LEGG MASON, INC.

Form 10-Q

August 02, 2016

Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

[x] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2016

OR

[] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to Commission file number: 1-8529

LEGG MASON, INC.

(Exact name of registrant as specified in its charter)

MARYLAND 52-1200960

(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

100 International Drive - Baltimore, MD 21202 (Address of principal executive offices) (Zip code)

(410) 539-0000

(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YesX No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

YesX No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer X

Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes NoX

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

103,627,401 shares of common stock as of the close of business on July 28, 2016.

Table of Contents

T/2	1	R	LE.	Ω	F	C(1	JT	FN	JΠ	Γ S	

OF CONTENTS	Page
PART I FINANCIAL INFORMATION	
Financial Statements (unaudited)	<u>3</u>
CONSOLIDATED BALANCE SHEETS	
CONSOLIDATED STATEMENTS OF INCOME	
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME	
CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY	
CONSOLIDATED STATEMENTS OF CASH FLOWS	
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS	
Management's Discussion and Analysis of Financial Condition and Results of Operations	<u>44</u>
Quantitative and Qualitative Disclosures About Market Risk	<u>70</u>
Controls and Procedures	<u>70</u>
PART II OTHER INFORMATION	
Risk Factors	<u>71</u>
Unregistered Sales of Equity Securities and Use of Proceeds	<u>71</u>
<u>Exhibits</u>	<u>72</u>
	PART I FINANCIAL INFORMATION Financial Statements (unaudited) CONSOLIDATED BALANCE SHEETS CONSOLIDATED STATEMENTS OF INCOME CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY CONSOLIDATED STATEMENTS OF CASH FLOWS NOTES TO CONSOLIDATED FINANCIAL STATEMENTS Management's Discussion and Analysis of Financial Condition and Results of Operations Quantitative and Qualitative Disclosures About Market Risk Controls and Procedures PART II OTHER INFORMATION Risk Factors Unregistered Sales of Equity Securities and Use of Proceeds

PART I. FINANCIAL INFORMATION

LEGG MASON, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

Other current liabilities of consolidated investment vehicles

Total Current Liabilities

Deferred compensation

Deferred income taxes

TOTAL LIABILITIES

Long-term debt

Other

Contingent consideration

Item 1. Financial Statements

CONSOLIDATED BALANCE SHEETS		
(Dollars in thousands)		
(Unaudited)		
	June 30,	March 31,
	2016	2016
ASSETS		
Current Assets		
Cash and cash equivalents	\$490,688	\$1,329,126
Cash and cash equivalents of consolidated investment vehicles	968	297
Restricted cash	19,494	19,580
Receivables:		
Investment advisory and related fees	403,567	334,922
Other	119,024	74,694
Investment securities	447,647	515,335
Investment securities of consolidated investment vehicles	146,520	48,715
Other	70,984	55,405
Other current assets of consolidated investment vehicles	3,427	6,970
Total Current Assets	1,702,319	2,385,044
Fixed assets, net	170,804	163,305
Intangible assets, net	4,249,456	3,146,485
Goodwill	1,795,409	1,479,516
Deferred income taxes	208,034	206,797
Other	162,970	139,215
Other assets of consolidated investment vehicles	7,601	84
TOTAL ASSETS	\$8,296,593	\$7,520,446
LIABILITIES AND STOCKHOLDERS' EQUITY		
LIABILITIES		
Current Liabilities		
Accrued compensation	\$219,849	\$430,736
Accounts payable and accrued expenses	220,092	201,572
Short-term borrowings	500,000	40,000
Contingent consideration	13,353	26,396
Other	156,135	138,301

6,682

85,740

304,779

49,570

161,940

1,738,321

3,456,461

1,116,111

4,548

841,553

65,897 260,386

58,189

141,886

1,740,985

3,108,896

Commitments and Contingencies (Note 9)

REDEEMABLE NONCONTROLLING INTERESTS	722,562 175,785
STOCKHOLDERS' EQUITY	
Common stock, par value \$.10; authorized 500,000,000 shares; issued 103,595,002 shares for June 2016 and 107,011,664 shares for March 2016	ares 10,360 10,701
Additional paid-in capital	2,605,436 2,693,113
Employee stock trust	(25,626) (26,263)
Deferred compensation employee stock trust	25,626 26,263
Retained earnings	1,569,994 1,576,242
Accumulated other comprehensive loss, net	(91,471) (66,493)
Total stockholders' equity attributable to Legg Mason, Inc.	4,094,319 4,213,563
Nonredeemable noncontrolling interest	23,251 22,202
TOTAL STOCKHOLDERS' EQUITY	4,117,570 4,235,765
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$8,296,593 \$7,520,446
See Notes to Consolidated Financial Statements	
3	

LEGG MASON, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME (Dollars in thousands, except per share amounts) (Unaudited)

	Three Months Ended	
	June 30,	
	2016	2015
OPERATING REVENUES		
Investment advisory fees:		
Separate accounts	\$226,853	\$208,104
Funds	363,463	384,345
Performance fees	17,459	18,653
Distribution and service fees	91,382	96,860
Other	1,008	688
Total Operating Revenues	700,165	708,650
OPERATING EXPENSES		
Compensation and benefits	358,625	315,052
Distribution and servicing	124,663	149,288
Communications and technology	52,732	48,677
Occupancy	33,142	25,987
Amortization of intangible assets	5,703	657
Other	51,745	44,446
Total Operating Expenses	626,610	584,107
OPERATING INCOME	73,555	124,543
OTHER NON-OPERATING INCOME (EXPENSE)		
Interest income	1,848	1,317
Interest expense	(24,565)	(11,949)
Other income, net	6,585	5,711
Other non-operating income of consolidated investment vehicles, net	3,228	407
Total Other Non-Operating Income (Expense)	(12,904)	(4,514)
INCOME BEFORE INCOME TAX PROVISION	60,651	120,029
Income tax provision	15,311	25,090
NET INCOME	45,340	94,939
Less: Net income attributable to noncontrolling interests	11,888	391
NET INCOME ATTRIBUTABLE TO LEGG MASON, INC.	\$33,452	\$94,548
NET INCOME PER SHARE ATTRIBUTABLE TO LEGG MASON, INC. SHAREHOLDERS:		
Basic	\$0.31	\$0.85
Diluted	0.31	0.84
DIVIDENDS DECLARED PER SHARE	\$0.22	\$0.20
See Notes to Consolidated Financial Statements		
4		

LEGG MASON, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Dollars in thousands) (Unaudited)

	Three Months Ended June 30, 2016 2015	
NET INCOME	\$45,340 \$94,939	
Other comprehensive income:		
Foreign currency translation adjustment	(17,190) 20,664	
Unrealized losses on interest rate swap:		
Unrealized losses on interest rate swap, net of tax benefit of \$1,889	(3,007) —	
Reclassification adjustment for losses included in net income, net of tax benefit of \$203	324 —	
Net unrealized losses on interest rate swap	(2,683) —	
Net actuarial gains (losses) on defined benefit pension plan	(5,105) 1,068	
Total other comprehensive income (loss)	(24,978) 21,732	
COMPREHENSIVE INCOME	20,362 116,671	
Less: Comprehensive income attributable to noncontrolling interests	13,886 391	
COMPREHENSIVE INCOME ATTRIBUTABLE TO LEGG MASON, INC.	\$6,476 \$116,280	
See Notes to Consolidated Financial Statements		

5

LEGG MASON, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

(Dollars in thousands)

(Unaudited)

	Three Mor	nths Ended June
	2016	2015
STOCKHOLDERS' EQUITY ATTRIBUTABLE TO LEGG MASON, INC.	2010	2015
COMMON STOCK		
Beginning balance	\$10,701	\$11,147
Stock options exercised	7	16
Deferred compensation employee stock trust	1	
Stock-based compensation	34	15
Employee tax withholdings by settlement of net share transactions	(36) (39
Shares repurchased and retired	(347) (126
Ending balance	10,360	11,013
ADDITIONAL PAID-IN CAPITAL	10,500	11,013
Beginning balance	2,693,113	2,844,441
Stock options exercised	1,803	5,014
Deferred compensation employee stock trust	122	111
Stock-based compensation	25,860	18,555
Performance-based Legg Mason restricted share units related to the acquisition of Clarion	23,600	10,555
Partners	11,121	
Additional tax benefit on Equity Unit exchange in fiscal 2010		9,134
Employee tax withholdings by settlement of net share transactions	(11,625) (20,963
Shares repurchased and retired	(111,326) (67,874
Redeemable noncontrolling interest reclassification for affiliate management equity plans	(3,632) (07,874)
Ending balance	2,605,436	· ·
EMPLOYEE STOCK TRUST	2,003,430	2,700,410
	(26.262) (20.570
Beginning balance Shares issued to plans	(26,263) (29,570)
•	(123 760) (111)
Distributions and forfeitures		
Ending balance	(25,626) (29,681)
DEFERRED COMPENSATION EMPLOYEE STOCK TRUST	26.262	20.570
Beginning balance	26,263	29,570
Shares issued to plans	123	111
Distributions and forfeitures	(760) —
Ending balance	25,626	29,681
RETAINED EARNINGS	1 576 242	1 (00 055
Beginning balance	1,576,242	
Net Income Attributable to Legg Mason, Inc.	33,452	94,548
Dividends declared	(23,581) (22,338)
Reclassifications to noncontrolling interest for:	(15.500	
EnTrustPermal combination	(15,500) —
Net increase in estimated redemption value of affiliate management equity plans	(619) (480)
Ending balance	1,569,994	1,761,785
ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS), NET	/cc :) (60 - 15
Beginning balance	(66,493) (60,742
Net unrealized losses on interest rate swap	(2,683) —

Net actuarial gains (losses) on defined benefit pension plan	(5,105	1,068
Foreign currency translation adjustment	(17,190	20,664
Ending balance	(91,471	(39,010)
TOTAL STOCKHOLDERS' EQUITY ATTRIBUTABLE TO LEGG MASON, INC.	4,094,319	4,522,206
Nonredeemable noncontrolling interest	23,251	_
TOTAL STOCKHOLDERS' EQUITY	\$4,117,570	\$4,522,206
See Notes to Consolidated Financial Statements		

LEGG MASON, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

(Dollars in thousands)

(Donats in thousands)	Three Mon June 30,	ths Ended
	2016	2015
CASH FLOWS FROM OPERATING ACTIVITIES		
Net Income	\$45,340	\$94,939
Adjustments to reconcile Net Income to net cash provided by (used in) operations:		
Depreciation and amortization	20,918	13,975
Accretion and amortization of securities discounts and premiums, net	659	177
Stock-based compensation, including \$15,200 related to the Clarion Partners affiliate management equity plan in 2016	37,471	18,871
Net gains and earnings on investments	(6,169	(1,979)
Net gains of consolidated investment vehicles	(3,199	(161)
Deferred income taxes	16,093	23,364
Contingent consideration fair value adjustment	(18,000) —
Other	1,913	(56)
Decrease (increase) in assets:		
Investment advisory and related fees receivable	4,564	22,554
Net sales of trading and other investments	16,392	40,974
Other receivables		(6,976)
Other assets	3,685	1,713
Other assets of consolidated investment vehicles	(40,705)	(6,929)
Increase (decrease) in liabilities:		
Accrued compensation	(236,848)	
Deferred compensation	20,076	13,482
Accounts payable and accrued expenses	17,145	
Other liabilities	(38,509	
Other liabilities of consolidated investment vehicles	2,134	(2,640)
CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	\$(165,970)	\$2,670

Table of Contents

LEGG MASON, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED) (Dollars in thousands) (Unaudited)

		Three Months	
	Ended June	e 30,	
	2016	2015	
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for fixed assets	\$(11,971)	\$(9,528)	
Business acquisitions, net of cash acquired of \$33,543	(997,933)		
Change in restricted cash	1,088	12,348	
Proceeds from sales and maturities of investments	1,000	3,993	
CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	(1,007,816)	6,813	
CASH FLOWS FROM FINANCING ACTIVITIES			
Increase in short-term borrowings	460,000	_	
Payment of contingent consideration	_	(22,765)	
Debt issuance costs	(806)	_	
Issuances of common stock for stock-based compensation	1,933	5,141	
Employee tax withholdings by settlement of net share transactions	(11,661)	(21,002)	
Repurchases of common stock	(111,673)	(68,000)	
Dividends paid	(21,878)	(18,037)	
Net subscriptions/(redemptions) and distributions attributable to noncontrolling interests	19,065	9,122	
CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES	334,980	(115,541)	
EFFECT OF EXCHANGE RATES ON CASH	368	(33,251)	
NET DECREASE IN CASH AND CASH EQUIVALENTS	(838,438)	(139,309)	
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	1,329,126	669,552	
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$490,688		