SMITHFIELD FOODS INC Form 10-Q March 13, 2009

#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 10-Q

# QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended February 1, 2009

#### COMMISSION FILE NUMBER 1-15321

SMITHFIELD FOODS, INC.

200 Commerce Street Smithfield, Virginia 23430 (757) 365-3000

Virginia (State of Incorporation) 52-0845861 (I.R.S. Employer Identification Number)

•••

...

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No  $\ddot{}$ 

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filerbAccelerated filerNon-accelerated filer"Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes " No b

At February 28, 2009, 143,576,842 shares of the registrant's Common Stock (\$.50 par value per share) were outstanding.

# SMITHFIELD FOODS, INC.

# TABLE OF CONTENTS

#### PART I-FINANCIAL INFORMATION

| Item 1.    | <u>Financial</u><br><u>Statements</u>  |          |
|------------|--|----------|
|            | Consolidated Condensed Statements of Income—Three and Nine Months Ended Februa<br>1, 2009 and January 27, 2008 | ary<br>3 |
|            | Consolidated Condensed Balance Sheets—February 1, 2009 and April 27, 2008                                      | 4        |
|            | Consolidated Condensed Statements of Cash Flows—Nine Months Ended February 1, 2009 and January 27, 2008        | 5        |
|            | Notes to Consolidated Condensed Financial Statements   | 6        |
| Item 2.    | Management's Discussion and Analysis of Financial Condition and Results of Operations                          | 20       |
| Item 3.    | Quantitative and Qualitative Disclosures About Market Risk   | 43       |
| Item 4.    | Controls and Procedures  | 43       |
|            | PART II—OTHER INFORMATION  |          |
| Item 1.    | Legal Proceedings  | 44       |
| Item 1A.   | Risk Factors   | 45       |
| Item 2.    | Unregistered Sales of Equity Securities and Use of Proceeds  | 45       |
| Item 3.    | Defaults Upon Senior Securities  | 46       |
| Item 4.    | Submission of Matters to a Vote of Security Holders  | 46       |
| Item 5.    | Other Information  | 46       |
| Item 6.    | <u>Exhibits</u>  | 46       |
| SIGNATURES |  | 47       |

# PART I-FINANCIAL INFORMATION

ITEM 1.

## FINANCIAL STATEMENTS

#### SMITHFIELD FOODS, INC.

#### CONSOLIDATED CONDENSED STATEMENTS OF INCOME (in millions, except per share data)

|   | Three Mor                  |            | Nine Mont      |             |
|---|----------------------------|------------|----------------|-------------|
|   | February January<br>1, 27, |            | February       | January     |
|   | 2009                       | 27, 2008   | 1,<br>2009     | 27,<br>2008 |
|   | 2009<br>(unau              |            | 2009<br>(unauc |             |
| Sales   | \$ 3,348.2                 | \$ 3,119.1 | \$ 9,637.1     | \$ 8,482.8  |
| Cost of sales   | <sup>(4)</sup> 3,262.1     | 2,738.4    | 9,119.7        | 7,534.2     |
| Gross profit  | 86.1                       | 380.7      | 517.4          | 948.6       |
| Selling, general and administrative expenses                                | 202.2                      | 237.7      | 602.5          | 619.3       |
| Equity in (income) loss of affiliates                                       | 17.6                       | (12.3)     | 41.6           | (42.6)      |
| Minority interests  | 1.8                        | 1.2        | 5.3            | 4.4         |
| Operating profit (loss)   | (135.5)                    | 154.1      | (132.0)        | 367.5       |
| Interest expense  | 58.0                       | 53.2       | 154.6          | 142.9       |
| Other income  | (63.5)                     | -          | (63.5)         | -           |
| Income (loss) from continuing operations before income taxes                | (130.0)                    | 100.9      | (223.1)        | 224.6       |
| Income tax expense (benefit)  | (24.5)                     | 43.5       | (59.1)         | 87.2        |
| Income (loss) from continuing operations                                    | (105.5)                    | 57.4       | (164.0)        | 137.4       |
| Income (loss) from discontinued operations, net of tax of $2.1$ , $(0.9)$ , | (100.0)                    | 57.1       | (10110)        | 10/11       |
| \$44.3 and \$(4.3)  | 2.4                        | (2.9)      | 52.5           | (10.9)      |
| Net income (loss)   | \$ (103.1)                 | . ,        |                |             |
|   | + (10011)                  | +          | + ()           | +           |
|   |                            |            |                |             |
| Income (loss) per share:  |                            |            |                |             |
| Basic:  |                            |            |                |             |
| Continuing operations   | \$ (.73)                   | \$.43      | \$ (1.17)      | \$ 1.03     |
| Discontinued operations   | .01                        | (.02)      | .38            | (.08)       |
| Net income (loss) per common share  | \$ (.72)                   | \$.41      | \$ (.79)       | \$.95       |
| Diluted:  |                            |            |                |             |
| Continuing operations   | \$ (.73)                   | \$.43      | \$ (1.17)      | \$ 1.03     |
| Discontinued operations   | .01                        | (.02)      | .38            | (.09)       |
| Net income (loss) per diluted common share                                  | \$ (.72)                   | \$.41      | \$ (.79)       | \$.94       |
| Weighted average shares:  |                            |            |                |             |
| Weighted average basic shares   | 143.6                      | 134.3      | 140.3          | 133.8       |
| Effect of dilutive stock options  | -                          | 0.2        | -              | 0.1         |
| Weighted average diluted shares   | 143.6                      | 134.5      | 140.3          | 133.9       |

#### See Notes to Consolidated Condensed Financial Statements

# SMITHFIELD FOODS, INC.

# CONSOLIDATED CONDENSED BALANCE SHEETS

(in millions, except share data)

| ASSETS  | ebruary 1,<br>2009<br>Jnaudited) | P  | April 27,<br>2008 |
|---|----------------------------------|----|-------------------|
| Current assets:   |                                  |    |                   |
| Cash and cash equivalents   | \$<br>90.6                       | \$ | 57.3              |
| Accounts receivable, net  | 643.4                            |    | 738.1             |
| Inventories   | 2,042.8                          |    | 2,278.4           |
| Prepaid expenses and other current assets                                     | 188.5                            |    | 119.7             |
| Assets of discontinued operations held for sale                               | -                                |    | 656.5             |
| Total current assets  | 2,965.3                          |    | 3,850.0           |
|   |                                  |    |                   |
| Property, plant and equipment   | 4,087.3                          |    | 4,332.8           |
| Accumulated depreciation  | (1,596.1)                        |    | (1,482.8)         |
| Property, plant and equipment, net  | 2,491.2                          |    | 2,850.0           |
|   |                                  |    |                   |
| Goodwill  | 827.3                            |    | 864.6             |
| Investments   | 699.5                            |    | 694.6             |
| Intangible assets, net  | 392.6                            |    | 396.5             |
| Other assets  | 186.7                            |    | 212.2             |
| Total assets  | \$<br>7,562.6                    | \$ | 8,867.9           |
|   |                                  |    |                   |
| LIABILITIES AND SHAREHOLDERS' EQUITY  |                                  |    |                   |
| Current liabilities:  |                                  |    |                   |
| Notes payable   | \$<br>25.7                       | \$ | 169.3             |
| Current portion of long-term debt and capital lease obligations               | 354.5                            |    | 239.7             |
| Accounts payable  | 433.3                            |    | 523.4             |
| Accrued expenses and other current liabilities                                | 610.0                            |    | 563.9             |
| Liabilities of discontinued operations held for sale                          | -                                |    | 138.4             |
| Total current liabilities   | 1,423.5                          |    | 1,634.7           |
|   |                                  |    |                   |
| Long-term debt and capital lease obligations                                  | 2,779.0                          |    | 3,474.4           |
| Other liabilities   | 589.3                            |    | 693.7             |
| Minority interests  | 17.6                             |    | 16.9              |
|   |                                  |    |                   |
| Commitments and contingencies   |                                  |    |                   |
|   |                                  |    |                   |
| Shareholders' equity:   |                                  |    |                   |
| Preferred stock, \$1.00 par value, 1,000,000 authorized shares                | -                                |    | -                 |
| Common stock, \$.50 par value, 200,000,000 authorized shares; 143,576,842 and |                                  |    |                   |
| 134,398,175 issued  |                                  |    |                   |
| and outstanding   | 71.8                             |    | 67.2              |
| Additional paid-in capital  | 1,294.4                          |    | 1,130.2           |
| Stock held in trust   | (64.8)                           |    | (53.1)            |
| Retained earnings   | 1,727.0                          |    | 1,838.5           |
|   |                                  |    |                   |

| Accumulated other comprehensive income (loss) | (275.2)       | 65.4          |
|---|---------------|---------------|
| Total shareholders' equity                    | 2,753.2       | 3,048.2       |
| Total liabilities and shareholders' equity    | \$<br>7,562.6 | \$<br>8,867.9 |

See Notes to Consolidated Condensed Financial Statements

# SMITHFIELD FOODS, INC. CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS (in millions)

|   | Nine Months Ended<br>February 1, January 2<br>2009 2008<br>(Unaudited) |         |    |         |
|---|--|---------|----|---------|
| Cash flows from operating activities:                                 |  |         |    |         |
| Net income (loss)   | \$   | (111.5) | \$ | 126.5   |
| Adjustments to reconcile net cash flows from operating activities:    |  |         |    |         |
| (Income) loss from discontinued operations, net of tax                |  | (52.5)  |    | 10.9    |
| Equity in (income) loss of affiliates                                 |  | 41.6    |    | (42.6)  |
| Depreciation and amortization   |  | 207.3   |    | 194.0   |
| Impairment of assets  |  | 78.2    |    | 0.6     |
| Gain on sale of investments   |  | (57.6)  |    | -       |
| Changes in operating assets and liabilities and other, net            |  | (25.2)  |    | (168.3) |
| Net cash flows from operating activities                              |  | 80.3    |    | 121.1   |
|   |  |         |    |         |
| Cash flows from investing activities:                                 |  |         |    |         |
| Capital expenditures  |  | (154.4) |    | (344.0) |
| Business acquisitions, net of cash acquired                           |  | (8.7)   |    | (41.8)  |
| Investments and other   |  | 12.4    |    | 12.2    |
| Dispositions  |  | 575.5   |    | -       |
| Net cash flows from investing activities                              |  | 424.8   |    | (373.6) |
|   |  |         |    |         |
| Cash flows from financing activities:                                 |  |         |    |         |
| Proceeds from the issuance of long-term debt                          |  | 600.0   |    | 502.1   |
| Principal payments on long-term debt and capital lease obligations    |  | (169.4) |    | (213.2) |
| Net repayments on revolving credit facilities and notes payables      |  | (892.3) |    | (18.0)  |
| Proceeds from the issuance of common stock and stock option exercises |  | 122.3   |    | 2.9     |
| Repurchases of debt   |  | (86.2)  |    |         |
| Purchase of call options  |  | (88.2)  |    | -       |
| Proceeds from the sale of warrants                                    |  | 36.7    |    | -       |
| Other   |  | (11.0)  |    | (9.7)   |
| Net cash flows from financing activities                              |  | (488.1) |    | 264.1   |
|   |  | (100.1) |    | 201.1   |
| Cash flows from discontinued operations:                              |  |         |    |         |
| Net cash flows from operating activities                              |  | 34.7    |    | 2.1     |
| Net cash flows from investing activities                              |  | (7.0)   |    | (6.0)   |
| Net cash flows from financing activities                              |  | (0.8)   |    | (0.6)   |
| Net cash flows from discontinued operations activities                |  | 26.9    |    | (4.5)   |
| The cash nows from discontinued operations activities                 |  | 20.9    |    | (4.3)   |
| Effect of foreign exchange rate changes on cash                       |  | (10.6)  |    | (1.0)   |
| Net change in cash and cash equivalents                               |  | 33.3    |    | 6.1     |
| Cash and cash equivalents at beginning of period                      |  | 57.3    |    | 57.8    |
|   | \$   |         | ¢  |         |
| Cash and cash equivalents at end of period                            | Ф  | 90.6    | \$ | 63.9    |
|   |  |         |    |         |

Non-cash investing and financing activities:

| Sale of interest in Groupe Smithfield in exchange for shares of Campofrío | \$<br>272.0 \$  | -       |
|---|-----------------|---------|
| Investment in Butterball  | \$<br>(24.5) \$ | -       |
| Common stock issued for acquisition                                       | \$<br>(60.4) \$ | (620.2) |

See Notes to Consolidated Condensed Financial Statements

#### Table of Contents

#### SMITHFIELD FOODS, INC. NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

#### NOTE 1: GENERAL

Smithfield Foods, Inc., together with its subsidiaries (the "Company," "Smithfield Foods," "we," "us" or "our"), is the leading processor and marketer of fresh pork and packaged meats in the United States (U.S.), as well as the world's largest producer of hogs. We conduct our operations through five reporting segments: Pork, International, Hog Production (HP), Other and Corporate.

You should read these statements in conjunction with the audited consolidated financial statements and the related notes which are included in our Annual Report on Form 10-K for the fiscal year ended April 27, 2008. The enclosed interim consolidated condensed financial information is unaudited. The information reflects all normal recurring adjustments which we believe are necessary to present fairly the financial position and results of operations for all fiscal periods included.

Unless otherwise stated, the amounts presented in these notes to our consolidated condensed financial statements are based on continuing operations for all fiscal periods included. Certain prior year amounts have changed as a result of including our former beef operations in discontinued operations and to conform to current year presentation. See Note 4—Discontinued Operations for further discussion of these discontinued operations.

Our fiscal year consists of either 52 or 53 weeks, ending on the Sunday nearest April 30. The three and nine months ended February 1, 2009 consisted of 14 and 40 weeks, respectively. The three and nine months ended January 27, 2008 consisted of 13 and 39 weeks, respectively.

#### NOTE 2: RECENT ACCOUNTING PRONOUNCEMENTS

#### FSP APB 14-1

In May 2008, the Financial Accounting Standards Board (the FASB) issued FASB Staff Position (FSP) No. APB 14-1, "Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion (Including Partial Cash Settlement)" (FSP APB 14-1). FSP APB 14-1 specifies that issuers of convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement) should separately account for the liability and equity components in a manner that will reflect the entity's nonconvertible debt borrowing rate when interest cost is recognized in subsequent periods. The amount allocated to the equity component represents a discount to the debt, which is amortized into interest expense using the effective interest method over the life of the debt. FSP APB 14-1 is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years. Early adoption is not permitted. Therefore, we expect to adopt the provisions of FSP APB 14-1 are required to be applied retrospectively to all periods presented. When we are required to retrospectively apply the provisions of FSP APB 14-1 in fiscal 2010, we anticipate that interest expense related to our convertible debt instruments for fiscal 2009 will be increased by approximately \$12.0 million.

#### SFAS 161

In March 2008, the FASB issued Statement of Financial Accounting Standards (SFAS) No. 161, "Disclosures about Derivative Instruments and Hedging Activities—an amendment of FASB Statement No. 133" (SFAS 161). SFAS 161 requires (1) qualitative disclosures about objectives for using derivatives by primary underlying risk exposure, (2) information about the volume of derivative activity, (3) tabular disclosures about the balance sheet location and

gross fair value of derivative instruments, and income statement and other comprehensive income location and amounts of gains and losses on derivative instruments by contract type and (4) disclosures about credit-risk-related contingent features in derivative agreements. SFAS 161 is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008. Therefore, we expect to adopt SFAS 161 beginning in the fourth quarter of fiscal 2009.

#### SFAS 157

In September 2006, the FASB issued SFAS No. 157, "Fair Value Measurements" (SFAS 157). SFAS 157 defines fair value, establishes a framework for measuring fair value in accounting principles generally accepted in the United States, and expands disclosures about fair value measurements. It does not require any new fair value measurements. SFAS 157 is effective for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years for financial assets and liabilities, and for fiscal years beginning after November 15, 2008 for all nonrecurring fair value measurements of nonfinancial assets and liabilities. We adopted the provisions of SFAS 157 for financial assets and liabilities in the first quarter of fiscal 2009. The adoption of SFAS 157 did not have a material impact on our consolidated financial assets and liabilities, effective May 4, 2009 (fiscal 2010), will have a material impact on our consolidated financial statements. See Note 16— Fair Value Measurements for additional disclosures on fair value measurements.

#### NOTE 3: GOODWILL

Our policy is to perform an annual test of goodwill for impairment in the fourth quarter of each year. As a result of significant losses recently incurred in our hog production operations, the deteriorating macro-economic environment, the continued market volatility and the decrease in our market capitalization, we performed an interim test of the carrying amount of goodwill related to our U.S. hog production operations as required by SFAS No. 142 "Goodwill and Other Intangible Assets" (SFAS 142).

In accordance with SFAS 142, goodwill impairment is determined using a two-step process. The first step is to identify if a potential impairment exists by comparing the fair value of a reporting unit with its carrying amount, including goodwill. If the fair value of a reporting unit exceeds its carrying amount, goodwill of the reporting unit is not considered to have a potential impairment and the second step of the impairment test is not necessary. However, if the carrying amount of a reporting unit exceeds its fair value, the second step is performed to determine if goodwill is impaired and to measure the amount of impairment loss to recognize, if any.

The second step compares the implied fair value of goodwill with the carrying amount of goodwill. If the implied fair value of goodwill exceeds the carrying amount, goodwill is not considered impaired. However, if the carrying amount of goodwill exceeds the implied fair value, an impairment loss is recognized in an amount equal to that excess. The implied fair value of goodwill is determined in the same manner as the amount of goodwill recognized in a business combination (i.e., the fair value of the reporting unit is allocated to all the assets and liabilities, including any unrecognized intangible assets, as if the reporting unit had been acquired in a business combination and the fair value of the reporting unit was the purchase price paid to acquire the reporting unit).

We estimate the fair value of our reporting units by applying valuation multiples or estimating future discounted cash flows. The selection of multiples is dependent upon assumptions regarding future levels of operating performance as well as business trends, prospects and market and economic conditions. A discounted cash flow analysis requires us to make various judgmental assumptions about sales, operating margins, growth rates and discount rates. When estimating future discounted cash flows, we consider the assumptions that hypothetical marketplace participants would use in estimating future cash flows. In addition, where applicable, an appropriate discount rate is used, based on our cost of capital or location-specific economic factors.

As of February 1, 2009, the carrying amount of goodwill related to our U.S. hog production operations was \$451.7 million. We determined that the fair value of our U.S. hog production reporting unit exceeded its carrying value. Therefore, goodwill was not impaired. While we believe we have made reasonable estimates and assumptions to calculate the fair value of this reporting unit, it is possible a material change could occur. If the actual results are not

consistent with our estimates and assumptions used to calculate the fair value of this reporting unit, a material impairment of our goodwill could result.

## NOTE 4: DISCONTINUED OPERATIONS

Smithfield Beef Group, Inc. (Smithfield Beef)

In October 2008 (fiscal 2009), we completed the sale of Smithfield Beef, our beef processing and cattle feeding operation, to a wholly-owned subsidiary of JBS S.A., a company organized and existing under the laws of Brazil (JBS), for \$575.5 million in cash.

The sale included 100 percent of Five Rivers Ranch Cattle Feeding LLC (Five Rivers), which previously was a 50/50 joint venture with Continental Grain Company (CGC). Immediately preceding the closing of the JBS transaction, we acquired CGC's 50 percent investment in Five Rivers for 2,166,667 shares of our common stock valued at \$27.87 per share and \$8.7 million for working capital adjustments.

The JBS transaction excluded substantially all live cattle inventories held by Smithfield Beef and Five Rivers as of the closing date, together with associated debt. The excluded live cattle are currently being raised by JBS for a negotiated fee and sold at maturity at market-based prices. We believe that all but approximately 65,000 of the remaining live cattle inventories will be sold by the end of fiscal 2009, with substantially all sold by the second quarter of fiscal 2010.

The net proceeds from the JBS transaction were used to pay down our U.S. revolving credit agreement (the U.S. Credit Facility) and other long-term debt. As of February 1, 2009, we had received approximately \$42 million in net proceeds from the sale of the retained live cattle inventories, which we used primarily for debt reduction. Based on market prices as of February 1, 2009, we expect to receive an estimated \$90 million of additional net proceeds from the remaining live cattle inventories, which we also plan to use primarily for debt reduction.

We recorded an estimated pre-tax gain of approximately \$95.0 million (\$51.9 million net of tax) on the sale of Smithfield Beef in the second quarter of fiscal 2009. We recorded an additional gain of approximately \$4.5 million (\$2.4 million net of tax) in the third quarter of fiscal 2009 for the settlement of differences in working capital at closing from agreed-upon targets. These gains were recorded in income (loss) from discontinued operations.

The following table presents sales and net income of Smithfield Beef for the fiscal periods indicated:

|            | ,      | Three Months Ended |    |                   |    | Nine Mon      | onths Ended |            |          |  |
|------------|--------|--------------------|----|-------------------|----|---------------|-------------|------------|----------|--|
|            | Februa | February 1,        |    | February 1, Janua |    | uary 27,      | Fe          | ebruary 1, | 1, Janua |  |
|            | 200    | 2009               |    | 2008              |    | 2009          | 2008        |            |          |  |
|            |        | (in millions)      |    |                   |    | (in millions) |             |            |          |  |
| Sales      | \$     | -                  | \$ | 670.5             | \$ | 1,699.0       | \$          | 2,135.1    |          |  |
| Net income |        | -                  |    | 1.4               |    | 0.9           |             | 2.2        |          |  |

Smithfield Bioenergy, LLC (SBE)

In May 2008 (fiscal 2009), we completed the sale of substantially all of the assets of SBE for \$11.5 million. During the first quarter of fiscal 2008, we recorded an impairment charge of \$6.7 million, net of tax of \$3.8 million, to write-down the assets to their estimated fair value. We recorded an additional impairment charge of \$2.9 million, net of tax of \$1.6 million, in the third quarter of fiscal 2008. These impairment charges were recorded in income (loss) from discontinued operations.

The following table presents sales and net loss of SBE for the fiscal periods indicated:

Three Months Ended

Nine Months Ended

|          | February 1, |               | January 27, |       | February 1, |        | January 27, |        |
|----------|-------------|---------------|-------------|-------|-------------|--------|-------------|--------|
|          | 2009        |               | 2008        |       | 2009        |        | 2008        |        |
|          |             | (in millions) |             |       |             | (in mi | llions)     |        |
| Sales    | \$          | -             | \$          | 4.2   | \$          | 3.8    | \$          | 20.0   |
| Net loss |             | -             |             | (4.5) |             | (2.7)  |             | (13.3) |
|          |             |               |             |       |             |        |             |        |

## NOTE 5: RESTRUCTURING

In February 2009 (fiscal 2009), we announced a plan to consolidate and streamline the corporate structure and manufacturing operations of our pork group (the Restructuring Plan). This restructuring is intended to make us more competitive by improving operating efficiencies and increasing plant utilization. The Restructuring Plan includes the following primary initiatives:

- § the closing of the following six plants. The production at each of these plants will be transferred to more efficient facilities:
- § The Smithfield Packing Company, Incorporated's (Smithfield Packing) Smithfield South plant in Smithfield, Virginia;
  - § Smithfield Packing's Plant City, Florida plant;
  - § Smithfield Packing's Elon, North Carolina plant;
  - § John Morrell & Co's (John Morrell) Great Bend, Kansas plant;
  - § Farmland Foods, Inc.'s (Farmland Foods) New Riegel, Ohio plant; and
  - § Armour-Eckrich Meats, LLC's (Armour-Eckrich) Hastings, Nebraska plant;
  - § a reduction in the number of operating companies in the pork group from seven to three;
  - § the merger of the fresh pork sales forces of the John Morrell and Farmland Foods business units; and
- \$ the consolidation of the international sales organizations that are responsible for exports of several of our operating companies into one group.

As a result of the announced plant closures, we recorded impairment charges of \$72.8 million in the third quarter of fiscal 2009 for the write-down of assets. The charges included \$68.0 million of write-downs of property, plant and equipment to reduce the carrying amounts of the long-lived assets that will be sold or disposed of to their estimated fair values in accordance with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." The fair values of the plant facilities were determined based on estimated market values obtained from multiple real estate brokers. Additionally, certain inventories, totaling \$4.8 million, were written off as they will be unusable at other operating locations. All of these charges were recorded in cost of sales in the Pork segment.

In addition, we recorded charges totaling \$12.0 million in the Pork segment in the third quarter of fiscal 2009 for employee related benefits. These charges included estimated employee severance benefits, which were accrued in accordance with SFAS 112, "Employers' Accounting for Postemployement Benefits—an amendment of FASB Statements No. 5 and 43," and an estimated obligation for the partial withdrawal from a multiemployer pension plan. Of these charges, \$6.5 million was recorded in cost of sales with the remainder recorded in selling, general and administrative expenses. As of February 1, 2009, none of these amounts had been paid.

We anticipate recording additional charges totaling approximately \$30 million over the remainder of fiscal 2009 and the first half of fiscal 2010 comprised of \$6 million for employee relocation and other benefits, and \$24 million for plant consolidation, asset disposal and plant wind down and mothball expenses. In addition, we estimate that \$53.0 million in capital expenditures will be required relative to plant consolidations in the remainder of fiscal 2009 and in

fiscal 2010.

# NOTE 6: OTHER OPERATING CHARGES

In the third quarter of fiscal 2009, we recorded charges of totaling \$4.3 million in the Other segment for the write-down of cattle inventories due to a decline in live cattle market prices. See Note 7—Investments for a discussion of inventory write-downs at our cattle feeding joint venture. Additionally, we incurred inventory write-downs and other associated costs in the Pork segment totaling approximately \$7 million in the third quarter of fiscal 2009.

In August 2007 (fiscal 2008), outbreaks of classical swine fever (CSF) occurred at three of our thirty-three hog farms in Romania. During the second quarter of fiscal 2008, we recorded approximately \$13.0 million of inventory write-downs and associated disposal costs related to these outbreaks in the HP segment.

# NOTE 7: INVESTMENTS

We record our share of earnings and losses from our equity method investments in equity in (income) loss of affiliates within our consolidated condensed statements of income. Investments within our consolidated condensed balance sheets consist of the following:

| Equity Investment            | % Owned | February 1,<br>2009 |          | •  |       |  |  |
|------------------------------|---------|---------------------|----------|----|-------|--|--|
|                              |         |                     | (in mill |    |       |  |  |
| Campofrío Food Group (1)     | 37%     | \$                  | 458.0    | \$ | 489.3 |  |  |
| Butterball, LLC (Butterball) | 49%     |                     | 80.7     |    | 80.4  |  |  |
| Mexican joint ventures       | Various |                     | 68.5     |    | 76.0  |  |  |
| Cattleco, LLC (Cattleco)     | 50%     |                     | 45.8     |    | -     |  |  |
| Other                        | Various |                     | 46.5     |    | 48.9  |  |  |
| Total investments            |         | \$                  | 699.5    | \$ | 694.6 |  |  |

(1)Prior to the 3rd quarter of fiscal 2009, we owned 50% of Groupe Smithfield S.L. (Groupe Smithfield) and 24% of Campofrío Alimentación, S.A. (Campofrío). Those entities merged in the third quarter of fiscal 2009 to form Campofrío Food Group, of which we own 37%. The amounts presented for Campofrío Food Group throughout this Quarterly Report on Form 10-Q represent the combined results of Groupe Smithfield and Campofrío. See "Groupe Smithfield—Campofrío Transaction" below for further discussion about the merger.

Equity in (income) loss of affiliates consists of the following:

| y 27,          |
|----------------|
| y <i>∠</i> / , |
| 8              |
|                |
| (25.0)         |
| (19.9)         |
| -              |
| 2.7            |
|                |
| (0.4)          |
|                |
| (42.6)         |
| •              |

Groupe Smithfield—Campofrío Transaction

In June 2008 (fiscal 2009), we announced an agreement to sell Groupe Smithfield to Campofrío in exchange for shares of Campofrío common stock. In December 2008 (fiscal 2009), the merger of Campofrío and Groupe Smithfield was finalized. The new company, known as Campofrío Food Group, is listed on the Madrid and Barcelona Stock Exchanges. The merger created the largest pan-European company in the packaged meats sector and one of the five largest worldwide.

Immediately prior to the merger, we owned 25% of Campofrío and 50% of Groupe Smithfield. We currently own 37% of the combined company, which continues to be accounted for under the equity method of accounting.

We determined that the transfer of our interest in Groupe Smithfield to Campofrío meets the conditions of a sale in accordance with SFAS 140 "Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities – A Replacement of FASB Statement No. 125." Accordingly, we recorded a pre-tax gain of \$56.0 million on the sale within other income in the third quarter of fiscal 2009.

#### Table of Contents

#### **Butterball Contribution**

In July 2008 (fiscal 2009), we increased our investment in Butterball by converting \$24.5 million of receivables due from Butterball to equity. Our joint venture partner made a similar investment.

#### Cattleco Formation

In October 2008 (fiscal 2009), in conjunction with the sale of Smithfield Beef, we formed a 50/50 joint venture with CGC, named Cattleco, to sell the remaining live cattle from Five Rivers that were not sold to JBS. These live cattle are currently being raised by JBS for a negotiated fee and sold at maturity at market-based prices. We believe that most of the live cattle held in this joint venture will be sold by the end of fiscal 2009 with substantially all sold by the end of the second quarter of fiscal 2010. See Note 4—Discontinued Operations for discussion of our wholly-owned cattle inventories.

In the third quarter of fiscal 2009, Cattleco recorded a write-down of cattle inventories due to a decline in live cattle market prices. Our share of the write-down was \$14.5 million.

#### NOTE 8: INVENTORIES

Inventories consist of the following:

|                          | February 1, |         |    | pril 27, |
|--------------------------|-------------|---------|----|----------|
|                          | 2009        |         |    | 2008     |
|                          |             |         |    |          |
| Live hogs                | \$          | 940.7   | \$ | 982.4    |
| Fresh and packaged meats |             | 793.4   |    | 861.9    |
| Live cattle              |             | 48.8    |    | 147.1    |
| Manufacturing supplies   |             | 86.7    |    | 88.6     |
| Other                    |             | 173.2   |    | 198.4    |
| Total inventories        | \$          | 2,042.8 | \$ | 2,278.4  |

#### NOTE 9: DEBT

In May 2008 (fiscal 2009), we obtained an uncommitted secured credit line for \$150.0 million from Citibank, N.A. and borrowed \$100.0 million under it. In July 2008 (fiscal 2009), we repaid the \$100.0 million and terminated the credit line. The proceeds of the borrowing and the repayment were applied to and drawn from the U.S. Credit Facility.

In June 2008 (fiscal 2009), we exercised our option to increase the amount committed under the U.S. Credit Facility by \$25.0 million, resulting in \$1.3 billion of available borrowings under the U.S. Credit Facility.

In addition, in June 2008 (fiscal 2009), we entered into a \$200.0 million unsecured committed credit facility with JP Morgan Chase Bank and Goldman Sachs Credit Partners L.P., intended to help bridge our working capital needs through the time of the closing of the sale of Smithfield Beef in the event we were unable to issue the Convertible Notes described below. This credit facility replaced an existing and fully drawn \$50.0 million line. We repaid the \$50.0 million in June 2008 (fiscal 2009) and terminated this credit facility in July 2008 (fiscal 2009).

In August 2008 (fiscal 2009), we entered into a three-year \$200.0 million term loan with Cooperatieve Centrale Raiffeisen-Boerenleenbank B.A. (Rabobank) maturing on August 29, 2011. The term loan had an initial interest rate of 6.3% and has since been adjusted to 7.83% to correlate to the recent increase in interest rate spreads under the U.S.

Credit Facility. The term loan replaced \$150.0 million of short-term uncommitted facilities which were available and borrowed from Rabobank.

Debt Repurchases

During the third quarter of fiscal 2009, we redeemed a total of \$93.7 million of long-term debt for \$86.2 million and recorded a gain of \$7.5 million in other income.

#### Convertible Notes

In July 2008 (fiscal 2009), we issued \$400.0 million aggregate principal amount of 4% convertible senior notes due June 30, 2013 (the Convertible Notes) in a registered offering. The Convertible Notes are senior unsecured obligations. The Convertible Notes are payable with cash and, at certain times, are convertible into shares of our common stock based on an initial conversion rate, subject to adjustment, of 44.082 shares per \$1,000 principal amount of Convertible Notes (which represents an initial conversion price of approximately \$22.68 per share). Upon conversion, a holder will receive cash up to the principal amount of the Convertible Notes and shares of our common stock for the remainder, if any, of the conversion obligation.

Prior to April 1, 2013, holders may convert their notes into cash and shares of our common stock, if any, at the applicable conversion rate under the following circumstances:

• during any fiscal quarter if the last reported sale price of our common stock is greater than or equal to 120% of the applicable conversion price for at least 20 trading days during the period of 30 consecutive trading days ending on the last trading day of the preceding fiscal quarter;

during the five business-day period after any ten consecutive trading-day period in which the trading price per \$1,000 principal amount of notes was less than 98% of the last reported sale price of our common stock multiplied by the applicable conversion rate; or

upon the occurrence of specified corporate transactions.

On or after April 1, 2013, holders may convert their Convertible Notes at any time prior to the close of business on the third scheduled trading day immediately preceding the maturity date, regardless of the foregoing circumstances.

The Convertible Notes were accounted for as a combined instrument pursuant to EITF Issue 90-19, "Convertible Bonds with Issuer Option to Settle for Cash upon Conversion." Accordingly, we accounted for the entire agreement as one debt instrument as the conversion feature did not meet the requirements to be accounted for separately as a derivative financial instrument. On May 9, 2008, the FASB nullified the conclusions in EITF 90-19 and issued FSP APB 14-1. See Note 2 —Recent Accounting Pronouncements for a discussion of FSP APB 14-1, which we expect to adopt in the first quarter of fiscal 2010 and will require retrospective application of its provisions to the Convertible Notes.

In connection with the issuance of the Convertible Notes, we entered into separate convertible note hedge transactions with respect to our common stock to reduce potential economic dilution upon conversion of the Convertible Notes, and separate warrant transactions (collectively referred to as the Call Spread Transactions). We purchased call options that permit us to acquire up to approximately 17.6 million shares of our common stock, subject to adjustment, which is the number of shares initially issuable upon conversion of the Convertible Notes. In addition, we sold warrants permitting the purchasers to acquire up to approximately 17.6 million shares of our common stock, subject to adjustment. See Note 13—Shareholders' Equity for more information on the Call Spread Transactions.

The net proceeds of approximately \$337.5 million from the issuance of the Convertible Notes and the Call Spread Transactions were used to retire short-term uncommitted credit lines and to reduce amounts outstanding under the U.S. Credit Facility.

#### Debt Covenants

Our various debt agreements contain financial covenants that require the maintenance of certain levels of ratios for working capital, net worth, fixed charges, leverage, interest coverage and capital expenditures. These financial

covenants limit additional borrowings, the acquisition, disposition and leasing of assets and payments of dividends to shareholders, among other restrictions.

Our senior unsecured notes preclude us from incurring certain additional indebtedness when our interest coverage ratio is less than 2.0 to 1.0 (the Incurrence Test). The ratio is calculated differently from similar ratios under the U.S. Credit Facility and Euro Credit Facility. As of February 1, 2009, we did not meet the Incurrence Test. Due to the trailing twelve month nature of the Incurrence Test, we do not expect to meet the Incurrence Test again until the third quarter of fiscal 2010. The Incurrence Test is not a covenant and our failure to meet the Incurrence Test is not a default. In addition to precluding us from incurring certain additional indebtedness, our failure to meet the Incurrence Test is not a covenant and our failure to meet the Incurrence Test is not a default. In addition to precluding us from incurring certain additional indebtedness, our failure to meet the Incurrence Test is not a covenant and making certain investments. However, our failure to meet the Incurrence Test does not preclude us from refinancing or increasing our borrowings under the U.S. Credit Facility or the Euro Credit Facility, or from refinancing certain other existing indebtedness, including our senior unsecured notes maturing in October 2009 (\$206.3 million outstanding as of February 1, 2009). Therefore we do not expect the limitations resulting from our failure to meet the Incurrence Test to have a material adverse effect on our business. We have no current plans, during the period in which we do not expect to meet the Incurrence Test, to incur indebtedness beyond that which we are permitted to incur, nor to engage in any of the other restricted activities.

During the first quarter of fiscal 2009, we amended the interest coverage ratio minimum from 3.0 to 1 to 2.0 to 1 until the end of fiscal 2009 under the U.S. Credit Facility and the Euro Credit Facility.

In February 2009 (fiscal 2009), we further amended the interest coverage ratio under the U.S. Credit Facility and the Euro Credit Facility such that the interest coverage ratio will be as follows: 1.6 to 1 for the third quarter of fiscal 2009; 1.2 to 1 for the fourth quarter of fiscal 2009; 1.35 to 1 for the first and second quarters of fiscal 2010; and 2.0 to 1 for the third quarter of fiscal 2010. Pursuant to the original terms of the U.S. Credit Facility and the Euro Credit Facility, the ratio will return to 3.0 to 1 for the fourth quarter of fiscal 2010 and thereafter.

In addition to the amended interest coverage ratio, the amendment entered into in February 2009 (fiscal 2009) for the U.S. Credit Facility included the following provisions:

- § A revision of the inventory and receivables ratio coverage covenant to require a ratio of (i) the sum of 65% of the aggregate amount of inventory plus 85% of the aggregate amount of accounts receivable to (ii) the revolving credit exposure under the U.S. Credit Facility and any pari passu debt, to be at or above 1.3 to 1;
- § An increase in the applicable borrowing spreads for loans and letters of credit from a rating-based grid of 1.125% to a flat 3.50%. Commitment fees were also increased from .20% to .50%;
  - § An elimination of the ability to borrow based on the offered rate for overnight federal funds; and
- § An agreement by us to execute and deliver to the administrative agent, within thirty days of February 2, 2009, a deed of trust (in form and substance reasonably satisfactory to the administrative agent) with respect to the real property of one of our subsidiaries, Smithfield Packing, (including buildings and improvements) located in Bladen County, North Carolina known as Smithfield Packing's Tar Heel pork processing plant. This deed of trust was delivered within the required thirty days from February 2, 2009.

In addition to the amended interest coverage ratio, the amendment entered into in February 2009 (fiscal 2009) for the Euro Credit Facility included the following provisions:

§ A revision of the asset coverage ratio to require a ratio of certain of our assets to the aggregate outstanding loans under the Euro Credit Facility to be at or above 1.75 to 1;

- § The pledge of additional shares of Campofrío not previously securing the Euro Credit Facility;
- § The pledge of certain accounts receivable and inventory of certain of our Romanian and Polish subsidiaries;
- § An increase in the applicable borrowing spreads for loans from a rating-based grid of 1.225% to a rating-based grid of 4.00%. Commitment fees were also increased from .6125% to .75%;
- § A borrowing base that will limit borrowings as a function of the assigned values of the pledged Campofrío shares and accounts recievable and inventory of certain of our Romanian and Polish subsidiaries.

#### Table of Contents

As a result of the amendments to the U.S. Credit Facility and Euro Credit Facility in February 2009 (fiscal 2009), we expect annual interest expense to increase by approximately \$20 million to \$25 million. We incurred fees and expenses associated with the two amendments totaling approximately \$12.0 million, which were capitalized and will be amortized to interest expense over the remaining term of these facilities.

For our senior secured notes totaling \$37.5 million outstanding as of February 1, 2009, we have received amendments of certain covenants. As of February 1, 2009, we were in compliance with all financial covenants under our senior secured notes, the U.S. Credit Facility and the Euro Credit Facility.

#### NOTE 10: GUARANTEES

As part of our business, we are party to various financial guarantees and other commitments as described below. These arrangements involve elements of performance and credit risk that are not included in the consolidated balance sheet. We could become liable in connection with these obligations depending on the performance of the guaranteed party or the occurrence of future events that we are unable to predict. If we consider it probable that we will become responsible for an obligation, we will record the liability in our consolidated balance sheet.

We (together with our joint venture partners) guarantee financial obligations of certain unconsolidated joint ventures. The financial obligations are: up to \$92.0 million of debt borrowed by Agroindustrial del Noroeste (Norson), of which \$71.0 million was outstanding as of February 1, 2009, and up to \$3.5 million of liabilities with respect to currency swaps executed by another of our unconsolidated Mexican joint ventures, Granjas Carroll de Mexico (Granjas). The covenants in the guarantee relating to Norson's debt incorporate our covenants under the U.S. Credit Facility. In addition, we continue to guarantee \$19.4 million of leases that were transferred to JBS in connection with the sale of Smithfield Beef. Some of these guarantees will be released in the near future and others will remain in place until the leases expire.

#### NOTE 11: INCOME TAXES

Our effective tax rate was 19% and 43% for the three months ended February 1, 2009 and January 27, 2008, respectively. Our effective tax rate was 26% and 39% for the nine months ended February 1, 2009 and January 27, 2008, respectively. The variation in the effective tax rate for both the three and nine month periods was mainly due to the recognition of income tax related to the merger of Groupe Smithfield with and into Campofrío in the third quarter of fiscal year 2009. As a result of the merger, we were required to provide additional deferred taxes on the earnings of Groupe Smithfield previously deferred under Accounting Principles Board Opinion No. 23 "Accounting for Income Taxes—Special Areas" (APB 23), as well as on inherent gains related to the pre-merger holdings of Groupe Smithfield and Campofrío. This expense reduced the income tax benefit, and thus reduced the effective tax rate. The reduction to the effective tax rate for the nine month period was partially offset by the successful resolution of uncertain tax positions during the second quarter of fiscal 2009.

#### NOTE 12: PENSION PLANS

The components of net periodic pension cost consist of:

|               |             | Three Months Ended |                         |      |             | Nine Months Ended |             |      |             |  |     |          |
|---------------|-------------|--------------------|-------------------------|------|-------------|-------------------|-------------|------|-------------|--|-----|----------|
|               | February 1, |                    | January 27, February 1, |      | February 1, |                   | February 1, |      | February 1, |  | Jan | uary 27, |
|               | 2009        |                    |                         | 2008 |             | 2009              | 2008        |      |             |  |     |          |
|               |             | (in millions)      |                         |      |             | (in mil           | nillions)   |      |             |  |     |          |
| Service cost  | \$          | 6.3                | \$                      | 6.9  | \$          | 19.1              | \$          | 20.4 |             |  |     |          |
| Interest cost |             | 17.2               |                         | 16.1 |             | 51.5              |             | 47.6 |             |  |     |          |

| Expected return on plan assets | (17.4)    | (17.0)       | (52.3) | (50.7)     |
|--------------------------------|-----------|--------------|--------|------------|
| Net amortization               | 1.6       | 2.3          | 4.8    | 6.8        |
| Net periodic pension cost      | \$<br>7.7 | \$<br>8.3 \$ | 23.1   | \$<br>24.1 |

Our pension plan funding requirements and reported costs are dependent on a variety of assumptions regarding future events, including discount rates used to measure our pension obligation and net periodic benefit cost, and expected returns on plan assets. The recent deterioration in the securities markets has had a significant negative impact on the value of plan assets, the effect of which has not been reflected in the consolidated condensed financial statements as of and for the nine months ended February 1, 2009 pursuant to the provisions of SFAS No. 158, which require plan assets and obligations to be re-measured at the end of fiscal 2009. Upon re-measurement, if the fair value of plan assets does not recover or declines further, or market conditions at that time necessitate adverse changes in certain actuarial assumptions (such as the discount rates or the expected rate of return on plan assets), we would experience an adverse change in the funded status of our plans which would lead to additional cash contribution requirements and increased net benefit cost for fiscal 2010 as compared to fiscal 2009.

#### NOTE 13: SHAREHOLDERS' EQUITY

Stock Options

We issued 12,000 shares of common stock upon exercise of stock options during the first quarter of fiscal 2009. There were no exercises of common stock options during the second or third quarters of fiscal 2009.

#### **Call Spread Transactions**

In connection with the issuance of the Convertible Notes (see Note 9—Debt), we entered into separate convertible note hedge transactions with respect to our common stock to minimize the impact of potential economic dilution upon conversion of the Convertible Notes, and separate warrant transactions.

We purchased call options in private transactions that permit us to acquire up to approximately 17.6 million shares of our common stock at an initial strike price of \$22.68 per share, subject to adjustment, for \$88.2 million. In general, the call options allow us to acquire a number of shares of our common stock initially equal to the number of shares of common stock issuable to the holders of the Convertible Notes upon conversion. These call options will terminate upon the maturity of the Convertible Notes.

We also sold warrants in private transactions for total proceeds of approximately \$36.7 million. The warrants permit the purchasers to acquire up to approximately 17.6 million shares of our common stock at an initial exercise price of \$30.54 per share, subject to adjustment. The warrants expire on various dates from October 2013 (fiscal 2014) to December 2013 (fiscal 2014).

The Call Spread Transactions, in effect, increase the initial conversion price of the Convertible Notes from \$22.68 per share to \$30.54 per share, thus reducing the potential future economic dilution associated with conversion of the notes. The Convertible Notes and the warrants could have a dilutive effect on our earnings per share to the extent that the price of our common stock during a given measurement period exceeds the respective exercise prices of those instruments. The call options are excluded from the calculation of diluted earnings per share as their impact is anti-dilutive.

Under EITF 00-19 and other relevant literature, the Call Spread Transactions meet the criteria for classification as equity instruments. As a result, we recorded the purchase of the call options as a reduction in additional paid-in capital and the proceeds of the warrants as an increase to additional paid-in capital. In accordance with EITF 00-19, subsequent changes in fair value of those instruments are not recognized in the financial statements as long as the instruments continue to meet the criteria for equity classification.

#### **COFCO** Share Issuance

In July 2008 (fiscal 2009), we issued a total of 7,000,000 shares of our common stock to Starbase International Limited, a company registered in the British Virgin Islands, which is a subsidiary of COFCO (Hong Kong) Limited (COFCO). The shares were issued at a purchase price of \$17.45 per share. The proceeds from the issuance of these shares were used to reduce amounts outstanding under the U.S. Credit Facility.

COFCO's investment in the Company is passive in nature and the purchase agreement contains standstill provisions. The purchase agreement also contains restrictions on sales or other transfers of the shares by COFCO until July 9, 2009.

In connection with the sale, Mr. Gaoning Ning, the chairman of COFCO, was elected as a director at our 2008 annual shareholders' meeting, to serve for a term that will expire after three years (or earlier under certain circumstances).

#### CGC Share Issuance

In October 2008 (fiscal 2009), we acquired CGC's 50 percent investment in Five Rivers for 2,166,667 shares of our common stock valued at \$27.87 per share and \$8.7 million for working capital adjustments. See Note 4—Discontinued Operations for further discussion of this transaction.

#### NOTE 14: COMPREHENSIVE INCOME (LOSS)

The components of comprehensive income (loss) net of tax, consist of:

|                                   | Three Months Ended |         |             |               | Nine Months Ended |         |     |          |
|-----------------------------------|--------------------|---------|-------------|---------------|-------------------|---------|-----|----------|
|                                   | February 1,        |         | January 27, |               | February 1,       |         | Jan | uary 27, |
|                                   | 2009               |         |             | 2008          | 2009              |         |     | 2008     |
|                                   | (in millions)      |         |             | (in millions) |                   |         |     |          |
| Net income (loss)                 | \$                 | (103.1) | \$          | 54.5          | \$                | (111.5) | \$  | 126.5    |
| Hedge accounting                  |                    | 18.1    |             | 1.2           |                   | (122.2) |     | (5.0)    |
| Foreign currency translation      |                    | (122.0) |             | (21.2)        |                   | (217.4) |     | 2.6      |
| Pension accounting                |                    | (1.7)   |             | 4.5           |                   | (1.0)   |     | 8.3      |
| Total comprehensive income (loss) | \$                 | (208.7) | \$          | 39.0          | \$                | (452.1) | \$  | 132.4    |

#### NOTE 15: DERIVATIVES AND HEDGING ACTIVITIES

Our meat processing and hog production operations use various raw materials, primarily live hogs, corn and soybean meal, which are actively traded on commodity exchanges. We hedge these commodities when we determine conditions are appropriate to mitigate price risk. While this hedging may limit our ability to participate in gains from favorable commodity fluctuations, it also tends to reduce the risk of loss from adverse changes in raw material prices. We attempt to closely match the commodity contract terms with the hedged item. We also enter into interest rate swaps to hedge exposure to changes in interest rates on certain financial instruments and foreign exchange forward contracts to hedge certain exposures to fluctuating foreign currency rates.

We account for derivative financial instruments in accordance with SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," as amended (SFAS 133). SFAS 133 requires that all derivatives be recorded in the balance sheet as either assets or liabilities at fair value. Accounting for changes in the fair value of a derivative depends on whether it qualifies and has been designated as part of a hedging relationship. For derivatives that qualify and have been designated as hedges for accounting purposes, changes in fair value have no net impact on earnings, to the extent the derivative is considered perfectly effective in achieving offsetting changes in fair value or cash flows attributable to the risk being hedged, until the hedged item is recognized in earnings (commonly referred to as the "hedge accounting" method). For derivatives that do not qualify or are not designated as hedging instruments for accounting purposes, changes in fair value as hedging instruments for accounting purposes, changes in fair value as the "mark-to-market" method). Under SFAS 133, we may elect either method of accounting for our derivative portfolio, assuming all the necessary requirements are met. We have in the past, and may in the future, avail our self of either acceptable method. We believe all of our derivative instruments represent economic hedges against changes in prices and rates, regardless of their designation for accounting purposes.

We do not offset fair value amounts recognized for derivative instruments and fair value amounts recognized for the right to reclaim collateral (a receivable) or the obligation to return cash collateral (a payable) arising from derivative instruments recognized at fair value executed with the same counterparty under a master netting arrangement. As of February 1, 2009, prepaid expenses and other current assets included \$105.7 million representing the right to reclaim cash collateral under master netting arrangements. As of February 1, 2009, accrued expenses and other current liabilities included \$20.0 million representing an obligation to return collateral under master netting arrangements.

Application of the hedge accounting method under SFAS 133 requires significant resources, extensive record keeping and systems. As a result of rising compliance costs and the complexity associated with the application of hedge accounting for commodity derivatives, we elected to discontinue the use of hedge accounting for such derivatives

during the third quarter of fiscal 2007. All existing commodity hedging relationships were de-designated as of January 1, 2007. We also elected not to apply hedge designations for any exchange traded commodity derivative contracts entered into during the period beginning January 1, 2007 through April 27, 2008. Since discontinuing hedge accounting for commodity derivatives, we have invested in additional resources and systems and have begun to apply hedge accounting to certain commodity derivatives, primarily grain futures, entered into during fiscal 2009. We continue to apply hedge accounting for certain financial derivatives, primarily interest rate swaps and foreign exchange contracts.

The size and mix of our derivative portfolio varies from time to time based upon our analysis of current and future market conditions. The fair value of our open derivative financial instruments consists of(1):

|                  | Febru         | 1      | April 27, |        |
|------------------|---------------|--------|-----------|--------|
|                  | 2009          |        |           | 2008   |
|                  | (in millions) |        |           |        |
| Livestock        | \$            | 26.0   | \$        | (26.5) |
| Grains           |               | (96.5) |           | (5.6)  |
| Energy           |               | (13.5) |           | 4.8    |
| Interest rates   |               | (9.0)  |           | (2.0)  |
| Foreign currency |               | (5.8)  |           | (0.3)  |

(1)

negative amounts represent net liabilities

#### **Undesignated Positions**

Derivative instruments that are not designated as a hedge, that have been de-designated from a hedging relationship, or that do not meet the criteria for hedge accounting under SFAS 133, are marked-to-market with the unrealized gains and losses together with actual realized gains and losses from closed contracts being recognized in current period earnings in cost of sales.

#### Cash Flow Hedges

We use derivatives (primarily futures contracts) to manage our exposure to the variability in expected future cash flows attributable to commodity price risk associated with the forecasted purchase and sale of live hogs and the forecasted purchase of live cattle, corn and soybean meal. When hedge accounting is applied, derivative gains or losses from these cash flow hedges are deferred in other comprehensive income/(loss) and reclassified into earnings in the same period or periods during which the hedged forecasted purchases or sales affect earnings. Gains and losses related to cash flow hedges are recorded in cost of sales in the consolidated statement of income. We generally do not hedge cash flows related to commodities beyond twelve months.

Ineffectiveness, as defined in SFAS 133, on cash flow hedges was immaterial for the three and nine months ended February 1, 2009. There was no ineffectiveness related to cash flow hedges in the comparable periods in the prior year. As of February 1, 2009, there were deferred net losses of \$98.1 million, net of tax of \$62.5 million, in accumulated other comprehensive income (loss) relating to commodity cash flow hedges.

#### Fair Value Hedges

Our commodity price risk management strategy also includes derivative instruments (primarily futures contracts) that are designed to hedge firm commitments to buy live hogs, live cattle, corn and soybean meal and hedges of live hog inventory. When hedge accounting is applied, derivative gains and losses from these fair value hedges are recognized in earnings currently along with the change in fair value of the hedged item attributable to the risk being hedged. Gains and losses related to hedges of firm commitments and live hog inventory are recognized in cost of sales in the consolidated statement of income.

Ineffectiveness on fair value hedges was immaterial for the three and nine months ended February 1, 2009. There was no ineffectiveness related to fair value hedges in the comparable periods in the prior year. As of February 1, 2009, there were deferred net gains of \$12.2 million in accrued expenses and other current liabilities relating to fair value hedges.

## NOTE 16: FAIR VALUE MEASUREMENTS

SFAS 157 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. SFAS 157 establishes a three-level fair value hierarchy that prioritizes the inputs used to measure fair value. The fair value hierarchy gives the highest priority to quoted market prices (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of inputs used to measure fair value are as follows:

• Level 1-quoted prices in active markets for identical assets or liabilities accessible by the reporting entity.

Level 2—observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.

Level 3—unobservable for an asset or liability. Unobservable inputs should only be used to the extent observable inputs are not available.

The following table sets forth by level within the fair value hierarchy our financial assets and liabilities that were measured at fair value on a recurring basis as of February 1, 2009.

|   | <br>Fair Value<br>Measurements |    | Level 1 |        | evel 2 | L  | level 3 |
|---|--------------------------------|----|---------|--------|--------|----|---------|
|   |                                |    | (in mi  | llions | 5)     |    |         |
| Assets  |                                |    |         |        |        |    |         |
| Derivatives                                     | \$<br>46.3                     | \$ | 41.0    | \$     | 5.3    | \$ | -       |
| Cash surrender value of life insurance policies | 32.0                           |    | 32.0    |        | -      |    | -       |
| Marketable securities                           | 1.3                            |    | 1.3     |        | -      |    | -       |
| Total   | \$<br>79.6                     | \$ | 74.3    | \$     | 5.3    | \$ | -       |
|   |                                |    |         |        |        |    |         |
|   |                                |    |         |        |        |    |         |
| Liabilities                                     |                                |    |         |        |        |    |         |
| Derivatives                                     | \$<br>145.1                    | \$ | 109.0   | \$     | 36.1   | \$ | -       |
|   |                                |    |         |        |        |    |         |

#### NOTE 17: REGULATION AND LITIGATION

Other than the following matters and those reported in our Quarterly Reports on Form 10-Q filed on September 5, 2008 and December 5, 2008, there have been no significant developments regarding the litigation disclosed in Note 11 to our Consolidated Financial Statements in our Annual Report on Form 10-K for the fiscal year ended April 27, 2008, nor have any significant new matters arisen during the nine months ended February 1, 2009.

#### Missouri Litigation

As previously disclosed in our Annual Report on Form 10-K filed on June 26, 2008 and our Quarterly Reports on Forms 10-Q filed on September 5, 2008 and December 5, 2008, lawsuits based on the law of nuisance were filed against Premium Standard Farms, Inc. (PSF) and CGC in the Circuit Court of Jackson County, Missouri entitled Steven Adwell, et al. v. PSF, et al. and Michael Adwell, et al. v. PSF, et al. By order dated July 8, 2008, the court consolidated the claims of the remaining 49 Adwell plaintiffs for trial by farm. By order dated February 6, 2009, the court denied plaintiffs' motion to consolidate the claims of the six Adwell plaintiffs who live near one farm for trial with those of the four plaintiffs in Doyle Bounds, et al. v. PSF, et al. The court also ordered that the Adwell plaintiffs

living around each of the three farms at issue will be further divided into two groups based on the time periods covered by their claims. As a result, there may be as many as six additional trials in the Adwell cases, two for each farm. However, the court left open the possibility for reconsolidation on a farm-by-farm basis in the future. The court also scheduled the next Adwell trial, which will resolve the claims of 13 plaintiffs who live near Homan farm whose claims begin in 1999, to commence on February 1, 2010.

We believe we have good defenses to all of the actions described above and intend to defend vigorously these suits.

#### NOTE 18: SEGMENT DATA

We conduct our operations through five reporting segments: Pork, International, HP, Other and Corporate, each of which is comprised of a number of subsidiaries, joint ventures and other investments. As discussed in Note 4—Discontinued Operations, we sold our Beef operations, which are now being reported in discontinued operations.

The Pork segment consists mainly of seven wholly-owned U.S. fresh pork and packaged meats subsidiaries. The International segment is comprised mainly of our meat processing and distribution operations in Poland, Romania and the United Kingdom, as well as our interests in meat processing operations, mainly in Western Europe, Mexico and China. The HP segment consists of our hog production operations located in the U.S., Poland and Romania as well as our interests in hog production operations in Mexico. The Other segment is comprised of our turkey production operations, our interest in Butterball, our live cattle operations and our interest in live cattle operations. The Corporate segment provides management and administrative services to support our other segments.

The following table presents sales and operating profit by segment for the fiscal periods indicated:

|                                      | Three Months Ended |         |    | Nine Months Ended |      |             |      |             |  |
|--------------------------------------|--------------------|---------|----|-------------------|------|-------------|------|-------------|--|
|                                      | February 1,        |         | Ja | January 27,       |      | February 1, |      | January 27, |  |
|                                      | 2009               |         |    | 2008              | 2009 |             | 2008 |             |  |
|                                      | (in millions)      |         |    | (in millions)     |      |             |      |             |  |
| Sales:                               |                    |         |    |                   |      |             |      |             |  |
| Segment sales—                       |                    |         |    |                   |      |             |      |             |  |
| Pork                                 | \$                 | 2,826.6 | \$ | 2,605.3           | \$   | 7,995.9     | \$   | 7,177.0     |  |
| International                        |                    | 333.2   |    | 358.8             |      | 1,141.0     |      | 879.7       |  |
| Hog Production                       |                    | 660.5   |    | 558.0             |      | 2,135.1     |      | 1,778.4     |  |
| Other                                |                    | 96.0    |    | 38.8              |      | 187.0       |      | 112.3       |  |
| Total segment sales                  |                    | 3,916.3 |    | 3,560.9           |      | 11,459.0    |      | 9,947.4     |  |
| Intersegment sales—                  |                    |         |    |                   |      |             |      |             |  |
| Pork                                 |                    | (6.2)   |    | (13.1)            |      | (34.6)      |      | (36.9)      |  |
| International                        |                    | (15.3)  |    | (16.6)            |      | (49.4)      |      | (40.6)      |  |
| Hog Production                       |                    | (546.6) |    | (412.1)           |      | (1,737.9)   |      | (1,387.1)   |  |
| Total intersegment sales             |                    | (568.1) |    | (441.8)           |      | (1,821.9)   |      | (1,464.6)   |  |
| Consolidated sales                   | \$                 | 3,348.2 | \$ | 3,119.1           | \$   | 9,637.1     | \$   | 8,482.8     |  |
|                                      |                    |         |    |                   |      |             |      |             |  |
| Operating profit (loss):             |                    |         |    |                   |      |             |      |             |  |
| Pork                                 | \$                 | 129.4   | \$ | 221.5             | \$   | 284.5       | \$   | 310.9       |  |
| International                        |                    | 14.5    |    | 22.3              |      | 31.4        |      | 46.4        |  |
| Hog Production                       |                    | (253.6) |    | (80.7)            |      | (350.4)     |      | 30.9        |  |
| Other                                |                    | (9.5)   |    | 7.0               |      | (28.3)      |      | 30.6        |  |
| Corporate                            |                    | (16.3)  |    | (16.0)            |      | (69.2)      |      | (51.3)      |  |
| Consolidated operating profit (loss) | \$                 | (135.5) | \$ | 154.1             | \$   | (132.0)     | \$   | 367.5       |  |

| February 1, | April 27, |
|-------------|-----------|
| 2009        | 2008      |
| (Unaudited) |           |

Total assets:

| Pork                                   | \$<br>2,681.1 | \$<br>2,864.8 |
|--|---------------|---------------|
| International                          | 1,167.2       | 1,420.0       |
| Hog Production                         | 2,840.2       | 3,095.3       |
| Other                                  | 252.1         | 300.0         |
| Corporate                              | 622.0         | 531.3         |
| Assets of discontinued operations held |               |               |
| for sale                               | -             | 656.5         |
| Consolidated total assets              | \$<br>7,562.6 | \$<br>8,867.9 |
|  |               |               |

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

You should read the following information in conjunction with the unaudited consolidated condensed financial statements and the related notes in this Quarterly Report and the audited financial statements and the related notes as well as Management's Discussion and Analysis of Financial Condition and Results of Operation contained in our Annual Report on Form 10-K for the fiscal year ended April 27, 2008.

Unless otherwise stated, the amounts presented in the following discussion are based on continuing operations for all fiscal periods included. Certain prior year amounts have changed as a result of including our former beef operations in discontinued operations and to conform to current year presentation.

Our fiscal year consists of either 52 or 53 weeks, ending on the Sunday nearest April 30. The three and nine months ended February 1, 2009 consisted of 14 and 40 weeks, respectively. The three and nine months ended January 27, 2008 consisted of 13 and 39 weeks, respectively.

#### EXECUTIVE OVERVIEW

We are the leading processor and marketer of fresh pork and packaged meats in the United States, as well as the world's largest producer of hogs. We produce and market a wide variety of fresh meat and packaged meats products both domestically and internationally. We operate in a cyclical industry and our results are significantly affected by fluctuations in commodity prices for hogs, cattle and grains. Some of the factors that we believe are critical to the success of our business are our ability to:

- § maintain and expand market share, particularly in packaged meats,
  - § develop and maintain strong customer relationships,
  - § continually innovate and differentiate our products,
  - § manage risk in volatile commodities markets, and
- § maintain our position as a low cost producer of live hogs, fresh pork and packaged meats.

We conduct our operations through five reporting segments: Pork, International, HP, Other and Corporate. Each segment is comprised of a number of subsidiaries, joint ventures and other investments. The Pork segment consists mainly of our seven wholly-owned U.S. fresh pork and packaged meats subsidiaries. As further described under "Significant Events Affecting Results of Operations – Pork Segment Restructuring" below, we will consolidate these seven subsidiaries into three. The International segment is comprised mainly of our meat processing and distribution operations in Poland, Romania and the United Kingdom, as well as our interests in meat processing operations, mainly in Western Europe, Mexico and China. The HP segment consists of our hog production operations located in the U.S., Poland and Romania as well as our interests in bog production operations in Mexico. The Other segment is comprised of our turkey production operations, our interest in Butterball, our live cattle operations and our interest in live cattle joint venture operations. The Corporate segment provides management and administrative services to support our other segments.

As discussed in further detail under "Results of Operations" below, we announced a plan, in February 2009 (fiscal 2009), to consolidate and streamline the corporate structure and manufacturing operations in our pork group to improve operating efficiencies and increase utilization. The Restructuring Plan will result in the consolidation of

several of our Pork segment business units into three large operating companies. The new business model will allow us to focus on maximizing operating, marketing, financial and logistical synergies that will enable us to better meet the needs of our retail, foodservice and international customers who do business with multiple Smithfield Foods companies.

Our overall focus has shifted from acquisitions to integration, driving operating efficiencies and growing our high margin packaged meats business to fully leverage the benefits of over thirty years of opportunistic acquisitions. The consolidation of our independent operating companies into three strong, market driven companies with strong regional brands and a national presence, will better serve the needs of our customers, employees and other key stakeholders. We expect that the Restructuring Plan will result in annual cost savings and improved pre-tax earnings of approximately \$55.0 million in fiscal 2010 and \$125.0 million by fiscal 2011.

## Third Quarter of Fiscal 2009 Summary

We incurred a net loss of \$103.1 million, or \$.72 per diluted share, in the third quarter of fiscal 2009, compared to net income of \$54.5 million, or \$.41 per diluted share, in the same quarter last year. The following significant factors impacted our third quarter fiscal 2009 results compared to the third quarter of fiscal 2008:

- § Pork segment operating profit decreased primarily due to the recognition of asset write-downs and other restructuring charges associated with the Restructuring Plan.
- § International segment operating profit decreased primarily due to higher raw material costs, decreased product demand and less favorable results from our equity method investments. We recognized a gain of \$56.0 million on the sale of our interest in Groupe Smithfield to Campofrío, which is not reflected in operating profit.
  - § The HP segment experienced a significantly greater operating loss due to significantly higher raising costs.
- § The Other segment incurred an operating loss primarily due to write-downs of cattle inventories resulting from a decline in live cattle market prices.
- § Fiscal 2009 results included a mark to market adjustment on derivative instruments of approximately \$56.0 million, primarily in the HP segment.

#### Outlook

The commodity markets affecting our business are extremely volatile and fluctuate on a daily basis. The magnitude of commodity price increases and the subsequent decline over the past nine months is unprecedented. In this erratic and unpredictable operating environment, it is very difficult to make meaningful forecasts of industry trends and conditions. The outlook statements that follow must be viewed in this context.

§ Pork—Throughout fiscal 2008 and thus far in fiscal 2009, the industry experienced record hog slaughter levels. However, in fiscal 2010, sow liquidation in prior periods should result in fewer market hogs. We expect fresh pork prices and live hog values will increase gradually over time as supplies tighten. Fresh pork and packaged meats price increases will depend on the level of customer acceptance of such increases.

While some moderation may occur from fiscal 2008's record export levels, export levels for the remainder of fiscal 2009 and fiscal 2010 are still expected to be well above historical volumes. Domestic hog and meat prices remain a relative value compared to prices in other parts of the world and export demand continues to be strong. These factors should continue to support export sales, at least in the near term. However, some of our competitive advantage may be lost if fresh meat prices rise significantly or the U.S. dollar strengthens.

The restructuring initiatives announced in February 2009 (fiscal 2009) are expected to provide substantial cost savings going forward as we improve operating efficiencies and increase plant utilization.

§ International—Similar to conditions in the U.S., hog producers in Europe and the rest of the world have experienced high grain prices and large losses. They have reacted with herd liquidation. We expect lower slaughter levels will likely result in higher hog prices in Europe and pressure on fresh meat and packaged meats margins. We will attempt to mitigate this margin pressure through price increases, improved productivity and operating performance. We will continue to explore strategic opportunities to maximize the value of our European assets.

HP—We have seen a significant decline in market prices for grains over the past several months. As we have explained, we ensured availability of grain supplies last summer through the end of fiscal 2009 by locking in corn at approximately \$6 per bushel through this period. As a result, feed costs will remain at these high levels through the end of fiscal 2009, making the HP segment unprofitable. We believe that raising costs have peaked and will begin to decrease in the first half of calendar 2009. Lower feed prices will increasingly be reflected in cost of sales each month, moving through the first half of fiscal 2010, as hogs consume cheaper feed.

Hog supplies have been at record high levels. Herd reductions should tighten supplies and push prices higher in both the U.S. and Europe, as the oversupply situation corrects itself in the coming months.

§ Other—Near term, we anticipate high grain costs will continue to adversely impact profitability of our turkey operations.

# **RESULTS OF OPERATIONS**

Significant Events Affecting Results of Operations

Smithfield Beef

In October 2008 (fiscal 2009), we completed the sale of Smithfield Beef, our beef processing and cattle feeding operation, to a wholly-owned subsidiary of JBS for \$575.5 million in cash.

The sale included 100 percent of Five Rivers, which previously was a 50/50 joint venture with CGC. Immediately preceding the closing of the JBS transaction, we acquired CGC's 50 percent investment in Five Rivers for 2,166,667 shares of our common stock valued at \$27.87 per share and \$8.7 million for working capital adjustments.

The JBS transaction excluded substantially all live cattle inventories held by Smithfield Beef and Five Rivers as of the closing date, together with associated debt. The excluded live cattle are currently being raised by JBS for a negotiated fee and sold at maturity at market-based prices. We believe that all but approximately 65,000 of the remaining live cattle inventories will be sold by the end of fiscal 2009, with substantially all sold by the second quarter of fiscal 2010.

The net proceeds from the JBS transaction were used to pay down our U.S. Credit Facility and other long-term debt. As of February 1, 2009, we had received approximately \$42 million in net proceeds from the sale of the retained live cattle inventories, which we used primarily for debt reduction. Based on market prices as of February 1, 2009, we expect to receive an estimated \$90 million of additional net proceeds from the remaining live cattle inventories, which we also plan to use primarily for debt reduction.

We recorded an estimated pre-tax gain of approximately \$95.0 million (\$51.9 million net of tax) on the sale of Smithfield Beef in the second quarter of fiscal 2009. We recorded an additional gain of approximately \$4.5 million (\$2.4 million net of tax) in the third quarter of fiscal 2009 for the settlement of differences in working capital at closing from agreed-upon targets. These gains were recorded in income (loss) from discontinued operations.

The following table presents sales and net income of Smithfield Beef for the fiscal periods indicated:

|            | r      | Three Months Ended      |    |       |    | Nine Months Ended |         |           |  |
|------------|--------|-------------------------|----|-------|----|-------------------|---------|-----------|--|
|            | Februa | February 1, January 27, |    |       | Fe | bruary 1,         | Jai     | nuary 27, |  |
|            | 200    | 2009                    |    | 2008  |    | 2009              | 2008    |           |  |
|            |        | (in millions)           |    |       |    | (in mi            | llions) |           |  |
| Sales      | \$     | -                       | \$ | 670.5 | \$ | 1,699.0           | \$      | 2,135.1   |  |
| Net income |        | -                       |    |       |    | 0.9               |         | 2.2       |  |

Smithfield Bioenergy, LLC

In May 2008 (fiscal 2009), we completed the sale of substantially all of the assets of SBE for \$11.5 million. During the first quarter of fiscal 2008, we recorded an impairment charge of \$6.7 million, net of tax of \$3.8 million, to write-down the assets to their estimated fair value. We recorded an additional impairment charge of \$2.9 million, net of tax of \$1.6 million, in the third quarter of fiscal 2008. These impairment charges were recorded in income (loss) from discontinued operations.

The following table presents sales and net loss of SBE for the fiscal periods indicated:

Three Months Ended

Nine Months Ended

|          | Febru | ary 1, | Janu    | ary 27, | February | 1,     | Janu    | ary 27, |
|----------|-------|--------|---------|---------|----------|--------|---------|---------|
|          | 20    | 09     | 2       | 008     | 2009     |        | 2       | 2008    |
|          |       | (in mi | llions) |         |          | (in mi | llions) |         |
| Sales    | \$    | -      | \$      | 4.2     | \$       | 3.8    | \$      | 20.0    |
| Net loss |       | -      |         | (4.5)   |          | (2.7)  |         | (13.3)  |
|          |       |        |         |         |          |        |         |         |

#### Groupe Smithfield—Campofrío Transaction

In June 2008 (fiscal 2009), we announced an agreement to sell Groupe Smithfield to Campofrío in exchange for shares of Campofrío common stock. In December 2008 (fiscal 2009), the merger of Campofrío and Groupe Smithfield was finalized. The new company, known as Campofrío Food Group, is listed on the Madrid and Barcelona Stock Exchanges. The merger created the largest pan-European company in the packaged meats sector and one of the five largest worldwide.

Immediately prior to the merger, we owned 25% of Campofrío and 50% of Groupe Smithfield. After giving effect to the merger, we currently own 37% of the combined company, which continues to be accounted for under the equity method of accounting.

We determined that the transfer of our interest in Groupe Smithfield to Campofrío met the conditions of a sale in accordance with SFAS 140 "Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities – A Replacement of FASB Statement No. 125." Accordingly, we recorded a pre-tax gain of \$56.0 million on the sale within other income in the third quarter of fiscal 2009.

The amounts presented for Campofrío Food Group throughout this Quarterly Report on Form 10-Q represent the combined results of Groupe Smithfield and Campofrío.

#### Pork Segment Restructuring

In February 2009 (fiscal 2009), we announced a plan to consolidate and streamline the corporate structure and manufacturing operations of our pork group. This restructuring is intended to make us more competitive by improving operating efficiencies and increasing plant utilization. The plan includes the following primary initiatives:

- § the closing of the following six plants. The production at each of these plants will be transferred to more efficient facilities:
  - § Smithfield Packing's Smithfield South plant in Smithfield, Virginia;
    - § Smithfield Packing's Plant City, Florida plant;
    - § Smithfield Packing's Elon, North Carolina plant;
      - § John Morrell's Great Bend, Kansas plant;
    - § Farmland Foods' New Riegel, Ohio plant; and
    - § Armour-Eckrich's Hastings, Nebraska plant;
  - § a reduction in the number of operating companies in the pork group from seven to three;
  - § the merger of the fresh pork sales forces of the John Morrell and Farmland Foods business units; and
- § the consolidation of the international sales organizations that are responsible for exports of several of our operating companies into one group.

The new business model will allow us to focus on maximizing operating, marketing, financial and logistical synergies that will enable us to better meet the needs of our retail, foodservice and international customers who do business with multiple Smithfield Foods companies. We expect to achieve a net reduction of approximately 1,800 jobs in the pork group as a result of the restructuring. We expect the initiatives will be substantially completed by the end of the third quarter of fiscal 2010. We believe the Restructuring Plan will result in annual cost savings and improved pre-tax earnings after applicable restructuring expenses of approximately \$55.0 million in fiscal 2010 and \$125.0 million by fiscal 2011.

#### Table of Contents

As a result of the announced plant closures, we recorded impairment charges of \$72.8 million in the third quarter of fiscal 2009 for the write-down of assets. The charges included \$68.0 million of write-downs of property, plant and equipment to reduce the carrying amounts of the long-lived assets that will be sold or disposed of to their estimated fair values in accordance with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." The fair values of the plant facilities were determined based on estimated market values obtained from multiple real estate brokers. Additionally, certain inventories, totaling \$4.8 million, were written off as they will be unusable at other operating locations. All of these charges were recorded in cost of sales in the Pork segment.

In addition, we recorded charges totaling \$12.0 million in the Pork segment in the third quarter of fiscal 2009 for employee related benefits. These charges included estimated employee severance benefits, which were accrued in accordance with SFAS 112, "Employers' Accounting for Postemployement Benefits—an amendment of FASB Statements No. 5 and 43," and an estimated obligation for the partial withdrawal from a multiemployer pension plan. Of these charges, \$6.5 million was recorded in cost of sales with the remainder recorded in selling, general and administrative expenses. As of February 1, 2009, none of these amounts had been paid.

We anticipate recording additional charges totaling approximately \$30 million over the remainder of fiscal 2009 and the first half of fiscal 2010 comprised of \$6 million for employee relocation and other benefits, and \$24 million for plant consolidation, asset disposal and plant wind down and mothball expenses. In addition, we estimate that \$53.0 million in capital expenditures will be required relative to plant consolidations in the remainder of fiscal 2009 and in fiscal 2010.

#### Hedge Accounting

The results of operations for fiscal 2009 reflect our decision to apply hedge accounting to certain commodity derivatives, primarily grain futures, entered into during fiscal 2009. In fiscal 2008, all commodity derivatives were marked to market through earnings. For derivatives that qualify and have been designated as hedges for accounting purposes, changes in fair value have no net impact on earnings, to the extent the derivative is considered perfectly effective in achieving offsetting changes in fair value or cash flows attributable to the risk being hedged, until the hedged item is recognized in earnings.

#### **Classical Swine Fever**

In August 2007 (fiscal 2008), outbreaks of CSF occurred at three of our thirty-three hog farms in Romania. During the second quarter of fiscal 2008, we recorded approximately \$13.0 million of inventory write-downs and associated disposal costs related to these outbreaks in the HP segment.

#### Consolidated Results of Operations

#### Sales and cost of sales

|               |    | Three Months Ended      |        |         |      |             | Nine Months Ended |             |         |      |  |  |
|---------------|----|-------------------------|--------|---------|------|-------------|-------------------|-------------|---------|------|--|--|
|               | Fe | February 1, January 27, |        |         | %    | February 1, |                   | January 27, |         | %    |  |  |
|               |    | 2009 2008 Cha           |        | Change  |      | 2009        |                   | 2008        | Change  |      |  |  |
|               |    | (in mi                  | lions) |         |      |             | (in mil           | lions)      |         |      |  |  |
| Sales         | \$ | 3,348.2                 | \$     | 3,119.1 | 7%   | \$          | 9,637.1           | \$          | 8,482.8 | 14%  |  |  |
| Cost of sales |    | 3,262.1                 |        | 2,738.4 | 19   |             | 9,119.7           |             | 7,534.2 | 21   |  |  |
| Gross profit  |    | 86.1                    |        | 380.7   | (77) |             | 517.4             |             | 948.6   | (45) |  |  |
| Gross profit  |    |                         |        |         |      |             |                   |             |         |      |  |  |
| margin        |    | 3%                      |        | 12%     |      |             | 5%                |             | 11%     |      |  |  |

The following items explain the significant changes in sales and gross profit:

Three Months:

- § The increase in sales is primarily due to an additional week of results in fiscal 2009.
- § Higher feed and feed ingredient costs contributed to an increase in domestic raising costs of 27%.
  - § Domestic live hog market prices increased 8%.
- § A write-down of assets and other restructuring charges related to the Restructuring Plan increased cost of sales by \$79.3 million.
- § Fiscal 2009 included losses of \$12.6 million on commodity derivative contracts compared to gains of \$76.6 million in fiscal 2008.

Nine Months:

- § Fiscal 2009 included 40 weeks of results compared to 39 weeks in fiscal 2008.
- § Excluding the effects of the additional week of sales, fresh pork volumes increased 8% worldwide due to higher slaughter rates and strong export demand. Including the additional week of sales, pork exports rose 41% in volume and 56% in dollar terms.
  - § Higher fresh pork market prices contributed to the increase in sales.
  - § Stronger underlying foreign currencies contributed approximately \$108.0 million of sales, or a 1% increase.
    - § Higher feed and feed ingredient costs contributed to an increase in domestic raising costs of 26%.
      - § Domestic live hog market prices increased 10%.
      - § Gains recognized on commodity derivative contracts decreased \$149.5 million.
- § A write-down of assets and other restructuring charges related to the Restructuring Plan increased cost of sales by \$79.3 million.
  - § Freight costs increased significantly due to higher fuel prices.

Selling, general and administrative expenses

|                                     | Three Months Ended                    |       |    |       |        | Nine Months Ended |             |    |       |       |
|-------------------------------------|---------------------------------------|-------|----|-------|--------|-------------------|-------------|----|-------|-------|
|                                     | February 1,January 27,%20092008Change |       |    |       | Fel    | uary 27,<br>2008  | %<br>Change |    |       |       |
| Selling, general and administrative | (in millions)                         |       |    |       |        | (in mill          | lions)      |    |       |       |
| expenses                            | \$                                    | 202.2 | \$ | 237.7 | (15) % | \$                | 602.5       | \$ | 619.3 | (3) % |

The following items explain the significant changes in selling, general and administrative expenses:

Three Months:

- § Variable compensation expense and fringe costs decreased \$48.8 million due to lower consolidated operating results.
- § Fiscal 2009 included 14 weeks of results compared to 13 weeks in fiscal 2008. We experienced declines in a number of expense categories due to overall efforts to minimize expenses, despite the additional week of results.
  - § Foreign currency transaction losses increased \$13.7 million.
- § Losses on company-owned life insurance policies increased approximately \$6.8 million due to declines in the securities markets.
- § Fiscal 2009 included \$5.5 million of estimated severance and other employee related benefits associated with the Restructuring Plan.

Nine Months:

- § Variable compensation expense and fringe costs decreased \$65.1 million due to lower consolidated operating results.
- § Fiscal 2009 includes 40 weeks of results compared to 39 weeks in fiscal 2008. We experienced declines in a number of expense categories due to overall efforts to minimize expenses, despite the additional week of results.
- § Losses on company-owned life insurance policies increased approximately \$13.4 million due to declines in the securities markets.
- § Fiscal 2009 included foreign currency transaction losses of \$6.4 million compared to gains of \$3.3 million in fiscal 2008.
- § Depreciation and amortization increased \$7.1 million driven primarily by farm construction and foreign currency translation.
- § Fiscal 2009 included \$5.5 million of estimated severance and other employee related benefits associated with the Restructuring Plan.
  - § We recognized an impairment charge of \$4.3 million in fiscal 2009 related to certain of our investments.

Equity in (income) loss of affiliates

|            | Three Months Ended        |           |    |       | Nine Months Ended |             |         |             |        |         |
|------------|---------------------------|-----------|----|-------|-------------------|-------------|---------|-------------|--------|---------|
|            | February 1, January 27, % |           |    |       |                   | February 1, |         | January 27, |        | %       |
|            | 200                       | 2009 2008 |    |       | Change            | 2009        |         | 2008        |        | Change  |
|            | (in millions)             |           |    |       |                   |             | (in mil | lions)      |        |         |
| Butterball | \$                        | (3.9)     | \$ | (5.9) | (34) %            | \$          | 16.6    | \$          | (25.0) | (166) % |

| Campofrío Food     |            |              |       |            |              |       |
|--------------------|------------|--------------|-------|------------|--------------|-------|
| Group              | 0.6        | (9.6)        | (106) | 4.2        | (19.9)       | (121) |
| Cattleco           | 10.9       | -            | NM    | 10.3       | -            | NM    |
| Mexican joint      |            |              |       |            |              |       |
| ventures           | 9.1        | 2.7          | (237) | 10.3       | 2.7          | (281) |
| All other equity   |            |              |       |            |              |       |
| method investments | 0.9        | 0.5          | (80)  | 0.2        | (0.4)        | (150) |
| Equity in (income) |            |              |       |            |              |       |
| loss of affiliates | \$<br>17.6 | \$<br>(12.3) | (243) | \$<br>41.6 | \$<br>(42.6) | (198) |

#### Table of Contents

The following items explain the significant changes in equity in (income) loss of affiliates:

Three Months:

- § Campofrío Food Group's results, which include the combined results of Campofrío and Groupe Smithfield, were negatively impacted by higher raw material costs and competitive price pressures, especially at Groupe Smithfield.
- § Cattleco, a 50/50 joint venture with CGC, was formed in conjunction with the JBS transaction to sell the remaining live cattle from Five Rivers that were not sold to JBS. Cattleco's results in fiscal 2009 included a write-down of cattle inventories, our share of which was \$14.5 million, due to a decline in live cattle market prices.
- § Losses on our Mexican hog production investments increased by \$6.9 million, primarily due to an increase in foreign currency transaction losses recognized by our equity method investees.

Nine Months:

- § Butterball's results were negatively impacted by a significant increase in raw material costs.
- § Campofrío Food Group's results were negatively impacted by higher raw material costs and competitive price pressures, especially at Groupe Smithfield. In addition, Campofrío's results included operating losses and impairment charges related to its discontinued Russian operations, our share of which was \$8.8 million. Also, Groupe Smithfield incurred restructuring and accelerated depreciation charges in fiscal 2009 as a result of its planned closure of one of its cooked meats production facilities. Our share of those charges was \$3.2 million.
- § Cattleco's fiscal 2009 results included a write-down of cattle inventories, our share of which was \$14.5 million, due to a decline in live cattle market prices.
- § Losses on our Mexican hog production investments increased by \$7.7 million, primarily due to an increase in foreign currency transaction losses recognized by our equity method investees.

Interest expense

|                  | Three Months Ended      |         |        |        |     | Nine Months Ended |         |        |          |     |
|------------------|-------------------------|---------|--------|--------|-----|-------------------|---------|--------|----------|-----|
|                  | February 1, January 27, |         |        |        | %   | 6 February 1,     |         |        | uary 27, | %   |
|                  | 2009 2008               |         |        | Change |     | 2009              | 2008    |        | Change   |     |
|                  |                         | (in mil | lions) |        |     |                   | (in mil | lions) |          |     |
| Interest expense | \$                      | 58.0    | \$     | 53.2   | 9 % | \$                | 154.6   | \$     | 142.9    | 8 % |

The increase in interest expense was primarily due to the classification of interest expense related to Smithfield Beef in income (loss) from discontinued operations of approximately \$10 million and \$31 million in the three and nine months ended January 27, 2008, respectively, as well as the effects of an additional week of interest expense in fiscal 2009. These increases were partially offset by lower average outstanding borrowings and significantly lower average rates on our credit facilities. Total debt, including notes payable and capital lease obligations, decreased to \$3,159.2 million as of February 1, 2009 from \$3,883.4 million as of April 27, 2008, primarily due to the use of proceeds from the sale of Smithfield Beef to pay down debt.

#### Other income

|              |                         | Three Months Ended |    |   |        |           | Nine Months Ended |       |        |        |  |
|--------------|-------------------------|--------------------|----|---|--------|-----------|-------------------|-------|--------|--------|--|
|              | February 1, January 27, |                    |    |   | %      | Fe        | ebruary 1,        | Janua | ry 27, | %      |  |
|              | ,                       | 2009 2008          |    |   | Change | 2009 2008 |                   |       | 08     | Change |  |
|              |                         | ions)              |    |   |        | (in milli | ons)              |       |        |        |  |
| Other income | \$                      | (63.5)             | \$ | - | NM     | \$        | (63.5)            | \$    | -      | NM     |  |

Other income, for the three and nine months ended February 1, 2009, included a \$56.0 million gain on the sale of our interest in Groupe Smithfield to Campofrío and a \$7.5 million gain on the repurchase of long-term debt.

#### Income tax expense

|                                  |                     | Three Mon | ths Ende            | ed   | Nine Months Ended |        |                     |      |
|----------------------------------|---------------------|-----------|---------------------|------|-------------------|--------|---------------------|------|
|                                  | February 1,<br>2009 |           | January 27,<br>2008 |      | February 1, 2009  |        | January 27,<br>2008 |      |
| Income tax expense (benefit) (in |                     |           |                     |      |                   |        |                     |      |
| millions)                        | \$                  | (24.5)    | \$                  | 43.5 | \$                | (59.1) | \$                  | 87.2 |
| Effective tax rate               |                     | 19%       |                     | 43%  |                   | 26%    |                     | 39%  |

The variation in the effective tax rate for both the three and nine month periods was mainly due to the recognition of income tax related to the merger of Groupe Smithfield with and into Campofrío in the third quarter of fiscal year 2009. As a result of the merger, we were required to provide additional deferred taxes on the earnings of Groupe Smithfield previously deferred under APB 23, as well as on inherent gains related to the pre-merger holdings of Groupe Smithfield and Campofrío. This expense reduced the income tax benefit, and thus reduced the effective tax rate. The reduction to the effective tax rate for the nine month period was partially offset by the successful resolution of uncertain tax positions during the second quarter of fiscal 2009.

#### Segment Results

The following information reflects the results from each respective segment prior to eliminations of inter-segment sales.

#### Pork Segment

|                  |    | Three Months Ended        |         |           |      |                  | Nine Months Ended |      |         |      |  |        |
|------------------|----|---------------------------|---------|-----------|------|------------------|-------------------|------|---------|------|--|--------|
|                  | Fe | February 1, January 27, % |         | %         | Fe   | ebruary 1,       | January 27,       |      | %       |      |  |        |
|                  |    | 2009                      |         | 2009 2008 |      | 2008 Change 2009 |                   | 2009 |         | 2008 |  | Change |
|                  |    | (in mi                    | llions) |           |      |                  | (in mil           |      |         |      |  |        |
| Sales            | \$ | 2,826.6                   | \$      | 2,605.3   | 8%   | \$               | 7,995.9           | \$   | 7,177.0 | 11%  |  |        |
| Operating profit |    | 129.4                     |         | 221.5     | (42) |                  | 284.5             |      | 310.9   | (8)  |  |        |
|                  |    |                           |         |           |      |                  |                   |      |         |      |  |        |
| Sales volume     |    |                           |         |           |      |                  |                   |      |         |      |  |        |
| Total            |    |                           |         |           | 6%   |                  |                   |      |         | 8%   |  |        |
| Fresh pork       |    |                           |         |           | 8    |                  |                   |      |         | 13   |  |        |
| Packaged meats   |    |                           |         |           | 4    |                  |                   |      |         | 1    |  |        |
| -                |    |                           |         |           |      |                  |                   |      |         |      |  |        |
|                  |    |                           |         |           | 2%   |                  |                   |      |         | 3%   |  |        |

| Average unit selling |   |    |
|----------------------|---|----|
| price                |   |    |
| Average domestic     |   |    |
| live hog prices(1)   | 8 | 10 |
|                      |   |    |

(1)Represents the change in the average live hog market price as quoted by the Iowa-Southern Minnesota hog market.

In addition to the changes in sales volume, selling prices and live hog prices presented in the table above, the following items explain the significant changes in Pork segment sales and operating profit:

Three Months:

- § The increase in sales and sales volume is primarily due to an additional week of results in fiscal 2009.
- § Operating profit was negatively impacted by restructuring charges totaling \$84.8 million associated with the Restructuring Plan.
- § Operating profit in the prior year benefited from an extremely strong fresh pork market on shipments to East Asia and Russia.
- § Operating profit was negatively impacted by inventory write-downs and other associated costs totaling approximately \$7 million.
- § Fiscal 2008 included a \$4.8 million gain on the sale of Armour-Eckrich's Kansas City, Kansas plant partially offset by a \$1.6 million write-down on the assets of its Lufkin, Texas plant.
- § Operating profit was positively impacted by a \$35.5 million reduction in variable compensation and fringe expenses due to lower consolidated operating results.

Nine Months:

- § The additional week of sales in fiscal 2009 contributed approximately \$200 million of sales, or a 3% increase.
- § Excluding the effect of an additional week of results in fiscal 2009, total sales volume increased 5% with fresh pork volume increasing 11% and packaged meats volume decreasing 2%. Sales volume increased primarily due to very high slaughter rates and strong export demand. Including the additional week of sales in fiscal 2009, pork exports rose 41% in volume and 56% in dollar terms.
- § Operating profit was negatively impacted by restructuring charges totaling \$84.8 million associated with the Restructuring Plan.
  - § Operating profit was negatively impacted by a 16% increase in freight costs due to higher fuel prices.
    - § Fiscal 2009 included \$11.3 million of union-related litigation and settlement costs.
- § Operating profit was negatively impacted by inventory write-downs and other associated costs totaling approximately \$7 million.
- § Operating profit in the prior year benefited from an extremely strong fresh pork market on shipments to East Asia and Russia.
- § Fiscal 2008 included a \$4.8 million gain on the sale of Armour-Eckrich's Kansas City, Kansas plant partially offset by a \$1.6 million write-down on the assets of its Lufkin, Texas plant.
- § Operating profit was positively impacted by a \$43.6 million reduction in variable compensation and fringe expenses due to lower consolidated operating results.

#### International Segment

|                      | Thr<br>February 1,<br>2009 |         | ee Months Ended<br>January 27,<br>2008 |       | %<br>Change | Nine<br>February 1,<br>2009 |          | Months Ended<br>January 27,<br>2008 |       | %<br>Change |
|----------------------|----------------------------|---------|--|-------|-------------|-----------------------------|----------|-------------------------------------|-------|-------------|
|                      |                            | (in mil | lions)                                 |       | -           |                             | (in mill |                                     | -     |             |
| Sales                | \$                         | 333.2   | \$                                     | 358.8 | (7) %       | \$                          | 1,141.0  | \$                                  | 879.7 | 30%         |
| Operating profit     |                            | 14.5    |  | 22.3  | (35)        |                             | 31.4     |                                     | 46.4  | (32)        |
|                      |                            |         |  |       |             |                             |          |                                     |       |             |
| Sales volume         |                            |         |  |       | (25) %      |                             |          |                                     |       | (4) %       |
| Average unit selling |                            |         |  |       |             |                             |          |                                     |       |             |
| price                |                            |         |  |       | 13%         |                             |          |                                     |       | 37%         |

In addition to the changes in sales volume and selling prices presented in the table above, the following items explain the significant changes in International segment sales and operating profit:

#### Three Months:

- § Foreign currency translation decreased sales by approximately \$40.5 million, or 11%, due to a stronger U.S. dollar.
- § Excluding the effect of foreign currency translation, sales and operating profit were positively impacted by a 26% increase in the average unit selling price due to a favorable change in product mix.
- § Equity income decreased \$9.9 million, primarily due to higher raw material costs and competitive price pressures at Campofrío Food Group.
  - § Operating profit was negatively impacted by a \$4.3 million increase in foreign currency transaction losses.
    - § Operating profit was negatively impacted by significantly higher raw material costs.

#### Nine Months:

- § Foreign currency translation increased sales by approximately \$108.0 million, or 12%, due to stronger underlying functional currencies of our foreign subsidiaries during the first six months of fiscal 2009.
- § Excluding the effect of foreign currency translation, sales and operating profit were positively impacted by a 24% increase in the average unit selling price due to a favorable change in product mix.
- § Fiscal 2009 included a full 40 weeks of results from an acquired business in Romania compared to 17 weeks in fiscal 2008, which accounted for approximately \$43.5 million of additional sales, or a 5% increase.
  - § Excluding acquisitions, total sales volume decreased 10%.
- § We recorded a loss from our equity method investments of \$1.6 million in fiscal 2009 compared to equity income of \$22.3 million in fiscal 2008. Campofrío Food Group's results were negatively impacted by higher raw material costs and competitive price pressures, especially at Groupe Smithfield. In addition, Campofrío's results included operating losses and impairment charges related to its discontinued Russian operations, our share of which was \$8.8 million. Also, Groupe Smithfield incurred restructuring and accelerated depreciation charges in fiscal 2009 as a result of its planned closure of one of its cooked meats production facilities. Our share of those charges was \$3.2

million.

§ Operating profit was negatively impacted by significantly higher raw material costs.

#### Hog Production Segment

|                    |             | Thre          | e Mon       | ths Ended |        |               | Nine    |             |         |        |
|--------------------|-------------|---------------|-------------|-----------|--------|---------------|---------|-------------|---------|--------|
|                    | February 1, |               | January 27, |           | %      | February 1,   |         | January 27, |         | %      |
|                    |             | 2009          |             | 2008      | Change |               | 2009    | 2008        |         | Change |
|                    |             | (in millions) |             |           |        | (in millions) |         |             |         |        |
| Sales              | \$          | 660.5         | \$          | 558.0     | 18%    | \$            | 2,135.1 | \$          | 1,778.4 | 20%    |
| Operating profit   |             |               |             |           |        |               |         |             |         |        |
| (loss)             |             | (253.6)       |             | (80.7)    | (214)  |               | (350.4) |             | 30.9    | NM     |
|                    |             |               |             |           |        |               |         |             |         |        |
| Head sold          |             |               |             |           | 12%    |               |         |             |         | 8%     |
|                    |             |               |             |           |        |               |         |             |         |        |
| Average domestic   |             |               |             |           |        |               |         |             |         |        |
| live hog prices(1) |             |               |             |           | 8%     |               |         |             |         | 10%    |
| Domestic raising   |             |               |             |           |        |               |         |             |         |        |
| costs              |             |               |             |           | 27     |               |         |             |         | 26     |
|                    |             |               |             |           |        |               |         |             |         |        |

(1)Represents the change in the average live hog market price as quoted by the Iowa-Southern Minnesota hog market.

In addition to the head sold and other statistical data above, the following items explain the significant changes in HP segment sales and operating profit:

Three Months:

- § The additional week in fiscal 2009 contributed approximately \$41.0 million of sales, or a 7% increase.
  - § Excluding the effect of an additional week of results, total head sold increased approximately 4%.
- § Significantly higher grain costs adversely affected operating profit. Domestic corn and soybean meal costs increased 29% and 22%, respectively. The increase in grain costs is mainly attributable to increased worldwide demand for corn.
- § Fiscal 2009 included losses of \$12.2 million on commodity derivative contracts compared to gains of \$60.7 million in fiscal 2008.
- § The additional week of results in fiscal 2009 negatively impacted operating profit by approximately \$19 million.
- § Losses on our equity method investments increased by \$7.2 million, primarily due to less favorable results from our Mexican joint ventures.
  - § Operating profit was negatively impacted by a \$4.9 million increase in foreign currency transaction losses.

#### Nine Months:

- § The additional week of sales in fiscal 2009 contributed approximately \$41.0 million of sales, or a 2% increase.
  - § Excluding the effect of an additional week of results, total head sold increased approximately 5%.

Significantly higher grain costs have adversely affected operating profit. Domestic corn and soybean meal prices increased 41% and 34%, respectively. The increase in grain costs is mainly attributable to increased worldwide demand for corn.

- § Gains recognized on commodity derivative contracts decreased approximately \$137.8 million.
- § The additional week of results in fiscal 2009 negatively impacted operating profit by approximately \$19 million.
- § Losses on our equity method investments increased by \$8.4 million, primarily due to less favorable results from our Mexican joint ventures.
- § Fiscal 2008 included \$13.0 million of inventory write-downs and associated disposal costs related to CSF outbreaks.
- § Fiscal 2009 included foreign currency transaction gains of \$8.6 million compared to losses of \$1.1 million in fiscal 2008.

# Other Segment

|                         |               |       | Janı | onths Endec<br>aary 27,<br>2008 | l<br>% Change | February 1,   |        | ine Months Ended<br>January 27,<br>2008 |       | % Change |  |
|-------------------------|---------------|-------|------|---------------------------------|---------------|---------------|--------|---|-------|----------|--|
|                         | (in millions) |       |      |                                 |               | (in millions) |        |   |       |          |  |
| Sales(2)                | \$            | 96.0  | \$   | 38.8                            | 147%          | \$            | 187.0  | \$                                      | 112.3 | 67%      |  |
| Operating profit (loss) |               | (9.5) |      | 7.0                             | (236)         |               | (28.3) |   | 30.6  | (192)    |  |
|                         |               |       |      |                                 |               |               |        |   |       |          |  |

(2) Excludes the sales of Butterball and Cattleco, who are unconsolidated joint ventures accounted for under the equity method.

The following items explain the significant changes in Other segment sales and operating profit:

Three Months:

- § Fiscal 2009 included \$50.9 million of sales from the liquidation of cattle inventories that were excluded from the JBS transaction.
  - § We recorded a loss from our equity method investments of \$7.1 million in fiscal 2009 compared to equity income of \$6.0 million in fiscal 2008. This decline is primarily due to losses incurred at Cattleco, which included a write-down on cattle inventories, our share of which was \$14.5 million, due to a decline in live cattle market prices. Fiscal 2008 did not include any results from Cattleco.
- § Fiscal 2009 operating profit was negatively impacted by a \$4.3 million write-down of company-owned cattle that were excluded from the JBS transaction due to a decline in live cattle market prices.

Nine Months:

- § Fiscal 2009 included \$53.4 million of sales from the liquidation of cattle inventories that were excluded from the JBS transaction.
- § Sales were positively impacted by a 24% increase in the average unit selling price of our wholly-owned live turkey production operations. The effect of sales growth on operating profit was largely offset by higher feed costs.
- § We recorded a loss from our equity method investments of \$26.9 million in fiscal 2009 compared to equity income of \$25.5 million in fiscal 2008. This decline is primarily due to less favorable results at Butterball due to substantially higher raw material costs and losses incurred at Cattleco. Cattleco's fiscal 2009 results included a write-down on cattle inventories, our share of which was \$14.5 million, due to a decline in live cattle market prices. Fiscal 2008 did not include any results from Cattleco. Additionally, Butterball's results were negatively impacted by a significant increase in raw material costs.
- § Fiscal 2009 operating profit was negatively impacted by a \$4.3 million write-down of company-owned cattle that were excluded from the JBS transaction due to a decline in live cattle market prices.

## Corporate Segment

|                | Three Months Ended |                                     |    |             |                  |    | Nine Months Ended   |    |             |        |  |
|----------------|--------------------|-------------------------------------|----|-------------|------------------|----|---------------------|----|-------------|--------|--|
|                |                    | February 1, January 27,   2009 2008 |    | %<br>Change | February 1, 2009 |    | January 27,<br>2008 |    | %<br>Change |        |  |
|                | (in millions)      |                                     |    |             |                  |    | -                   |    |             |        |  |
| Operating loss | \$                 | (16.3)                              | \$ | (16.0)      | (2) %            | \$ | (69.2)              | \$ | (51.3)      | (35) % |  |

The following items explain the significant changes in the Corporate segment's operating loss:

Three Months:

- § Losses on company life insurance policies increased approximately \$6.8 million due to declines in the securities markets.
  - § Foreign currency transaction gains decreased \$3.9 million.
- § Variable compensation and fringe expenses decreased \$9.4 million due to lower consolidated operating results.

Nine Months:

- § Losses on company-owned life insurance policies increased approximately \$13.4 million due to declines in the securities markets.
- § Fiscal 2009 included foreign currency transaction losses of \$4.0 million compared to gains of \$12.6 million in fiscal 2008.
- § Variable compensation and fringe expenses decreased \$18.4 million due to lower consolidated operating results.

# LIQUIDITY, CAPITAL RESOURCES AND FINANCIAL POSITION

#### Summary

Our cash requirements consist primarily of raw materials used in hog production and pork processing operations, long-term debt obligations and related interest, lease payments for real estate, machinery, vehicles and other equipment, and expenditures for capital assets, other investments and other general business purposes. Our primary sources of liquidity are cash we receive as payment for the products we produce and sell, as well as our credit facilities. The meat processing industry is characterized by high sales volume and rapid turnover of inventories and accounts receivable. Because of the rapid turnover rate, we consider our meat inventories and accounts receivable, as well as mature hogs, highly liquid and readily convertible to cash.

The capital markets worldwide, including the U.S., have been severely impacted by credit losses, asset write-downs and failures of some financial institutions. This disruption has impacted credit spreads and pricing on new securities issuances. The recent distress in the financial markets and the global economy in general has not had a significant impact on our operations. However, we continue to monitor the financial markets and general global economic conditions. For a discussion of risks related to the deterioration of the global economy in general, refer to "Item 1A. Risk Factors."

#### Table of Contents

Based on the following, we believe that our current liquidity position is strong and that our cash flows from operations and availability under our credit facilities will be sufficient to meet our working capital needs and financial obligations for at least the next twelve months:

- § As of February 1, 2009, our liquidity position exceeded \$1 billion, comprised of \$959.7 million of availability on our U.S. Credit Facility, \$90.6 million in cash and cash equivalents and \$29.3 million on international credit lines.
- § We generated \$80.3 million of net cash flows from operating activities for the nine months ended February 1, 2009, despite the net payments of \$79.3 million to our commodities brokers to fund margin requirements primarily related to long grain positions.
- § Future cash flows from operations should benefit from a significant decline in grain prices since the prior year and improved operating efficiencies and plant utilization as a result of the Restructuring Plan.
- § Our focus has shifted from acquisitions and capital spending to integration and debt reduction. Capital expenditures for the nine months ended February 1, 2009 were 55% lower than the prior year. We expect capital expenditures in the near future will be substantially lower than the past several years.

§ If needed, the sale of non-core assets would provide additional capital.

#### Cash Flows

The following table summarizes our cash flows from operating, investing and financing activities for the fiscal periods indicated.

|                      |                     | Nine Months Ended |    |                   |  |  |  |
|----------------------|---------------------|-------------------|----|-------------------|--|--|--|
|                      | February 1,<br>2009 |                   |    | nuary 27,<br>2008 |  |  |  |
|                      |                     | dited)            |    |                   |  |  |  |
| Net cash flows from: |                     |                   |    |                   |  |  |  |
| Operating activities | \$                  | 80.3              | \$ | 121.1             |  |  |  |
| Investing activities |                     | 424.8             |    | (373.6)           |  |  |  |