquisitions in accordance with the acquisition method of accounting as specified in FASB ASC Topic 805 *Business Combinations*. The total acquisition consideration is allocated to assets acquired and liabilities assumed based on their estimated fair values as of the date of the transaction. Estimates of the fair value include discounted estimated cash flows to be generated by the assets and their expected useful lives based on historical experience, market trends and any synergies believed to be achieved from the acquisition. The excess of consideration paid over the estimated fair values of the net assets acquired is recorded as goodwill and any excess of fair value of the net assets acquired over the consideration paid is recorded as a gain on bargain purchase. Prior to recording a gain, the acquiring entity must reassess whether all acquired assets and assumed liabilities have been identified and recognized and perform re-measurements to verify that the consideration paid, assets acquired, and liabilities assumed have been properly valued.



Acquisitions may include contingent earn-out consideration, the fair value of which is estimated as of the acquisition date as the present value of the expected contingent payments as determined using weighted probabilities of the payment amounts.

A majority of our radio station acquisitions have consisted primarily of the FCC licenses to broadcast in a particular market. We often do not acquire the existing format, or we change the format upon acquisition when we find it beneficial. As a result, a substantial portion of the purchase price for the assets of a radio station is allocated to the broadcast license. Under ASU 2017-01, that was effective on January 1, 2018, a fewer number of our radio station acquisitions will qualify as business acquisitions and instead be accounted for as asset purchases. Asset purchases are recognized based on their cost to acquire, including transaction costs. The cost to acquire an asset group is allocated to the individual assets acquired based on their relative fair value with no goodwill recognized.

We may retain a third-party appraiser to estimate the fair value of the acquired net assets as of the acquisition date. As part of the valuation and appraisal process, the third-party appraiser prepares a report assigning estimated fair values to the various asset categories in our financial statements. These fair value estimates are subjective in nature and require careful consideration and judgment. Management reviews the third-party reports for reasonableness of the assigned values. We believe that the purchase price allocations represent the appropriate estimated fair value of the assets acquired and we have not had to modify our purchase price allocations.

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We estimate the economic life of each tangible and intangible asset acquired to determine the period of time in which the asset should be depreciated or amortized. A considerable amount of judgment is required in assessing the economic life of each asset. We consider our own experience with similar assets, industry trends, market conditions and the age of the property at the time of our acquisition to estimate the economic life of each asset. If the financial condition of the assets were to deteriorate, the resulting change in life or impairment of the asset could cause a material impact and volatility in our operating results. To date, we have not experienced changes in the economic life established for each major category of our assets.

***Contingent Earn-Out Consideration***

Our acquisitions often include contingent earn-out consideration as part of the purchase price. The fair value of the contingent earn-out consideration is estimated as of the acquisition date based on the present value of the contingent payments expected to be made using a weighted probability of possible payments. The unobservable inputs used in the determination of the fair value of the contingent earn-out consideration include our own assumptions about the likelihood of payment based on the established benchmarks and discount rates based on our internal rate of return analysis. The fair value measurements includes inputs that are Level 3 measurement as discussed in Note 16 in the notes of our Condensed Consolidated Financial Statements contained in Part 1 in this quarterly report on Form 10-Q .

We review the probabilities of possible future payments to the estimated fair value of any contingent earn-out consideration on a quarterly basis over the earn-out period. Actual results are compared to the estimates and probabilities of achievement used in our forecasts. Should actual results increase or decrease as compared to the assumption used in our analysis, the fair value of the contingent earn-out consideration obligations will increase or decrease, up to the contracted limit, as applicable. Changes in the fair value of the contingent earn-out consideration could cause a material impact and volatility in our operating results. During the nine month period ended September 30, 2018, we recognized a net increase of \$72,000 to our estimated contingent earn-out liabilities as compared to a net decrease to our estimated contingent earn-out liabilities of \$54,000 for the same period of the prior year. The changes in our estimates reflect volatility from variables, such as revenue growth, page views and session time as discussed in Note 5 Contingent Earn-Out Consideration in the notes to our Condensed Consolidated Financial Statements contained in Part 1 of this quarterly report on Form 10-Q.

We believe that we have used reasonable estimates and assumptions to calculate the estimated fair value of all remaining contingent earn-out consideration however, these estimates and assumptions are highly judgmental in nature. Actual results can be materially different from estimates and assumptions.

***Fair Value Measurements***

FASB ASC Topic 820, *Fair Value Measurements and Disclosures* established a single definition of fair value in generally accepted accounting principles and requires expanded disclosure requirements about fair value measurements. The provision applies to other accounting pronouncements that require or permit fair value measurements. This includes applying the fair value concept to (i) nonfinancial assets and liabilities initially measured at fair value in business combinations; (ii) reporting units or nonfinancial assets and liabilities measured at fair value in conjunction with goodwill impairment testing; (iii) other nonfinancial assets measured at fair value in conjunction with impairment assessments; and (iv) asset retirement obligations initially measured at fair value.

The fair value provisions include guidance on how to estimate the fair value of assets and liabilities in the current economic environment and reemphasize that the objective of a fair value measurement remains an exit price. If we were to conclude that there has been a significant decrease in the volume and level of activity of the asset or liability in relation to normal market activities, quoted market values may not be representative of fair value and we may

conclude that a change in valuation technique or the use of multiple valuation techniques may be appropriate.

The degree of judgment utilized in measuring the fair value of financial instruments generally correlates to the level of pricing observability. Pricing observability is affected by a number of factors, including the type of financial instrument, whether the financial instrument is new to the market, and the characteristics specific to the transaction. Financial instruments with readily available active quoted prices or for which fair value can be measured from actively quoted prices generally will have a higher degree of pricing observability and a lesser degree of judgment utilized in measuring fair value. Conversely, financial instruments rarely traded or not quoted will generally have less (or no) pricing observability and a higher degree of judgment utilized in measuring fair value.

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FASB ASC Topic 820 established a hierarchical disclosure framework associated with the level of pricing observability utilized in measuring fair value. This framework defined three levels of inputs to the fair value measurement process and requires that each fair value measurement be assigned to a level corresponding to the lowest level input that is significant to the fair value measurement in its entirety. The three broad levels of inputs defined by the FASB ASC Topic 820 hierarchy are as follows:

**Level 1 Inputs** quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date;

**Level 2 Inputs** inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. If the asset or liability has a specified (contractual) term, a Level 2 input must be observable for substantially the full term of the asset or liability; and

**Level 3 Inputs** unobservable inputs for the asset or liability. These unobservable inputs reflect the entity's own assumptions about the assumptions that market participants would use in pricing the asset or liability, and are developed based on the best information available in the circumstances (which might include the reporting entity's own data).

We believe that we have used reasonable estimates and assumptions to calculate the estimated fair value of our financial assets as discussed in Note 16 in the notes to our Condensed Consolidated Financial Statements contained in Part 1 of this quarterly report on Form 10-Q.

## ***Contingency Reserves***

In the ordinary course of business, we are involved in various legal proceedings, lawsuits, arbitration and other claims that are complex in nature and have outcomes that are difficult to predict. Consequently, we are unable to ascertain the ultimate aggregate amount of monetary liability or the financial impact with respect to these matters. Certain of these proceedings are discussed in Note 18, Commitments and Contingencies, contained in our Condensed Consolidated Financial Statements.

We record contingency reserves to the extent we conclude that it is probable that a liability has been incurred and the amount of the related loss can be reasonably estimated. The establishment of the reserve is based on a review of all relevant factors, the advice of legal counsel, and the subjective judgment of management. The reserves we have recorded to date have not been material to our consolidated financial position, results of operations or cash flows. We believe that our estimates and assumptions are reasonable and that our reserves are accurately reflected.

While we believe that the final resolution of any known matters, individually and in the aggregate, will not have a material adverse effect upon our consolidated financial position, results of operations or cash flows, it is possible that we could incur additional losses. We maintain insurance that may provide coverage for such matters. Future claims against us, whether meritorious or not, could have a material adverse effect upon our consolidated financial position, results of operations or cash flows, including losses due to costly litigation and losses due to matters that require significant amounts of management time that can result in the diversion of significant operational resources.

## ***Allowance for Doubtful Accounts***

We evaluate the balance reserved in our allowance for doubtful accounts on a quarterly basis based on our historical collection experience, the age of the receivables, specific customer information and current economic conditions. Past due balances are generally not written-off until all of our collection efforts have been unsuccessful, including use of a collections agency. A considerable amount of judgment is required in assessing the likelihood of ultimate realization of these receivables, including the current creditworthiness of each customer. If the financial condition of our customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required. We have not modified our estimate methodology and we have not historically recognized significant losses from changes in our estimates. We believe that our estimates and assumptions are reasonable and that our reserves are accurately reflected.

#### ***Sales Returns and Allowances***

We provide for estimated returns for products sold with the right of return, primarily book sales associated with Regnery Publishing and nutritional products sold through our wellness division. We record an estimate of these product returns as a reduction of revenue in the period of the sale. Our estimates are based upon historical sales returns, the amount of current period sales, economic trends and any changes in customer demand and acceptance of our products. We regularly monitor actual performance to estimated return rates and make adjustments as necessary. Estimated return rates utilized for establishing estimated returns reserves have approximated actual returns experience. However, actual returns may differ significantly, either favorably or unfavorably, from these estimates if factors such as the historical data we used to calculate these estimates do not properly reflect future returns or as a result of changes in economic conditions of the customer and/or the market. We have not modified our estimate methodology and we have not historically recognized significant losses from changes in our estimates. We believe that our estimates and assumptions are reasonable and that our reserves are accurately reflected.

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**Table of Contents*****Barter Transactions***

We may provide broadcast time or digital advertising placement to customers in exchange for certain products, supplies or services. The terms of these exchanges generally permit for the preemption of such broadcast time or digital placements in favor of customers who purchase these items for cash. We include the value of such exchanges in net revenues and operating expenses. We record barter revenue as it is earned, typically when the broadcast time is used or the digital advertisement is delivered. We record barter expense equal to the estimated fair value of the goods or services received upon receipt or usage of the items as applicable. The value recorded for barter revenue and barter expense is based upon management's estimate of the fair value of the products, supplies or services received. We believe that our estimates and assumptions are reasonable and that our barter revenue and barter expense are accurately reflected.

***Inventory Reserves***

Inventories consist of finished goods, including published books and wellness products. Inventory is recorded at the lower of cost or net realizable value as determined on a First-In First-Out ( FIFO ) cost method. We reviewed historical data associated with book and wellness product inventories held by Regnery Publishing and our e-commerce wellness entities, as well as our own experiences to estimate the fair value of inventory on hand. Our analysis includes a review of actual sales returns, our allowances, royalty reserves, overall economic conditions and product demand. We record a provision to expense the balance of unsold inventory that we believe to be unrecoverable. We regularly monitor actual performance to our estimates and make adjustments as necessary. Estimated inventory reserves may be adjusted, either favorably or unfavorably, if factors such as the historical data we used to calculate these estimates do not properly reflect future returns or as a result of changes in economic conditions of the customer and/or the market. We have not modified our estimate methodology and we have not historically recognized significant losses from changes in our estimates. We believe that our estimates and assumptions are reasonable and that our reserves are accurately reflected.

***Reserves for Royalty Advances***

Royalties due to book authors are paid in advance and capitalized. Royalties are expensed as the related book revenues are earned or when we determine that future recovery of the royalty is not likely. We reviewed historical data associated with royalty advances, earnings and recoverability based on actual results of Regnery Publishing. Historically, the longer the unearned portion of an advance remains outstanding, the less likely it is that we will recover the advance through the sale of the book. We apply this historical experience to outstanding royalty advances to estimate the likelihood of recovery. A provision was established to expense the balance of any unearned advance which we believe is not recoverable. Our analysis also considers other discrete factors, such as death of an author, any decision to not pursue publication of a title, poor market demand or other relevant factors. We have not modified our estimate methodology and we have not historically recognized significant losses from changes in our estimates. We believe that our estimates and assumptions are reasonable and that our reserves are accurately reflected.

***Fair Value of Equity Awards***

We account for stock-based compensation under the provisions of FASB ASC Topic 718, *Compensation - Stock Compensation*. We record equity awards with stock-based compensation measured at the fair value of the award as of the grant date. We determine the fair value of each award using the Black-Scholes valuation model that requires the input of highly subjective assumptions, including the expected stock price volatility and expected term of the award granted. The exercise price for each award is equal to or greater than the closing market price of Salem Media Group, Inc. common stock as of the date of the award. We use the straight-line attribution method to recognize share-based

compensation costs over the expected service period of the award. Upon exercise, cancellation, forfeiture, or expiration of the award, deferred tax assets for awards with multiple vesting dates are eliminated for each vesting period on a first-in, first-out basis as if each vesting period was a separate award. We have not modified our estimates or assumptions used in our valuation model. We believe that our estimates and assumptions are reasonable and that our stock based compensation is accurately reflected in our results of operations.

***Partial Self-Insurance on Employee Health Plan***

We provide health insurance benefits to eligible employees under a self-insured plan whereby we pay actual medical claims subject to certain stop loss limits. We record self-insurance liabilities based on actual claims filed and an estimate of those claims incurred but not reported. Our estimates are based on historical data and probabilities. Any projection of losses concerning our liability is subject to a high degree of variability. Among the causes of this variability are unpredictable external factors such as future inflation rates, changes in severity, benefit level changes, medical costs and claim settlement patterns. Should the actual amount of claims increase or decrease beyond what was anticipated, we may adjust our future reserves. Our self-insurance liability was \$0.8 million and \$0.7 million at September 30, 2018 and December 31, 2017, respectively. We have not modified our estimate methodology and we have not historically recognized significant losses from changes in our estimates.

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**Table of Contents*****Income Tax Valuation Allowances (Deferred Taxes)***

In preparing our condensed consolidated financial statements, we estimate our income tax liability in each of the jurisdictions in which we operate by estimating our actual current tax exposure and assessing temporary differences resulting from differing treatment of items for tax and financial statement purposes. Our judgments, assumptions and estimates relative to the current provision for income tax take into account current tax laws, our interpretation of current tax laws and possible outcomes of audits conducted by tax authorities. Reserves for income taxes to address potential exposures involving tax positions that could be challenged by tax authorities are established if necessary. Although we believe our judgments, assumptions and estimates are reasonable, changes in tax laws or our interpretation of tax laws and the resolution of any future tax audits could significantly impact the amounts provided for income taxes in our condensed consolidated financial statements.

We calculate our current and deferred tax provisions based on estimates and assumptions that could differ from the actual results reflected in income tax returns filed during the subsequent year. Adjustments based on filed returns are generally recorded in the period when the tax returns are filed and the tax implications are known. Tax law and rate changes are reflected in the income tax provision in the period in which such changes are enacted.

We record a valuation allowance to reduce our deferred tax assets to the amount that is more likely than not to be realized. We consider all available evidence, both positive and negative, including historical levels of income, expectations and risks associated with estimates of future taxable income and ongoing prudent and feasible tax planning strategies in assessing the need for a valuation allowance. In the event we were to determine that we would not be able to realize all or part of our net deferred tax assets in the future, an adjustment to the deferred tax assets would be charged to earnings in the period in which we make such a determination. Likewise, if we later determine that it is more likely than not that the net deferred tax assets would be realized, we would reverse the applicable portion of the previously provided valuation allowance.

For financial reporting purposes, we recorded a valuation allowance of \$6.2 million as of September 30, 2018 and December 31, 2017 to offset \$6.0 million of the deferred tax assets related to the state net operating loss carryforwards and \$0.2 million associated with asset impairments.

***Income Taxes and Uncertain Tax Positions***

We are subject to audit and review by various taxing jurisdictions. We may recognize liabilities on our financial statements for positions taken on uncertain tax positions. When tax returns are filed, it is highly certain that some positions taken would be sustained upon examination by the taxing authorities, while others may be subject to uncertainty about the merits of the position taken or the amount of the position that would be ultimately sustained. Such positions are deemed to be unrecognized tax benefits and a corresponding liability is established on the balance sheet. It is inherently difficult and subjective to estimate such amounts, as this requires us to make estimates based on the various possible outcomes. The benefit of a tax position is recognized in the financial statements in the period during which, based on all available evidence, we believe it is more likely than not that the position will be sustained upon examination, including the resolution of appeals or litigation processes, if any.

We review and reevaluate uncertain tax positions on a quarterly basis. Changes in assumptions may result in the recognition of a tax benefit or an additional charge to the tax provision. During the nine month period ended September 30, 2018, we did not recognize liabilities associated with uncertain tax positions. Accordingly, we have no liabilities for uncertain tax positions recorded at September 30, 2018. Our evaluation was performed for all tax years that remain subject to examination, which range from 2013 through 2017. There is currently one tax examination in process. The City of New York began their audit of Salem's 2013 and 2014 tax filings. We do not anticipate any



material or significant results from the audit.

## **LIQUIDITY AND CAPITAL RESOURCES**

Our principal sources of funds have been operating cash flow, borrowings under credit facilities and proceeds from the sale of selected assets or businesses. We have historically funded, and will continue to fund, expenditures for operations, administrative expenses, and capital expenditures from these sources. We have historically financed acquisitions through borrowings, including borrowings under credit facilities and, to a lesser extent, from operating cash flow and from proceeds on selected asset dispositions. We expect to fund future acquisitions from cash on hand, borrowings under our credit facilities, operating cash flow and possibly through the sale of income-producing assets or proceeds from debt and equity offerings. We have assessed the current and expected economic outlook and our current and expected needs for funds and we believe that the borrowing capacity under our current credit facilities allows us to meet our ongoing operating requirements, fund capital expenditures and satisfy our debt service requirements for at least the next twelve months.

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Generally, we keep our balance of cash and cash equivalents low to focus on reducing our overall debt. Our ABL Facility automatically covers any shortfalls in operating cash flows such that we are not required to have cash balances on hand. Our cash and cash equivalents increased to \$17,000 as of September 30, 2018 as compared to \$3,000 at December 31, 2017. Working capital decreased \$10.3 million to a negative working capital of \$5.7 million at September 30, 2018 compared to \$4.6 million at December 31, 2017. The \$10.3 million decrease in working capital includes a \$1.1 million increase in the outstanding balance on the ABL Facility, a \$6.5 million increase in accounts payable and accrued expenses and a \$4.1 million increase in accrued interest. The increase in accounts payable and accrued expenses includes a \$2.8 million increase in the book overdraft, a \$1.9 million increase in accrued compensation and related expenses, a \$0.3 million increase in accrued music license fees, a \$0.2 million increase in accrued legal fees and a \$0.2 million increase in deferred payments and the estimated fair value of contingent earn-out consideration on acquisitions. The \$4.1 million increase in accrued interest reflects the semi-annual interest payment on the Notes that is due in December 2018 that had been paid as of the December 2017 reporting period.

**Operating Cash Flows**

Our largest source of operating cash inflows are receipts from customers in exchange for advertising and programming. Other sources of operating cash inflows include receipts from customers for digital downloads and streaming, book sales, subscriptions, self-publishing fees, ticket sales, sponsorships, and vendor promotions. A majority of our operating cash outflows consist of payments to employees, such as salaries and benefits, and vendor payments under facility and tower leases, talent agreements, inventory purchases and recurring services such as utilities and music license fees. Our operating cash flows are subject to factors such as fluctuations in preferred advertising media and changes in demand caused by shifts in population, station listenership, demographics, and audience tastes. In addition, our operating cash flows may be affected if our customers are unable to pay, delay payment of amounts owed to us, or if we experience reductions in revenue, or increases in costs and expenses.

Net cash provided by operating activities during the nine month period ended September 30, 2018 decreased by \$5.0 million to \$20.2 million compared to \$25.2 million during the same period of the prior year. The decrease in cash provided by operating activities includes the impact of the following items:

We had a net loss of \$0.1 million compared to net income of \$2.3 million for the same period of the prior year;

Net accounts receivable increased \$2.5 million due to a change in our Regnery Publishing distributor arrangement under which there is a six month hold back on payment pending the processing of returns;

Unbilled revenue decreased \$0.1 million;

Our Days Sales Outstanding, or the average number of days to collect cash from the date of sale, increased to 68 days at September 30, 2018 compared to 66 days at September 30, 2017;

Net accounts payable and accrued expenses increased \$10.6 million to \$30.5 million for the nine month period ended September 30, 2018 compared to an increase of \$4.0 million to \$29.8 million for the same

period of the prior year due to our \$2.8 million book overdraft, accrued compensation and related expenses of \$1.9 million, accrued music license fees of \$0.3 million, accrued legal fees of \$0.2 million and \$0.2 million of deferred payments and the estimated fair value of contingent earn-out consideration on acquisitions, and

Net inventories on hand increased \$0.2 million to \$0.9 million at September 30, 2018 compared to an increase of \$0.1 million to \$0.8 million for the same period of the prior year.

### **Investing Cash Flows**

Our primary source of investing cash inflows includes proceeds from the disposition of assets or businesses. Our investing cash outflows include cash payments made to acquire businesses, to acquire property and equipment and to acquire intangible assets such as domain names. While our focus continues to be on deleveraging the company, we remain committed to explore and pursue strategic acquisitions.

In recent years, our acquisition agreements have contained contingent earn-out arrangements that are payable in the future based on the achievement of predefined operating results. We believe that these contingent earn-out arrangements provide some degree of protection with regard to our cash outflows should these acquisitions not meet our operational expectations.

We plan to fund future purchases and any acquisitions from cash on hand, operating cash flow or our credit facilities.

We undertake projects from time to time to upgrade our radio station technical facilities and/or FCC broadcast licenses, expand our digital and web-based offerings, improve our facilities and upgrade our computer infrastructures. The nature and timing of these upgrades and expenditures can be delayed or scaled back at the discretion of management. Based on our current plans, we expect to incur additional capital expenditures of approximately \$1.7 million during the remainder of 2018.

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Net cash used in investing activities during the nine month period ended September 30, 2018 decreased \$0.5 million to \$9.3 million compared to \$9.8 million during the same period of the prior year. The decrease in cash used for investing activities includes:

Cash paid for acquisitions increased \$7.5 million to \$10.9 million compared to \$3.4 million during the same period of the prior year;

Cash paid for capital expenditures decreased \$0.3 million to \$6.5 million compared to \$6.8 million during the same period of the prior year; and

We received \$8.5 million proceeds for the sale of radio station WQVN-AM (formerly WKAT-AM) in Miami, Florida, radio station KGBI-FM in Omaha, Nebraska, radio station WBIX-AM in Boston, Massachusetts and the sale of land in Covina, California.

## **Financing Cash Flows**

Financing cash inflows include borrowings under our credit facilities and any proceeds from the exercise of stock options issued under our stock incentive plan. Financing cash outflows include repayments of our credit facilities, the payment of equity distributions and payments of amounts due under deferred installments and contingency earn-out consideration associated with acquisition activity.

During the nine month period ending September 30, 2018, the principal balances outstanding under the Notes and ABL Facility ranged from \$249.5 million to \$264.0 million. These outstanding balances were ordinary and customary based on our operating and investing cash needs during this time.

Any future equity distributions are likely to be comparable to prior declarations unless there are changes in expected future earnings, cash flows, financial and legal requirements. Based on the number of shares of Class A and Class B common stock currently outstanding we expect to pay total annual equity distributions of approximately \$6.8 million in 2018. However, the actual declaration of dividends and equity distributions, as well as the establishment of per share amounts, dates of record, and payment dates are subject to final determination by our Board of Directors and depend upon future earnings, cash flows, financial and legal requirements, and other factors.

Our sole source of cash available for making any future equity distributions is our operating cash flow, subject to our credit facilities and Notes, which contain covenants that restrict the payment of dividends and equity distributions unless certain specified conditions are satisfied.

Net cash used in financing activities during the nine month period ended September 30, 2018 decreased by \$4.5 million to \$10.9 million from \$15.4 million during the same period of the prior year. The decrease in cash used for financing activities includes:

We repaid \$5.0 million of principal outstanding on the Term Loan B the same period of the prior year;

We paid the remaining principal balance outstanding on the Term Loan B of \$258.0 million and terminated the Term Loan B;

We issued the 6.75% Senior Secured Notes and received gross proceeds of \$255.0 million upon issuance;

We used \$9.5 million of cash to repurchase \$10.0 million in face value of the 6.75% Senior Secured Notes;

We received \$111.3 million at various times from the ABL Facility as compared to \$60.1 million at various times during the same period of the prior year on the Revolver;

We repaid \$110.1 million at various times against the ABL Facility as compared to \$54.0 million at various times during the same period of the prior year on the Revolver;

We paid \$0.2 million of cash against deferred installments due under our purchase agreements during the same period of the prior year;

The book overdraft increased \$3.8 million to a \$2.8 million source of cash for the period ended September 30, 2018 compared to a \$1.1 million use of cash for the same period of the prior year; and

We paid cash equity distributions of \$5.1 million on our Class A and Class B common stock.

Salem Media Group, Inc. has no independent assets or operations, the subsidiary guarantees relating to certain debt are full and unconditional and joint and several, and any subsidiaries of Salem Media Group, Inc. other than the subsidiary guarantors are minor.

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**Table of Contents****6.75% Senior Secured Notes**

On May 19, 2017, we issued in a private placement the Notes, which were guaranteed on a senior secured basis by our existing subsidiaries (the Subsidiary Guarantors ). The Notes bear interest at a rate of 6.75% per year and mature on June 1, 2024, unless earlier redeemed or repurchased. Interest initially accrues on the Notes from May 19, 2017 and is payable semi-annually, in cash in arrears, on June 1 and December 1 of each year, commencing December 1, 2017.

The Notes and the ABL Facility are secured by liens on substantially all of our and the Subsidiary Guarantors' assets, other than certain excluded assets. The ABL Facility has a first-priority lien on our and the Subsidiary Guarantors' accounts receivable, inventory, deposit and securities accounts, certain real estate and related assets (the ABL Priority Collateral ). The Notes are secured by a first-priority lien on substantially all other assets of ours and the Subsidiary Guarantors (the Notes Priority Collateral ). There is no direct lien on our Federal Communications Commission ( FCC ) licenses to the extent prohibited by law or regulation.

We may redeem the Notes, in whole or in part, at any time on or after June 1, 2020 at a price equal to 100% of the principal amount of the Notes plus a make-whole premium as of, and accrued and unpaid interest, if any, to, but not including, the redemption date. At any time on or after June 1, 2020, we may redeem some or all of the Notes at the redemption prices (expressed as percentages of the principal amount to be redeemed) set forth in the Notes, plus accrued and unpaid interest, if any, to, but not including, the redemption date. In addition, we may redeem up to 35% of the aggregate principal amount of the Notes before June 1, 2020 with the net cash proceeds from certain equity offerings at a redemption price of 106.75% of the principal amount plus accrued and unpaid interest, if any, to, but not including, the redemption date. We may also redeem up to 10% of the aggregate original principal amount of the Notes per twelve month period before June 1, 2020 at a redemption price of 103% of the principal amount plus accrued and unpaid interest to, but not including, the redemption date.

The indenture relating to the Notes (the Indenture ) contains covenants that, among other things and subject in each case to certain specified exceptions, limit our ability and the ability of our restricted subsidiaries to: (i) incur additional debt unless our leverage ratio is less than the incurrence covenant; (ii) declare or pay dividends, redeem stock or make other distributions to stockholders; (iii) make investments; (iv) create liens or use assets as security in other transactions; (v) merge or consolidate, or sell, transfer, lease or dispose of substantially all of our assets; (vi) engage in transactions with affiliates; and (vii) sell or transfer assets. The amount of dividends or equity distributions made is not to exceed \$2.0 million in any fiscal quarter or \$20.0 million in the aggregate, so long as, after giving pro forma effect thereto, the Consolidated Total Debt Ratio would be less than or equal to 6.00 to 1.00.

The Indenture provides for the following events of default (each, an Event of Default ): (i) default in payment of principal or premium on the Notes at maturity, upon repurchase, acceleration, optional redemption or otherwise; (ii) default for 30 days in payment of interest on the Notes; (iii) the failure by us or certain restricted subsidiaries to comply with other agreements in the Indenture or the Notes, in certain cases subject to notice and lapse of time; (iv) the failure of any guarantee by certain significant Subsidiary Guarantors to be in full force and effect and enforceable in accordance with its terms, subject to notice and lapse of time; (v) certain accelerations (including failure to pay within any grace period) of other indebtedness of ours or any restricted subsidiary if the amount accelerated (or so unpaid) is at least \$15 million; (vi) certain judgments for the payment of money in excess of \$15 million; (vii) certain events of bankruptcy or insolvency with respect to us or any significant subsidiary; and (viii) certain defaults with respect to any collateral having a fair market value in excess of \$15 million. If an Event of Default occurs and is continuing, the Trustee or the holders of at least 25% in principal amount of the outstanding Notes may declare the principal of the Notes and any accrued interest on the Notes to be due and payable immediately, subject to remedy or cure in certain cases. Certain events of bankruptcy or insolvency are Events of Default which will result in the Notes being due and payable immediately upon the occurrence of such Events of

Default.

On May 4, 2018, we repurchased \$4.0 million of the 6.75% Senior Secured Notes for \$3.8 million, or 94.25% of the face value. This transaction resulted in a net pre-tax gain on the early retirement of debt of approximately \$0.1 million after bond issue costs associated with the Notes were adjusted for the repurchase.

On April 10, 2018, we repurchased \$4.0 million of the 6.75% Senior Secured Notes for \$3.9 million, or to 96.25% of the face value. This transaction resulted in a net pre-tax gain on the early retirement of debt of approximately \$63,000 after bond issue costs associated with the Notes were adjusted for the repurchase.

On April 9, 2018, we repurchased \$2.0 million of the 6.75% Senior Secured Notes for \$1.9 million, or 96.5% of the face value. This transaction resulted in a net pre-tax gain on the early retirement of debt of approximately \$27,000 after bond issue costs associated with the Notes were adjusted for the repurchase.

Based on the amount of bonds outstanding at September 30, 2018, we are required to pay \$16.5 million per year in interest on the Notes. As of September 30, 2018, accrued interest on the Notes was \$5.5 million.

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We incurred debt issuance costs of \$6.3 million that were recorded as a reduction of the debt proceeds that are being amortized to non-cash interest expense over the life of the Notes using the effective interest method. During the three and nine month periods ended September 30, 2018, \$0.2 million and \$0.7 million of debt issuance costs associated with the Notes were recognized as interest expense. During the three and nine month periods ended September 30, 2017, \$0.2 million and \$0.3 million, respectively, of debt issuance costs associated with the Notes were recognized as interest expense.

**Asset-Based Revolving Credit Facility**

On May 19, 2017, the Company also entered into the ABL Facility pursuant to a Credit Agreement (the "Credit Agreement") by and among us, as a borrower, our subsidiaries party thereto, as borrowers, Wells Fargo Bank, National Association, as administrative agent and lead arranger, and the lenders that are parties thereto. We used the proceeds of the ABL Facility, together with the net proceeds from the Notes offering, to repay outstanding borrowings under our previously existing senior credit facilities, and related fees and expenses. Going forward, the proceeds of the ABL Facility will be used to provide ongoing working capital and for other general corporate purposes (including permitted acquisitions).

The ABL Facility is a five-year \$30.0 million revolving credit facility due May 19, 2022, which includes a \$5.0 million subfacility for standby letters of credit and a \$7.5 million subfacility for swingline loans. All borrowings under the ABL Facility accrue at a rate equal to a base rate or LIBOR rate plus a spread. The spread, which is based on an availability-based measure, ranges from 0.50% to 1.00% for base rate borrowings and 1.50% to 2.00% for LIBOR rate borrowings. If an event of default occurs, the interest rate may increase by 2.00% per annum. Amounts outstanding under the ABL Facility may be paid and then reborrowed at our discretion without penalty or premium. Additionally, we pay a commitment fee on the unused balance of 0.25% to 0.375% per year.

The ABL Facility is secured by a first-priority lien on the ABL Priority Collateral and by a second-priority lien on the Notes Priority Collateral. There is no direct lien on the Company's FCC licenses to the extent prohibited by law or regulation (other than the economic value and proceeds thereof).

The Credit Agreement includes a springing fixed charge coverage ratio of 1.0 to 1.0, which is tested during the period commencing on the last day of the fiscal month most recently ended prior to the date on which Availability (as defined in the Credit Agreement) is less than the greater of 15% of the Maximum Revolver Amount (as defined in the Credit Agreement) and \$4.5 million and continuing for a period of 60 consecutive days after the first day on which Availability exceeds such threshold amount. The Credit Agreement also includes other negative covenants that are customary for credit facilities of this type, including covenants that, subject to exceptions described in the Credit Agreement, restrict the ability of the borrowers and their subsidiaries (i) to incur additional indebtedness; (ii) to make investments; (iii) to make distributions, loans or transfers of assets; (iv) to enter into, create, incur, assume or suffer to exist any liens, (v) to sell assets; (vi) to enter into transactions with affiliates; (vii) to merge or consolidate with, or dispose of all assets to a third-party, except as permitted thereby; (viii) to prepay indebtedness; and (ix) to pay dividends. The amount of dividends or equity distributions made is not to exceed \$2.0 million in any fiscal quarter or \$20.0 million in the aggregate, so long as, after giving pro forma effect thereto, the Consolidated Total Debt Ratio would be less than or equal to 6.00 to 1.00.

The Credit Agreement provides for the following events of default: (i) default for non-payment of any principal or letter of credit reimbursement when due or any interest, fees or other amounts within five days of the due date; (ii) the failure by any borrower or any subsidiary to comply with any covenant or agreement contained in the Credit Agreement or any other loan document, in certain cases subject to applicable notice and lapse of time; (iii) any representation or warranty made pursuant to the Credit Agreement or any other loan document is incorrect in any



material respect when made; (iv) certain defaults of other indebtedness of any borrower or any subsidiary of indebtedness of at least \$10 million; (v) certain events of bankruptcy or insolvency with respect to any borrower or any subsidiary; (vi) certain judgments for the payment of money of \$10 million or more; (vii) a change of control; and (viii) certain defaults relating to the loss of FCC licenses, cessation of broadcasting and termination of material station contracts. If an event of default occurs and is continuing, the Administrative Agent and the Lenders may accelerate the amounts outstanding under the ABL Facility and may exercise remedies in respect of the collateral.

We incurred debt issue costs of \$0.7 million that were recorded as an asset and are being amortized to non-cash interest expense over the term of the ABL Facility using the effective interest method. During the three and nine month periods ended September 30, 2018, \$53,000 and \$0.2 million of debt issue costs associated with the Notes was recognized as interest expense. During the three and nine month periods ended September 30, 2017, \$63,000 and \$86,000 of debt issue costs associated with the Notes were recognized as interest expense. The blended interest rate on amounts outstanding under the ABL Facility was 4.02%.

We report outstanding balances on the ABL Facility as short-term regardless of the maturity date based on use of the ABL Facility to fund ordinary and customary operating cash needs with frequent repayments. We believe that our borrowing capacity under the ABL Facility allows us to meet our ongoing operating requirements, fund capital expenditures and satisfy our debt service requirements for at least the next twelve months.

**Table of Contents****Prior Term Loan B and Revolving Credit Facility**

Our prior credit facility consisted of a term loan of \$300.0 million ( Term Loan B ) and a revolving credit facility of \$25.0 million ( Revolver ). The Term Loan B was issued at a discount for total net proceeds of \$298.5 million. The discount was amortized to non-cash interest expense over the life of the loan using the effective interest method. For the three and nine months ended September 30, 2017, approximately \$0 and \$0.1 million, respectively, of the discount associated with the Term Loan B was recognized as interest expense.

The Term Loan B had a term of seven years, maturing in March 2020. On May 19, 2017, we used the net proceeds of the Notes and a portion of the ABL Facility to fully repay amounts outstanding under the Term Loan B of \$258.0 million and under the Revolver of \$4.1 million. We recorded a loss on the early retirement of long-term debt of \$2.1 million, which included \$1.5 million of unamortized debt issuance costs on the Term Loan B and the Revolver and \$0.6 million of unamortized discount on the Term Loan B.

The following payments or prepayments of the Term Loan B were made during the year ended December 31, 2016 and through the date of the termination, including interest through the payment date as follows:

| Date                          | Principal<br>Paid | Unamortized<br>Discount |
|-------------------------------|-------------------|-------------------------|
| <i>(Dollars in Thousands)</i> |                   |                         |
| May 19, 2017                  | \$ 258,000        | \$ 550                  |
| February 28, 2017             | 3,000             | 6                       |
| January 30, 2017              | 2,000             | 5                       |
| December 30, 2016             | 5,000             | 12                      |
| November 30, 2016             | 1,000             | 3                       |
| September 30, 2016            | 1,500             | 4                       |
| September 30, 2016            | 750               |                         |
| June 30, 2016                 | 441               | 1                       |
| June 30, 2016                 | 750               |                         |
| March 31, 2016                | 750               |                         |
| March 17, 2016                | 809               | 2                       |

Debt issuance costs were amortized to non-cash interest expense over the life of the Term Loan B using the effective interest method. For the three and nine months ended September 30, 2017, approximately \$0 and \$0.2 million respectively, of the debt issuance costs associated with the Term Loan B were recognized as interest expense.

Debt issuance costs associated with the Revolver were recorded as an asset in accordance with ASU 2015-15. The costs were amortized to non-cash interest expense over the five year life of the Revolver using the effective interest method based on an imputed interest rate of 4.58%. For the three and nine month period ended September 30, 2017, we recorded amortization of deferred financing costs of approximately \$0 and \$26,000, respectively.

***Summary of long-term debt obligations***

Long-term debt consisted of the following:

|   | December 31,<br>2017          | September 30,<br>2018 |
|---|-------------------------------|-----------------------|
|   | <i>(Dollars in thousands)</i> |                       |
| 6.75% Senior Secured Notes  | \$ 255,000                    | \$ 245,000            |
| Less unamortized debt issuance costs based on imputed interest rate of 7.08%                              | (5,774)                       | (4,867)               |
| 6.75% Senior Secured Notes net carrying value   | 249,226                       | 240,133               |
| Asset-Based Revolving Credit Facility principal outstanding   | 9,000                         | 10,200                |
| Capital leases and other loans  | 462                           | 77                    |
| Long-term debt and capital lease obligations less unamortized debt issuance costs                         | 258,688                       | 250,410               |
| Less current portion  | (9,109)                       | (10,228)              |
| Long-term debt and capital lease obligations less unamortized debt issuance costs, net of current portion | \$ 249,579                    | \$ 240,182            |

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In addition to the outstanding amounts listed above, we also have interest payments related to our long-term debt as follows as of September 30, 2018:

Outstanding borrowings of \$10.2 million under the ABL Facility, with interest payments ranges from Base Rate plus 0.50% to 1.00% for base rate borrowings and LIBOR plus 1.50% to 2.00% for LIBOR rate borrowings;

\$245.0 million aggregate principal amount of Notes with semi-annual interest payments at an annual rate of 6.75%; and

Commitment fee of 0.25% to 0.375% on the unused portion of the ABL Facility.

**Other Debt**

We have several capital leases related to office equipment. The obligation recorded at December 31, 2017 and September 30, 2018 represents the present value of future commitments under the capital lease agreements.

**Maturities of Long-Term Debt and Capital Lease Obligations**

Principal repayment requirements under all long-term debt agreements outstanding at September 30, 2018 for each of the next five years and thereafter are as follows:

| <b>For the Twelve Months Ended September 30,</b> | <b>Amount</b>                 |
|--|-------------------------------|
|  | <i>(Dollars in thousands)</i> |
| 2019   | \$ 10,228                     |
| 2020   | 14                            |
| 2021   | 15                            |
| 2022   | 14                            |
| 2023   | 6                             |
| Thereafter                                       | 245,000                       |
|  | <b>\$ 255,277</b>             |

***Impairment Losses on Goodwill and Indefinite-Lived Intangible Assets***

Under FASB ASC Topic 350 *Intangibles Goodwill and Other*, indefinite-lived intangibles, including broadcast licenses, goodwill and mastheads are not amortized but instead are tested for impairment at least annually, or more frequently if events or circumstances indicate that there may be an impairment. Impairment is measured as the excess of the carrying value of the indefinite-lived intangible asset over its fair value. Intangible assets that have finite useful lives continue to be amortized over their useful lives and are measured for impairment if events or circumstances indicate that they may be impaired. Impairment losses are recorded as operating expenses. We have incurred significant impairment losses in prior years with regard to our indefinite-lived intangible assets.

Due to operating results that did not meet management's expectations, we ceased publishing Preaching Magazine, YouthWorker Journal, FaithTalk Magazine and Homecoming The Magazine upon issuance of the May 2017 publication. Because of the likelihood that these print magazines would be sold or otherwise disposed of before the end of their previously estimated life, we performed impairment tests as of March 31, 2017. Due to reductions in forecasted operating cash flows and indications of interest from potential buyers, we then recorded an impairment charge of \$19,000 associated with mastheads. There were no indications of impairment during the period ended September 30, 2018.

We believe that our estimate of the value of our broadcast licenses, mastheads, and goodwill is a critical accounting estimate as the value is significant in relation to our total assets, and our estimates incorporate variables and assumptions that are based on past experiences and judgment about future operating performance of our markets and business segments. If actual future results are less favorable than the assumptions and estimates we used, we are subject to future impairment charges, the amount of which may be material. The fair value measurements for our indefinite-lived intangible assets use significant unobservable inputs that reflect our own assumptions about the estimates that market participants would use in measuring fair value including assumptions about risk. The unobservable inputs are defined in FASB ASC Topic 820, *Fair Value Measurements and Disclosures*, as Level 3 inputs discussed in detail in Note 16.

The valuation of intangible assets is subjective and based on estimates rather than precise calculations. The fair value measurements of our indefinite-lived intangible assets use significant unobservable inputs that reflect our own assumptions about the estimates that market participants would use in measuring fair value including assumptions about risk. If actual future results are less favorable than the assumptions and estimates we used, we are subject to future impairment charges, the amount of which may be material. Given the current economic environment and uncertainties that can negatively impact our business, there can be no assurance that our estimates and assumptions made for the purpose of our indefinite-lived intangible fair value estimates will prove to be accurate.

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While the impairment charges we have recognized are non-cash in nature and did not violate the covenants on the then existing Revolver and Term Loan B, the potential for future impairment charges can be viewed as a negative factor with regard to forecasted future performance and cash flows. We believe that we have adequately considered the potential for an economic downturn in our valuation models and do not believe that the non-cash impairments in and of themselves are a liquidity risk.

## **OFF-BALANCE SHEET ARRANGEMENTS**

At September 30, 2018, we did not have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. As such, we are not materially exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in such relationships.

## **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK. DERIVATIVE INSTRUMENTS**

We are exposed to market risk from changes in interest rates. We actively monitor these fluctuations and may use derivative instruments primarily for the purpose of reducing the impact of changing interest rates on our variable rate debt and to reduce the impact of changing fair market values on our fixed rate debt. In accordance with our risk management strategy, we use derivative instruments only for the purpose of managing risk associated with an asset, liability, committed transaction, or probable forecasted transaction that is identified by management. Our use of derivative instruments may result in short-term gains or losses that may increase the volatility of our earnings.

Under FASB ASC Topic 815, *Derivatives and Hedging*, the effective portion of the gain or loss on a derivative instrument designated and qualifying as a cash flow hedging instrument shall be reported as a component of other comprehensive income (outside earnings) and reclassified into earnings in the same period or periods during which the hedged forecasted transaction affects earnings. The remaining gain or loss on the derivative instrument, if any, shall be recognized currently in earnings.

On March 27, 2013, we entered into an interest rate swap agreement with Wells Fargo that began on March 28, 2014 with a notional principal amount of \$150.0 million. The agreement was entered to offset risks associated with the variable interest rate on the Term Loan B. Payments on the swap were due on a quarterly basis with a LIBOR floor of 0.625%. The swap was to expire on March 28, 2019 at a fixed rate of 1.645%. The interest rate swap agreement was not designated as a cash flow hedge, and as a result, all changes in the fair value were recognized in the current period statement of operations rather than through other comprehensive income. On May 19, 2017, we paid \$0.8 million to terminate the interest rate swap. The swap was valued based on observable inputs for similar assets and liabilities and other observable inputs for interest rates and yield curves, which are classified within Level 2 inputs in the fair value hierarchy described below and in Note 16 to the accompanying Condensed Consolidated Financial Statements included in this quarterly report on Form 10-Q.

On May 19, 2017, we entered into the ABL Facility. The ABL Facility is a five-year \$30.0 million (subject to borrowing base) revolving credit facility maturing on May 19, 2022. Amounts outstanding under the ABL Facility bear interest at a rate based on LIBOR plus a spread of 1.50% to 2.0% per annum based on a pricing grid depending on the average available amount for the most recently ended quarter or at the Base Rate (as defined in the Credit Agreement) plus a spread of 0.50% to 1.0% per annum based on a pricing grid depending on the average available

amount for the most recently ended quarter. Additionally, we pay a commitment fee on the unused balance of 0.25% to 0.375% per year. If an event of default occurs, the interest rate may increase by 2.00% per annum. Amounts outstanding under the ABL Facility may be paid and then re-borrowed at our discretion without penalty or premium.

As of September 30, 2018, we did not have any outstanding derivative instruments.

#### **FAIR VALUE OF DEBT**

On May 19, 2017, we closed on a private offering of \$255.0 million aggregate principal amount of 6.75% senior secured notes due 2024 (the Notes ). The carrying amount of the Notes at September 30, 2018, was \$245.0 million compared to the estimated fair value of \$221.1 million based on the prevailing interest rates and trading activity of our Notes.

#### **ACCOUNTS RECEIVABLE**

Our credit exposure related to our accounts receivable does not represent a significant concentration of credit risk due to the quantity of advertisers, the minimal reliance on any one advertiser, the multiple markets in which we operate and the wide variety of advertising business sectors.

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**ITEM 4. CONTROLS AND PROCEDURES.**

*Evaluation of Disclosure Controls and Procedures.* Our management, including our principal executive and financial officers, have conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures, as such term is defined under Rules 13a-15(e) and 15d-15(e) of the Exchange Act, to ensure that information we are required to disclose in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and include controls and procedures designed to ensure that information we are required to disclose in such reports is accumulated and communicated to management, including our principal executive and financial officers, as appropriate, to allow timely decisions regarding required disclosure. Based on that evaluation, our principal executive and financial officers concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

There was no change in our internal control over financial reporting during the nine month period ended September 30, 2018 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART II OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS.**

We and our subsidiaries, incident to our business activities, are parties to a number of legal proceedings, lawsuits, arbitration and other claims. Such matters are subject to many uncertainties and outcomes that are not predictable with assurance. We maintain insurance that may provide coverage for such matters. Consequently, we are unable to ascertain the ultimate aggregate amount of monetary liability or the financial impact with respect to these matters. We believe, at this time, that the final resolution of these matters, individually and in the aggregate, will not have a material adverse effect upon our annual consolidated financial position, results of operations or cash flows.

**ITEM 1A. RISK FACTORS.**

We have included in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2017 (the 2017 Annual Report ) a description of certain risks and uncertainties that could affect our business, future performance or financial condition. The Risk Factors are hereby incorporated in Part II, Item 1A of this Form 10-Q. Investors should consider the Risk Factors, as updated and supplemented, prior to making an investment decision with respect to our stock. There are no material changes from the Risk Factors disclosed in the 2017 Annual Report for the quarter ended September 30, 2018.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS.**

None.

**ITEM 3. DEFAULT UPON SENIOR SECURITIES.**

None.



**ITEM 4. MINE SAFETY DISCLOSURES.**

Not Applicable

**ITEM 5. OTHER INFORMATION.**

None.

**ITEM 6. EXHIBITS.**

See Exhibit Index below.

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| <b>Exhibit<br/>Number</b> | <b>Exhibit Description</b>   | <b>Form</b> | <b>File No</b> | <b>Date of First Filing</b> | <b>Exhibit<br/>Number</b> | <b>Filed<br/>Herewith</b> |
|---------------------------|--|-------------|----------------|-----------------------------|---------------------------|---------------------------|
| 31.1                      | <u>Certification of Edward G. Atsinger III Pursuant to Rules 13a-14(a) and 15d-14(a) under the Exchange Act.</u>   |             |                |                             |                           | X                         |
| 31.2                      | <u>Certification of Evan D. Masyr Pursuant to Rules 13a-14(a) and 15d-14(a) under the Exchange Act.</u>  |             |                |                             |                           | X                         |
| 32.1                      | <u>Certification of Edward G. Atsinger III Pursuant to 18 U.S.C. Section 1350.</u>   |             |                |                             |                           | X                         |
| 32.2                      | <u>Certification of Evan D. Masyr Pursuant to 18 U.S.C. Section 1350.</u>  |             |                |                             |                           | X                         |
| 101                       | <u>The following financial information from the Quarterly Report on Form 10Q for the three and nine months ended September 30, 2018, formatted in XBRL (Extensible Business Reporting Language) and furnished electronically herewith: (i) the Condensed Consolidated Balance Sheets (ii) Condensed Consolidated Statements of Operations (iii) the Condensed Consolidated Statements of Cash Flows (iv) the Notes to the Condensed Consolidated Financial Statements.</u> |             |                |                             |                           | X                         |

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, Salem Media Group, Inc. has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SALEM MEDIA GROUP, INC.

November 7, 2018

By: /s/ EDWARD G. ATSINGER III  
Edward G. Atsinger III  
Chief Executive Officer  
(Principal Executive Officer)

November 7, 2018

By: /s/ EVAN D. MASYR  
Evan D. Masyr  
Executive Vice President and Chief Financial Officer  
(Principal Financial Officer)