

SCRIPPS E W CO /DE  
Form 10-K  
March 07, 2012

**Table of Contents**

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-K**

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**  
For the fiscal year ended December 31, 2011

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

**Commission File Number 0-16914  
THE E. W. SCRIPPS COMPANY**  
(Exact name of registrant as specified in its charter)

Ohio  
*(State or other jurisdiction of  
incorporation or organization)*

31-1223339  
*(IRS Employer  
Identification Number)*

312 Walnut Street  
Cincinnati, Ohio  
(Address of principal executive offices)

45202  
(Zip Code)

Registrant's telephone number, including area code: (513) 977-3000

<b>Title of each class</b>	<b>Name of each exchange on which registered</b>
Securities registered pursuant to Section 12(b) of the Act: Class A Common shares, \$.01 par value	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act:  
Not applicable

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained to the best of the registrant's knowledge, in definitive proxy or information

statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.  Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer   
(do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No   
The aggregate market value of Class A Common shares of the registrant held by non-affiliates of the registrant, based on the \$9.67 per share closing price for such stock on June 30, 2011, was approximately \$308,560,000. All Class A Common shares beneficially held by executives and directors of the registrant and The Edward W. Scripps Trust have been deemed, solely for the purpose of the foregoing calculation, to be held by affiliates of the registrant. There is no active market for our common voting shares.

As of February 15, 2012, there were 42,430,372 of the registrant's Class A Common shares, \$.01 par value per share, outstanding and 11,932,735 of the registrant's Common Voting Shares, \$.01 par value per share, outstanding. Certain information required for Part III of this report is incorporated herein by reference to the proxy statement for the 2012 annual meeting of shareholders.

---

Index to The E. W. Scripps Company Annual Report  
on Form 10-K for the Year Ended December 31, 2011

<b>Item No.</b>	<b>Page</b>
<u>Additional Information</u>	3
<u>Forward-Looking Statements</u>	3
<b><u>PART I</u></b>	
<u>1. Business</u>	4
<u>Television</u>	5
<u>Newspapers</u>	8
<u>Syndication and Other</u>	10
<u>Employees</u>	11
<u>1A. Risk Factors</u>	12
<u>1B. Unresolved Staff Comments</u>	14
<u>2. Properties</u>	14
<u>3. Legal Proceedings</u>	14
<u>4. Mine Safety Disclosures</u>	14
<b><u>PART II</u></b>	
<u>5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u>	16
<u>6. Selected Financial Data</u>	18
<u>7. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	18
<u>7A. Quantitative and Qualitative Disclosures About Market Risk</u>	18
<u>8. Financial Statements and Supplementary Data</u>	18
<u>9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure</u>	18
<u>9A. Controls and Procedures</u>	18
<u>9B. Other Information</u>	18

PART III

<u>10. Directors, Executive Officers and Corporate Governance</u>	19
<u>11. Executive Compensation</u>	19
<u>12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</u>	19
<u>13. Certain Relationships and Related Transactions, and Director Independence</u>	19
<u>14. Principal Accounting Fees and Services</u>	19

PART IV

<u>15. Exhibits, Financial Statement Schedules</u>	20
--	----

Exhibit 21

Exhibit 23

Exhibit 31(a)

Exhibit 31(b)

Exhibit 32(a)

Exhibit 32(b)

EX-101 INSTANCE DOCUMENT

EX-101 SCHEMA DOCUMENT

EX-101 CALCULATION LINKBASE DOCUMENT

EX-101 LABELS LINKBASE DOCUMENT

EX-101 PRESENTATION LINKBASE DOCUMENT

EX-101 DEFINITION LINKBASE DOCUMENT

**Table of Contents**

As used in this Annual Report on Form 10-K, the terms Scripps, we, our or us may, depending on the context, refer to The E. W. Scripps Company, to one or more of its consolidated subsidiary companies, or to all of them taken as a whole.

**Additional Information**

Our Company Web site is [www.scripps.com](http://www.scripps.com). Copies of all of our SEC filings filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 are available free of charge on this Web site as soon as reasonably practicable after we electronically file the material with, or furnish it to, the SEC. Our Web site also includes copies of the charters for our Compensation, Nominating & Governance and Audit Committees, our Corporate Governance Principles, our Insider Trading Policy, our Ethics Policy and our Code of Ethics for the CEO and Senior Financial Officers. All of these documents are also available to shareholders in print upon request or by request via E-Mail to [secretaries@scripps.com](mailto:secretaries@scripps.com).

**Forward-Looking Statements**

Our Annual Report on Form 10-K contains certain forward-looking statements related to our businesses. We base our forward-looking statements on our current expectations. Forward-looking statements are subject to certain risks, trends and uncertainties that could cause actual results to differ materially from the expectations expressed in the forward-looking statements. Such risks, trends and uncertainties, which in most instances are beyond our control, include changes in advertising demand and other economic conditions; consumers' tastes; newsprint prices; program costs; labor relations; technological developments; competitive pressures; interest rates; regulatory rulings; and reliance on third-party vendors for various products and services. The words believe, expect, anticipate, estimate, intend and similar expressions identify forward-looking statements. You should evaluate our forward-looking statements, which are as of the date of this filing, with the understanding of their inherent uncertainty. We undertake no obligation to update any forward-looking statements to reflect events or circumstances after the date of the statement.

**Table of Contents**

**PART I**

**Item 1. Business**

We are a diverse, 133-year-old media enterprise with interests in television stations, newspapers, and local news and information Web sites. Our overriding mission is that we do well by doing good – providing value to customers, employees and owners by informing, engaging and empowering the communities we serve. Our portfolio of locally focused media properties includes: 19 TV stations (ten ABC affiliates, three NBC affiliates, one independent and five Azteca affiliates); daily and community newspapers in 13 markets and the Washington, D.C.-based Scripps Media Center, home of the Scripps Howard News Service; and United Media, a syndicator of select news features and comics. For a full listing of our media companies and their associated Web sites, visit <http://www.scripps.com>. On December 30, 2011, we acquired the television station group owned by McGraw-Hill Broadcasting Company, Inc., for \$212 million in cash, plus a working capital adjustment estimated at \$4.4 million. We financed the transaction with a \$212 million bank term loan. The acquisition included four ABC affiliated television stations as well as five Azteca Spanish-language affiliates.

In the third quarter of 2011, we combined our digital resources across the company into a single organization focused on delivering market-leading digital products to each of our business segments. This demonstrates that products and services for digital audiences are core to what we do at Scripps. We believe this reorganization will make us more efficient, improve our speed to market for new services, heighten accountability and enable us to better build or buy additional digital brands.

In the first quarter of 2011, we entered into a five-year agreement with Universal Uclick ( Universal ) to provide syndication services for the news features and comics of United Media. Universal will provide editorial and production services, sales and marketing, sales support and customer service, and distribution and fulfillment for all the news features and comics of United Media. We will continue to own certain copyrights and control the licenses for those properties, and will manage the business relationships with the creative talent that produces those comics and features.

In the fourth quarter of 2009 we began a review of our strategic options for United Media Licensing, the character licensing operation of United Media. We completed the sale of United Media Licensing to Iconix Brand Group for \$175 million in cash in the second quarter of 2010. The sale also included certain intellectual property including the rights to syndicate the Peanuts and Dilbert comic strips.

After an unsuccessful search for a buyer, we closed the Rocky Mountain News after it published its final edition on February 27, 2009. Our Rocky Mountain News and MediaNews Group, Inc. s (MNG) Denver Post were partners in The Denver Newspaper Agency (the Denver JOA ), a limited liability partnership, which operated the sales, production and business operations of the Rocky Mountain News prior to its closure. Under the terms of an agreement with MNG, we transferred our interests in the Denver JOA to MNG in the third quarter of 2009. In connection with the closure of the Rocky Mountain News, we also transferred our 50% interest in Prairie Mountain Publishing ( PMP ) to MNG in the third quarter of 2009.

On July 1, 2008, we completed the spin-off of Scripps Networks Interactive, Inc. ( SNI ) through a tax-free dividend to our shareholders. The shareholders of record received one SNI Class A Common Share for every Scripps Class A Common Share held as of the Record Date and one SNI Common Voting Share for every Scripps Common Voting Share held as of the Record Date.

Financial information for each of our business segments can be found under Management s Discussion and Analysis of Financial Condition and Results of Operations and the Notes to the Consolidated Financial Statements of this Form 10-K.

**Table of Contents****Television**

Scripps has operated broadcast television stations since 1947, when it launched Ohio's first television station, WEWS in Cleveland. Today our television station group today reaches approximately 13% of the nation's households, and includes ten ABC affiliates, three NBC affiliates, one independent station and five Azteca affiliates.

We produce news and information content that informs and engages local and national communities. This content is distributed to four platforms; broadcast, online, mobile and tablet. Our ability to cover our communities across multiple digital platforms allows us to expand our audiences beyond our traditional broadcast television boundaries. We believe that the most critical component of our product mix is compelling news content. Over the past two years we have trained all employees in our news departments to be multi-media journalists, allowing us to pursue a hyper-local strategy by having more reporters covering local news for our over-the-air and digital platforms. We expect that the employees in the news departments of the recently acquired stations to go through our multi-media journalists training in 2012.

In addition to local news, we are producing Scripps-owned programming which we own that we will broadcast on our television stations and with which viewers can interact in digital formats. In 2012, we will replace *Wheel of Fortune* and *Jeopardy* with Scripps-owned programming in seven of our markets. We currently air *Right This Minute*, another Scripps-owned program, in six of our markets, and will add the program to our schedule in six additional markets by the fall of 2012.

We continue to invest in platforms for digital technology including smartphone and tablet applications for mobile delivery of our news and information content. Currently our stations in Detroit, West Palm Beach, Kansas City and Tulsa are broadcasting a mobile signal from their towers. We also are working with the Mobile Content Venture, of which we are a charter member, to exploit the potential in our markets of mobile broadcasting.

In our non-news hours, our television stations also broadcast network and syndicated programming.

Information concerning our full-power television stations, their network affiliations and the markets in which they operate is as follows:

Station	Market	Network Affiliation/		FCC License	Rank	Stations	Station Rank	Percentage of U.S. Television Households in Mkt	Average Audience Share
		DTV Channel	Affiliation	Expires in	of Mkt (1)	in Mkt (2)	in Mkt (3)	(4)	(5)
WXYZ-TV	Detroit, Ch. 7	ABC/41	Expires in 2015	2013	11	9	1	1.6%	11
KNXV-TV	Phoenix, Ch. 15	ABC/15	2015	2014	13	12	3	1.6%	6
WFTS-TV	Tampa, Ch. 28	ABC/29	2015	2013	14	12	2	1.6%	6
WEWS-TV	Cleveland, Ch. 5	ABC/15	2015	2013	18	8	1	1.3%	10
WMAR-TV	Baltimore, Ch. 2	ABC/38	2015	2012	27	6	3	1.0%	6
KSHB-TV	Kansas City, Ch. 41	NBC/42	2015	2014	31	8	4	0.8%	6



Edgar Filing: SCRIPPS E W CO /DE - Form 10-K

KMCI	Lawrence, Ch. 38	Ind./41	N/A	2014	31	8	7	0.8%	1
WCPO-TV	Cincinnati, Ch. 9	ABC/22	2015	2013	35	5	2	0.8%	10
WPTV	W. Palm Beach, Ch. 5	NBC/12	2015	2013	38	7	1	0.7%	11
KJRH	Tulsa, Ch. 2	NBC/8	2015	2014	59	10	3	0.5%	8
KMGH-TV	Denver, Ch. 7	ABC/7	2014	2014	17	11	3	1.4%	8
WRTV	Indianapolis, Ch. 6	ABC/25	2014	2013	26	10	3T	1.0%	7
KGTV	San Diego, Ch. 10	ABC/10	2014	2014	28	11	4	0.9%	6
KERO-TV	Bakersfield, Ch. 23	ABC/10	2014	2014	126	4	3	0.2%	7

All market and audience data is based on the November Nielsen survey.

- (1) Rank of Market represents the relative size of the television market in the United States.
- (2) Stations in Market represents stations within the Designated Market Area per the Nielsen survey excluding public broadcasting stations, satellite stations, and lower-power stations.
- (3) Station Rank in Market is based on Average Audience Share as described in (5).
- (4) Represents the number of U.S. television households in Designated Market Area as a percentage of total U.S. television households.
- (5) Represents the number of television households tuned to a specific station from 6 a.m. to 2 a.m. M-SU, as a percentage of total viewing households in the Designated Market Area.

We also operate five low-power stations affiliated with the Azteca America network. The stations are clustered around our California and Denver stations. Azteca America is a Hispanic network producing Spanish language programming.

## **Table of Contents**

### **Revenue cycles and sources**

#### **Broadcast Advertising**

We sell advertising to local, national and political customers. The sale of local, national and political commercial spots accounted for more than 90% of the television segment's revenues in 2011. Pricing of advertising is based on audience size and share, the demographics of our audiences and the demand for our limited inventory of commercial time. Our television stations compete for advertising revenues with other sources of local media, including competitors' television stations in the same markets, radio stations, cable television systems, newspapers, digital platforms and direct mail.

Cyclical factors influence revenues from our core advertising categories. Some of the cycles are periodic and known well in advance, such as election campaign seasons and special programming events like the Olympics or the Super Bowl. For example, our three NBC affiliates in 2010 benefited from incremental advertising demand concurrent with coverage of the Winter Olympics in February. Our three NBC affiliate stations will air the 2012 Summer Olympics. Economic cycles are less predictable and beyond our control.

Advertising revenues dramatically increase during even-numbered years, when local, state and federal elections occur. Political revenue totaled \$48 million in 2010, \$5 million in 2009 and \$41 million in 2008.

Due to increased demand in the spring and holiday seasons, the second and fourth quarters normally have higher advertising revenues than the first and third quarters.

#### **Digital Advertising**

We sell advertising across all of our digital platforms. Digital advertising provided approximately 3% of our television segment operating revenues in 2011. Digital advertising includes fixed duration campaigns whereby a banner, text or other advertisement appears for a specified period of time for a fee; impression-based campaigns where the fee is based upon the number of times the advertisement appears in Web pages viewed by a user; and click-through based campaigns where the fee is based upon the number of users who click on an advertisement and are directed to the advertiser's Web site. We also utilize a variety of audience-extension programs to enhance the reach of our Web sites and garner a larger share of local ad dollars that are spent online.

#### **Other**

In addition to selling commercials during our programming, we also offer additional marketing opportunities for our business customers, including sponsorships and community events.

#### **Retransmission revenues**

We also earn revenues from retransmission consent agreements with cable operators and satellite carriers who pay us to offer our programming to their customers. The revenue we receive from these retransmission consent agreements is currently lower than those realized by our peers because multiple long-term agreements were executed before we spun-off our cable networks in 2008. Prior to the spin-off of SNI, the rights to retransmit our broadcast signal were included as consideration in negotiations between cable system operators and the Company's cable networks. We expect to independently negotiate retransmission agreements at then-current market rates between our television stations and the cable and satellite television systems when the existing agreements expire. Agreements with two of our largest cable television system operators, Time Warner and Comcast, expire in December 2015 and December 2019, respectively.

#### **Expenses**

Employee costs accounted for 51% of segment costs and expenses in 2011.

We have been centralizing certain functions that do not require a presence in the local markets at company-owned hubs, enabling each of our stations to focus local resources on the creation of content and revenue-producing activities.

Programming costs, which include syndicated programming, were 23% of total segment costs and expenses in 2011. Significantly reducing our syndicated programming costs is a priority over the next several years. Consistent with the industry trend, our ABC and NBC network-affiliated stations pay the networks for the programming that is supplied to us in various dayparts. Those costs are reported as programming expenses.



**Table of Contents**

**Federal Regulation of Broadcasting** Broadcast television is subject to the jurisdiction of the FCC pursuant to the Communications Act of 1934, as amended ( Communications Act ). The Communications Act prohibits the operation of broadcast television stations except in accordance with a license issued by the FCC and empowers the FCC to revoke, modify and renew broadcast television licenses, approve the transfer of control of any entity holding such licenses, determine the location of stations, regulate the equipment used by stations and adopt and enforce necessary regulations. The FCC also exercises limited authority over broadcast programming by, among other things, requiring certain children s programming and limiting commercial content therein, regulating the sale of political advertising, and restricting indecent programming. The FCC also requires television broadcasters to close caption their programming for the benefit of the hearing impaired, and, in accord with a Congressional directive, the agency will begin this year to require the visual description of certain television programming for the benefit of the visually impaired.

Broadcast television licenses are granted for a term of up to eight years and are renewable upon request, subject to FCC review of the licensee s performance. While complaints about network programming aired by some Company-owned stations during the last license term remain outstanding, all the stations licenses have been renewed for the current license term. While there can be no assurance regarding the renewal of our broadcast television licenses, we have never had a license revoked, have never been denied a renewal, and all previous renewals have been for the maximum term.

FCC regulations govern the multiple ownership of television stations and other media. Under the FCC s current rules , a license for a television station will generally not be granted or renewed if the grant of the license would result in (i) the applicant owning or controlling more than one television station, or in some markets under certain conditions, more than two television stations in the same market (the television duopoly rule ), or (ii) the grant of the license would result in the applicant s owning or controlling television stations whose total national audience reach exceeds 39% of all television households. The FCC also has generally prohibited cross ownership of a television station and a daily newspaper in the same community, but the scope of this restriction has varied in recent years. A 2007 FCC order slightly relaxing the restriction was first stayed by a reviewing court, then permitted to take effect, and then overturned by that court. The FCC has initiated a broad new ownership rulemaking looking toward, among other things, again relaxing the newspaper-broadcast cross ownership limits. However, a change in the manner of measuring the rule s geographic scope could bring the Company s Treasure Coast newspapers and nearby Station WPTV-TV within the rule s terms. The proposed rule would allow the continuation of such preexisting relationships. In addition, this ownership rulemaking is examining whether to impose the television duopoly rule s ownership restrictions on independent stations within a market that agree to share news or other program production. Station WPTV-TV has entered into such a shared services agreement with another local station. We cannot predict the effect of this ownership rulemaking on our stations operations or our business.

The FCC has suggested that the transition to more efficient digital television broadcasting may permit further reductions in the amount of spectrum allocated to over-the-air broadcasting. In particular, in order to provide additional spectrum for mobile broadband services, the FCC has urged Congress to authorize the conduct of spectrum auctions in which broadcasters would give up spectrum in return for a share of the auction proceeds. Auction proposals are under active consideration in Congress, and some broadcasters are concerned that the auctions might not be truly voluntary and could adversely affect those stations that elect not to participate, for example, by requiring a repacking of the remaining broadcast spectrum. Separately, the FCC has now issued rules to implement its order permitting the non-broadcast use of broadcast spectrum in the white spaces between broadcast stations service areas, and petitions for reconsideration of that order are now being considered. We cannot predict the effect of these proceedings on our offering of digital television service or our business.

Broadcast television stations generally enjoy must-carry rights on any cable television system defined as local with respect to the station. Stations may waive their must-carry rights and instead negotiate retransmission consent agreements with local cable companies. Similarly, satellite carriers, upon request, are required to carry the signal of those television stations that request carriage and that are located in markets in which the satellite carrier chooses to retransmit at least one local station, and satellite carriers cannot carry a broadcast station without its consent. The Company has elected to negotiate retransmission consent agreements with cable operators and satellite carriers for our

network-affiliated stations. Some members of Congress have expressed concern about cable subscribers occasionally losing television service during retransmission consent negotiations, and the FCC is conducting a rulemaking proceeding to reexamine the process. As part of this rulemaking, the FCC has asked whether it should eliminate the network nonduplication and syndicated exclusivity rules that permit broadcasters to enforce certain contractual programming exclusivity rights through the FCC's processes rather than by judicial proceedings. In addition, Congress or the FCC may reexamine other regulatory policies that support a television station's ability to enjoy an exclusive right to present particular programming in its local service area. We cannot predict the outcome of any such proceedings or their possible impact on the Company.

**Table of Contents**

During recent years, the FCC has substantially increased its scrutiny of broadcasters' programming practices. In particular, it has heightened enforcement of the restrictions on indecent programming. Congress' decision to greatly increase the financial penalty for airing such programming has at the same time increased the threat to broadcasters from such enforcement. Litigation has continued over the scope of the FCC's authority to regulate indecency, culminating in a recent U.S. Supreme Court oral argument, and substantial uncertainty remains concerning FCC indecency enforcement. In addition, in 2011 the FCC vacated regulations it adopted in 2008, but never implemented, that would have required broadcasters to maintain more detailed records of their public service programming and to make such information more accessible to the public via their web sites. At the same time, however, the FCC initiated two new notices looking toward requiring such detailed reporting of television stations' public service-related programming as well as the posting of stations' entire public inspection files, including their political sales files, on an FCC-controlled web site. The FCC also continues to explore how the evolution of digital media is affecting children, including whether commercial television broadcasters are adequately addressing children's educational needs and whether steps should be taken to better protect children from exposure to potentially harmful media content, including harmful advertising messages. We cannot predict the outcome of these proceedings or their possible impact on the Company.

**Newspapers**

We have operated newspapers since 1878, when our founder, Edward W. Scripps, began publishing the Penny Press in Cleveland, Ohio. Today, the Scripps newspaper division operates in 13 markets across the United States. We produce content that informs and engages local and national communities. This content is distributed to four platforms; print, online, mobile and tablet. Our ability to cover our communities across multiple digital platforms allows us to expand our audiences beyond our traditional print boundaries.

We believe all of our newspapers have an excellent reputation for journalistic quality and content, which we believe is key in retaining readership. Our newspapers were recognized during 2011 by numerous regional and national journalism organizations for high-quality reporting across multiple platforms, including print, Web and mobile. Our Internet sites offer comprehensive local news and information, user-generated content, advertising, e-commerce and other services. We continue to enhance our online services, using features such as streaming video and audio, to deliver our news and information content. Many of our journalists routinely produce videos for consumption through our Web sites and use an array of social media sites such as Facebook, YouTube and Twitter to communicate with and build our audiences. We have embraced mobile technology by offering our products on e-readers as well as apps available on both the Apple and Android platforms.

We also offer our advertising customers additional digital advertising opportunities through our audience-extension partnerships. We are members of a newspaper consortium that partners with Yahoo! in an advertising and content sharing arrangement that increases our access to local Web-focused advertising dollars. We have similar arrangements with others. We also offer our local advertising customers additional marketing services, such as managing their search engine marketing campaigns.

Over the years we have supplemented our daily newspapers with an array of niche products, including direct-mail advertising, total market coverage publications, zoned editions, specialty publications, and event-based publications. These product offerings allow existing advertisers to reach their target audiences in multiple ways, while giving us a portfolio of products with which to acquire new clients, particularly small- and mid-sized advertisers.

The markets and audiences that we serve are as follows:

**Daily circulation (includes print and E-edition)**

(in thousands)(1)

Newspaper	2011	2010	2009	2008	2007
Abilene (TX) Reporter-News	24	24	27	28	30
Anderson (SC) Independent-Mail	23	23	26	29	34
Corpus Christi (TX) Caller-Times	43	45	47	52	52
Evansville (IN) Courier & Press	52	52	57	64	66
Henderson (KY) Gleaner	10	10	10	10	10

Edgar Filing: SCRIPPS E W CO /DE - Form 10-K

Kitsap (WA) Sun	21	23	23	28	29
Knoxville (TN) News Sentinel	92	93	101	113	117
Memphis (TN) Commercial Appeal	109	118	136	144	152
Naples (FL) Daily News	54	63	53	54	56
Redding (CA) Record-Searchlight	21	22	25	31	32
San Angelo (TX) Standard-Times Treasure Coast	18	18	21	24	25
(FL) News/Press/Tribune (2)	76	75	87	99	102
Ventura County (CA) Star	62	65	67	83	85
Wichita Falls (TX) Times Record News	22	23	25	27	29
Total Daily Circulation	627	654	705	786	819

**Table of Contents**

Circulation information for the Sunday edition of our newspapers is as follows:

(in thousands)(1)

Newspaper	2011	2010	2009	2008	2007
Abilene (TX) Reporter-News	31	31	35	37	39
Anderson (SC) Independent-Mail	30	29	30	32	38
Corpus Christi (TX) Caller-Times	58	58	65	72	71
Evansville (IN) Courier & Press	73	74	77	83	87
Henderson (KY) Gleaner	11	11	11	11	12
Kitsap (WA) Sun	23	24	26	31	32
Knoxville (TN) News Sentinel	121	116	126	138	145
Memphis (TN) Commercial Appeal	147	151	172	177	193
Naples (FL) Daily News	65	73	61	62	63
Redding (CA) Record-Searchlight	24	25	28	33	35
San Angelo (TX) Standard-Times	22	21	24	28	29
Treasure Coast (FL) News/Press/Tribune (2)	94	95	105	112	112
Ventura County (CA) Star	81	82	82	94	95
Wichita Falls (TX) Times Record News	25	26	28	30	33
Total Sunday Circulation	805	816	870	940	984

(1) Based on Audit Bureau of Circulation Publisher's Statements ( Statements ) for the six-month periods ended September 30, except figures for the Naples Daily News and the Treasure Coast News/Press/Tribune, which are from the Statements for the twelve-month periods ended September 30.

(2) Represents the combined Sunday circulation of The Stuart News, the Indian River Press Journal and The St. Lucie News Tribune.

**Revenue sources**

We generate varying levels of revenue from subscribers and advertisers on each of our four platforms.

**Advertising**

We believe that compelling news content and a diverse portfolio of product offerings are critical components to garnering the most profitable share of local advertising dollars in our markets.

Our range of products and audience reach gives us the ability to deliver the specific audiences desired by our advertisers. While many advertisers want the broad reach delivered by our daily newspaper, others want to target their message by demographic, geography, buying habits or consumer behavior. We develop advertising campaigns that combine products within our portfolio that best reach the advertiser's targeted audience with the appropriate frequency. We sell advertising based upon audience size, demographics, price and effectiveness. Advertising rates and revenues vary among our newspapers depending on circulation, type of advertising, local market conditions and competition. Each of our newspapers operates in highly competitive local media marketplaces, where advertisers and media consumers can choose from a wide range of alternatives, including other news publications, radio, broadcast and cable television, magazines, Internet sites, outdoor advertising, directories and direct-mail products.

**Print advertising**

Print advertising provided approximately 60% of newspaper segment operating revenues in 2011. Print advertising includes Run-of-Press ( ROP ) advertising, preprinted inserts, advertising in niche publications, and direct mail. Advertisements, located throughout the newspaper, include local, classified and national advertising. Local



advertising refers to any advertising purchased by in-market advertisers that is not included in the paper's classified section. Classified advertising includes all auto, real estate and help-wanted advertising and other ads listed together in sequence by the nature of the ads. National advertising includes advertising purchased by businesses outside our local market. National advertisers typically procure advertising from numerous newspapers using advertising agency buying services. Preprinted inserts are stand-alone, multi-page circulars inserted into and distributed with the daily newspaper, niche publications and shared mail products.

**Digital advertising**

We sell advertising across all of our digital platforms. Digital advertising provided approximately 6% of our newspaper segment operating revenues in 2011. Digital advertising includes fixed duration campaigns whereby a banner, text or other advertisement appears for a specified period of time for a fee; impression-based campaigns where the fee is based upon the number of times the advertisement appears in Web pages viewed by a user; and click-through based campaigns where the fee is based upon the number of users who click on an advertisement and are directed to the advertisers' Web site. We also utilize a variety of audience-extension programs to enhance the reach of our Web sites and garner a larger share of local ad dollars that are spent online.

**Table of Contents**

**Circulation (subscription fees)**

Approximately 29% of our total revenue comes from subscribers who pay us to deliver a print product on a regular basis. Our print product may be delivered directly to subscribers (home delivery) or purchased from a retail store or vending machine (single copy). Home delivery copies account for more than 80% of our total daily circulation. Daily and Sunday circulation has declined during the past five years, due in part to readers who consume more news and information online or on mobile devices. Some of the declines are due to a deliberate decision to eliminate distribution to outlying areas. More recently we have implemented marketing and pricing strategies intended to stabilize home delivery circulation.

Our product offerings may also be delivered on various digital platforms, including on-line, mobile and tablets. We are in the initial stage of implementing strategies to charge for content that is delivered on our digital platforms.

**Expenses**

Our newspaper business is characterized as having high fixed costs with much of our expense base dedicated to employees and production/distribution capabilities.

*Employees* Employee costs accounted for approximately 49% of segment costs and expenses in 2011. Our workforce is comprised of non-union and union employees. See Employees. During the past three years, we have reduced our workforce from 4,100 employees to approximately 2,800.

*Distribution* We primarily outsource the physical distribution of our products to independent contractors. Distribution costs are affected by the cost of fuel. We also coordinate the distribution of other publications such as the *Wall Street Journal* and *Barron's*, in several of our local markets.

*Newsprint* We consumed approximately 56,000 metric tons of newsprint in 2011. Newsprint is a basic commodity and its price is sensitive to changes in the balance of worldwide supply and demand. Mill closures and industry consolidation have decreased overall newsprint production capacity and increased the likelihood of future price increases. We purchase newsprint from various suppliers, many of which are Canadian. Based on our expected newsprint consumption, we believe that our supply sources are sufficient.

*Capital expenditures* During the past several years, our newspaper businesses have consumed a historically low level of capital for ongoing operations. We will continue to make necessary investments to maintain the physical operations and to ensure employee safety. We will focus additional capital on projects that expand our ability to deliver news and improve sales, which will likely include software development and technological capabilities that improve audience or revenue growth directly.

**Restructuring to take advantage of scale**

Our newspaper operations are organized functionally with divisional executives leading content, sales, finance, operations, information technology and human resources across the enterprise. We believe this reorganization enables us to take advantage of scale and consolidate functions that do not require a presence in our local markets. The primary areas of focus in each local market is on content, sales and distribution of our products.

We are also installing common advertising, circulation, sales and editorial systems in each of our newspapers, and are adopting standardized business processes in each market.

**Syndication and Other**

Syndication and other primarily include syndication of news features and comics. Under the trade name United Media, we distribute news columns, comics and other features for the newspaper industry. Newspapers typically pay a weekly fee for their use of the features.

**Table of Contents**

In the first quarter of 2011, we entered into a five-year agreement with Universal Uclick ( Universal ) to provide syndication services for the news features and comics of United Media. Universal will provide editorial and production services, sales and marketing, sales support and customer service, and distribution and fulfillment for all the news features and comics of United Media. Under the terms of the agreement Scripps will receive a fixed fee from Universal and will continue to own certain copyrights and control the licenses for those properties, and will manage the business relationships with the creative talent that produces those comics and features. We completed the transition of the services in June 2011.

**Employees**

As of December 31, 2011, we had approximately 4,800 full-time equivalent employees, of whom approximately 1,800 were with television and 2,800 with newspapers. Various labor unions represent approximately 600 employees, 200 of which are in television and 400 are in newspapers. We have not experienced any work stoppages at our current operations since 1985. We consider our relationships with our employees to be generally satisfactory.

**Table of Contents**

**Item 1A. Risk Factors**

For an enterprise as large and complex as ours, a wide range of factors could materially affect future developments and performance. The most significant factors affecting our operations include the following:

***We derive the majority of our revenues from marketing and advertising spending by businesses, which is affected by numerous factors. Declines in advertising revenues will adversely affect the profitability of our business.***

The demand for advertising in our newspapers or on our television stations is sensitive to a number of factors, both nationally and locally, including the following:

The advertising and marketing spending by our customers can be subject to seasonal and cyclical variations and are likely to be adversely affected during economic downturns.

Television advertising revenues in even-numbered years benefit from political advertising.

The impact of advertiser consolidation and contraction in our local markets. The majority of the print and broadcast advertising is sold to local businesses in our markets. Continued consolidation and contraction of local advertisers could adversely impact our operating results.

The size and demographics of the audience reached by advertisers through our media businesses. Continued declines in our newspaper circulation could have an effect on the rate and volume of advertising, which are dependent on the size and demographics of the audience we provide to our advertisers. Television audiences have also fragmented in recent years as the broad distribution of cable and satellite television has greatly increased the options available to the viewing public. Continued fragmentation of television audiences could adversely impact the rates we obtain for advertising.

Our television stations have significant exposure to automotive advertising. In 2011, 21% and in 2010, 17% of our total advertising in our television segment was from the automotive category.

If we are unable to respond to any or all these factors our advertising revenues could decline which would affect our profitability.

***Our local media businesses operate in a changing and increasingly competitive environment. We must continually invest in new business initiatives and to modify strategies to maintain our competitive position. Investment in new business strategies and initiatives could disrupt our ongoing business and present risks not originally contemplated.***

The profile of our newspaper and television audience has shifted dramatically in recent years as readers and viewers access news and other content online or through mobile devices and as they spend more discretionary time with social media. While slow and steady declines in audiences have been offset by a growing online viewership, online advertising rates are much lower than print and broadcast advertising rates on a cost-per-thousand basis. This audience shift results in lower profit margins. To remain competitive we must adjust business strategies and invest in new business initiatives, particularly within digital media. Development of new products and services may require significant costs. The success of these initiatives depends on a number of factors, including timely development and market acceptance. Investments we make in new strategies and initiatives may not perform as expected.

***We are undergoing a strategic restructuring in our newspaper business that, if unsuccessful, could have a material adverse financial impact.***

We are undergoing a significant restructuring in our Newspaper business. This transformation includes, among other things, alignment of our operating costs with secular declines in newspaper revenues, the standardization and centralization of systems and processes, the outsourcing of certain financial processes and the implementation of new software for our circulation, advertising and editorial systems. As a result, we are in a transformational period in which we have made, and will continue to make, changes that, if unsuccessful, could have a material adverse financial impact on our operations.

***A significant portion of our operating cost for the newspaper segment is newsprint, so an increase in price or reduction in supplies may adversely affect our operating results.***

Newsprint is a significant component of the operating cost of our newspaper operations, comprising 10% of newspaper costs in 2011. The price of newsprint has historically been volatile, and increases in the price of newsprint could materially reduce our operating results. In addition, the continued reduction in the capacity of newsprint producers increases the risk that supplies of newsprint could be limited in the future.

**Table of Contents**

***The loss of affiliation agreements could adversely affect our television stations' operating results.***

Ten of our stations have affiliations with the ABC television network and three have affiliations with the NBC television network. These television networks produce and distribute programming in exchange for each of our stations' commitment to air the programming at specified times and for commercial announcement time during the programming.

The non-renewal or termination of our network affiliation agreements, which expire in 2014 and 2015, would prevent us from being able to carry programming of the relevant network. This loss of programming would require us to obtain replacement programming, which may involve higher costs and which may not be as attractive to our target audiences, resulting in lower revenues.

***Our television stations are subject to government regulations which, if revised, could adversely affect our operating results.***

Pursuant to FCC rules, local television stations must elect every three years to either (1) require cable and/or direct broadcast satellite operators to carry the stations' over the air signals or (2) enter into retransmission consent negotiations for carriage. At present all of our stations have retransmission consent agreements with cable operators and satellite providers. If our retransmission consent agreements are terminated or not renewed, or if our broadcast signals are distributed on less-favorable terms than our competitors, our ability to compete effectively may be adversely affected.

If we cannot renew our FCC broadcast licenses, our broadcast operations will be impaired. Our television business depends upon maintaining our broadcast licenses from the FCC, which has the authority to revoke licenses, not renew them, or renew them only with significant qualifications, including renewals for less than a full term. We cannot assure that future renewal applications will be approved, or that the renewals will not include conditions or qualifications that could adversely affect our operations. If the FCC fails to renew any of our licenses, it could prevent us from operating the affected stations. If the FCC renews a license with substantial conditions or modifications (including renewing the license for a term of fewer than eight years), it could have a material adverse effect on the affected stations' revenue-generation potential.

The FCC and other government agencies are considering various proposals intended to promote consumer interests, including proposals to encourage locally-focused television programming, to restrict certain types of advertising to children, and to repurpose some of the broadcast spectrum. New government regulations affecting the television industry could raise programming costs, restrict broadcasters' operating flexibility, reduce advertising revenues, raise the costs of delivering broadcast signals, or otherwise affect our operating results. We cannot predict the nature or scope of future government regulation or its impact on our operations.

***Sustained increases in costs of employee health and welfare plans and funding requirements of our pension obligations may reduce the cash available for our business.***

Employee compensation and benefits account for approximately 50% of our total operating expenses. In recent years, we have experienced significant increases in employee benefit costs. Various factors may continue to put upward pressure on the cost of providing medical benefits. Although we have actively sought to control increases in these costs, there can be no assurance that we will succeed in limiting cost increases, and continued upward pressure could reduce the profitability of our businesses.

The projected benefit obligations of our pension plans exceed plan assets by \$79 million at December 31, 2011. Our pension plans invest in a variety of equity and debt securities, many of which were affected by the disruption in the credit and capital markets in 2008 and 2009. Future volatility and disruption in the stock and bond markets could cause further declines in the asset values of our pension plans. In addition, a decrease in the discount rate used to determine minimum funding requirements could result in increased future contributions. If either occurs, we may need to make additional pension contributions above what is currently estimated, which could reduce the cash available for our businesses.

***We may be unable to effectively integrate any new business we acquired.***

In December 2011, we acquired the television stations owned by McGraw-Hill Companies, Inc. Failure to successfully integrate operations with our television station operations or to meet our performance expectations could

have an adverse impact on our operations.

We may make future acquisitions and could face integration challenges and acquired businesses could significantly under-perform relative to our expectations. If acquisitions are not successfully integrated, our revenues and profitability could be adversely affected and impairment charges may result if acquired businesses significantly under-perform relative to our expectations.

**Table of Contents**

***The Edward W. Scripps Trust principally holds our Common Voting shares; such ownership could inhibit potential changes of control.***

We have two classes of stock: Common Voting shares and Class A Common shares. Holders of Class A Common shares are entitled to elect one-third of the Board of Directors, but are not permitted to vote on any other matters except as required by Ohio law. Holders of Common Voting shares are entitled to elect the remainder of the Board and to vote on all other matters. Our Common Voting shares are principally held by The Edward W. Scripps Trust, which holds 90% of the Common Voting shares. As a result, the trust has the ability to elect two-thirds of the Board of Directors and to direct the outcome of any matter that does not require a vote of the Class A Common shares. Because this concentrated control could discourage others from initiating any potential merger, takeover or other change of control transaction, the market price of our Class A Common shares could be adversely affected.

**Item 1B. Unresolved Staff Comments**

None.

**Item 2. Properties**

We own substantially all of the facilities and equipment used in our newspaper operations.

We own substantially all of the facilities and equipment used by our television stations. We own, or co-own with other broadcast television stations, the towers used to transmit our television signals.

**Item 3. Legal Proceedings**

We are involved in litigation arising in the ordinary course of business, such as defamation actions, and governmental proceedings primarily relating to renewal of broadcast licenses, none of which is expected to result in material loss.

**Item 4. Mine Safety Disclosures**

None.



**Table of Contents**

**Executive Officers of the Company** Executive officers serve at the pleasure of the Board of Directors.

<b>Name</b>	<b>Age</b>	<b>Position</b>
Richard A. Boehne	55	President, Chief Executive Officer and Director (since July 2008); Executive Vice President (1999 to 2008) and Chief Operating Officer (2006 to 2008)
Timothy M. Wesolowski	54	Senior Vice President and Chief Financial Officer (since August 2011)
William Appleton	63	Senior Vice President and General Counsel (since July 2008); Managing Partner Cincinnati office, Baker & Hostetler, LLP (2003 to 2008)
Timothy E. Stautberg	49	Senior Vice President/Newspapers (since August 2011); Senior Vice President and Chief Financial Officer (July 2008 to August 2011)
Lisa A. Knutson	46	Senior Vice President/Chief Administrative Officer (since September 2011); Senior Vice President/Human Resources (2008 to 2011)
Brian G. Lawlor	45	Senior Vice President/Television (since January 2009); Vice President/General Manager of WPTV (2004 to 2008)
Douglas F. Lyons	55	Vice President/Controller (since July 2008); Vice President Finance/Administration (2006 to 2008), Director Financial Reporting (1997 to 2006)

**Table of Contents****PART II****Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities**

Our Class A Common shares are traded on the New York Stock Exchange ( NYSE ) under the symbol SSP. As of December 31, 2011, there were approximately 4,000 owners of our Class A Common shares, based on security position listings, and 19 owners of our Common Voting shares (which do not have a public market). We did not pay any cash dividends in 2011 or 2010.

The range of market prices of our Class A Common shares, which represents the high and low sales prices for each full quarterly period, are as follows:

	Quarter			
	1st	2nd	3rd	4th
<b>2011</b>				
Market price of common stock:				
High	\$ 10.46	\$ 9.99	\$ 9.78	\$ 8.94
Low	8.94	8.08	6.79	6.46
<b>2010</b>				
Market price of common stock:				
High	\$ 9.70	\$ 11.45	\$ 8.43	\$ 10.27
Low	6.22	7.43	6.81	7.72

There were no sales of unregistered equity securities during the quarter for which this report is filed.

The following table provides information about Company purchases of Class A Common Shares during the quarter ended December 31, 2011, and the remaining amount that may still be repurchased under the program:

Period	Total number of shares purchased	Weighted average price paid per share	Total market value of shares purchased	Maximum value that may yet be purchased under the plans or programs
10/1/11 10/31/11	1,155,221	\$ 7.02	\$ 8,110,165	\$ 27,556,508
11/1/11 11/30/11	305,457	\$ 8.36	\$ 2,553,775	\$ 25,002,733
12/1/11 12/31/11	170,339	\$ 8.14	\$ 1,385,905	\$ 23,616,828
Total	1,631,017	\$ 7.39	\$ 12,049,845	

Our board of directors authorized the repurchase of up to \$75 million of our Class A Common shares in 2010. We have repurchased a total of \$51 million of shares under this authorization through December 31, 2011. An additional \$24 million of shares may be repurchased pursuant to the authorization, which expires December 31, 2012.

**Table of Contents**

**Performance Graph** Set forth below is a line graph comparing the cumulative return on the Company's Class A Common shares, assuming an initial investment of \$100 as of January 1, 2007, and based on the market prices at the end of each year and assuming dividend reinvestment, with the cumulative return of the Standard & Poor's Composite-500 Stock Index and an Index based on a peer group of media companies. The spin-off of SNI at July 1, 2008 is treated as a reinvestment of a special dividend pursuant to SEC rules.

The following graph compares the return on the Company's Class A Common shares with that of the indices noted above for the period of July 1, 2008 (date of spin-off) through December 31, 2011. The graph assumes an investment of \$100 in our Class A Common shares, the S&P 500 Index, and our peer group index on July 1, 2008 and that all dividends were reinvested.

**Table of Contents**

We continually evaluate and revise our peer group index as necessary so that it is reflective of our Company's portfolio of businesses. The companies that comprise our current peer group are A.H. Belo, Belo Corporation, Gannett Company, Gray Television, Inc., Journal Communications, Inc., LIN TV Corporation, McClatchy Company, Media General, New York Times Company, and Sinclair Broadcast Group. The peer group index is weighted based on market capitalization. In 2011, we no longer included Lee Enterprise and Meredith Corporation in our peer group.

**Item 6. Selected Financial Data**

The Selected Financial Data required by this item is filed as part of this Form 10-K. See Index to Consolidated Financial Statement Information at page F-2 of this Form 10-K.

**Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations**

Management's Discussion and Analysis of Financial Condition and Results of Operations required by this item is filed as part of this Form 10-K. See Index to Consolidated Financial Statement Information at page F-1 of this Form 10-K.

**Item 7A. Quantitative and Qualitative Disclosures About Market Risk**

The market risk information required by this item is filed as part of this Form 10-K. See Index to Consolidated Financial Statement Information at page F-1 of this Form 10-K.

**Item 8. Financial Statements and Supplementary Data**

The Financial Statements and Supplementary Data required by this item are filed as part of this Form 10-K. See Index to Consolidated Financial Statement Information at page F-1 of this Form 10-K.

**Item 9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure**

None.

**Item 9A. Controls and Procedures**

The Controls and Procedures required by this item are filed as part of this Form 10-K. See Index to Consolidated Financial Statement Information at page F-1 of this Form 10-K.

**Item 9B. Other Information**

None.

**Table of Contents**

**PART III**

**Item 10. Directors, Executive Officers and Corporate Governance**

Information regarding executive officers is included in Part I of this Form 10-K as permitted by General Instruction G(3).

Information required by Item 10 of Form 10-K relating to directors is incorporated by reference to the material captioned Election of Directors in our definitive proxy statement for the Annual Meeting of Shareholders ( Proxy Statement ). Information regarding Section 16(a) compliance is incorporated by reference to the material captioned Report on Section 16(a) Beneficial Ownership Compliance in the Proxy Statement.

We have adopted a code of conduct that applies to all employees, officers and directors of Scripps. We also have a code of ethics for the CEO and Senior Financial Officers that meets the requirements of Item 406 of Regulation S-K and the NYSE listing standards. Copies of our codes of ethics are posted on our Web site at [www.scripps.com](http://www.scripps.com).

Information regarding our audit committee financial expert is incorporated by reference to the material captioned Corporate Governance in the Proxy Statement.

The Proxy Statement will be filed with the Securities and Exchange Commission in connection with our 2012 Annual Meeting of Stockholders.

**Item 11. Executive Compensation**

The information required by Item 11 of Form 10-K is incorporated by reference to the material captioned Compensation Discussion and Analysis and Compensation Tables in the Proxy Statement.

**Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters**

The information required by Item 12 of Form 10-K is incorporated by reference to the material captioned Report on the Security Ownership of Certain Beneficial Owners , Report on the Security Ownership of Management and Equity Compensation Plan Information in the Proxy Statement.

**Item 13. Certain Relationships and Related Transactions, and Director Independence**

The information required by Item 13 of Form 10-K is incorporated by reference to the materials captioned Corporate Governance and Report on Related Party Transactions in the Proxy Statement.

**Item 14. Principal Accounting Fees and Services**

The information required by Item 14 of Form 10-K is incorporated by reference to the material captioned Report of the Audit Committee of the Board of Directors in the Proxy Statement.

**Table of Contents**

**PART IV**

**Item 15. Exhibits and Financial Statement**

**Schedules**

Financial Statements and Supplemental Schedule

(a) The consolidated financial statements of Scripps are filed as part of this Form 10-K. See Index to Consolidated Financial Statement Information at page F-1.

The reports of Deloitte & Touche LLP, an Independent Registered Public Accounting Firm, dated March 7, 2012, are filed as part of this Form 10-K. See Index to Consolidated Financial Statement Information at page F-1.

(b) The Company's consolidated supplemental schedules are filed as part of this Form 10-K. See Index to Consolidated Financial Statement Schedules at page S-1.

**Exhibits**

The information required by this item appears at page E-1 of this Form 10-K.

**Table of Contents**

**Signatures**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

THE E. W. SCRIPPS COMPANY

Dated: March 7, 2012

By: /s/ Richard A. Boehne

Richard A. Boehne  
President and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant in the capacities indicated, on March 7, 2012.

<b>Signature</b>	<b>Title</b>
/s/ Richard A. Boehne Richard A. Boehne	President, Chief Executive Officer and Director (Principal Executive Officer)
/s/ Timothy M. Wesolowski Timothy M. Wesolowski	Senior Vice President and Chief Financial Officer
/s/ Douglas F. Lyons Douglas F. Lyons	Vice President and Controller (Principal Accounting Officer)
/s/ Nackey E. Scagliotti Nackey E. Scagliotti	Chairwoman of the Board of Directors
/s/ John H. Burlingame John H. Burlingame	Director
/s/ John W. Hayden John W. Hayden	Director
/s/ Roger L. Ogden Roger L. Ogden	Director
/s/ Mary McCabe Peirce Mary McCabe Peirce	Director
/s/ J. Marvin Quin J. Marvin Quin	Director

J. Marvin Quin

/s/ Paul Scripps

Director

Paul Scripps

/s/ Kim Williams

Director

Kim Williams



**Table of Contents**

The E. W. Scripps Company  
Index to Consolidated Financial Statement Information

<b>Item No.</b>	<b>Page</b>
<u>1. Selected Financial Data</u>	F-2
<u>2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	F-4
<u>3. Quantitative and Qualitative Disclosures About Market Risk</u>	F-17
<u>4. Controls and Procedures (Including Management's Report on Internal Control Over Financial Reporting)</u>	F-19
<u>5. Reports of Independent Registered Public Accounting Firm</u>	F-21
<u>6. Consolidated Balance Sheets</u>	F-23
<u>7. Consolidated Statements of Operations</u>	F-24
<u>8. Consolidated Statements of Comprehensive Income (Loss)</u>	F-25
<u>9. Consolidated Statements of Cash Flows</u>	F-26
<u>10. Consolidated Statements of Equity</u>	F-27
<u>11. Notes to Consolidated Financial Statements</u>	F-28

**Table of Contents****Selected Financial Data****Five-Year Financial Highlights**

(in millions, except per share data)

	2011 (1)	2010 (1)	2009 (1)	2008 (1)	2007 (1)
<b>Summary of Operations (5)</b>					
Operating revenues:					
Television	\$ 301	\$ 321	\$ 255	\$ 327	\$ 326
Newspapers	414	435	455	569	658
Syndication and other	14	21	22	26	21
Corporate and shared services				4	2
Total operating revenues	\$ 729	\$ 777	\$ 732	\$ 925	\$ 1,007
Segment profit (loss):					
Television	50	75	20	81	84
Newspapers	21	52	49	71	136
JOA and newspaper partnerships				(1)	3
Syndication and other	(1)	(3)	(1)	(2)	(4)
Corporate and shared services	(31)	(34)	(27)	(42)	(59)
Depreciation and amortization of intangibles	(40)	(45)	(44)	(47)	(44)
Impairment of goodwill, indefinite and long-lived assets (2)	(9)		(216)	(810)	
Write-down of investment in newspaper partnership (3)				(21)	
Gains (losses), net on disposals of property, plant and equipment		(1)		6	
Interest expense	(2)	(4)	(3)	(11)	(36)
Acquisition costs	(3)				
Separation and restructuring costs	(10)	(13)	(10)	(34)	
Losses on repurchases of debt				(26)	
Miscellaneous, net (4)	(1)	2	1	10	15
Benefit (provision) for income taxes	10	(1)	32	266	(33)
Income (loss) from continuing operations	\$ (16)	\$ 29	\$ (199)	\$ (559)	\$ 61
<b>Per Share Data</b>					
Income (loss) from continuing operations	\$ (.27)	\$ .45	\$ (3.69)	\$ (10.33)	\$ 1.11
Cash dividends	0.00	0.00	0.00	0.99	1.62

**Market Value of Common Shares at December 31 (6)**

Per share	\$	8.01	\$	10.15	\$	6.96	\$	2.21	\$	135.03
Total		435		592		381		119		7,336

**Balance Sheet Data**

Total assets	\$	971	\$	828	\$	786	\$	1,089	\$	4,005
Long-term debt (including current portion)		212				36		61		505
Equity		517		592		433		595		2,592

Certain amounts may not foot since each is rounded independently.

**Table of Contents**

Notes to Selected Financial Data

As used herein and in Management's Discussion and Analysis of Financial Condition and Results of Operations, the terms Scripps, we, our, or us may, depending on the context, refer to The E. W. Scripps Company, to one or more of its consolidated subsidiary companies, or to all of them taken as a whole.

The statement of operations and cash flow data for the five years ended December 31, 2011, and the balance sheet data as of the same dates have been derived from our audited consolidated financial statements. All per-share amounts are presented on a diluted basis. The five-year financial data should be read in conjunction with Management's Discussion and Analysis of Financial Condition and Results of Operations and the consolidated financial statements and notes thereto included elsewhere herein.

Operating revenues and segment profit (loss) represent the revenues and the profitability measures used to evaluate the operating performance of our business segments in accordance with GAAP.

(1) In 2011, we acquired McGraw-Hill Broadcasting, Inc.

(2) **2011** A non-cash charge of \$9 million was recorded to reduce the carrying value of long-lived assets at four of our newspapers.

**2009** A non-cash charge of \$216 million was recorded to reduce the carrying value of our Television segment's goodwill and indefinite-lived assets.

**2008** A non-cash charge of \$810 million was recorded to reduce the carrying value of our Newspaper segment's goodwill and, indefinite-lived intangible and long-lived assets in our Television segment.

(3) **2008** A non-cash charge of \$21 million was recorded to reduce the carrying value of our investment in our Colorado newspaper partnership.

(4) **2008** Miscellaneous, net includes realized gains of \$7.6 million from the sale of investments.

**2007** Miscellaneous, net includes realized gains of \$9.2 million from the sale of investments.

(5) The five-year summary of operations excludes the operating results of the following entities and the gains (losses) on their divestiture as they are accounted for as discontinued operations:

**2010** Closed the sale of United Feature Syndicate, Inc. character licensing business for \$175 million in cash. We recorded a \$162 million pre-tax gain which is included in discontinued operations.

**2009** Closed the Rocky Mountain News in 2009. Under the terms of an agreement with MNG, we transferred our interests in the Denver JOA to MNG in the third quarter of 2009. We recorded no gain or loss on the transfer of our interest in the Denver JOA to MNG.

**2008** On July 1, 2008 we completed the spin-off of Scripps Network Interactive to the shareholders of the Company. In January the Cincinnati joint operating agreement was terminated and we ceased operation of our Cincinnati Post and Kentucky Post newspapers.

(6) On July 1, 2008 we completed the spin-off of SNI as an independent, publicly traded company to our shareholders. Market prices presented in the tables above are unadjusted and include the value of SNI until the date of the spin-off.

**Table of Contents**

**Management's Discussion and Analysis of  
Financial Condition and Results of Operations**

The consolidated financial statements and notes to the consolidated financial statements are the basis for our discussion and analysis of financial condition and results of operations. You should read this discussion in conjunction with those financial statements.

**Forward-Looking Statements**

Certain forward-looking statements related to our businesses are included in this discussion. Those forward-looking statements reflect our current expectations. Forward-looking statements are subject to certain risks, trends and uncertainties that could cause actual results to differ materially from the expectations expressed in the forward-looking statements. Such risks, trends and uncertainties, which in most instances are beyond our control, include changes in advertising demand and other economic conditions; consumers' tastes; newsprint prices; program costs; labor relations; technological developments; competitive pressures; interest rates; regulatory rulings; and reliance on third-party vendors for various products and services. The words believe, expect, anticipate, estimate, intend and similar expressions identify forward-looking statements. You should evaluate our forward-looking statements, which are as of the date of this filing, with the understanding of their inherent uncertainty. We undertake no obligation to update any forward-looking statements to reflect events or circumstances after the date the statement is made.

**Executive Overview**

The E. W. Scripps Company (Scripps) is a diverse media company with interests in television stations and newspaper publishing. The company's portfolio of media properties includes: 19 television stations, including ten ABC-affiliated stations, three NBC affiliates, one independent station and five Azteca affiliates: daily and community newspapers in 13 markets and the Washington-based Scripps Media Center, home to the Scripps Howard News Service.

On December 30, 2011, we acquired the television station group owned by McGraw-Hill Broadcasting Company, Inc. (McGraw-Hill), for \$212 million in cash, plus a working capital adjustment estimated at \$4.4 million. The acquisition was financed with a \$212 million term bank loan. The acquisition included four ABC affiliated television stations as well as five Azteca affiliated stations.

In 2011, we repurchased \$51 million of shares under the share repurchase program authorized by the board of directors in 2010.

In the first quarter of 2011, we entered into a five-year agreement with Universal Uclick (Universal) to provide syndication services for the news features and comics of United Media. Universal will provide editorial and production services, sales and marketing, sales support and customer service, and distribution and fulfillment for all the news features and comics of United Media. Under the terms of the agreement Scripps will receive a fixed fee from Universal and will continue to own certain copyrights and control the licenses for those properties, and will manage the business relationships with the creative talent that produces those comics and features. We completed the transition of the services in June 2011.

Also in the first quarter of 2011, we entered into agreements with Raycom Media, Inc. to produce news and provide services involving technical, promotional and online operations and certain local programming for WFLX, Raycom Media's Fox affiliate in West Palm Beach, Florida. Raycom will continue to program the station and conduct all advertising sales. Scripps will receive a minimum annual fee for its news content and the services provided and may receive additional incentive payments.

Our efforts to restructure our newspaper operations continue. We have invested in technology to install common advertising, circulation and editorial systems in our newspapers. We are standardizing processes within our operating divisions and are centralizing our outsourcing processes that do not require a significant presence in the local market. Costs related to these efforts totaled \$9.9 million for the year ended December 31, 2011. We expect the restructuring program and installation of common newspaper systems to continue through 2013.

**Table of Contents****Critical Accounting Policies and Estimates**

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America ( GAAP ) requires us to make a variety of decisions which affect reported amounts and related disclosures, including the selection of appropriate accounting principles and the assumptions on which to base accounting estimates. In reaching such decisions, we apply judgment based on our understanding and analysis of the relevant circumstances, including our historical experience, actuarial studies and other assumptions. We are committed to incorporating accounting principles, assumptions and estimates that promote the representational faithfulness, verifiability, neutrality and transparency of the accounting information included in the financial statements.

Note 1 to the Consolidated Financial Statements describes the significant accounting policies we have selected for use in the preparation of our financial statements and related disclosures. We believe the following to be the most critical accounting policies, estimates and assumptions affecting our reported amounts and related disclosures.

**Acquisitions** The accounting for a business combination requires assets acquired and liabilities assumed to be recorded at fair value. With the assistance of third party appraisals, we generally determine fair values using comparisons to market transactions and discounted cash flow analyses. The use of a discounted cash flow analysis requires significant judgment to estimate the future cash flows derived from the asset and the expected period of time over which those cash flows will occur and to determine an appropriate discount rate. Changes in such estimates could affect the amounts allocated to individual identifiable assets. While we believe our assumptions are reasonable, if different assumptions were made, the amount allocated to intangible assets could differ substantially from the reported amounts.

**Long-Lived Assets** Long-Lived Assets (primarily property, plant and equipment and amortizable intangible assets) must be tested for impairment whenever events occur or circumstances change that indicate that the carrying value of an asset or asset group may not be recoverable. A long-lived asset group is determined not to be recoverable if the estimated future undiscounted cash flows of the asset group are less than the carrying value of the asset group. In the third quarter of 2011, we recorded a \$9 million impairment charge for the long-lived assets of four of our newspaper properties.

Estimating undiscounted cash flows requires significant judgments and estimates. We will continue to monitor the estimated cash flows of our newspaper properties and may incur additional impairment charges if future cash flows are less than our current estimates.

**Goodwill and Other Indefinite-Lived Intangible Assets** Goodwill for each reporting unit must be tested for impairment on an annual basis or when events occur or circumstances change that would indicate the fair value of a reporting unit is below its carrying value. For purposes of performing the impairment test for goodwill, our reporting units are newspapers and television. If the fair value of the reporting unit is less than its carrying value, an impairment loss is recorded to the extent that the fair value of the goodwill for the reporting unit is less than its carrying value. To determine the fair value of our reporting units we generally use market data, appraised values and discounted cash flow analyses. The use of a discounted cash flow analysis requires significant judgment to estimate the future cash flows derived from the asset or business and the period of time over which those cash flows will occur and to determine an appropriate discount rate. While we believe the estimates and judgments used in determining the fair values were appropriate, different assumptions with respect to future cash flows, long-term growth rates and discount rates could produce a different estimate of fair value.

We have determined that our FCC licenses are indefinite lived assets and not subject to amortization. They are tested for impairment annually or more frequently if events or changes in circumstances indicate that the asset might be impaired. We must compare the fair value of each indefinite-lived intangible asset to its carrying amount. If the carrying amount of an indefinite-lived intangible asset exceeds its fair value, an impairment loss is recognized. The carrying value of most of our intangible assets for FCC licenses equals fair value since they were recorded as part of the McGraw-Hill purchase accounting. Fair value is estimated using an income approach referred to as the Greenfield Approach. This method requires multiple assumptions relating to the future prospects of each individual FCC license, but not limited to: (i) expected long-term market growth characteristics, (ii) station revenue shares within a market, (iii) future expected operating expenses, (iv) costs of capital and (v) appropriate discount rates. The fair value of the

asset is sensitive to each of the assumptions and a change in any individual assumption could result in the fair value being less than the carrying value of the asset and an impairment charge being recorded. For example a 0.5% increase in the discount rate would reduce the aggregate fair value of the FCC licenses by approximately \$5 million.

F-5

---

**Table of Contents**

**Income Taxes** The accounting for uncertain tax positions and the application of income tax law is inherently complex. As such, we are required to make many assumptions and judgments regarding our income tax positions and the likelihood of whether such tax positions would be sustained if challenged. Interpretations and guidance surrounding income tax laws and regulations change over time. As such, changes in our assumptions and judgments can materially affect amounts recognized in the consolidated financial statements.

We have a significant deferred tax asset balance included in our consolidated balance sheet. We are required to assess the likelihood that our deferred tax assets, which include our net operating loss carryforwards and temporary differences that are expected to be deductible in future years, will be recoverable from the carryback to prior years, carryforward to future years or through other prudent and feasible tax planning strategies. If recovery is not likely, we have to provide a valuation allowance based on our estimates of future taxable income in the various taxing jurisdictions, and the amount of deferred taxes that are ultimately realizable. The provision for current and deferred taxes involves evaluations and judgments of uncertainties in the interpretation of complex tax regulations by various taxing authorities. Actual results could differ from our estimates and if we determine the deferred tax asset we would realize would be greater or less than the net amount recorded, an adjustment would be made to the tax provision in that period.

**Pension Plans** We sponsor various noncontributory defined benefit pension plans covering substantially all full-time employees that began employment prior to June 30, 2008 (the majority of our defined benefit pension plans were frozen June 30, 2009), including a SERP, which covers certain executive employees. Pension expense for continuing operations for those plans was \$8.0 million in 2011, \$7.3 million in 2010 and \$26.2 million in 2009.

The measurement of our pension obligation and related expense is dependent on a variety of estimates, including: discount rates; expected long-term rate of return on plan assets; expected increase in compensation levels; and employee turnover, mortality and retirement ages. We review these assumptions on an annual basis and make modifications to the assumptions based on current rates and trends when appropriate. In accordance with accounting principles we record the effects of these modifications currently or amortize them over future periods. We consider the most critical of our pension estimates to be our discount rate and the expected long-term rate of return on plan assets. The assumptions used in accounting for our defined benefit pension plans for 2011 and 2010 are the following:

	2011	2010
Discount rate for expense	5.85%	5.97%
Discount rate for obligations	5.29%	5.85%
Long-term rate of return on plan assets	5.70%	7.60%
Increase in compensation levels for expense and obligations	3.3%	0% for 2010 and 3.3% thereafter

The discount rate used to determine our future pension obligations is based upon a dedicated bond portfolio approach that includes securities rated Aa or better with maturities matching our expected benefit payments from the plans. The rate is determined each year at the plan measurement date and affects the succeeding year's pension cost. Discount rates can change from year to year based on economic conditions that impact corporate bond yields. A decrease in the discount rate increases pension obligations and pension expense.

For our defined benefit pension plans, as of December 31, 2011, a half percent increase or decrease in the discount rate would have the following effect:

(in thousands)	0.5% Increase	0.5% Decrease
----------------	------------------	------------------



Effect on total pension expense in 2012	\$	(423)	\$	274
---	----	-------	----	-----

Effect on pension benefit obligation as of December 31, 2011	\$	(32,824)	\$	35,070
--	----	----------	----	--------

In 2010, we changed our target asset allocations to invest a greater percentage of plan assets in securities that better match the timing of the payment of plan obligations. As a result, approximately 70% of plan assets are invested in a portfolio of fixed income securities with a duration approximately that of the projected payment of benefit obligations. The remaining 30% of plan assets are invested in equity securities and other return-seeking assets. The expected long-term rate of return on plan assets is based primarily upon the target asset allocation for plan assets and capital markets forecasts for each asset class employed. Our expected rate of return on plan assets also considers our historical compound rate of return on plan assets for a 15 year period. A decrease in the expected rate of return on plan assets increases pension expense. A 0.5% change in the expected long-term rate of return on plan assets, to either 4.8% or 5.8%, would increase or decrease our 2012 pension expense by approximately \$2.1 million.

**Table of Contents**

We had cumulative unrecognized actuarial losses for our pension plans of \$157 million at December 31, 2011. Unrealized actuarial gains and losses result from deferred recognition of differences between our actuarial assumptions and actual results. In 2011, we had an actuarial loss of \$31 million. The cumulative unrecognized net loss is primarily due to declines in corporate bond yields and their impact on our discount rate, as well as the overall unfavorable performance of the equity markets since 2000. Based on our current assumptions, we anticipate that 2012 pension expense will include \$3.7 million in amortization of unrecognized actuarial losses.

**Recently Adopted Standards and Issued Accounting Standards**

**Recently Adopted Accounting Standards** In October 2009, the FASB issued amendments to the accounting and disclosure for revenue recognition. These amendments, which were effective for us on January 1, 2011, modified the criteria for recognizing revenue in multiple element arrangements and the scope of what constitutes a non-software deliverable. The adoption of this standard did not have a material impact on our financial condition or results of operations.

In September 2011, the FASB issued changes to the disclosure requirements with respect to multiemployer pension plans. These changes require additional separate disclosures for multiemployer pension plans and multiemployer other postretirement benefit plans. The additional disclosures are effective for our year ending December 31, 2011. The implementation of this amended accounting guidance did not have a material impact on our consolidated financial position and results of operations.

In June 2011, the FASB issued amendments to disclosure requirements for presentation of comprehensive income. This guidance, effective retrospectively for the interim and annual periods beginning on or after December 15, 2011 (early adoption is permitted), requires presentation of total comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. The implementation in 2011 of this amended accounting guidance did not have a material impact on our consolidated financial position and results of operations.

**Recently Issued Accounting Standards** In May 2011, the FASB issued amendments to disclosure requirements for common fair value measurement. These amendments, effective for the interim and annual periods beginning on or after December 15, 2011 (early adoption is prohibited), result in common definition of fair value and common requirements for measurement of and disclosure requirements between U.S. GAAP and IFRS. Consequently, the amendments change some fair value measurement principles and disclosure requirements. The implementation of this amended accounting guidance is not expected to have a material impact on our consolidated financial position and results of operations.

In September 2011, the FASB issued changes to the testing of goodwill for impairment. These changes provide an entity the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not (more than 50%) that the fair value of a reporting unit is less than its carrying amount. Such qualitative factors may include the following: macroeconomic conditions; industry and market considerations; cost factors; overall financial performance; and other relevant entity-specific events. If an entity elects to perform a qualitative assessment and determines that an impairment is more likely than not, the entity is then required to perform the existing two-step quantitative impairment test, otherwise no further analysis is required. An entity also may elect not to perform the qualitative assessment and, instead, go directly to the two-step quantitative impairment test. These changes become effective for us for any goodwill impairment test performed on January 1, 2012 or later, although early adoption is permitted. The implementation of this amended accounting guidance is not expected to have a material impact on our consolidated financial position and results of operations.

**Table of Contents****Results of Operations**

The trends and underlying economic conditions affecting the operating performance and future prospects differ for each of our business segments. Accordingly, you should read the following discussion of our consolidated results of operations in conjunction with the discussion of the operating performance of our business segments that follows.

**Consolidated Results of Operations** Consolidated results of operations were as follows:

(in thousands, except per share data)	For the years ended December 31,				
	2011	Change	2010	Change	2009
Operating revenues	\$ 728,660	(6.2)%	\$ 776,890	6.1%	\$ 732,398
Employee compensation and benefits	(351,898)	1.4%	(347,183)	(4.6)%	(363,837)
Programs and program licenses	(57,713)	(3.7)%	(59,949)	14.1%	(52,530)
Newsprint and press supplies	(51,230)	8.5%	(47,235)	(11.8)%	(53,544)
Other expenses	(229,525)	(1.1)%	(232,155)	4.7%	(221,733)
Acquisition costs	(2,787)				
Separation and restructuring costs	(9,935)	(21.6)%	(12,678)	27.6%	(9,935)
Depreciation and amortization of intangibles	(40,069)	(10.7)%	(44,894)	1.2%	(44,360)
Impairment of goodwill, indefinite and long-lived assets	(9,000)				(216,413)
Gains (losses), net on disposal of property, plant and equipment	124		(1,218)		444
Operating income (loss)	(23,373)		31,578		(229,510)
Interest expense	(1,640)		(3,666)		(2,554)
Miscellaneous, net	(675)		1,798		749
Income (loss) from continuing operations before income taxes	(25,688)		29,710		(231,315)
Benefit (provision) for income taxes	10,001		(840)		32,363
Income (loss) from continuing operations	(15,687)		28,870		(198,952)
Income (loss) from discontinued operations, net of tax			101,536		(10,695)
Net income (loss)	(15,687)		130,406		(209,647)
Net income (loss) attributable to noncontrolling interests	(150)		(103)		(42)
Net income (loss) attributable to the shareholders of The E.W. Scripps Company	\$ (15,537)		\$ 130,509		\$ (209,605)

**Continuing Operations**  
**2011 compared with 2010**

Operating results include certain items that affect the comparisons of 2011 to 2010. The most significant of these items are as follows:

Restructuring costs to standardize and centralize functions in our Newspaper divisions totaled \$9.9 million in 2011 and \$12.7 million in 2010.

Acquisition costs of \$2.8 million were incurred in 2011 for the acquisition of McGraw-Hill.

Impairment charges to reduce the carrying value of long-lived assets at four of our newspapers were \$9 million in 2011.

Operating revenues decreased due to continued weakness in newspaper print advertising and lower political spending at our television stations in a non-election year. Increased revenues from higher television retransmission rights and fees from our news and television service agreement with WFLX helped offset some of the reductions.

Employee compensation and benefits were up slightly in 2011 compared to 2010. The primary factors affecting employee compensation and benefits in 2011 are:

The restoration of employer matching contributions to our defined contribution plan in the third quarter of 2010,

Supplemental retirement plan contributions to employees nearing retirement age associated with freezing the accrual of benefits under our defined benefit pension plan in 2009 were instituted in the first quarter of 2011,

An increase in non-forfeitable contributions made in the first quarter of 2011 to employee health savings accounts due to greater enrollment in those plans,

A reduction in the number of employees in 2011 compared to 2010.

Expenses for programs and program licenses decreased in 2011 compared with 2010 primarily due to replacing Oprah at the end of the third quarter with lower-priced programming. This decrease was partially offset by increased expense for network affiliation fees we pay under new network affiliation agreements with ABC and NBC.

**Table of Contents**

Newsprint and press supplies increased by \$4.0 million compared with 2010, primarily due to higher newsprint costs. Newsprint costs in 2011 increased by \$3.1 million as compared with 2010 due to a 9.4% increase in average newsprint prices while newsprint consumption was flat.

Other expenses decreased slightly in 2011 compared with 2010.

Interest expense in 2011 decreased compared with 2010 since we had no outstanding borrowings for the majority of 2011, until we incurred debt in connection with the December 30, 2011, acquisition of McGraw-Hill.

The effective income tax rate for continuing operations was 38.9% and 2.9% for 2011 and 2010, respectively. The primary difference between the effective rate of 38.9% for 2011 and the U.S. Federal statutory rate of 35% is the impact of the settlement of Internal Revenue Service ( IRS ) examinations, state taxes, the reversal of accruals of taxes and interest for uncertain tax positions and non-deductible expenses. The primary difference in the effective rate of 2.9% for 2010 and the U.S. Federal statutory rate is the impact of state taxes, the reversal of accruals of taxes and interest for uncertain tax positions and non-deductible expenses.

**2010 compared with 2009**

Operating results include a number of items that affect the comparisons of 2010 to 2009. The most significant of these items are as follows:

Restructuring costs to standardize and centralize functions in our Television and Newspaper divisions totaled \$12.7 million in 2010 and \$9.9 million in 2009.

Impairment charges to write-down the value of our Television goodwill and certain FCC licenses totaled \$216 million in 2009.

The business climate improved through 2010, resulting in a moderation in the rate of decline of our newspaper advertising revenues and higher advertising rates in all of our television markets. Strong political advertising and a strong rebound in automotive advertising at our television stations also bolstered 2010 revenues.

Excluding \$3.1 million in costs associated with freezing the accrual of pension benefits recorded in 2009, and the restructuring costs for 2010 and 2009, total costs and expenses declined by \$2.0 million for 2010 compared with 2009. Employee compensation and benefit costs decreased by \$13.6 million compared with 2009, excluding costs associated with freezing our defined benefit pension plans. We reduced the number of employees in our newspaper and television divisions by approximately 7% in 2010 compared with 2009. Late in the first quarter of 2009, we took actions to reduce employee pay and benefits, including suspending employer matching contributions to our defined contribution plan, suspending our annual incentive plan and temporary and permanent pay reductions. We reinstated an annual incentive plan in 2010 and reinstated matching contributions to our defined contribution plan in the second half of 2010.

Programs and program licenses increased in 2010 compared with 2009 primarily due to network affiliation fees we are required to pay to ABC.

Newsprint and press supplies decreased by \$6.3 million compared with 2009, primarily due to decreased newsprint costs. Newsprint costs in 2010 declined by \$4.5 million as compared with 2009 due to a 12% decrease in consumption and a 2% increase in average newsprint prices.

Other costs and expenses increased by \$10.4 million in 2010 compared with 2009 mainly due to an increase in newspaper distribution costs and the restoration of marketing and promotional spending in most of our television markets. The increase in newspaper distribution costs was a result of the new circulation model which we discuss further in the newspaper section.

Interest expense in 2010 increased compared with 2009 since we no longer capitalized interest for the construction of our production facility in Naples.

The effective income tax rate for continuing operations was 2.9% and 14.0% for 2010 and 2009, respectively. The primary difference between the effective rate of 2.9% for 2010 and the U.S. Federal statutory rate of 35% is the impact of state taxes, the reversal of accruals of taxes and interest for uncertain tax positions and non-deductible expenses. The primary difference in the effective rate of 14.0% for 2009 and the U.S. Federal statutory rate was the write-down to the carrying value of Television goodwill which included \$150 million of goodwill that was not deductible for income taxes.



**Table of Contents**

**Business Segment Results** As discussed in the notes to the Consolidated Financial Statements, our chief operating decision maker evaluates the operating performance of our business segments using a measure called segment profit. Segment profit excludes interest, income taxes, depreciation and amortization, impairment charges, divested operating units, restructuring activities, investment results and certain other items that are included in net income (loss) determined in accordance with accounting principles generally accepted in the United States of America.

Items excluded from segment profit generally result from decisions made in prior periods or from decisions made by corporate executives rather than the managers of the business segments. Depreciation and amortization charges are the result of decisions made in prior periods regarding the allocation of resources and are therefore excluded from the measure. Generally our corporate executives make financing, tax structure and divestiture decisions. Excluding these items from measurement of our business segment performance enables us to evaluate business segment operating performance based upon current economic conditions and decisions made by the managers of those business segments in the current period.

Information regarding the operating performance of our business segments and a reconciliation of such information to the consolidated financial statements is as follows:

(in thousands)	For the years ended December 31,				
	2011	Change	2010	Change	2009
Segment operating revenues:					
Television	\$ 300,598	(6.4)%	\$ 321,148	25.8%	\$ 255,220
Newspapers	414,289	(4.8)%	434,988	(4.4)%	455,166
Syndication and other	13,773	(33.6)%	20,754	(5.7)%	22,012
Total operating revenues	\$ 728,660	(6.2)%	\$ 776,890	6.1%	\$ 732,398
Segment profit (loss):					
Television	\$ 49,631	(33.7)%	\$ 74,890		\$ 20,168
Newspapers	21,455	(59.1)%	52,480	6.6%	49,249
JOA and newspaper partnerships					(211)
Syndication and other	(1,363)	(50.7)%	(2,767)		(1,352)
Corporate and shared services	(31,429)	(8.2)%	(34,235)	25.3%	(27,313)
Depreciation and amortization of intangibles	(40,069)		(44,894)		(44,360)
Impairment of goodwill, indefinite and long-lived assets	(9,000)				(216,413)
Gains (losses), net on disposal of property, plant and equipment	124		(1,218)		444
Interest expense	(1,640)		(3,666)		(2,554)
Acquisition costs	(2,787)				
Separation and restructuring costs	(9,935)		(12,678)		(9,935)
Miscellaneous, net	(675)		1,798		962
Income (loss) from continuing operations before income taxes	\$ (25,688)		\$ 29,710		\$ (231,315)

Edgar Filing: SCRIPPS E W CO /DE - Form 10-K

Certain items required to reconcile segment profitability to consolidated results of operations determined in accordance with accounting principles generally accepted in the United States of America are attributed to particular business segments. Significant reconciling items attributable to each business segment are as follows:

(in thousands)	For the years ended December 31,		
	2011	2010	2009
Depreciation and amortization:			
Television	\$ 16,897	\$ 17,573	\$ 18,172
Newspapers	21,843	26,260	24,860
Syndication and other	138	458	592
Corporate and shared services	1,191	603	736
Total	\$ 40,069	\$ 44,894	\$ 44,360

F-10

---



**Table of Contents**

**Television** Television includes ten ABC-affiliated stations, three NBC-affiliated stations, five Azteca-affiliated stations and one independent station. Our television stations reach approximately 13% of the nation's households. Our television stations earn revenue primarily from the sale of advertising time to local and national advertisers.

National television networks offer affiliates a variety of programs and sell the majority of advertising within those programs. Through 2009 we received compensation from the networks for carrying their programming. In the fourth quarter of 2010 and first quarter of 2011 we completed the renewal of our affiliation agreements with ABC and NBC. Under the renewal with ABC and NBC we will pay for network programming and will no longer receive any network compensation. In addition to network programs, we broadcast locally produced programs, syndicated programs, sporting events, and other programs of interest in each station's market. News is the primary focus of our locally produced programming.

The operating performance of our television group is most affected by the health of the national and local economies, particularly conditions within the automotive, services and retail categories, and by the volume of advertising time purchased by campaigns for elective office and political issues. The demand for political advertising is significantly higher in the third and fourth quarters of even-numbered years.

Operating results for television were as follows:

(in thousands)	For the years ended December 31,				
	2011	Change	2010	Change	2009
<b>Segment operating revenues:</b>					
Local	\$ 177,931	9.2%	\$ 162,929	7.4%	\$ 151,665
National	84,425	(1.7)%	85,909	16.8%	73,575
Political	6,922		48,117		5,063
Digital	9,400	21.4%	7,744	39.8%	5,538
Retransmission	15,687	34.5%	11,660	45.4%	8,022
Network compensation			1,152		7,464
Other	6,233	71.4%	3,637	(6.6)%	3,893
<b>Total operating revenues</b>	<b>300,598</b>	<b>(6.4)%</b>	<b>321,148</b>	<b>25.8%</b>	<b>255,220</b>
<b>Segment costs and expenses:</b>					
Employee compensation and benefits	128,455	4.6%	122,851	(1.5)%	124,755
Programs and program licenses	57,713	(3.7)%	59,949	14.1%	52,530
Other expenses	64,799	2.1%	63,458	9.9%	57,767
<b>Total costs and expenses</b>	<b>250,967</b>	<b>1.9%</b>	<b>246,258</b>	<b>4.8%</b>	<b>235,052</b>
<b>Segment profit</b>	<b>\$ 49,631</b>		<b>\$ 74,890</b>		<b>\$ 20,168</b>

**2011 compared with 2010****Revenues**

Television time sales decreased due to lower political advertising in a non-election year. Excluding the impact of political advertising, revenues increased 7.6% to \$294 million. The increase is primarily due to stronger local advertising, particularly in the auto and service categories.

Retransmission revenues increased year over year due to the renewal of certain agreements in 2011 at higher rates. Prior to the spin-off of SNI, the rights to retransmit our broadcast signals were included as consideration in negotiations between cable and satellite system operators and the Company's cable networks. SNI pays us fixed fees for the use of our retransmission rights. As the retransmission contracts negotiated by SNI expire, we will negotiate standalone retransmission consent agreements with the cable and satellite system operators. Agreements with two of our largest cable television operators, Time Warner and Comcast, expire in December 2015 and December 2019, respectively.

Under the renewal of the long-term network affiliation agreements with ABC and NBC, we no longer receive network compensation revenue.

Other revenues include revenue from our news production and television services arrangement with WFLX. Other revenues increased primarily due to our news production and television services agreement with WFLX starting in 2011.

**Table of Contents**

**Cost and expenses**

Employee compensation and benefits increased in 2011 compared with 2010 primarily due to increased costs for our defined contribution retirement plans and other employee benefits. We restored the matching contribution to our defined contribution plan in July 2010 and in the first quarter of 2011 began making supplemental retirement plan contributions to employees nearing retirement age. The supplemental contributions are associated with freezing the accrual of benefits under our defined benefit pension plan in 2009.

Expenses for programs and program licenses decreased in 2011 compared with 2010 primarily due to replacing Oprah at the end of the third quarter with lower-priced programming. This decrease was partially offset by increased expense for network affiliation fees we pay under new network affiliation agreements with ABC and NBC.

Other expenses in 2011 increased primarily due to increased promotional advertising spending.

**2010 compared with 2009**

**Revenues**

We experienced an improvement in the flow of advertising in all of our markets, and key television revenue categories have shown year-over-year growth. The rate of improvement in advertising revenues increased throughout 2010, with local and national time sales up 11% in the year, led by a 58% increase in automotive advertising. Automotive advertising revenues in 2009 were affected by the weakened financial condition of the large automotive manufacturers. Revenues in our television division also were bolstered by strong political spending in the third and fourth quarters of 2010.

Network compensation revenue decreased in 2010 compared with 2009 due to the expiration of our ABC network affiliation agreement in January 2010. Under the renewal of the long-term network affiliation agreement with ABC we no longer receive compensation revenue from ABC.

Retransmission revenues increased year over year due to the renewal of certain agreements in 2010 at higher rates.

**Cost and expenses**

Changes in pension costs affect year-over-year comparisons of employee compensation and benefits. Pension costs decreased by \$4.9 million in 2010 due to freezing the accrual of service credits in plans covering a majority of our television employees effective July 1, 2009. Pension costs in 2009 also include \$1.1 million in curtailment charges related to the benefit accrual freeze. Excluding pension costs, 2010 employee compensation and benefits increased by 3% compared with 2009. The 2009 year includes the effects of temporary pay reductions, which since have been restored, and the elimination of bonus programs, which were partially restored in 2010.

Programs and program licenses increased in 2010 primarily due to network affiliation fees we now pay under a new affiliation agreement with ABC.

Other costs and expenses increased primarily due to the cost associated with transitioning to a new national representation contract, increases in promotional spending during 2010 and additional spending to support our digital platforms. These increases were partially offset by lower bad debt expense.

**Table of Contents**

**Newspapers** We operate daily and community newspapers in 13 markets in the U.S. Our newspapers earn revenue primarily from the sale of advertising to local and national advertisers and from the sale of newspapers to readers. Our newspapers operate in mid-size markets, focusing on news coverage within their local markets. Advertising and circulation revenues provide substantially all of each newspaper's operating revenues, and employee, distribution and newsprint costs are the primary expenses at each newspaper. The operating performance of our newspapers is most affected by local and national economic conditions, particularly within the retail, labor, housing and automotive markets, as well as newsprint prices.

Operating results for our newspaper business were as follows:

(in thousands)	For the years ended December 31,				
	2011	Change	2010	Change	2009
<b>Segment operating revenues:</b>					
Local	\$ 83,992	(5.4)%	\$ 88,778	(8.8)%	\$ 97,394
Classified	78,077	(8.1)%	84,993	(9.8)%	94,183
National	13,723	(27.8)%	19,017	(11.7)%	21,546
Preprint and other	72,824	(2.6)%	74,765	(5.7)%	79,243
Print advertising	248,616	(7.1)%	267,553	(8.5)%	292,366
Circulation	120,569	(0.6)%	121,283	4.7%	115,872
Digital	26,160	(8.2)%	28,492	(4.1)%	29,696
Other	18,944	7.3%	17,660	2.5%	17,232
<b>Total operating revenues</b>	<b>414,289</b>	<b>(4.8)%</b>	<b>434,988</b>	<b>(4.4)%</b>	<b>455,166</b>
<b>Segment costs and expenses:</b>					
Employee compensation and benefits	193,505	2.1%	189,491	(9.8)%	210,124
Newsprint and press supplies	51,230	8.5%	47,235	(11.8)%	53,544
Distribution services	51,091	6.1%	48,166	16.6%	41,295
Other expenses	97,008	(0.6)%	97,616	(3.3)%	100,954
<b>Total costs and expenses</b>	<b>392,834</b>	<b>2.7%</b>	<b>382,508</b>	<b>(5.8)%</b>	<b>405,917</b>
<b>Segment profit</b>	<b>\$ 21,455</b>	<b>(59.1)%</b>	<b>\$ 52,480</b>	<b>6.6%</b>	<b>\$ 49,249</b>

**2011 compared with 2010****Revenues**

The U.S. economic recession and secular changes in the demand for newspaper advertising affected operating revenue in 2011 and 2010, leading to lower advertising volumes and rate weakness in most of our local markets. Our employment and automotive classified advertising, which had shown signs of improvement in the first half of 2011, softened in the third and fourth quarter. Real estate classified advertising and national advertising remain particularly weak.

Digital revenues include advertising on our newspaper Web sites, digital advertising provided through audience-extension programs such as our arrangement with Yahoo!, and other digital marketing services we offer to our local advertising customers, such as managing their search engine marketing campaigns. In 2011 we began to report revenue from certain of our digital offerings net of the amounts paid to our partners. On an adjusted basis,

assuming we had reported 2010 revenues net, digital revenues remained substantially unchanged for the year.

Pure-play digital advertising increased 3.6% for the year on an adjusted basis.

Circulation revenue remained substantially unchanged, as higher circulation rates have offset declines in circulation net paid levels.

Preprint and other revenues declined in 2011 due to reductions in the number of inserts from large national retailers.

Preprint and other products include preprints distributed in the daily newspaper, niche publications and direct mail.

Other operating revenues represent revenue earned on ancillary services offered by our newspapers, including commercial printing and distribution services.

**Costs and expenses**

Employee compensation and benefits increased in 2011 primarily due to increased costs for our defined contribution retirement plans and other increased employee benefits. We restored the matching contribution to our defined

contribution plan in July 2010 and in the first quarter of 2011 began making supplemental retirement plan

contributions to employees nearing retirement age. The supplemental contributions are associated with freezing the

accrual of benefits under our defined benefit pension plan in 2009. There was a reduction in the number of employees

in 2011 compared to 2010.

**Table of Contents**

Newsprint and press supplies increased \$4.0 million in 2011 primarily due to higher newsprint prices. Average newsprint prices increased 9.4% while newsprint consumption was flat.

Distribution services increased primarily due to transition of distribution processes from internal personnel, expense for which are classified as employee compensation and benefits, to external vendors, expense for which are classified as distribution services.

Other expenses were substantially unchanged in 2011 compared with 2010.

**2010 compared with 2009**

**Revenues**

The U.S. economic recession and secular changes in the demand for newspaper advertising affected operating revenues in 2010 and 2009, leading to lower advertising volumes and rate weakness in all of our local markets. As 2010 progressed, we saw a moderation in the rate of decline in our advertising revenues. Our newspaper business derives much of its advertising revenues from the retail, real estate, employment and automotive categories, sectors that have been particularly weak during this recession. Real estate, employment and automotive advertising, which have historically been our largest sources of classified advertising, have also been impacted over the past several years by increased competition from digital platforms. Digital advertising revenues fell as declines in upsells tied to print classified advertising offset gains in pure-play advertising. Pure play online advertising revenue (advertising which is not tied to print advertising) rose 14% in 2010 to \$17.6 million and now makes up approximately 63% of total digital advertising revenue.

Our 2010 circulation revenues increased by approximately \$5.4 million compared with 2009. In certain markets, we have made changes to the business model under which we operate with our newspaper distributors. We have transitioned to a model in which we pay most independent distributors on a per-unit basis. Under this model, we recognize revenue at higher retail rates and record the per-unit cost as a charge to distribution expense. The change in the business model increased reported circulation revenue by \$7.3 million in the 2010 and \$5.4 million in 2009.

Adjusting for the change in the business model, circulation revenue decreased by 2% in 2010.

The decline in preprint and other revenues in 2010 is due to the overall economic conditions and reductions in the number of inserts by certain large national retailers. Preprint and other products include preprints distributed in the daily newspaper, niche publications and direct mail.

Other operating revenues represent revenue earned on ancillary services offered by our newspapers, including commercial printing and distribution services.

**Costs and expenses**

Changes in pension costs affect year-over-year comparisons of employee compensation and benefits. Pension costs decreased by \$12.5 million in 2010 due to freezing the accrual of service credits in plans covering the majority of our newspaper employees in 2009. Pension costs in 2009 include \$2.4 million in curtailment charges related to the benefit accrual freeze. Excluding pension costs, employee compensation and benefits decreased by 4% in 2010 primarily due to a 9% reduction in the number of employees. The effects of reduced head count were offset by the partial restoration of bonus programs in 2010.

Newsprint and press supplies decreased by \$6.3 million in 2010 primarily due to a \$4.5 million decrease in newsprint cost. The decrease in newsprint costs was due to a 12% decline in consumption and a 2% increase in newsprint prices. Distribution service costs increased in 2010 primarily as a result of the change in the business model we operate with our distributors in certain markets.

Other costs and expenses decreased in 2010 due to lower bad debt expenses as well as cost controls resulting in reductions in other expense categories.

**Table of Contents**

**Discontinued Operations** Discontinued operations include United Media Licensing and Rocky Mountain News (See Note 4 to the Consolidated Financial Statements). The results of businesses held for sale or that have ceased operations are presented as discontinued operations.

Operating results for our discontinued operations were as follows:

(in thousands)	For the years ended December 31,		
	2011	2010	2009
Operating revenues:			
United Media Licensing	\$	\$ 27,979	\$ 69,962
Rocky Mountain News			50
Total operating revenues	\$	\$ 27,979	\$ 70,012
Income (loss) from discontinued operations:			
Gain on sale of United Media Licensing, before tax	\$	\$ 161,910	\$
Income (loss) from discontinued operations, before tax:			
United Media Licensing		3,694	12,088
Rocky Mountain News		2,719	(23,372)
Income tax (expense) benefit		(66,787)	589
Income (loss) from discontinued operations	\$	\$ 101,536	\$ (10,695)

**Liquidity and Capital Resources**

Our primary source of liquidity is our available cash and borrowing capacity under our revolving credit facility. In 2011, our cash flow from continuing operating activities decreased \$44 million compared with 2010. The impact of changes in working capital impacted cash flow from operating activities by \$42 million in 2011. The primary drivers of the change in working capital included the timing of network affiliation fees and tax payments. In 2011, we paid approximately \$4.7 million of network affiliation fees for 2010 upon signing a definitive agreement with ABC. Tax benefits of \$24.5 million associated with 2011 losses are not available to us until we file our 2011 tax return. In 2011, we received \$12.4 million of tax refunds for prior years which were off-set by \$8 million in tax payments for the 2010 tax year. Cash flow from operating activities in 2010 includes \$6 million in payments from SNI for the final settlement of taxes for periods prior to the spin-off and \$2 million of refunds of Federal income taxes paid in 2008. In addition, in 2010, we made \$70 million in contributions to our defined benefit pension plans.

Our investing cash flows in 2011 included \$216 million for the acquisition of McGraw-Hill and \$9 million for other investments. Capital expenditures in 2011 were \$12 million, down from \$18 million in the prior year. Our restricted cash increased by \$7.5 million during 2011.

We have met our funding requirements for our defined benefit pension plans under the provisions of the Pension Funding Equity Act of 2004 and the Pension Protection Act of 2006. In 2010, we made \$70 million in contributions to our defined benefit plans, of which \$65 million was voluntary. We expect to contribute \$2.4 million in 2012 to our defined benefit pension plans.

At December 31, 2011, we had no borrowings under our \$100 million revolving credit facility and had cash and cash equivalents of \$128 million.

On December 9, 2011, we entered into a \$312 million revolving credit and term loan agreement ( Financing Agreement ). The Financing Agreement was entered into to finance the acquisition of McGraw-Hill and to provide liquidity for ongoing operations. The Financing Agreement has a five-year term and includes a \$212 million term loan and a \$100 million revolving credit facility. Our previous revolving credit facility was terminated on the funding of

the new Financing Agreement on December 30, 2011. There were no borrowings under the previous revolving credit agreement in 2011.

Our board of directors authorized the repurchase up to \$75 million of our Class A Common shares in 2010. We have repurchased a total of \$51 million of shares under this authorization through December 31, 2011. An additional \$24 million of shares may be repurchased pursuant to the authorization, which expires December 31, 2012.



**Table of Contents**

We expect that our cash and short-term investments and cash flow from operating activities will be sufficient to meet our operating and capital needs over the next 12 months.

We continually evaluate our assets to determine if they remain a strategic fit and, given our business and the financial performance outlook, make sense to continue to be part of our portfolio.

**Off-Balance Sheet Arrangements and Contractual****Obligations****Off-Balance Sheet Arrangements**

Off-balance sheet arrangements include the following four categories: obligations under certain guarantees or contracts; retained or contingent interests in assets transferred to an unconsolidated entity or similar arrangements; obligations under certain derivative arrangements; and obligations under material variable interests.

We may use derivative financial instruments to manage exposure to newsprint prices and interest rate fluctuations. In October 2008, we entered into a 2-year \$30 million notional interest rate swap that expired in October 2010. Under this agreement we received payments based on 3-month LIBOR rate and made payments based on a fixed rate of 3.2%. We held no newsprint derivative financial instruments at December 31, 2011.

We have not entered into any material arrangements which would fall under any of these four categories and which would be reasonably likely to have a current or future material effect on our results of operations, liquidity or financial condition.

As of December 31, 2011 and 2010, we had outstanding letters of credit totaling \$1.1 million and \$10.4 million, respectively.

**Contractual Obligations**

A summary of our contractual cash commitments, as of December 31, 2011, is as follows:

(in thousands)	Less than 1 Year	Years 2 & 3	Years 4 & 5	Over 5 Years	Total
Long-term debt:					
Principal amounts	\$ 15,900	\$ 42,400	\$ 153,700	\$	\$ 212,000
Interest on note	8,774	15,269	10,996		35,039
Programming:					
Available for broadcast	852	2,189	561		3,602
Not yet available for broadcast	53,208	70,753	3,909		127,870
Employee compensation and benefits:					
Deferred compensation and other post-employment benefits	2,550	7,487	4,681	1,370	16,088
Employment and talent contracts	25,665	19,929	1,260	167	47,021
Operating leases:					
Noncancelable	4,341	6,262	3,476	1,946	16,025
Cancelable	1,114	1,380	297	72	2,863
Pension obligations:					
Minimum pension funding	2,313	44,543	32,199	39	79,094
Other commitments:					
Noncancelable purchase and service commitments	7,019	10,256	1,410	48	18,733
Capital expenditures	120				120
Other purchase and service commitments	33,620	26,022	2,309	31	61,982
Total contractual cash obligations	\$ 155,476	\$ 246,490	\$ 214,798	\$ 3,673	\$ 620,437

In the ordinary course of business we enter into long-term contracts to license or produce programming, to secure on-air talent, to lease office space and equipment, and to purchase other goods and services.

**Programming** Program licenses generally require payments over the terms of the licenses. Licensed programming includes both programs that have been delivered and are available for telecast and programs that have not yet been produced. If the programs are not produced, our commitments would generally expire without obligation. Fixed fee amounts payable under our network affiliation agreements are also included. Variable amounts to the networks that could become payable throughout the life of the contracts are excluded.

We expect to enter into additional program licenses and production contracts to meet our future programming needs.

**Table of Contents**

**Talent Contracts** We secure on-air talent for our television stations through multi-year talent agreements. Certain agreements may be terminated under certain circumstances or at certain dates prior to expiration. We expect our employment and talent contracts will be renewed or replaced with similar agreements upon their expiration. Amounts due under the contracts, assuming the contracts are not terminated prior to their expiration, are included in the contractual commitments table.

**Operating Leases** We obtain certain office space under multi-year lease agreements. Leases for office space are generally not cancelable prior to their expiration.

Leases for operating and office equipment are generally cancelable by either party on 30 to 90 day notice. However, we expect such contracts will remain in force throughout the terms of the leases. The amounts included in the table above represent the amounts due under the agreements assuming the agreements are not canceled prior to their expiration.

We expect our operating leases will be renewed or replaced with similar agreements upon their expiration.

**Pension Funding** We sponsor qualified defined benefit pension plans that cover substantially all non-union and certain union-represented employees. We also have a non-qualified Supplemental Executive Retirement Plan ( SERP ). Contractual commitments summarized in the contractual obligations table include payments to meet minimum funding requirements of our defined benefit pension plans and estimated benefit payments for our unfunded SERP. Payments for the SERP plan have been estimated over a ten-year period. Accordingly, the amounts in the over 5 years column include estimated payments for the periods of 2017-2021. While benefit payments under these plans are expected to continue beyond 2021, we believe it is not practicable to estimate payments beyond this period.

**Income Tax Obligations** The Contractual Obligations table does not include any reserves for income taxes recognized because we are unable to reasonably predict the ultimate amount or timing of settlement of our reserves for income taxes. As of December 31, 2011, our reserves for income taxes totaled \$16.7 million, which is reflected as a long-term liability in our consolidated balance sheet.

**Purchase Commitments** We obtain audience ratings, market research and certain other services under multi-year agreements. These agreements are generally not cancelable prior to expiration of the service agreement. We expect such agreements will be renewed or replaced with similar agreements upon their expiration.

We may also enter into contracts with certain vendors and suppliers, including most of our newsprint vendors. These contracts typically do not require the purchase of fixed or minimum quantities and generally may be terminated at any time without penalty. Included in the table of contractual commitments are purchase orders placed as of December 31, 2011. Purchase orders placed with vendors, including those with whom we maintain contractual relationships, are generally cancelable prior to shipment. While these vendor agreements do not require us to purchase a minimum quantity of goods or services, and we may generally cancel orders prior to shipment, we expect expenditures for goods and services in future periods will approximate those in prior years.

**Quantitative and Qualitative Disclosures about Market Risk**

Earnings and cash flow can be affected by, among other things, economic conditions, interest rate changes and changes in the price of newsprint. We are also exposed to changes in the market value of our investments.

Our objectives in managing interest rate risk are to limit the impact of interest rate changes on our earnings and cash flows, and to reduce overall borrowing costs.

We also may use forward contracts to reduce the risk of changes in the price of newsprint on anticipated newsprint purchases. We held no newsprint derivative financial instruments at December 31, 2011.

**Table of Contents**

The following table presents additional information about market-risk-sensitive financial instruments:

(in thousands, except share data)	As of December 31, 2011		As of December 31, 2010	
	Cost Basis	Fair Value	Cost Basis	Fair Value
Financial instruments subject to interest rate risk:				
Variable rate credit facilities	\$	\$	\$	\$
Term loan	212,000	212,000		
Total long-term debt including current portion	\$ 212,000	\$ 212,000	\$	\$
Financial instruments subject to market value risk:				
Investments held at cost	\$ 15,299	(a)	\$ 10,366	(a)

(a) Includes securities that do not trade in public markets so the securities do not have readily determinable fair values. We estimate the fair value of these securities approximates their carrying value. There can be no assurance that we would realize the carrying value upon sale of the securities.

In October 2008, we entered into a 2-year \$30 million notional interest rate swap, which expired in October 2010. Under this agreement we received payments based on the 3-month LIBOR and made payments based on a fixed rate of 3.2%. This swap was not designated as a hedge in accordance with generally accepted accounting standards and changes in fair value were recorded in miscellaneous-net with a corresponding adjustment to other long-term liabilities.

**Table of Contents**

**Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

The effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934) was evaluated as of the date of the financial statements. This evaluation was carried out under the supervision of and with the participation of management, including the Chief Executive Officer and the Chief Financial Officer. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the design and operation of these disclosure controls and procedures are effective. There were no changes to the Company's internal controls over financial reporting (as defined in Exchange Act Rule 13a-15(f)) during the period covered by this report that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**Table of Contents**

**Management's Report on Internal Control Over Financial Reporting**

Scripps management is responsible for establishing and maintaining adequate internal controls designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America ( GAAP ). The company's internal control over financial reporting includes those policies and procedures that:

1. pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
2. provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with GAAP and that receipts and expenditures of the company are being made only in accordance with authorizations of management and the directors of the company; and
3. provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

All internal control systems, no matter how well designed, have inherent limitations, including the possibility of human error, collusion and the improper overriding of controls by management. Accordingly, even effective internal control can only provide reasonable but not absolute assurance with respect to financial statement preparation.

Further, because of changes in conditions, the effectiveness of internal control may vary over time.

As required by Section 404 of the Sarbanes Oxley Act of 2002, management assessed the effectiveness of The E. W. Scripps Company and subsidiaries (the Company ) internal control over financial reporting as of December 31, 2011.

Management's assessment is based on the criteria established in the Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based upon our assessment, management believes that the Company maintained effective internal control over financial reporting as of December 31, 2011.

We acquired McGraw-Hill Broadcasting, Inc. on December 30, 2011. This business has total assets of approximately \$221 million, subject to final asset valuation or 23% of our total assets. We have excluded this business from management's report on internal control over financial reporting, as permitted by SEC guidance, for the year ended December 31, 2011.

The company's independent registered public accounting firm has issued an attestation report on our internal control over financial reporting as of December 31, 2011. This report appears on page F-21.

Date: March 7, 2012

BY:

/s/ Richard A. Boehne

Richard A. Boehne  
President and Chief Executive Officer

/s/ Timothy M. Wesolowski

Timothy M. Wesolowski  
Senior Vice President and Chief Financial Officer

**Table of Contents**

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders,  
The E.W. Scripps Company

We have audited the internal control over financial reporting of The E.W. Scripps Company and subsidiaries (the Company ) as of December 31, 2011, based on criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. As described in Management’s Report on Internal Control Over Financial Reporting, management excluded from its assessment the internal control over financial reporting at McGraw-Hill Broadcasting, Inc., which was acquired on December 30, 2011 and whose financial statements include total assets of approximately \$221 million, subject to final asset valuation, or 23% of total assets of the consolidated financial statement amounts as of December 31, 2011. Accordingly, our audit did not include the internal control over financial reporting at McGraw-Hill Broadcasting, Inc. The Company’s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management’s Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company’s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company’s internal control over financial reporting is a process designed by, or under the supervision of, the company’s principal executive and principal financial officers, or persons performing similar functions, and effected by the company’s board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2011, based on the criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements and financial statement schedule as of and for the year ended December 31, 2011 of the Company and our report dated March 7, 2012 expressed an unqualified opinion on those financial statements and the financial statement schedule and included an explanatory paragraph regarding the Company’s adoption of Accounting Standards Update No. 2011-05, *Comprehensive Income (Topic 220): Presentation of Comprehensive Income*.

/s/ Deloitte & Touche LLP  
Cincinnati, Ohio  
March 7, 2012

F-21

---



**Table of Contents**

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Shareholders,

The E.W. Scripps Company

We have audited the accompanying consolidated balance sheets of The E.W. Scripps Company and subsidiaries (the Company ) as of December 31, 2011 and 2010, and the related consolidated statements of operations, comprehensive income (loss), cash flows and equity for each of the three years in the period ended December 31, 2011. Our audits also included the financial statement schedule listed in the Index at Item 15. These financial statements and financial statement schedule are the responsibility of the Company s management. Our responsibility is to express an opinion on these financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of The E.W. Scripps Company and subsidiaries as of December 31, 2011 and 2010, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2011, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

As discussed in Note 2 to the accompanying consolidated financial statements, the Company has changed its method of presenting comprehensive income (loss) in 2011, due to the adoption of Accounting Standards Update No. 2011-05, *Comprehensive Income (Topic 220): Presentation of Comprehensive Income*.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company s internal control over financial reporting as of December 31, 2011, based on the criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 7, 2012 expressed an unqualified opinion on the Company s internal control over financial reporting.

/s/ Deloitte & Touche LLP

Cincinnati, Ohio

March 7, 2012

**Table of Contents****Consolidated Balance Sheets**

(in thousands, except share data)

	As of December 31,	
	2011	2010
Assets		
Current assets:		
Cash and cash equivalents	\$ 127,889	\$ 204,924
Restricted cash	10,010	2,500
Accounts and notes receivable (less allowances - 2011, \$1,885; 2010, \$2,789)	135,537	115,568
Inventory	6,783	7,859
Deferred income taxes	7,228	8,914
Income taxes receivable	29,785	14,596
Miscellaneous	8,178	8,218
Total current assets	325,410	362,579
Investments	23,214	10,652
Property, plant and equipment	387,972	389,650
Goodwill	28,591	
Other intangible assets	151,858	23,107
Deferred income taxes	32,705	30,844
Miscellaneous	20,778	10,710
Total Assets	\$ 970,528	\$ 827,542
Liabilities and Equity		
Current liabilities:		
Accounts payable	\$ 17,697	\$ 34,091
Customer deposits and unearned revenue	26,373	26,072
Current portion of long-term debt	15,900	
Accrued liabilities:		
Employee compensation and benefits	35,245	36,981
Income taxes payable		7,310
Miscellaneous	21,566	25,528
Other current liabilities	8,267	8,502
Total current liabilities	125,048	138,484
Long-term debt (less current portion)	196,100	
Other liabilities (less current portion)	132,379	97,526
Commitments and contingencies (Note 18)		
Equity:		
Preferred stock, \$.01 par authorized: 25,000,000 shares; none outstanding		
Common stock, \$.01 par:		
Class A authorized: 240,000,000 shares; issued and outstanding: 2011 - 42,353,882 shares; 2010 - 46,403,887 shares	424	464

Edgar Filing: SCRIPPS E W CO /DE - Form 10-K

Voting authorized: 60,000,000 shares; issued and outstanding: 2011 - 11,932,735 shares; 2010 - 11,932,735 shares	119	119
Total	543	583
Additional paid-in capital	515,421	558,225
Retained earnings	96,105	111,641
Accumulated other comprehensive loss, net of income taxes:		
Pension liability adjustments	(97,548)	(81,547)
Total The E.W. Scripps Company shareholders equity	514,521	588,902
Noncontrolling interest	2,480	2,630
Total equity	517,001	591,532
Total Liabilities and Equity	\$ 970,528	\$ 827,542

See notes to consolidated financial statements.

F-23

---

**Table of Contents****Consolidated Statements of Operations**

(in thousands, except per share data)

	For the years ended December 31,		
	2011	2010	2009
Operating Revenues:			
Advertising	\$ 550,305	\$ 601,411	\$ 565,708
Circulation	120,569	121,283	115,873
Other	57,786	54,196	50,817
Total operating revenues	728,660	776,890	732,398
Costs and Expenses:			
Employee compensation and benefits	351,898	347,183	363,837
Programs and program licenses	57,713	59,949	52,530
Newsprint and press supplies	51,230	47,235	53,544
Other expenses	229,525	232,155	221,733
Acquisition costs	2,787		
Separation and restructuring costs	9,935	12,678	9,935
Total costs and expenses	703,088	699,200	701,579
Depreciation, Amortization, and (Gains) Losses:			
Depreciation	38,822	43,517	42,530
Amortization of intangible assets	1,247	1,377	1,830
Impairment of goodwill, indefinite and long-lived assets	9,000		216,413
(Gains) losses, net on disposal of property, plant and equipment	(124)	1,218	(444)
Net depreciation, amortization, and (gains) losses	48,945	46,112	260,329
Operating income (loss)	(23,373)	31,578	(229,510)
Interest expense	(1,640)	(3,666)	(2,554)
Miscellaneous, net	(675)	1,798	749
Income (loss) from continuing operations before income taxes	(25,688)	29,710	(231,315)
Provision (benefit) for income taxes	(10,001)	840	(32,363)
Income (loss) from continuing operations, net of tax	(15,687)	28,870	(198,952)
Income (loss) from discontinued operations, net of tax		101,536	(10,695)
Net income (loss)	(15,687)	130,406	(209,647)
Net loss attributable to noncontrolling interests	(150)	(103)	(42)
Net income (loss) attributable to the shareholders of The E.W. Scripps Company	\$ (15,537)	\$ 130,509	\$ (209,605)

Edgar Filing: SCRIPPS E W CO /DE - Form 10-K

Net income (loss) per basic share of common stock attributable to the shareholders of The E.W. Scripps Company:				
Income (loss) from continuing operations	\$	(.27)	\$ .45	\$ (3.69)
Income (loss) from discontinued operations			1.59	(.20)
Net income (loss) per basic share of common stock	\$	(.27)	\$ 2.04	\$ (3.89)
Net income (loss) per diluted share of common stock attributable to the shareholders of The E.W. Scripps Company:				
Income (loss) from continuing operations	\$	(.27)	\$ .45	\$ (3.69)
Income (loss) from discontinued operations			1.58	(.20)
Net income (loss) per diluted share of common stock	\$	(.27)	\$ 2.03	\$ (3.89)
Weighted average shares outstanding:				
Basic		57,217	56,857	53,902
Diluted		57,217	56,998	53,902
Net income (loss) per share amounts may not foot since each is calculated independently.				
See notes to consolidated financial statements.				

F-24

---

**Table of Contents****Consolidated Statements of Comprehensive Income (Loss)**

(in thousands)

	For the years ended December 31,		
	2011	2010	2009
Net income (loss)	\$ (15,687)	\$ 130,406	\$ (209,647)
Changes in defined pension plans, net of tax of \$9,961; \$6,092 and \$23,942	(16,733)	10,214	39,633
Equity in investee's adjustment for pensions, net of tax of \$743			1,324
Other	732	331	(297)
Total comprehensive income (loss)	(31,688)	140,951	(168,987)
Less comprehensive loss attributable to noncontrolling interest	(150)	(103)	(42)
Total comprehensive income (loss) attributable to the shareholders of The E.W. Scripps Company	\$ (31,538)	\$ 141,054	\$ (168,945)

*See notes to consolidated financial statements.*

**Table of Contents****Consolidated Statements of Cash Flows**

(in thousands)

	For the years ended December 31,		
	2011	2010	2009
<b>Cash Flows from Operating Activities:</b>			
Net income (loss)	\$ (15,687)	\$ 130,406	\$ (209,647)
Loss (income) from discontinued operations		(101,536)	10,695
Income (loss) from continuing operations	(15,687)	28,870	(198,952)
Adjustments to reconcile income (loss) from continuing operations to net cash flows from operating activities:			
Depreciation and amortization	40,069	44,894	44,360
Impairment of goodwill, indefinite and long-lived assets	9,000		216,413
(Gains)/losses on sale of property, plant and equipment	(124)	1,218	(444)
(Gain)/loss on sale of investments		(2,275)	(752)
Deferred income taxes	9,786	25,822	45,271
Excess tax benefits of share-based compensation plans	(5,814)	(9,559)	(372)
Stock and deferred compensation plans	7,197	8,892	7,131
Pension expense, net of payments	4,840	(62,774)	1,253
Other changes in certain working capital accounts, net	(41,779)	32,388	(31,530)
Miscellaneous, net	7,299	(8,196)	4,802
Net cash provided by continuing operating activities	14,787	59,280	87,180
Net cash (used in) provided by discontinued operating activities		6,691	(8,522)
Net operating activities	14,787	65,971	78,658
<b>Cash Flows from Investing Activities:</b>			
Purchase of McGraw-Hill Broadcasting	(216,143)		
Proceeds from sale of property, plant and equipment	1,738	766	101
Additions to property, plant and equipment	(12,183)	(18,241)	(39,453)
Changes in restricted cash	(7,510)		
Purchase of intangibles		(850)	
Decrease in short-term investments		12,180	8,950
Proceeds from sale of long-term investments	2,650		472
Purchase of investments	(9,045)	(1,673)	(3,366)
Net cash used in continuing investing activities	(240,493)	(7,818)	(33,296)
Net cash (used in) provided by discontinued investing activities		162,895	(297)
Net investing activities	(240,493)	155,077	(33,593)
<b>Cash Flows from Financing Activities:</b>			
Increases in long-term debt	212,000		
Payments on long-term debt		(34,900)	(25,250)
Payments of financing costs	(8,871)	(330)	(3,062)
Dividends paid to noncontrolling interests		(623)	

Edgar Filing: SCRIPPS E W CO /DE - Form 10-K

Repurchase of Class A Common shares	(51,383)		
Proceeds from employee stock options	2,514	8,394	2,876
Tax payments related to shares withheld for vested stock and RSUs	(9,596)	(12,071)	
Excess tax benefits from stock compensation plans	5,814	9,559	372
Miscellaneous, net	(1,807)	937	(10,972)
Net cash (used in) provided by continuing financing activities	148,671	(29,034)	(36,036)
Change in cash – discontinued operations		5,229	(5,217)
Increase (decrease) in cash and cash equivalents	(77,035)	197,243	3,812
Cash and cash equivalents:			
Beginning of year	204,924	7,681	3,869
End of year	\$ 127,889	\$ 204,924	\$ 7,681

*See notes to consolidated financial statements.*

F-26

---



**Table of Contents****Consolidated Statements of Equity**

(in thousands, except share data)

	Common Stock	Additional Paid-in Capital	Retained Earnings (Accumulated Deficit)	Accumulated Other Comprehensive Income (Loss)	Noncontrolling Interests	Total Equity
As of December 31, 2008	\$ 538	\$ 523,859	\$ 200,827	\$ (133,655)	\$ 3,398	\$ 594,967
Net income (loss)			(209,605)		(42)	(209,647)
Spin-off of SNI			(2,168)	1,536		(632)
Changes in defined pension plans				39,633		39,633
Equity in investee s adjustments for pension				1,324		1,324
Currency translation adjustment				(48)		(48)
Compensation plans: 857,953 net shares issued	8	12,548				12,556
Excess tax expense of compensation plans		(4,653)				(4,653)
Other				(249)		(249)
As of December 31, 2009	546	531,754	(10,946)	(91,459)	3,356	433,251
Net income (loss)			130,509		(103)	130,406
Spin-off of SNI			(7,927)			(7,927)
Dividends paid to noncontrolling interests					(623)	(623)
Changes in defined pension plans				10,214		10,214
Currency translation adjustment				(590)		(590)
Compensation plans: 3,661,797 net shares issued	37	7,472	5			7,514
Excess tax benefits of compensation plans		18,999				18,999
Other				288		288
As of December 31, 2010	583	558,225	111,641	(81,547)	2,630	591,532
Net income (loss)			(15,537)		(150)	(15,687)
Changes in defined pension plans				(16,733)		(16,733)
Repurchase 6,216,610 Class A Common Shares	(62)	(51,321)				(51,383)
Compensation plans:2,166,605 net shares	22	1,571	1			1,594

issued							
Excess tax benefits of compensation plans		6,946					6,946
Other					732		732
As of December 31, 2011	\$ 543	\$ 515,421	\$ 96,105	\$ (97,548)	\$ 2,480	\$ 517,001	

*See notes to consolidated financial statements.*

**Table of Contents****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****1. Summary of Significant Accounting Policies**

As used in the Notes to Consolidated Financial Statements, the terms we, our, us or Scripps may, depending on the context, refer to The E. W. Scripps Company, to one or more of its consolidated subsidiary companies or to all of them taken as a whole.

**Nature of Operations** We are a diverse media concern with interests in television and newspaper publishing. All of our media businesses provide content and advertising services via various digital platforms, including the internet, mobile devices and tablets. Our media businesses are organized into the following reportable business segments: Television, Newspapers, JOAs and newspaper partnerships, and Syndication and other.

**Basis of Presentation** Certain amounts in prior periods have been reclassified to conform to the current period's presentation.

**Concentration Risks** We have geographically dispersed operations and a diverse customer base. We believe bad debt losses resulting from default by a single customer, or defaults by customers in any depressed region or business sector, would not have material effect on our financial position, results of operations or cash flows.

We derive approximately 76% of our operating revenues from marketing services, including advertising. Changes in the demand for such services both nationally and in individual markets can affect operating results.

**Use of Estimates** The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires us to make a variety of decisions that affect the reported amounts and the related disclosures. Such decisions include the selection of accounting principles that reflect the economic substance of the underlying transactions and the assumptions on which to base accounting estimates. In reaching such decisions, we apply judgment based on our understanding and analysis of the relevant circumstances, including our historical experience, actuarial studies and other assumptions.

Our financial statements include estimates and assumptions used in accounting for our defined benefit pension plans; the periods over which long-lived assets are depreciated or amortized; the fair value of long-lived assets, goodwill and indefinite lived assets; the liability for uncertain tax positions and valuation allowances against deferred income tax assets; and self-insured risks.

While we re-evaluate our estimates and assumptions on an ongoing basis, actual results could differ from those estimated at the time of preparation of the financial statements.

**Consolidation** The consolidated financial statements include the accounts of The E. W. Scripps Company and its majority-owned subsidiary companies. Investments in 20%-to-50%-owned companies where we exert significant influence and all 50%-or-less-owned partnerships and Limited Liability Companies are accounted for using the equity method. We do not hold any interests in variable interest entities. All significant intercompany transactions have been eliminated.

Income (loss) attributable to noncontrolling interests in subsidiary companies are included in net income (loss) attributable to noncontrolling interest in the Consolidated Statements of Operations.

**Revenue Recognition** We recognize revenue when persuasive evidence of a sales arrangement exists, delivery occurs or services are rendered, the sales price is fixed or determinable and collectability is reasonably assured. When a sales arrangement contains multiple elements, such as the sale of advertising and other services, we allocate revenue to each element based upon its relative fair value. We report revenue net of sales and other taxes collected from our customers.

Our primary sources of revenue are from the sale of print, broadcast and Internet advertising and the sale of newspapers.

Revenue recognition policies for each source of revenue are as follows.

**Advertising.** Print and broadcast advertising revenue is recognized, net of agency commissions, when we display the advertisements. Digital advertising includes time-based, impression-based, and click-through based campaigns. We recognize digital advertising revenue from fixed duration campaigns over the period in which the advertising appears. We recognized digital advertising that is based upon the number of impressions delivered or the number of click-throughs is recognized as impressions are delivered or click-throughs occur.

Advertising contracts, which generally have a term of one year or less, may provide rebates, discounts and bonus advertisements based upon the volume of advertising purchased during the terms of the contracts. This requires us to make certain estimates regarding future advertising volumes. We record estimated rebates, discounts and bonus advertisements as a reduction of revenue in the period the advertisement is displayed.

**Table of Contents**

Broadcast advertising contracts may guarantee the advertiser a minimum audience. We provide the advertiser with additional advertising time if we do not deliver the guaranteed audience size. If we determine we have not delivered the guaranteed audience, we record an accrual for make-good advertisements as a reduction of revenue. We adjust the accrual throughout the term of the advertising contracts.

Newspaper Subscriptions. We recognized newspaper subscription revenue upon the publication date of the newspaper. We defer revenues from prepaid newspaper subscriptions and recognize circulation revenue on a pro-rata basis over the term of the subscription.

We base circulation revenue for newspapers sold directly to subscribers on the retail rate. We base circulation revenue for newspapers sold to independent newspaper distributors, which are subject to returns, upon the wholesale rate. We estimated returns based on historical return rates and adjust our estimates based on the actual returns.

Other Revenues. We also derive revenues from cable and satellite retransmission of our broadcast signal and from printing/distribution other publications. We recognize retransmission revenues based on the terms and rates. We recognized printing revenues and third-party distribution revenue when the product is delivered in accordance with the customer's instructions.

**Cash Equivalents and Short-term Investments** Cash-equivalents represent highly liquid investments with an original maturity of less than three months. Short-term investments represent excess cash invested in securities not meeting the criteria to be classified as cash equivalents. Short-term investments are carried at cost plus accrued income, which approximates fair value.

**Inventories** Inventories are stated at the lower of cost or market. We determine the cost of inventories using the first in, first out ( FIFO ) method.

**Trade Receivables** We extend credit to customers based upon our assessment of the customer's financial condition. Collateral is generally not required from customers. We base allowances for credit losses upon trends, economic conditions, review of aging categories, specific identification of customers at risk of default and historical experience.

**Investments** We may have investments in both public and private companies. Investment securities can be impacted by various market risks, including interest rate risk, credit risk and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term. Such changes could materially affect the amounts reported in our financial statements.

We record investments in private companies not accounted for under the equity method at cost, net of impairment write-downs, because no readily determinable market price is available. We classify all other securities, except those accounted for under the equity method, as available for sale and carry those securities at fair value. We determine fair value using quoted market prices. We record the difference between cost basis and fair value, net of related tax effects, in the accumulated other comprehensive income (loss) component of equity.

We regularly review our investments to determine if there has been any other-than-temporary decline in value. These reviews require management judgments that often include estimating the outcome of future events and determining whether factors exist that indicate impairment has occurred. We evaluate, among other factors, the extent to which cost exceeds fair value; the duration of the decline in fair value below cost; and the current cash position, earnings and cash forecasts and near term prospects of the investee. We reduce the cost basis when a decline in fair value below cost is determined to be other than temporary, with the resulting adjustment charged against earnings.

**Table of Contents**

**Property, Plant and Equipment** Property, plant and equipment, which includes internal use software and digital site development cost, is carried at cost less depreciation. We expense costs incurred in the preliminary project stage to develop or acquire internal use software or digital sites as incurred. Upon completion of the preliminary project stage and upon management authorization of the project, we capitalize costs to acquire or develop internal use software or digital sites, which primarily include coding, designing system interfaces, and installation and testing, if it is probable the project will be completed and the software will be used for its intended function. We expense costs incurred after implementation, such as maintenance and training.

We compute depreciation using the straight-line method over estimated useful lives as follows:

Buildings and improvements	35 years
Leasehold improvements	Shorter of term of lease or useful life
Printing presses	20 to 30 years
Other newspaper production equipment	5 to 15 years
Television transmission towers and related equipment	15 years
Other television and program production equipment	3 to 15 years
Computer hardware and software	3 to 5 years
Office and other equipment	3 to 10 years

**Programs and Program Licenses** Includes the cost of national television network programming, programming produced by us or for us by independent production companies and programs licensed under agreements with independent producers.

Our network affiliation agreements require the payment of affiliation fees to the network. Network affiliation fees include both pre-determined fixed fees and variable payments based on other factors. We expense fixed fee payments on a straight-line basis over the term of the affiliation agreement. We expense variable fees as incurred.

Program licenses generally have fixed terms, limit the number of times we can air the programs and require payments over the terms of the licenses. We record licensed program assets and liabilities when the programs become available for broadcast. We do not discount program licenses for imputed interest. We amortize program licenses based upon expected cash flows over the term of the license agreement.

We review the net realizable value of programs and program licenses for impairment using a day-part methodology, whereby programs broadcast during a particular time period (such as prime time) are evaluated on an aggregate basis. We classify the portion of the unamortized balance expected to be amortized within one year as a current asset. Program rights liabilities payable within the next twelve months are included in accounts payable. Noncurrent program rights liabilities are included in other noncurrent liabilities.

**Goodwill and Other Indefinite-Lived Intangible Assets** Goodwill represents the cost of acquisitions in excess of the acquired businesses' tangible assets and identifiable intangible assets.

FCC licenses represent the value assigned to the broadcast licenses of acquired broadcast television stations. Broadcast television stations are subject to the jurisdiction of the Federal Communications Commission ( FCC ) which prohibits the operation of stations except in accordance with an FCC license. FCC licenses stipulate each station's operating parameters as defined by channels, effective radiated power and antenna height. FCC licenses are granted for a term of up to eight years, and are renewable upon request. We have never had a renewal request denied, and all previous renewals have been for the maximum term.

We do not amortize Goodwill and Other indefinite-lived intangible assets, but we review them for impairment at least annually. We perform our annual impairment review during the fourth quarter of each year in conjunction with our annual planning cycle. We also assess, at least annually, whether assets classified as indefinite-lived intangible assets continue to have indefinite lives.

We review Goodwill for impairment based upon reporting units, which are defined as operating segments or groupings of businesses one level below the operating segment level. Reporting units with similar economic characteristics are aggregated into a single unit when testing goodwill for impairment. Our reporting units are newspapers and television.

**Amortizable Intangible Assets** Television network affiliation represents the value assigned to an acquired broadcast television station's relationship with a national television network. Television stations affiliated with national television networks typically have greater profit margins than independent television stations, primarily due to audience recognition of the television station as a network affiliate. We amortize these network affiliation relationships on a straight-line basis over estimated useful lives of 20 to 25 years.

We amortize customer lists and other intangible assets in relation to their expected future cash flows over estimated useful lives of up to 20 years.

**Table of Contents**

**Impairment of Long-Lived Assets** We review long-lived assets (primarily property, plant and equipment and amortizable intangible assets) for impairment whenever events or circumstances indicate the carrying amounts of the assets may not be recoverable. Recoverability is determined by comparing the forecasted undiscounted cash flows of the operation to which the assets relate to the carrying amount of the assets. If the undiscounted cash flow is less than the carrying amount of the assets, then amortizable intangible assets are written down first, followed by other long-lived assets, to fair value. We determine fair value based on discounted cash flows or appraisals. We report long-lived assets to be disposed of at the lower of carrying amount or fair value less costs to sell.

**Self-Insured Risks** We are self-insured, up to certain limits, for general and automobile liability, employee health, disability and workers' compensation claims and certain other risks. Estimated liabilities for unpaid claims totaled \$20.7 million and \$22.1 million at December 31, 2011 and 2010, respectively. We estimate liabilities for unpaid claims using actuarial methodologies and our historical claims experience. While we re-evaluate our assumptions and review our claims experience on an ongoing basis, actual claims paid could vary significantly from estimated claims, which would require adjustments to expense.

**Income Taxes** We recognize deferred income taxes for temporary differences between the tax basis and reported amounts of assets and liabilities that will result in taxable or deductible amounts in future years. We establish a valuation allowance if we believe that it is more likely than not that we will not realize some or all of the deferred tax assets.

We record a liability for unrecognized tax benefits resulting from uncertain tax positions taken or that we expect to take in a tax return. Interest and penalties associated with such tax positions are included in the tax provision. The liability for additional taxes and interest is included in Other Liabilities.

**Newsprint and Press Supplies** Newsprint and press supplies costs include costs incurred to print and produce our newspapers and other publications to readers. We expense these costs as incurred.

**Risk Management Contracts** We do not hold derivative financial instruments for trading or speculative purposes and we do not hold leveraged contracts. From time to time we may use derivative financial instruments to limit the impact of newsprint and interest rate fluctuations on our earnings and cash flows.

**Stock-Based Compensation** We have a Long-Term Incentive Plan (the "Plan") which is described more fully in Note 19. The Plan provides for the award of incentive and nonqualified stock options, stock appreciation rights, restricted stock units (RSUs), restricted and unrestricted Class A Common shares and performance units to key employees and non-employee directors.

We recognize compensation cost based on the grant-date fair value of the award. We determine the fair value of awards that grant the employee the underlying shares by the fair value of a Class A Common share on the date of the award.

Certain awards of Class A Common shares or RSUs have performance conditions under which the number of shares granted is determined by the extent to which such performance conditions are met ("Performance Shares"). Compensation costs for such awards are measured by the grant-date fair value of a Class A Common share and the number of shares earned. In periods prior to completion of the performance period, compensation costs are based upon estimates of the number of shares that will be earned.

Compensation costs, net of estimated forfeitures due to termination of employment or failure to meet performance targets, are recognized on a straight-line basis over the requisite service period of the award. The requisite service period is generally the vesting period stated in the award. Grants to retirement-eligible employees are expensed immediately and grants to employees who will become retirement eligible prior to the end of the stated vesting period are expensed over such shorter period because stock compensation grants vest upon the retirement of the employee.

**Earnings Per Share (EPS)** Unvested awards of share-based payments with rights to receive dividends or dividend equivalents, such as our restricted stock and RSUs, are considered participating securities for purposes of calculating EPS. Under the two-class method, we allocate a portion of net income to these participating securities and therefore exclude that income from the calculation of EPS for common stock. We do not allocate losses to the participating securities.





**Table of Contents**

The following table presents information about basic and diluted weighted-average shares outstanding:

(in thousands)	For the years ended December 31,		
	2011	2010	2009
<b>Numerator</b> (for basic earnings per share)			
Net income (loss) attributable to the shareholders of The E.W. Scripps Company	\$ (15,537)	\$ 130,509	\$ (209,605)
Less income allocated to unvested restricted stock and RSUs		(14,604)	
Numerator for basic and diluted earnings per share	\$ (15,537)	\$ 115,905	\$ (209,605)
<b>Denominator</b>			
Basic weighted-average shares outstanding	57,217	56,857	53,902
Effective of dilutive securities:			
Stock options held by employees and directors		141	
Diluted weighted-average shares outstanding	57,217	56,998	53,902
Anti-dilutive securities <sup>(1)</sup>	14,077	8,825	21,033

<sup>(1)</sup> Amount outstanding at Balance Sheet date, before application of the treasury stock method and not weighted for period outstanding.

For 2010, in the determination of dilutive securities, the inclusion of RSUs and restricted stock as participating securities is more dilutive, and therefore, the dilutive EPS calculation excludes them. For 2011 and 2009, we incurred a net loss and the inclusion of unvested restricted stock, RSUs and stock options held by employees and directors were anti-dilutive, and accordingly the diluted EPS calculation excludes those common share equivalents.

## 2. Recently Adopted Standards and Issued Accounting Standards

**Recently Adopted Accounting Standards** In October 2009, the FASB issued amendments to the accounting and disclosure for revenue recognition. These amendments, which were effective for us on January 1, 2011, modified the criteria for recognizing revenue in multiple element arrangements and the scope of what constitutes a non-software deliverable. The adoption of this standard did not have a material impact on our financial condition or results of operations.

In September 2011, the FASB issued changes to the disclosure requirements with respect to multiemployer pension plans. These changes require additional separate disclosures for multiemployer pension plans and multiemployer other postretirement benefit plans. The additional disclosures are effective for our year ending December 31, 2011. The implementation of this amended accounting guidance did not have a material impact on our consolidated financial position and results of operations.

In June 2011, the FASB issued amendments to disclosure requirements for presentation of comprehensive income. This guidance, effective retrospectively for the interim and annual periods beginning on or after December 15, 2011 (early adoption is permitted), requires presentation of total comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. The implementation of this amended accounting guidance did not have a material impact on our consolidated financial position and results of operations.

**Recently Issued Accounting Standards** In May 2011, the FASB issued amendments to disclosure requirements for common fair value measurement. These amendments, effective for the interim and annual periods beginning on or after December 15, 2011 (early adoption is prohibited), result in common definition of fair value and common requirements for measurement of and disclosure requirements between U.S. GAAP and IFRS. Consequently, the amendments change some fair value measurement principles and disclosure requirements. The implementation of this amended accounting guidance is not expected to have a material impact on our consolidated financial position and results of operations.

In September 2011, the FASB issued changes to the testing of goodwill for impairment. These changes provide an entity the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not (more than 50%) that the fair value of a reporting unit is less than its carrying amount. Such qualitative factors may include the following: macroeconomic conditions; industry and market considerations; cost factors; overall financial performance; and other relevant entity-specific events. If an entity elects to perform a qualitative assessment and determines that an impairment is more likely than not, the entity is then required to perform the existing two-step quantitative impairment test, otherwise no further analysis is required. An entity also may elect not to perform the qualitative assessment and, instead, go directly to the two-step quantitative impairment test. These changes become effective for us for any goodwill impairment test performed on January 1, 2012 or later, although early adoption is permitted. The implementation of this amended accounting guidance is not expected to have a material impact on our consolidated financial position and results of operations.

**Table of Contents****3. Acquisitions**

On October 3, 2011, we reached a definitive agreement to acquire McGraw-Hill Broadcasting Company, Inc. ( McGraw-Hill ) for \$212 million in cash, plus a working capital adjustment estimated at \$4.4 million. On December 30, 2011, we closed our acquisition of McGraw-Hill. We financed the transaction pursuant to a credit agreement entered into December 9, 2011. The businesses acquired include four ABC affiliated television stations and five Azteca affiliated stations. Since the closing date was December 30, 2011, revenue and expenses for 2011 are not significant.

Pending the finalization of third-party valuation and other items, the following table summarizes the preliminary fair values of the assets acquired and the liabilities assumed:

(in thousands)	2011
Assets:	
Accounts receivable	\$ 19,485
Other current assets	816
Investments	4,558
Property, plant and equipment	37,837
Intangible assets	130,100
Goodwill	28,591
Total assets acquired	221,387
Current liabilities	5,244
Net purchase price	\$ 216,143

Of the \$130 million allocated to intangible assets, \$44 million was for FCC licenses, which we have determined to have an indefinite life and therefore will not be amortized. Of the remaining balance \$74 million was allocated to television network affiliation relationships with an estimated amortization period of 20 of 25 years. The remaining balance was allocated to advertiser relationships with an estimated amortization period of 7 to 10 years.

The goodwill of \$29 million arising from the transaction consists largely of the synergies and economies of scale expected from the acquisition. We allocated all of the goodwill to our television segment. We will treat the transaction as a purchase of assets for income tax purposes, resulting in a step-up in the assets acquired. The goodwill is deductible for income tax purposes.

Pro forma results of operations, assuming the transaction had taken place at the beginning of 2010 is included in the following table. The pro forma information includes the historical results of operations of Scripps and McGraw-Hill and adjustments for interest expense that would have been incurred to finance the acquisition, additional depreciation and amortization of the assets acquired and excludes the pre-acquisition transaction related expenses incurred by the acquired companies. The pro forma information does not include efficiencies, costs reductions and synergies expected to result from the acquisition. The unaudited pro forma financial information is not necessarily indicative of the results that actually would have occurred had the acquisition been completed at the beginning of the period.

(in thousands, except per share data) (unaudited)	For the years ended December	
	2011	31, 2010
Operating revenues	\$ 822,516	\$ 873,590
Income (loss) from contributing operations attributable to the shareholders of The E.W. Scripps Company	(24,310)	22,407

Income (loss) per share from continuing operations attributable to the shareholders of The E.W. Scripps Company:

Basic	\$	(0.42)	\$	0.35
Diluted	\$	(0.42)	\$	0.35

F-33

---

**Table of Contents****4. Discontinued Operations****Sale of Licensing**

On June 3, 2010, the Company and its wholly owned subsidiary, United Feature Syndicate, Inc. ( UFS ) completed the sale of its character licensing business ( UML ) to Iconix Brand Group. The sale also included certain intellectual property including the rights to syndicate the Peanuts and Dilbert comic strips. The aggregate cash sale price was \$175 million resulting in a pre-tax gain of \$162 million. The results of operations of UML and the gain on sale are presented as discontinued operations in our financial statements for all periods.

**Closure of Rocky Mountain News**

After an unsuccessful search for a buyer, we closed the Rocky Mountain News after it published its final edition on February 27, 2009.

Our Rocky Mountain News and Media News Group, Inc. s (MNG) Denver Post were partners in The Denver Newspaper Agency (the Denver JOA ), a limited liability partnership, which operated the sales, production and business operations of the Rocky Mountain News prior to its closure. Each newspaper owned 50% of the Denver JOA and received a 50% share of the profits. Each newspaper provided the Denver JOA with the independent editorial content published in its newspaper.

Under the terms of an agreement with MNG, we transferred our interests in the Denver JOA to MNG in the third quarter of 2009. We recorded no gain or loss on the transfer of our interest in the Denver JOA to MNG.

The results of the operations of the Rocky Mountain News and the earnings from our interest in the Denver JOA are presented as discontinued operations in our financial statements for all periods.

The results of businesses held for sale or that have ceased operations are presented as discontinued operations within our results of operations. The results of operations of these businesses are excluded from segment results for all periods presented.

Operating results of our discontinued operations were as follows:

(in thousands)	For the years ended December 31,		
	2011	2010	2009
Operating revenues:			
United Media Licensing	\$	\$ 27,979	\$ 69,962
Rocky Mountain News			50
Total operating revenues	\$	\$ 27,979	\$ 70,012
Income (loss) from discontinued operations:			
Gain on sale of United Media Licensing, before tax	\$	\$ 161,910	\$
Income (loss) from discontinued operations, before tax:			
United Media Licensing		3,694	12,088
Rocky Mountain News		2,719	(23,372)
Income tax (expense) benefit		(66,787)	589
Income (loss) from discontinued operations	\$	\$ 101,536	\$ (10,695)

**Table of Contents****5. Asset Write-Downs and Other Charges and Credits**

Income (loss) from continuing operations was affected by the following:

**2011** Restructuring costs at our newspaper operations totaled \$9.9 million. Restructuring costs primarily include costs associated with a reduction-in-force and efforts to simplify and standardize advertising and circulation systems and other processes in our newspaper division.

We incurred \$2.8 million of deal-related cost for the acquisition of McGraw-Hill Broadcasting.

In the third quarter we recorded a \$9 million, non-cash charge to reduce the carrying value of long-lived assets at four of our newspapers.

**2010** Restructuring costs at our television and newspaper operations totaled \$12.7 million.

**2009** Separation costs and costs to restructure our operations were \$9.9 million.

In the first quarter we recorded a \$215 million, non-cash charge to reduce the carrying value of our goodwill for our Television division.

We also recorded a \$1 million non-cash charge to reduce the carrying value of the FCC license for our Lawrence, Kansas, television station.

**6. Income Taxes**

We file a consolidated federal income tax return, consolidated unitary returns in certain states, and other separate state income tax returns for certain of our subsidiary companies.

The provision for income taxes consisted of the following:

(in thousands)	For the years ended December 31,		
	2011	2010	2009
Current:			
Federal	\$ (27,918)	\$ (27,710)	\$ (74,053)
State and local	1,185	(11,033)	4,774
Total	(26,733)	(38,743)	(69,279)
Tax benefits of compensation plans allocated to additional paid-in capital	6,946	13,992	(4,653)
Total current income tax provision	(19,787)	(24,751)	(73,932)
Deferred:			
Federal	16,637	28,270	68,096
Other	3,110	3,414	(2,585)
Total	19,747	31,684	65,511
Deferred tax allocated to other comprehensive income	(9,961)	(6,093)	(23,942)
Total deferred income tax provision	9,786	25,591	41,569
Provision (benefit) for income taxes	\$ (10,001)	\$ 840	\$ (32,363)

**Table of Contents**

The difference between the statutory rate for federal income tax and the effective income tax rate was as follows:

	For the years ended December 31,		
	2011	2010	2009
Statutory rate	35.0%	35.0%	35.0%
Effect of:			
State and local income taxes, net of federal income tax benefit	(1.8)	7.3	2.0
Permanent item Goodwill Impairment			(22.4)
Reserve for uncertain tax positions	(1.9)	(48.9)	(2.4)
Miscellaneous	7.6	9.5	1.8
Effective income tax rate	38.9%	2.9%	14.0%

We believe adequate provision has been made for all open tax years.

The approximate effect of the temporary differences giving rise to deferred income tax (liabilities) assets were as follows:

(in thousands)	As of December 31,	
	2011	2010
Temporary differences:		
Property, plant and equipment	\$ (51,174)	\$ (54,410)
Goodwill and other intangible assets	15,384	31,791
Investments, primarily gains and losses not yet recognized for tax purposes	1,555	1,539
Accrued expenses not deductible until paid	13,357	13,187
Deferred compensation and retiree benefits not deductible until paid	52,398	41,672
Other temporary differences, net	1,463	339
Total temporary differences	32,983	34,118
State net operating loss carryforwards	8,520	6,554
Valuation allowance for state deferred tax assets	(1,570)	(914)
Net deferred tax asset	\$ 39,933	\$ 39,758

Total state operating loss carryforwards were \$241 million at December 31, 2011. Our state tax loss carryforwards expire through 2028. Because we file separate state income tax returns for certain of our subsidiary companies, we are not able to use state tax losses of a subsidiary company to offset state taxable income of another subsidiary company. Deferred tax assets totaled \$39.9 million at December 31, 2011. Almost all of our deferred tax assets reverse in 2012 and 2013. We can use any tax losses resulting from the deferred tax assets reversing in 2012 to claim refunds of taxes paid in prior periods. Management believes that it is more likely than not that we will realize the benefits of our Federal deferred tax assets and therefore has not recorded a valuation allowance for our deferred tax assets. If economic conditions worsen, future estimates of taxable income could be lower than our current estimates, which may require valuation allowances to be recorded in future reporting periods.

We recognize state net operating loss carryforwards as deferred tax assets, subject to valuation allowances. At each balance sheet date, we estimate the amount of carryforwards that are not expected to be used prior to expiration of the carryforward period. The tax effect of the carryforwards that are not expected to be used prior to their expiration is included in the valuation allowance.

A reconciliation of the beginning and ending balances of the total amounts of gross unrecognized tax benefits is as follows:



Edgar Filing: SCRIPPS E W CO /DE - Form 10-K

(in thousands)	For the years ended December 31,		
	2011	2010	2009
Gross unrecognized tax benefits at beginning of year	\$ 20,010	\$ 27,910	\$ 22,710
Increases in tax positions for prior years	1,500	400	7,100
Decreases in tax positions for prior years	(270)	(15,900)	(2,100)
Increases in tax positions for current year		8,400	1,400
Settlements		(800)	(1,200)
Gross unrecognized tax benefits at end of year	\$ 21,240	\$ 20,010	\$ 27,910

The total amount of net unrecognized tax benefits that, if recognized, would affect the effective tax rate was \$14 million at December 31, 2011. We accrue interest and penalties related to unrecognized tax benefits in our provision for income taxes. At December 31, 2011 and 2010, we had accrued interest related to unrecognized tax benefits of \$2.4 million and \$2.6 million, respectively.

F-36

---

**Table of Contents**

We file income tax returns in the U.S. and in various state, local and foreign jurisdictions. We are routinely examined by tax authorities in these jurisdictions.

During 2011, we settled the examinations of our 2005 to 2009 Federal income tax returns with the Internal Revenue Service. Our tax benefit was increased \$1 million due to the realization of previously unrecognized tax benefits. During 2010, we settled the examinations of several state and local tax returns for periods through 2008. Our tax provision was reduced by \$14.0 million due to the realization of previously unrecognized tax benefits for settlement of issues for state and local jurisdictions.

In 2009, we reached an agreement with the Internal Revenue Service ( IRS ) to settle the examination of our 2005 and 2006 federal income tax returns. Our tax benefit in 2009 was increased by \$0.9 million due to the realization of previously unrecognized tax benefits.

Due to the potential for resolution of Federal and state examinations, and the expiration of various statutes of limitation, it is reasonably possible that our gross unrecognized tax benefits balance may change within the next twelve months by as much as \$5.0 million.

**7. Joint Operating Agreements and Partnerships**

In connection with the February 2009 closure of the Rocky Mountain News, we transferred our 50% interest in Prairie Mountain Publishing -( PMP ), a newspaper partnership with a subsidiary of MNG that operated certain of both companies' other newspapers in Colorado, to MNG. Under the terms of the agreement we received a \$5 million secured promissory note from MNG, which we have recorded at \$4.4 million, the carrying value of the assets we gave up. We recorded no gain or loss on the transfer of our interest.

**8. Investments**

Investments consisted of the following:

(in thousands)	As of December 31,	
	2011	2010
Investments held at cost	\$ 15,299	\$ 10,366
Equity method investments	7,915	286
Total investments	\$ 23,214	\$ 10,652

Our investments do not trade in public markets, so they do not have readily determinable fair values. We estimate the fair values of the investments to approximate their carrying values at December 31, 2011 and 2010. There can be no assurance we would realize the carrying values of these securities upon their sale.

**9. Property, Plant and Equipment**

Property, plant and equipment consisted of the following:

(in thousands)	As of December 31,	
	2011	2010
Land and improvements	\$ 74,482	\$ 72,732
Buildings and improvements	223,291	220,102
Equipment	486,667	510,169
Computer software	34,563	40,372
Total	819,003	843,375
Accumulated depreciation	431,031	453,725
Net property, plant and equipment	\$ 387,972	\$ 389,650

In 2011, we recorded a \$9 million non-cash charge to reduce the carrying value of long-lived assets at four of our newspapers. Our estimates of cumulative undiscounted future cash flows at these properties were not sufficient to recover the \$36 million carrying value of the assets and we wrote them down to their estimated fair value of \$27 million. The measurement of the fair value is a nonrecurring level 3 measurement (significant unobservable inputs) in the fair value hierarchy. In determining fair value, we utilized a market approach which employs available recent transactions for similar assets or prior transactions adjusted for changes in the market for those assets.

F-37

---

**Table of Contents**

Estimating undiscounted cash flows requires significant judgments and estimates. We will continue to monitor the estimated cash flows of our newspapers properties and may incur additional impairment charges if future cash flows are less than our current estimates.

**10. Goodwill and Other Intangible Assets**

Goodwill and other intangible assets consisted of the following:

(in thousands)	As of December 31,	
	2011	2010
Goodwill	\$ 28,591	\$
Other intangible assets:		
Amortizable intangible assets:		
Carrying amount:		
Television network affiliation relationships	\$ 78,844	\$ 5,641
Customer lists and advertiser relationships	23,164	12,469
Other	3,765	6,942
Total carrying amount	105,773	25,052
Accumulated amortization:		
Television network affiliation relationships	\$ (1,796)	\$ (1,925)
Customer lists and advertiser relationships	(8,287)	(8,657)
Other	(1,647)	(4,558)
Total accumulated amortization	(11,730)	(15,140)
Net amortizable intangible assets	94,043	9,912
Other indefinite-lived intangible assets FCC licenses	57,815	13,195
Total goodwill and other intangible assets	\$ 180,449	\$ 23,107

Activity related to goodwill by business segment was as follows:

(in thousands)	Television	Newspapers	Total
<b>Goodwill:</b>			
Gross balance as of December 31, 2008	\$ 215,414	\$ 778,900	\$ 994,314
Accumulated impairment losses		(778,900)	(778,900)
Net balance at December 31, 2008	215,414		215,414
Impairment	(215,414)		(215,414)
Balance as of December 31, 2009			
Gross balance as of December 31, 2009 and 2010	215,414	778,900	994,314
Accumulated impairment losses	(215,414)	(778,900)	(994,314)

Net balance at December 31, 2009 and 2010			
Acquisitions	28,591		28,591
Balance at December 31, 2011	28,591		28,591
Gross balance as of December 31, 2011	244,005	778,900	1,022,905
Accumulated impairment losses	(215,414)	(778,900)	(994,314)
Net balance at December 31, 2011	\$ 28,591	\$	\$ 28,591

Due primarily to increases in the cost of capital for local media businesses and declines in our stock price and that of other publicly traded television companies during the first quarter of 2009, we determined that indications of impairment existed for our Television goodwill as of March 31, 2009. We concluded the fair value of our television reporting unit did not exceed the carrying value of our television net assets and we recorded a \$215 million, non-cash charge to reduce the carrying value of goodwill to zero. We also recorded a \$1 million non-cash charge to reduce the carrying value of the FCC license for our Lawrence, Kansas, television station to its estimated fair value in the first quarter of 2009.

Management must make significant judgments to determine fair values, including the valuation methodology and the underlying financial information used in the valuation. These judgments include, but are not limited to, long-term projections of future financial performance and the selection of appropriate discount rates used to determine the present value of future cash flows. Changes in such estimates or the application of alternative assumptions could produce significantly different results.

**Table of Contents**

Estimated amortization expense of intangible assets for each of the next five years is \$5.8 million in 2012, \$5.7 million in 2013, \$5.6 million in 2014, \$5.5 million in 2015, \$5.5 million in 2016, and \$65.9 million in later years.

**11. Long-Term Debt**

Long-term debt consisted of the following:

(in thousands)	As of December 31,	
	2011	2010
Variable rate credit facilities	\$	\$
Term loan	212,000	
Long-term debt	212,000	
Current portion of long-term debt	15,900	
Long-term debt (less current portion)	196,100	
Fair value of long-term debt *	\$ 212,000	\$

\* Fair value was estimated based on current rates available to the Company for debt of the same remaining maturity.

On December 9, 2011, we entered into a \$312 million revolving credit and term loan agreement ( Financing Agreement ) to finance the acquisition of McGraw-Hill Broadcasting, Inc. and to provide liquidity for ongoing operations. The Financing Agreement has a five-year term and includes a \$212 million term loan and a \$100 million revolving credit facility. We terminated our previous revolving credit facility on the funding of the new Financing Agreement on December 30, 2011. There were no borrowings under the previous revolving credit agreement in 2011. The Financing Agreement includes certain affirmative and negative covenants, including maintenance of minimum fixed charge coverage and leverage ratios, as defined in the Financing Agreement. We were in compliance with all covenants at December 31, 2011.

Interest was payable at a base rate of 6.25% on December 31, 2011. Beginning January 6, 2012, interest is payable at rates based on our leverage ratio and LIBOR plus a margin ranging from 3.5% to 4.0% (4.3% at January 6, 2012). The Financing Agreement also includes a provision that in certain circumstances we must use a portion of excess cash flow to repay debt. As of December 31, 2011, we were not required to make additional principal payments based on excess cash flow. The weighted-average interest rate on borrowings was 6.25% at December 31, 2011.

Scheduled principal payments on long-term debt at December 31, 2011, are: \$15.9 million in 2012, \$15.9 million in 2013, \$26.5 million in 2014, \$26.5 million in 2015, and \$127.2 million in 2016.

Under the terms of the Financing Agreement we granted the lenders mortgages on certain of our real property, pledges of our equity interests in our subsidiaries and security interests in substantially all other personal property, including cash, accounts receivables, inventories and equipment.

The Financing Agreement allows us to make dividends and stock buy-backs up to \$25 million plus additional amounts based on our financial results and condition, up to a maximum of \$250 million over the term of the agreement. We can also make acquisitions up to \$25 million plus additional amounts based on our financial results and condition, up to a maximum of \$150 million.

Commitment fees of 0.50% per annum of the total unused commitment are payable under the revolving credit facility. As of December 31, 2011 and 2010, we had outstanding letters of credit totaling \$1.1 million and \$10.4 million, respectively.

In October 2008, we entered into a 2-year \$30 million notional interest rate swap which expired in October 2010. Under this agreement we received payments based on the 3-month LIBOR and made payments based on a fixed rate of 3.2%. This swap was not designated as a hedge in accordance with generally accepted accounting principles and

changes in fair value were recorded in miscellaneous-net with a corresponding adjustment to other long-term liabilities. The fair value at December 31, 2009 was \$0.8 million liability. For the year ended December 31, 2010, \$0.8 million gain was recorded in other income (expense), while no gain or loss was recorded for the year ended December 31, 2009.

F-39

---

**Table of Contents****12. Other Liabilities**

Other liabilities consisted of the following:

(in thousands)	As of December 31,	
	2011	2010
Employee compensation and benefits	\$ 15,918	\$ 16,011
Liability for pension benefits	78,170	46,135
Liabilities for uncertain tax positions	16,687	16,205
Other	21,604	19,175
Other liabilities (less current portion)	\$ 132,379	\$ 97,526

**13. Noncontrolling Interests**

Individuals and other entities own a 4% noncontrolling interest in the capital stock of the subsidiary company that publishes our Memphis newspaper and a 6% noncontrolling interest in the capital stock of the subsidiary company that publishes our Evansville newspaper. We are not required to redeem the noncontrolling interests in these subsidiary companies.

A summary of the components of net income (loss) attributable to The E.W. Scripps Company shareholders is as follows:

(in thousands)	For the years ended December 31,		
	2011	2010	2009
Net income (loss) attributable to The E.W. Scripps Company shareholders:			
Income (loss) from continuing operations, net of tax	\$ (15,537)	\$ 28,973	\$ (198,910)
Income (loss) from discontinued operations, net of tax		101,536	(10,695)
Net income (loss)	\$ (15,537)	\$ 130,509	\$ (209,605)

**14. Supplemental Cash Flow Information**

The following table presents additional information about the change in certain working capital accounts:

(in thousands)	For the years ended December 31,		
	2011	2010	2009
Other changes in certain working capital accounts, net			
Accounts and notes receivable	\$ (3,085)	\$ (233)	\$ 34,869
Inventories	1,076	(870)	5,286
Income taxes receivable/payable net	(22,499)	(5,025)	(54,849)
Accounts payable	(16,745)	12,067	(28,839)
Accrued employee compensation and benefits	(3,393)	7,857	(7,533)
Other accrued liabilities	(6,648)	570	8,986
Other, net	9,515	18,022	10,550
Total	\$ (41,779)	\$ 32,388	\$ (31,530)

Information regarding supplemental cash flow disclosures is as follows:



Edgar Filing: SCRIPPS E W CO /DE - Form 10-K

(in thousands)	For the years ended December 31,		
	2011	2010	2009
Supplemental Cash Flow Disclosures:			
Interest paid, excluding amounts capitalized	\$ 291	\$ 1,264	\$ 1,855
Income taxes paid	\$ 8,304	\$ 40,492	\$ 2,620

In 2010 we entered into a \$2.2 million capital lease obligation for the purchase of computer software.

F-40

---

**Table of Contents****15. Employee Benefit Plans**

We sponsor various noncontributory defined benefit plans covering substantially all full-time employees that began employment prior to June 30, 2008 (the majority of our defined benefit pension plans were frozen June 30, 2009).

Benefits earned by employees are generally based upon employee compensation and years of service credits.

We also have a non-qualified Supplemental Executive Retirement Plan (SERP). The SERP, which is unfunded, provides defined pension benefits in addition to the defined benefit pension plan to eligible participants based on average earnings, years of service and age at retirement.

Effective June 30, 2009, we froze the accrual of service credits under certain of our defined benefit pension plans that cover a majority of our employees, including our SERP. The freeze resulted in the recognition of a curtailment loss of \$4.2 million in the first quarter of 2009 and a gain of \$1.1 million in the second quarter of 2009. We also recognized a curtailment loss of \$0.9 million in 2009 related to the closure of our Denver newspaper.

We sponsor a defined contribution plan covering substantially all non-union and certain union employees. We historically matched a portion of employees' voluntary contributions to this plan. We suspended our matching contributions in the second quarter of 2009. Our matching contributions were reinstated in July 2010. In connection with freezing the accrual of service credits under certain of our defined benefit pension plans we began contributing additional amounts to certain employees' defined contribution retirement accounts in 2011. These transition credits, which we will make through 2014, are determined based upon the employees' age and compensation.

Other union-represented employees are covered by defined benefit pension plans jointly sponsored by us and the union, or by union-sponsored multi-employer plans.

We use a December 31 measurement date for our retirement plans. Retirement plans expense is based on valuations as of the beginning of each fiscal year. The components of the expense consisted of the following:

(in thousands)	For the years ended December 31,		
	2011	2010	2009
Service cost	\$ 48	\$ 413	\$ 5,597
Interest cost	25,931	25,071	26,631
Expected return on plan assets, net of expenses	(23,009)	(24,256)	(20,432)
Amortization of prior service cost	2	70	378
Amortization of actuarial (gain)/loss	2,982	3,651	8,692
Curtailment/Settlement losses	8		6,591
Total for defined benefit plans	5,962	4,949	27,457
Multi-employer plans	467	561	1,226
SERP	2,044	2,328	1,626
Defined contribution plans	9,476	1,891	1,317
Net periodic benefit cost	17,949	9,729	31,626
Allocated to discontinued operations		(103)	(3,797)
Net periodic benefit cost - continuing operations	\$ 17,949	\$ 9,626	\$ 27,829

Other changes in plan assets and benefit obligations recognized in other comprehensive income (loss) were as follows:

(in thousands)	For the years ended December 31,		
	2011	2010	2009
Current year actuarial gain/(loss)	\$ (29,350)	11,896	38,432
Amortization of actuarial (gain)/loss	2,982	4,141	20,305

Amortization of prior service cost	4	70	4,597
Acquisitions			(1,054)
Total	\$ (26,364)	\$ 16,107	62,280

In addition to the amounts summarized above, amortization of actuarial losses of \$1.3 million, \$1.4 million and \$0.5 million were recorded through other comprehensive income in 2011, 2010 and 2009, respectively, related to our SERP plan. A current year actuarial loss of \$1.6 million and \$0.6 million was recognized in 2011 and 2010, respectively, and a current year actuarial gain of \$3.2 million was recognized in 2009, related to our SERP plan. A settlement loss of \$0.6 million was recorded through other comprehensive income in 2010 related to our SERP plan.

**Table of Contents**

Assumptions used in determining the annual retirement plans expense were as follows:

	2011	2010	2009
Discount rate	5.85%	5.97%	*6.25 and 7.00%
Long-term rate of return on plan assets	5.70%	7.60%	7.50%
Increase in compensation levels		0% for 2010 and 3.3% thereafter	3.3%

(\*) The discount rate was 6.25% for the period January 1 to May 15. When we remeasured our plan liabilities due to the June 2009 freeze, the discount rate was increased to 7.0%.

The discount rate used to determine our future pension obligations is based on a dedicated bond portfolio approach that includes securities rated Aa or better with maturities matching our expected benefit payments from the plans. The increase in compensation levels assumption is based on actual past experience and our near-term outlook.

The expected long-term rate of return on plan assets is based upon the weighted-average expected rate of return and capital market forecasts for each asset class employed. Our expected rate of return on plan assets also considers our historical compounded return on plan assets for 10 and 15 year periods.

**Table of Contents**

**Obligations and Funded Status** Defined benefit plans pension obligations and funded status is actuarially valued as of the end of each year. The following table presents information about our employee benefit plan assets and obligations:

(in thousands)	For the years ended December 31,			
	Defined Benefit Plans		SERP	
	2011	2010	2011	2010
Accumulated benefit obligation	\$ 497,259	\$ 442,394	\$ 13,796	\$ 15,202
Change in projected benefit obligation:				
Projected benefit obligation at beginning of year	\$ 445,376	\$ 435,736	\$ 15,303	\$ 17,957
Service cost	48	413		
Interest cost	25,931	25,071	731	953
Benefits paid	(17,672)	(16,845)	(1,407)	(2,047)
Actuarial losses (gains)	46,154	1,490	1,645	554
Curtailments/Settlements	6	(489)	(1,935)	(2,114)
Projected benefit obligation at end of year	499,843	445,376	14,337	15,303
Plan assets:				
Fair value at beginning of year	412,944	326,881		
Actual return on plan assets	39,814	37,643		
Company contributions		65,265	3,342	4,786
Benefits paid	(17,672)	(16,845)	(1,407)	(2,047)
Settlements			(1,935)	(2,739)
Fair value at end of year	435,086	412,944		
Funded status	\$ (64,757)	\$ (32,432)	\$ (14,337)	\$ (15,303)
Amounts recognized in Consolidated Balance Sheets:				
Current liabilities	\$	\$	\$ (1,100)	\$ (1,600)
Noncurrent liabilities	(64,757)	(32,432)	(13,237)	(13,703)
Total	\$ (64,757)	\$ (32,432)	\$ (14,337)	\$ (15,303)
Amounts recognized in accumulated other comprehensive loss consist of:				
Unrecognized net actuarial loss	\$ 148,832	\$ 122,464	\$ 8,108	\$ 7,776
Unrecognized prior service cost (credit)	4	8		
Total	\$ 148,836	\$ 122,472	\$ 8,108	\$ 7,776

In 2012, for our defined benefit pension plans, we expect to recognize amortization of actuarial loss from accumulated other comprehensive loss into net periodic benefit costs of \$3.7 million (including \$0.2 million for the SERP). Information for pension plans with an accumulated benefit obligation in excess of plan assets was as follows:

(in thousands)	As of December 31,			
	Defined Benefit Plans		SERP	
	2011	2010	2011	2010
Accumulated benefit obligation	\$ 497,259	\$ 442,394	\$ 13,796	\$ 15,202
Projected benefit obligation	499,843	445,376	14,337	15,303
Fair value of plan assets	435,086	412,944		

Information for pension plans with a projected benefit obligation in excess of plan assets was as follows:

(in thousands)	As of December 31,			
	Defined Benefit Plans		SERP	
	2011	2010	2011	2010
Projected benefit obligation	\$ 499,843	\$ 445,376	\$ 14,337	\$ 15,303
Fair value of plan assets	435,086	412,944		

F-43

---

**Table of Contents**

Assumptions used to determine the defined benefit plans benefit obligations were as follows:

	2011	2010	2009
Weighted average discount rate	5.29%	5.85%	5.97%
Increase in compensation levels	3.3%	1-3% for 2011 and 3.3% thereafter	0% for 2010 and 3.3% thereafter

We expect to contribute \$1.1 million in 2012 to fund SERP benefits. We have met the minimum funding requirements for our qualified defined benefit pension plans and expect to make \$1.3 million in contributions in 2012. Estimated future benefit payments expected to be paid for the next ten years are \$21.3 million in 2012, \$22.0 million in 2013, \$23.0 million in 2014, \$24.2 million in 2015, \$25.0 million in 2016 and a total of \$148 million for the five years ending 2021.

**Plan Assets and Investment Strategy**

Our long-term investment strategy for pension assets is to earn a rate of return over time that minimizes future contributions to the plan while reducing the volatility of pension assets relative to pension liabilities. The strategy reflects the fact that we have frozen the accrual of service credits under defined benefit plans covering the majority of employees. We evaluate our asset allocation target ranges for equity, fixed income and other investments annually. We monitor actual asset allocations monthly and adjust as necessary. We control risk through diversification among multiple asset classes, managers and styles. Risk is further monitored at the manager and asset class level by evaluating performance against appropriate benchmarks.

Information related to our pension plan asset allocations by asset category were as follows:

	Target allocation 2012	Percentage of plan assets as of December 31,	
		2011	2010
US equity securities	10%	13%	13%
Non-US equity securities	15	13	15
Fixed-income securities	70	70	69
Other	5	4	3
Total	100%	100%	100%

U.S. equity securities include common stocks of large, medium, and small capitalization companies, which are predominantly U.S. based. Non-U.S. equity securities include companies domiciled outside the U.S. and American depository receipts. Fixed-income securities include securities issued or guaranteed by the U.S. government, mortgage backed securities and corporate debt obligations. Other investments include real estate funds.

The company transitioned the defined benefit plan assets from a more traditional 65/35% equity/fixed income allocation to a liability-driven investing (LDI) approach beginning in 2009. The rationale for this change is to better align the returns and duration of plan assets with the duration and behavior of plan liabilities. This approach will ultimately reduce volatility in the funded status of the plan. Volatility in the funded status is caused by differences in the discount rate used to value plan liabilities and returns on plan assets. We intend to institute this change gradually based upon the funding level of plan assets relative to ERISA's Funding Target (Funding Target Attainment Percentage). At the end of the process, approximately 75% of plan assets will be invested in long duration fixed income products and 25% in return-seeking assets.

**Table of Contents**

The following table presents our plan assets using the fair value hierarchy as of December 31, 2011 and 2010:

(in thousands)	Total	December 31, 2011		Level 3
		Level 1	Level 2	
Equity securities				
Common/collective trust funds	\$ 103,488	\$	\$ 103,488	\$
Other	11,468	11,468		
Fixed income				
Common/collective trust funds	295,229		295,229	
Other	7,707	7,707		
Real estate fund	15,818			15,818
Cash equivalents	1,376	1,376		
Fair value of plan assets	\$ 435,086	\$ 20,551	\$ 398,717	\$ 15,818

  

(in thousands)	Total	December 31, 2010		Level 3
		Level 1	Level 2	
Equity securities				
Common/collective trust funds	\$ 106,819	\$	\$ 106,819	\$
Other	12,904	12,904		
Fixed income				
Common/collective trust funds	275,439		275,439	
Other	7,551	7,551		
Hedge fund	228			228
Real estate fund	8,724			8,724
Cash equivalents	1,279	1,279		
Fair value of plan assets	\$ 412,944	\$ 21,734	\$ 382,258	\$ 8,952

Equity securities-common/collective trust funds and fixed income-common/collective trust funds are comprised of shares or units in commingled funds that are not publically traded. The underlying assets in these funds (equity securities and fixed income securities) are publically traded on exchanges and price quotes for the assets held by these funds are readily available. Real estate pertains to an investment in a real estate fund which invests in limited partnerships, limited liability corporations, real estate investment trusts, other funds and insurance company group annuity contracts. The valuations for these holdings are based on property appraisals using cash flow analysis and market transactions.

The following table presents a reconciliation of Level 3 assets held during 2011 and 2010:

(in thousands)	Hedge Fund	Real Estate Fund	Total
As of December 31, 2009	\$ 2,024	\$ 8,315	\$ 10,339



Edgar Filing: SCRIPPS E W CO /DE - Form 10-K

Realized gains/(losses)	(562)		(562)
Unrealized gains/(losses)	(459)	409	(50)
Purchases	191	247	438
Sales	(966)	(247)	(1,213)
As of December 31, 2010	228	8,724	8,952
Realized gains/(losses)	(1,801)		(1,801)
Unrealized gains/(losses)	1,797	1,764	3,561
Purchases		5,330	5,330
Sales	(224)		(224)
As of December 31, 2011	\$	\$ 15,818	\$ 15,818

F-45

---

**Table of Contents****Multi-employer plans**

We participate in four multi-employer pension plans that cover certain employees that are members of union or trade association that have a collective-bargaining agreement with us. We represent less than 5% of the total contributions made to the four plans and deem only two of the four plans we participate in to be significant. The following table summarizes the two plans we deem significant:

Pension Fund	EIN/Pension Plan Number	Pension FIP/RP Protection Status		Contributions of the Company			Surcharge	Expiration Date of Collective-Bargaining Agreement
		Act Zone Status	Pending /	2011	2010	2009		
GCIU	91-6024903	Red	Implemented	\$108,262	\$ 104,510	\$ 117,213	Yes	3/20/2012
CWA/ITU	13-6212879	Red	Implemented	\$134,441	\$ 137,637	\$ 153,055	N/A	1/21/2012

Certain collective bargaining agreements have expired and are on a month-to-month basis, however we are in negotiations with the unions and expect to reach agreements in 2012.

The CWA/ITU Negotiated Pension Plan has a withdrawal liability of approximately \$4 million. Contribution rates are scheduled to remain consistent with current rates for the foreseeable future. A rehabilitation plan was adopted in 2010 related to pension vesting and early retirement, however, mandatory increase in contributions or surcharges were not implemented.

The GCIU-Employer Retirement Fund has a withdrawal liability of approximately \$9 million. A rehabilitation plan was adopted in 2009, which will increase employer contributions beginning in 2012.

**16. Segment Information**

We determine our business segments based upon our management and internal reporting structure. Our reportable segments are strategic businesses that offer different products and services.

Television includes ten ABC affiliates, three NBC affiliates, one independent station and five Azteca affiliates. Our television stations reach approximately 13% of the nation's television households. Television stations earn revenue primarily from the sale of advertising time to local and national advertisers.

Our newspaper business segment includes daily and community newspapers in 13 markets in the U.S. Newspapers earn revenue primarily from the sale of advertising space to local and national advertisers and from the sale of newspapers to readers.

Syndication and other primarily include syndication of news features and comics and other features for the newspaper industry.

We allocate a portion of certain corporate costs and expenses, including information technology, pensions and other employee benefits, and other shared services, to our business segments. The allocations are generally amounts agreed upon by management, which may differ from an arms-length amount. Corporate assets are primarily cash, cash equivalents and other short-term investments, property and equipment primarily used for corporate purposes, and deferred income taxes.

Our chief operating decision maker evaluates the operating performance of our business segments and makes decisions about the allocation of resources to our business segments using a measure called segment profit. Segment profit excludes interest, income taxes, depreciation and amortization, divested operating units, restructuring activities, investment results and certain other items that are included in net income (loss) determined in accordance with accounting principles generally accepted in the United States of America.



Edgar Filing: SCRIPPS E W CO /DE - Form 10-K

JOA and newspaper partnerships			26
Syndication and other	362	207	250
Corporate and shared services	273	526	485
Total additions to property, plant and equipment	\$ 12,643	\$ 17,244	\$ 41,859

(in thousands)	As of December 31,		
	2011	2010	2009
Assets:			
Television	\$ 432,584	\$ 213,776	\$ 210,949
Newspapers	296,414	321,518	350,865
JOA and newspaper partnerships		4,822	4,447
Syndication and other	1,783	7,789	6,510
Investments	16,776	10,295	10,330
Corporate and shared services	222,971	269,342	172,474
Total assets of continuing operations	970,528	827,542	755,575
Discontinued operations			30,773
Total assets	\$ 970,528	\$ 827,542	\$ 786,348

No single customer provides more than 10% of our revenue.

F-47

---

**Table of Contents****17. Spin-off of Scripps Networks Interactive, Inc.**

On July 1, 2008, we distributed all of the shares of Scripps Networks Interactive, Inc. ( SNI ) to shareholders of record as of the close of business on June 16, 2008. SNI owned and operated our national lifestyle cable television networks and interactive media businesses.

SNI reimbursed us \$6.7 million in 2010 and \$16 million in 2009 for its share of estimated taxes prior to the spin-off under the Tax Allocation Agreement.

SNI paid \$3.7 million in 2010 to settle audits of certain combined state and local tax returns for periods prior to the Spin-off. We reimbursed SNI \$0.8 million for our share of the audit settlements.

During 2010, we filed a carryback claim for \$9.3 million of capital losses incurred by SNI subsequent to the spin-off. Under the terms of the Tax Allocation Agreement, these capital losses were carried back to our consolidated federal income tax returns for periods prior to the spin-off. We paid SNI for the loss carryback when the refund claim was received from the Internal Revenue Service.

During 2010 and 2009, the Company made adjustments of \$7.9 million and \$0.6 million, respectively, to the net assets distributed. The adjustment primarily related to the allocation and settlement of tax accounts and employee benefit plans.

At December 31, 2011, and December 31, 2010, we owed SNI \$0.4 million and \$7.5 million, respectively for its share of tax refund claims for prior years. In 2011, we paid SNI \$7.1 million, its share of the tax refund claims we received from the tax authorities.

**18. Commitments and Contingencies**

We are involved in litigation arising in the ordinary course of business, none of which is expected to result in material loss.

Minimum payments on noncancelable leases at December 31, 2011, were: 2012, \$4.3 million; 2013, \$3.5 million; 2014, \$2.8 million; 2015, \$1.8 million; 2016, \$1.7 million; and later years, \$1.9 million. We expect our operating leases will be replaced with leases for similar facilities upon their expiration. Rental expense for cancelable and noncancelable leases from continuing operations was \$7.8 million in 2011, \$8.5 million in 2010 and \$10.2 million in 2009. Rental expense for cancelable and noncancelable leases from discontinued operations was \$1.1 million in 2010 and \$2.5 million in 2009.

In the ordinary course of business, we enter into long-term contracts to obtain talent or other services. Liabilities for such commitments are recorded when the related services are rendered. Minimum payments on such contractual commitments at December 31, 2011, were: 2012, \$33.6 million; 2013, \$20.3 million; 2014, \$9.8 million; 2015, \$2.1 million; 2016, \$0.6 million; and later years, \$0.2 million. We expect these contracts will be replaced with similar contracts upon their expiration.

**19. Capital Stock and Share Based Compensation Plans**

**Capital Stock** We have two classes of common shares, Common Voting Shares and Class A Common shares. The Class A Common shares are only entitled to vote on the election of the greater of three or one-third of the directors and other matter as required by Ohio law.

**Share Repurchase Plan** Our board of directors authorized the repurchase up to \$75 million of our Class A Common shares in 2010. In 2011, we repurchased a total of \$51 million of shares at prices ranging from \$6.55 to \$9.70 per share. An additional \$24 million of shares may be repurchased pursuant to the authorization. We did not repurchase any shares under this program in 2010. The shares may be repurchased from time to time at management's discretion, either in the open market, through pre-arranged trading plans or in privately negotiated block transactions. The authorization expires December 31, 2012.

**Incentive Plans** On May 13, 2010, we adopted The E.W. Scripps Company 2010 Long-Term Incentive Plan (the Plan ). The Plan replaces The E.W. Scripps 1997 Long-Term Incentive Plan, as amended (the 1997 Plan ). The Plan permits the granting of Nonqualified Stock Options, Incentive Stock Options, Stock Appreciation Rights, Restricted Stock, Restricted Stock Units and Other Stock-Based Awards. Any shares previously granted under the 1997 Plan that are subsequently forfeited, terminated, settled in cash or used to satisfy tax withholding obligations become available for issuance under the 2010 Plan. The Plan terminates on February 15, 2020.

We satisfy stock option exercises and vested stock awards with newly issued shares. As of December 31, 2011, 4.9 million shares were available for future stock compensation grants.

**Stock Options** Stock options grant the recipient the right to purchase Class A Common shares at not less than 100% of the fair market value on the date the option is granted. Stock options granted to employees generally vest over a three-year period, conditioned upon the individual's continued employment through that period. Awards vest immediately upon the retirement, death or disability of the employee or upon a change in control of Scripps or in the business in which the individual is employed. Unvested awards are forfeited if employment is terminated for other reasons. Options granted to employees prior to 2005 generally expire ten years after grant, while options granted in 2005 and later generally have eight-year terms. Stock options granted to non-employee directors generally vest over a one-year period and have a ten-year term.

**Table of Contents**

The following table summarizes information about stock option transactions:

	Number of Shares	Weighted- Average Exercise Price	Range of Exercise Prices
Outstanding at December 31, 2008	12,648,278	\$ 9.20	\$ 5-11
Exercised in 2009	(554,028)	5.63	6-8
Forfeited in 2009	(377,269)	8.43	5-11
Outstanding at December 31, 2009	11,716,981	9.39	\$ 5-11
Options exercisable at December 31, 2009	9,126,716	\$ 9.36	\$ 5-11
Outstanding at December 31, 2009	11,716,981	\$ 9.39	\$ 5-11
Exercised in 2010	(1,103,197)	7.64	5-10
Forfeited in 2010	(111,701)	9.75	5-11
Outstanding at December 31, 2010	10,502,083	9.57	\$ 6-11
Options exercisable at December 31, 2010	9,765,510	\$ 9.61	\$ 6-11
Outstanding at December 31, 2010	10,502,083	\$ 9.57	\$ 6-11
Exercised in 2011	(311,933)	8.01	6-10
Forfeited in 2011	(95,528)	9.53	7-11
Outstanding at December 31, 2011	10,094,622	9.62	\$ 7-11
Options exercisable at December 31, 2011	10,094,622	\$ 9.62	\$ 7-11

The following table presents additional information about exercises of stock options:

(in thousands)	For the years ended December 31,		
	2011	2010	2009
Cash received upon exercise	\$ 2,514	\$ 8,394	\$ 3,114
Intrinsic value (market value on date of exercise less exercise price)	446	1,935	872
Tax benefits realized	167	726	327

Information about options outstanding and options exercisable by year of grant is as follows:

(dollars in millions, except per share amounts)

Average	Options Outstanding and Exercisable	
	Weighted	Aggregate

Year of Grant	Range of Exercise Prices	Remaining Term (in years)	Options on Shares Outstanding	Average Exercise Price	Intrinsic Value (in millions)
2002 expire in 2012	8	0.19	330,987	8.06	
2003 expire in 2013	8-10	1.19	670,518	8.55	
2004 expire in 2014	10-11	2.20	925,653	10.49	
2005 expire in 2013	10-11	1.16	820,213	9.99	
2006 expire in 2014	10-11	2.19	1,790,433	10.31	
2007 expire in 2015	9-10	3.15	2,108,678	10.37	
2008 expire in 2016	7-10	4.22	3,448,140	8.84	0.5
Total	\$ 7-11	2.87	10,094,622	\$ 9.62	\$ 0.5

**Restricted Stock and Restricted Stock Units** Awards of Class A Common shares ( restricted stock ) and Restricted Stock Units ( RSU ) generally require no payment by the employee. RSUs are converted into an equal number of Class A Common shares when vested. These awards generally vest over a three or four year period, conditioned upon the individual s continued employment through that period. Awards vest immediately upon the retirement, death or disability of the employee or upon a change in control of Scripps or in the business in which the individual is employed. Unvested awards may be forfeited if employment is terminated for other reasons. Awards are nontransferable during the vesting period, but the awards are entitled to all the rights of an outstanding share. There are no post-vesting restrictions on awards granted to employees and non-employee directors.



**Table of Contents**

Long-term incentive compensation includes performance share awards. Performance share awards represent the right to receive an award of restricted shares if certain performance measures are met. Each award specifies a target number of shares to be issued and the specific performance criteria that must be met. The number of shares that an employee receives may be less or more than the target number of shares depending on the extent to which the specified performance measures are met or exceeded.

Information and activity for our restricted stock and RSUs is presented below:

	Number of Shares	Grant Date Fair Value Weighted Average	Range of Prices
Unvested shares at December 31, 2008	247,778	\$ 31.31	\$ 7-147
Shares and units awarded in 2009	9,493,347	0.90	1-7
Shares and units vested in 2009	(299,210)	13.63	1-147
Shares and units forfeited in 2009	(125,751)	0.91	1-133
Unvested shares at December 31, 2009	9,316,164	\$ 1.28	\$ 1-146
Shares and units awarded in 2010	891,047	9.47	7-11
Shares and units vested in 2010	(3,925,842)	1.71	1-146
Shares and units forfeited in 2010	(96,743)	1.46	1 - 9
Unvested shares and units at December 31, 2010	6,184,626	\$ 2.19	\$ 1-141
Shares and units awarded in 2011	784,750	9.32	7-10
Shares and units vested in 2011	(2,923,637)	2.32	1-141
Shares and units forfeited in 2011	(63,207)	2.38	1 - 9
Unvested shares and units at December 31, 2011	3,982,532	\$ 3.53	\$ 1-11

We recognize the fair value of the awards as the employee's rights to the awards vest. In the first quarter of 2012, approximately 2.4 million of the RSUs will vest and the holders will receive approximately 1.5 million shares, net of tax withholdings. Employees are not restricted from selling shares received upon the vesting of their RSUs. The following table presents additional information about restricted stock and restricted stock unit vesting:

(in thousands)	For the years ended December 31,		
	2011	2010	2009
Fair value of shares and units vested	\$ 27,933	\$ 36,670	\$ 739
Tax benefits realized on shares and units vested	10,475	13,753	277

**Stock Compensation Costs**

(in thousands, except per share data)	For the years ended December 31,		
	2011	2010	2009
Share-based compensation:			
Stock options	\$ 262	\$ 1,767	\$ 3,886
Restricted stock and RSUs	8,120	9,150	5,062

Total stock compensation	8,382	10,917	8,948
Included in discontinued operations			(31)
Included in continuing operations	\$ 8,382	\$ 10,917	\$ 8,917
Share-based compensation, net of tax	\$ 5,239	\$ 6,823	\$ 5,573

As of December 31, 2011, \$6.2 million of total unrecognized compensation cost related to restricted stock, RSUs and performance shares is expected to be recognized over a weighted-average period of 1.6 years.

F-50

---

**Table of Contents****20. Summarized Quarterly Financial Information (Unaudited)**

Summarized financial information is as follows:

(in thousands, except per share data) 2011	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Total
Operating revenues	\$ 180,358	\$ 183,034	\$ 167,871	\$ 197,397	\$ 728,660
Costs and expenses	(180,400)	(175,019)	(167,238)	(180,431)	(703,088)
Depreciation and amortization of intangibles	(10,420)	(10,029)	(10,052)	(9,568)	(40,069)
Impairment of goodwill, indefinite and long-lived assets			(9,000)		(9,000)
Gains (losses), net on disposal of property, plant and equipment	(37)	(205)	476	(110)	124
Interest expense	(393)	(412)	(362)	(473)	(1,640)
Miscellaneous, net	(689)	(43)	110	(53)	(675)
Benefit (provision) for income taxes	2,686	462	7,473	(620)	10,001
Net income (loss)	(8,895)	(2,212)	(10,722)	6,142	(15,687)
Net income (loss) attributable to noncontrolling interests				(150)	(150)
Net income (loss) attributable to the shareholders of The E.W. Scripps Company	\$ (8,895)	\$ (2,212)	\$ (10,722)	\$ 6,292	\$ (15,537)
Net income (loss) per basic share of common stock attributable to the shareholders of The E.W. Scripps Company:	\$ (.15)	\$ (.04)	\$ (.19)	\$ .11	\$ (.27)
Net income (loss) per diluted share of common stock attributable to the shareholders of The E.W. Scripps Company:	\$ (.15)	\$ (.04)	\$ (.19)	\$ .11	\$ (.27)
Weighted average shares outstanding:					
Basic	58,689	58,707	56,834	54,683	57,217
Diluted	58,689	58,707	56,834	54,683	57,217
Cash dividends per share of common stock	\$ .00	\$ .00	\$ .00	\$ .00	\$ .00
2010	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Total
Operating revenues	\$ 184,280	\$ 188,785	\$ 183,587	\$ 220,238	\$ 776,890

Edgar Filing: SCRIPPS E W CO /DE - Form 10-K

Costs and expenses	(173,157)	(173,974)	(171,670)	(180,399)	(699,200)
Depreciation and amortization of intangibles	(11,619)	(11,577)	(10,724)	(10,974)	(44,894)
Gains (losses), net on disposal of property, plant and equipment	(713)	(22)	(525)	42	(1,218)
Interest expense	(848)	(845)	(741)	(1,232)	(3,666)
Miscellaneous, net	(387)	1,298	39	848	1,798
Benefit (provision) for income taxes	379	(1,817)	5,459	(4,861)	(840)
Income (loss) from continuing operations	(2,065)	1,848	5,425	23,662	28,870
Income from discontinued operations, net of tax	1,185	97,659	820	1,872	101,536
Net income (loss)	(880)	99,507	6,245	25,534	130,406
Net income (loss) attributable to noncontrolling interests				(103)	(103)
Net income (loss) attributable to the shareholders of The E.W. Scripps Company	\$ (880)	\$ 99,507	\$ 6,245	\$ 25,637	\$ 130,509
Net income (loss) per basic share of common stock attributable to the shareholders of The E.W. Scripps Company:					
Income (loss) from continuing operations	\$ (.04)	\$ .03	\$ .08	\$ .37	\$ .45
Income from discontinued operations	.02	1.53	.01	.03	1.59
Net income (loss) per basic share of common stock:	\$ (.02)	\$ 1.56	\$ .10	\$ .40	\$ 2.04
Net income (loss) per diluted share of common stock attributable to the shareholders of The E.W. Scripps Company:					
Income (loss) from continuing operations	\$ (.04)	\$ .03	\$ .08	\$ .37	\$ .45
Income from discontinued operations	.02	1.52	.01	.03	1.58
Net income (loss) per diluted share of common stock:	\$ (.02)	\$ 1.55	\$ .10	\$ .40	\$ 2.03
Weighted average shares outstanding:					
Basic	55,076	57,001	57,435	57,882	56,857
Diluted	55,076	57,213	57,502	58,057	56,998

Cash dividends per share of common stock	\$	.00	\$	.00	\$	.00	\$	.00	\$	.00
---	----	-----	----	-----	----	-----	----	-----	----	-----

The sum of the quarterly net income per share amounts may not equal the reported annual amount because each is computed independently based upon the weighted-average number of shares outstanding for the period.

F-51

---

**Table of Contents**

**The E. W. Scripps Company  
Index to Consolidated Financial Statement Schedules**

Valuation and Qualifying Accounts

S-2

S-1

---

**Table of Contents**

Schedule

Valuation and Qualifying Accounts

Valuation and Qualifying Accounts

for the Years Ended December 31, 2011, 2010 and  
2009

Schedule II

**Column A**

(in thousands)

	<b>Column B</b>	<b>Column C</b>	<b>Column D</b>	<b>Column E</b>	<b>Column F</b>
	Balance	Additions	Deductions	Increase	Balance
	Beginning	Charged to	Amounts	(Decrease)	End of
	of Period	Revenues,	Charged	Recorded	Period
		Costs,	Off-Net	Acquisitions	
		Expenses		(Divestitures)	
Classification					
Allowance for Doubtful					
Accounts Receivable Year					
Ended December 31:					
2011	\$ 2,789	\$ 1,749	\$ 2,653		\$ 1,885
2010	4,246	181	1,341	(297)	2,789
2009	7,620	3,889	7,165	(98)	4,246

S-2

**Table of Contents****The E. W. Scripps Company**

Exhibit Number	Exhibit Description	Form	File Number	Exhibit	Report Date
2.01	Separation and Distribution Agreement by and between The E.W. Scripps Company and Scripps Networks Interactive, Inc. dated as of June 12, 2008	8-K	000-16914	2.01	6/12/2008
2.1	Interest Purchase Agreement By and Among Iconix Brang Group, Inc., United Feature Syndicate, Inc. and The E.W. Scripps Company	8-K	000-16914	2.1	6/3/2010
2.01	Stock Purchase Agreement between The McGraw-Hill Companies, Inc. and Scripps Media, Inc. dated October 3, 2011	8-K	000-16914	99.1	12/30/2011
3.01	Amended Articles of Incorporation	8-K	000-16914	3(i)	2/17/2009
3.02	Amended and Restated Code of Regulations	8-K	000-16914	3.02	5/10/2007
4.01	Class A Common Share Certificate	10-K	000-16914	4	12/31/1990
10.01	Transition Services Agreement by and between The E.W. Scripps Company and Scripps Networks Interactive, Inc. dated as of July 1, 2008	8-K	000-16914	10.01	6/30/2008
10.02	Employee Matters Agreement by and between The E.W. Scripps Company and Scripps Networks Interactive, Inc. dated as of July 1, 2008	8-K	000-16914	10.02	6/30/2008
10.03	Tax Allocation Agreement by and between The E.W. Scripps Company and Scripps Networks Interactive, Inc. dated as of July 1, 2008	8-K	000-16914	10.03	6/30/2008
10.04	Amended and Restated Revolving Credit Agreement Dated August 5, 2009	10-Q	000-16914	10.04	6/30/2009
10.05	First Amendment dated October 20, 2010 to the Amended and Restated Revolving Credit Agreement	8-K	000-16914	99.11	10/20/2010
10.06	Revolving Credit and Term Loan Agreement dated as of December 9, 2011	8-K	000-16914	99.1	12/9/2011
10.07	The E.W. Scripps Company 2010 Long-Term Incentive Plan	8-K	000-16914	99.08	5/13/2010
10.08	Amended and Restated 1997 Long-Term Incentive Plan	8-K	000-16914	10.01	5/8/2008



Edgar Filing: SCRIPPS E W CO /DE - Form 10-K

10.09	Form of Executive Officer Nonqualified Stock Option Agreement	8-K	000-16914	10.03A	2/9/2005
10.10	Form of Independent Director Nonqualified Stock Option Agreement	8-K	000-16914	10.03B	2/9/2005
10.11	Form of Performance-Based Restricted Share Agreement	8-K	000-16914	10.03C	2/9/2005
10.12	Form of Restricted Share Agreement (Nonperformance Based)	8-K	000-16914	10.02C	2/28/2006
10.12	Performance-Based Restricted Share Agreement between The E.W. Scripps Company and Mark G. Contreras	8-K	000-16914	10.03D	2/9/2006
10.13	Executive Bonus Plan, as amended April 14, 2005	8-K	000-16914	10.04	2/9/2006
10.14	The E.W. Scripps Company Executive Severance Plan	8-K	000-16914	10.04	5/19/2009
10.15	The E.W. Scripps Company Employee Stock Purchase Plan	8-K	000-16914	5.02	6/12/2008
10.55	Board Representation Agreement, dated March 14, 1986, between The Edward W. Scripps Trust and John P. Scripps	S-1	33-21714	10.44	3/14/1986
10.56	Shareholder Agreement, dated March 14, 1986, between the Company and the Shareholders of John P. Scripps Newspapers	S-1	33-21714	10.45	3/14/1986
10.57	Scripps Family Agreement dated October 15, 1992	8-K	000-16914	1	10/15/1992
10.57A	Amendments to the Scripps Family Agreement	8-K	000-16914	10.57A	5/8/2008
10.59	Non-Employee Directors Stock Option Plan	S-8	333-27623	4A	
10.61	1997 Deferred Compensation and Stock Plan for Directors, as amended	8-K	000-16914	10.61	5/8/2008
10.74	Amended and Restated Scripps Supplemental Executive Retirement Plan	8-K	000-16914	10.74	5/19/2009
10.66	Employment Agreement between the Company and Richard A. Boehne	8-K	000-16914	10.66	2/15/2011
10.75	Scripps Senior Executive Change in Control Plan	10-Q	000-16914	10.65	5/19/2009
10.76	Scripps Executive Deferred Compensation Plan, as amended	8-K	000-16914	10.76	5/19/2009

Edgar Filing: SCRIPPS E W CO /DE - Form 10-K

10.77	Short-Term Incentive Plan	8-K	000-16914	99.01	2/17/2009
10.78	Independent Director Restricted Stock Unit Agreement	8-K	000-16914	99.02	2/17/2009
10.79	Employee Restricted Stock Unit Agreement	8-K	000-16914	10.79	3/5/2009
14	Code of Ethics for CEO and Senior Financial Officers	10-K	000-16914	14	12/31/2004
21	Subsidiaries of the Company				
23	Consent of Independent Registered Public Accounting Firm				
31(a)	Section 302 Certifications				
31(b)	Section 302 Certifications				
32(a)	Section 906 Certifications				
32(b)	Section 906 Certifications				

S-3