

O A O TATNEFT  
Form 20-F  
November 13, 2006

As filed with the Securities and Exchange Commission on November 10, 2006

---

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 20-F

REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE  
ACT OF 1934

OR

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934

For the fiscal year ended December 31, 2005

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

OR

SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934

Date of event requiring this shell company report

For the transition period from N/A to N/A

Commission file number 1-14804

OAO TATNEFT

(also known as JSC TATNEFT, AO TATNEFT and TATNEFT)

(Exact name of Registrant as specified in its charter)

TATNEFT

(Translation of Registrant's name into English)

Republic of Tatarstan  
Russian Federation  
(Jurisdiction of incorporation or organization)

75 Lenin Street  
Almetyevsk  
Tatarstan 423450  
Russian Federation  
(Address of principal executive offices)

Securities registered or to be registered pursuant to Section 12(b) of the Act: None

Securities registered or to be registered pursuant to Section 12(g) of the Act:

Ordinary Shares, nominal value 1 Russian ruble per share

Global Depository Shares (“GDSs”) each representing 20 Ordinary Shares

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act: None

Indicate the number of outstanding shares of each of the issuer’s classes of capital or common stock as of the close of the period covered by the annual report.

Ordinary Shares, nominal value 1 Russian ruble per share <sup>(1)</sup>	2,178,690,700
Preferred Shares, nominal value 1 Russian ruble per share	147,508,500

<sup>(1)</sup>Including 178,440,892 Ordinary Shares held in treasury as of December 31, 2005. Under Russian law, shares held by subsidiaries may vote and receive dividends.

Indicate by check mark if the Registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act:

Yes No

If this report is an annual or transition report, indicate by checkmark if the Registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934:

Yes No

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days:

Yes No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of “accelerated filer and large accelerated filer” in Rule 12b-2 of the Exchange Act (Check one):

Large Accelerated Filer                      Accelerated filer                      Non-accelerated filer

Indicate by check mark which financial statement item the Registrant has elected to follow:

Item 17              Item 18

If this is an annual report, indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act):

Yes No

## TABLE OF CONTENTS

	Page
<u>EXPLANATORY NOTE</u>	1
<u>INTRODUCTION</u>	1
<u>FORWARD-LOOKING STATEMENTS</u>	2
<u>PART I</u>	4
<u>ITEM 1—IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISORS</u>	4
<u>ITEM 2—OFFER STATISTICS AND EXPECTED TIMETABLE</u>	5
<u>ITEM 3—KEY INFORMATION</u>	6
<u>SELECTED FINANCIAL DATA</u>	6
<u>EXCHANGE RATES</u>	10
<u>CAPITALIZATION AND INDEBTEDNESS</u>	10
<u>REASONS FOR THE OFFER AND USE OF PROCEEDS</u>	10
<u>RISK FACTORS</u>	11
<u>ITEM 4—INFORMATION ON THE COMPANY</u>	39
<u>OVERVIEW OF THE RUSSIAN OIL INDUSTRY</u>	39
<u>BUSINESS OVERVIEW</u>	51
<u>HISTORY AND DEVELOPMENT</u>	52
<u>ORGANIZATIONAL STRUCTURE</u>	58
<u>STRATEGY</u>	63
<u>EXPLORATION AND PRODUCTION</u>	65
<u>TRANSPORTATION</u>	74
<u>REFINING AND MARKETING</u>	75
<u>PETROCHEMICALS</u>	79
<u>COMPETITION</u>	80
<u>ENVIRONMENTAL MATTERS</u>	81
<u>CORPORATE REORGANIZATION</u>	82
<u>RELATIONSHIP WITH TATARSTAN</u>	84
<u>PROPERTY, PLANT AND EQUIPMENT</u>	86
<u>ITEM 4A—UNRESOLVED STAFF COMMENTS</u>	87
<u>ITEM 5—OPERATING AND FINANCIAL REVIEW AND PROSPECTS</u>	88
<u>OVERVIEW</u>	88
<u>RESULTS OF OPERATIONS</u>	93
<u>LIQUIDITY AND CAPITAL RESOURCES</u>	106
<u>CONTRACTUAL OBLIGATIONS</u>	111
<u>OFF-BALANCE SHEET ARRANGEMENTS</u>	111

<u>CRITICAL ACCOUNTING POLICIES AND ESTIMATES</u>	111
<u>RESEARCH AND DEVELOPMENT</u>	117
<u>LICENSES</u>	118
<u>TRENDS INFORMATION</u>	120
<u>ITEM 6—DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES</u>	121
<u>DIRECTORS AND SENIOR MANAGEMENT</u>	121
<u>COMPENSATION</u>	127
<u>BOARD PRACTICES</u>	128
<u>EMPLOYEES</u>	134
<u>SHARE OWNERSHIP</u>	135

i

---

	Page
<u>ITEM 7—MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS</u>	137
<u>MAJOR SHAREHOLDERS</u>	137
<u>RELATED PARTY TRANSACTIONS</u>	139
<u>INTERESTS OF EXPERTS AND COUNSEL</u>	140
<u>ITEM 8—FINANCIAL INFORMATION</u>	141
<u>CONSOLIDATED STATEMENTS AND OTHER FINANCIAL INFORMATION</u>	141
<u>EXPORT SALES</u>	141
<u>LEGAL AND ARBITRATION PROCEEDINGS</u>	141
<u>DIVIDENDS AND DIVIDEND POLICY</u>	141
<u>SIGNIFICANT CHANGES</u>	142
<u>ITEM 9—THE OFFER AND LISTING</u>	143
<u>MARKETS</u>	143
<u>ITEM 10—ADDITIONAL INFORMATION</u>	149
<u>MEMORANDUM AND ARTICLES OF ASSOCIATION</u>	149
<u>MATERIAL CONTRACTS</u>	153
<u>EXCHANGE CONTROLS</u>	153
<u>TAXATION</u>	154
<u>DOCUMENTS ON DISPLAY</u>	161
<u>ITEM 11—QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK</u>	162
<u>ITEM 12—DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES</u>	165
<u>PART II</u>	166
<u>ITEM 13—DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES</u>	166
<u>ITEM 14—MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS</u>	167
<u>ITEM 15—CONTROLS AND PROCEDURES</u>	168
<u>ITEM 16A—AUDIT COMMITTEE FINANCIAL EXPERT</u>	170
<u>ITEM 16B—CODE OF ETHICS</u>	171
<u>ITEM 16C—PRINCIPAL ACCOUNTANT FEES AND SERVICES</u>	172
<u>PART III</u>	173
<u>ITEM 17—FINANCIAL STATEMENTS*</u>	173
<u>ITEM 18—FINANCIAL STATEMENTS</u>	174

<u>ITEM 19—EXHIBITS</u>	<u>175</u>
<u>INDEX TO CONSOLIDATED FINANCIAL STATEMENTS</u>	<u>F-1</u>
<u>APPENDIX A—TATNEFT’S BANKING OPERATIONS</u>	<u>A-1</u>

\*The registrant has responded to Item 18 in lieu of responding to Item 17.

ii

## Table of Contents

### EXPLANATORY NOTE

The filing of this annual report on Form 20-F has been delayed due to the late finalization of our U.S. Generally Accepted Accounting Principles (“U.S. GAAP”) financial statements for the year ended December 31, 2005.

Our annual report on Form 20-F for the year ended December 31, 2004 was filed with the U.S. Securities and Exchange Commission (the “SEC”) on June 26, 2006. The late filing of our annual report on Form 20-F for the year ended December 31, 2004 resulted from the late filing of our annual report on Form 20-F for the year ended December 31, 2003, which was filed with the SEC on July 14, 2005. The late filing of our annual report on Form 20-F for the year ended December 31, 2003 was caused by an investigation of certain transactions identified by our independent auditor, Ernst & Young LLC (“Ernst & Young”), in the course of the audit of our U.S. GAAP financial statements for the year ended December 31, 2003.

As Ernst & Young conducted the audit for the year ended December 31, 2003, they identified weaknesses in our control environment and certain transactions the nature and business purposes of which were not immediately apparent. Ernst & Young notified the Audit Committee of the Board of Directors (the “Audit Committee”) and advised them to retain independent counsel to conduct an investigation of these transactions. Our Audit Committee retained Kennedys, an English law firm (“Kennedys”), as its independent legal counsel to conduct the investigation. Based on the documentation, information and evidence obtained by it, Kennedys’ investigation, completed in April 2005, found no evidence of fraud but also found that our control environment (including our maintenance of books and records and internal controls) was inadequate under the applicable requirements of the Securities Exchange Act of 1934, as amended (the “Exchange Act”).

We have taken and continue to take certain remedial measures to deal with these inadequacies. See “Item 3—Key Information—Risk Factors—Risks Relating to the Company—Our independent registered public accounting firm reported material weaknesses in our internal controls and we may not be able to remedy these material weaknesses or prevent future weaknesses” and “Item 15—Controls and Procedures.”

### INTRODUCTION

This annual report on Form 20-F includes audited consolidated financial statements of OAO Tatneft (“Tatneft”) and its consolidated subsidiaries (together with Tatneft, the “Group”) as at December 31, 2005 and 2004, and for each of the years in the three-year period ended December 31, 2005. These financial statements have been prepared in accordance with U.S. GAAP.

On December 31, 2005, the official ruble/U.S. dollar exchange rate reported by the Central Bank of the Russian Federation (the “Central Bank”) was U.S.\$1.00 = RR28.78. On November 10, 2006 the official ruble/U.S. dollar exchange rate reported by the Central Bank was U.S.\$1.00 = RR26.70. The Federal Reserve Bank of New York does

not report a noon buying rate for rubles. In providing an exchange rate, we do not represent that ruble amounts have been, could have been or could be converted into U.S. dollars at that or any other exchange rate on that or any other date. See “Item 3—Key Information—Exchange Rates.”

Our records and financial statements for Russian purposes are prepared in accordance with the Regulations on Accounting and Reporting of the Russian Federation (“RAR”). RAR differ in significant respects from U.S. GAAP, and financial statements prepared in accordance with RAR are not included in this annual report.

Unless the context otherwise requires, in this annual report all references to the “Company” or “Tatneft” are to OAO Tatneft, and all references to “we,” “us” or “our” are to Tatneft and its consolidated subsidiaries and references to “you” or “your” are to holders of our GDSs.

Certain information presented in this annual report is presented on the basis of official public documents published by Russian federal, regional and local governments and federal agencies, and has been presented on the authority of such documents. In addition, certain information presented herein is based on other third-party published sources. We have not independently verified the accuracy of such information.

1

---

## Table of Contents

This annual report contains information concerning our oil reserves derived from the reports of Miller and Lents, Ltd., oil and gas consultants based in Houston, Texas (“Miller and Lents”), dated May 28, 2004 and March 20, 2006, incorporated by reference from our reports on Form 6-K furnished to the SEC on July 23, 2004 and March 28, 2006, respectively, and the report issued on September 26, 2006, filed as an exhibit to this annual report on Form 20-F (see “Exhibit 15.1—Report of Reserve Consultants, Miller and Lents, Ltd., dated September 26, 2006”) (the “Revised Reserves Report”) (collectively, the “Reserves Reports”). While the Reserves Reports have been prepared as set out in the definitions contained in SEC Regulation S-X, Rule 4-10(a), they are based on economic assumptions that may prove to be incorrect. For a detailed description of factors and assumptions affecting oil and natural gas reserves estimates, see “Item 3—Key Information—Risk Factors—Risks Relating to the Oil Industry—The crude oil and natural gas reserves data.” The Reserves Reports are only estimates and are inherently uncertain, and our actual production, revenues and expenditures with respect to our reserves may differ materially from these estimates.” Our oil reserves could be further revised, as the economic assumptions on which the Reserves Reports are based may prove to be incorrect. In addition, the Russian economy is more unstable and subject to more significant and sudden changes than the economies of many other countries and, therefore, economic assumptions in the Russian Federation are subject to a high degree of uncertainty. Readers should not place undue reliance on the forward-looking statements in the Reserves Reports, on the ability of the Reserves Reports to predict actual reserves or on comparisons of similar reports concerning companies established in countries with more mature economic systems. As indicated in the Revised Reserves Report, the reserves information is based on the reserves of approximately 120 developed and producing and six undeveloped oil fields covered by exploration, production or combined exploration and production licenses as of January 1, 2006. Reserves data as of January 1, 2006 present the same reserves and net cash flow as if the as of date used was December 31, 2005.

Like many other Russian and European oil companies, we use the metric ton as the standard unit of measurement for quantities of crude oil. For convenience, certain amounts of crude oil have been translated from tons to barrels. These translations were made at the rate of 7.123 barrels per ton of crude oil, reflecting the weighted average density of our crude oil reserves. However, the actual density of our crude oil reserves may vary by approximately 10% above and below this weighted average, such that actual barrel amounts may vary from this convenience translation. See “Item

4—Information on the Company—Exploration and Production.’’

Columns in tables may not add to the stated totals due to rounding.

FORWARD-LOOKING STATEMENTS

Certain statements in this annual report are not historical facts and are “forward-looking” (as such term is defined in the U.S. Private Securities Litigation Reform Act of 1995). We may from time to time make written or oral forward-looking statements in reports to shareholders and in other communications. This annual report contains forward-looking statements under the headings “Item 4—Information on the Company,” “Item 5—Operating and Financial Review and Prospects” and “Item 11—Quantitative and Qualitative Disclosures about Market Risk.” Examples of such forward-looking statements include, but are not limited to:

- projections of revenues, income (or loss), earnings (or loss) per share, dividends, capital structure or other financial items or ratios;
- statements of our plans, objectives or goals, including those related to products or services;
- statements of future economic performance; and
- statements of assumptions underlying such statements.

Words such as “believes,” “anticipates,” “expects,” “intends” and “plans” and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements.

2

---

Table of Contents

By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks exist that the predictions, forecasts, projections and other forward-looking statements will not be achieved. We caution readers that a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward-looking statements. These factors include:

- inflation, interest rate, and exchange rate fluctuations;
- the price of oil;
- the effect of, and changes in, Russian or Tatarstan government policy;
- the effect of terrorist attack or other geopolitical instability, either within Russia or elsewhere;
- the effects of competition in the geographic and business areas in which we conduct operations;
- the effects of changes in laws, regulations, taxation or accounting standards or practices;
- our ability to increase market share and control expenses;
- acquisitions or divestitures;
- technological changes; and
- our success at managing the risks of the aforementioned factors.

This list of important factors is not exhaustive; when relying on forward-looking statements to make decisions with respect to our GDSs, investors and others should carefully consider the foregoing factors and other uncertainties and events, especially in light of the difficult political, economic, social and legal environment in which we operate. Such forward-looking statements speak only at the date on which they are made, and we do not undertake any obligation to update or revise any of them, whether as a result of new information, future events or otherwise. We do not make any

representation, warranty or prediction that the results anticipated by such forward-looking statements will be achieved, and such forward-looking statements represent, in each case, only one of many possible scenarios and should not be viewed as the most likely or standard scenario.

3

---

Table of Contents

PART I

ITEM 1—IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISORS

This Item is not applicable.

4

---

Table of Contents

ITEM 2—OFFER STATISTICS AND EXPECTED TIMETABLE

This Item is not applicable.

5

---

Table of Contents

ITEM 3—KEY INFORMATION

SELECTED FINANCIAL DATA

The selected financial data set forth below is derived from the consolidated financial statements of Tatneft for each of the years in the five-year period ended December 31, 2005. The financial statements for the year ended December 31, 2005 and the financial statements for each of the years in the two-year period ended December 31, 2002 have been audited by PricewaterhouseCoopers, independent auditors. The financial statements for the years ended December 31, 2004 and 2003 have been audited by Ernst & Young, independent auditors. The selected financial data as at December 31, 2005 and 2004 and for each of the years in the three-year period ended December 31, 2005 should be read in conjunction with, and are qualified in their entirety by reference to, our consolidated financial statements and the notes thereto included elsewhere in this annual report. The information below should also be read in conjunction with “Item 5—Operating and Financial Review and Prospects.”



U.S. GAAP recognizes that the degree of inflation in a country's economy may become so great that conventional financial statements prepared in historical local currency lose much of their significance and general price-level financial statements become more meaningful. General price-level financial statements are financial statements that have been restated to account for inflation, and such financial statements are required by U.S. GAAP when a country's economy experiences "hyperinflation."

As measured by Russia's consumer price index, annual inflation in Russia was 10.9%, 11.7%, 12%, 15.1% and 18.8% in 2005, 2004, 2003, 2002 and 2001, respectively. Given Russia's past inflation history, Russia's economy was considered hyperinflationary for purposes of our consolidated financial statements for the year ended December 31, 2002 and prior periods, and such consolidated financial statements were prepared in accordance with Accounting Principles Board Statement ("APB") No. 3 "Financial Statements Restated for General Price-Level Changes" ("APB 3"). These figures were thus expressed in millions of constant rubles as of December 31, 2002 purchasing power. At a meeting of the American Institute of Certified Public Accounts ("AICPA") International Practices Task Force on November 25, 2002, the Task Force concluded that Russia would no longer be considered highly inflationary effective from January 1, 2003. See "Item 5—Operating and Financial Review and Prospects—Overview—Inflation and Foreign Currency Exchange Rate Fluctuations."

The monetary gain included in our consolidated statements of operations for periods prior to January 1, 2003 reflects gains attributable to the effect of Russian inflation on the monetary liabilities we owed during each period, net of the loss attributable to the effect of inflation on monetary assets held. Assets and liabilities are called "monetary" for purposes of general price level accounting if their amounts are fixed by contract or otherwise in terms of numbers of currency units regardless of changes in specific prices or in the general price level. Examples of monetary assets and liabilities include accounts receivable, accounts payable and cash.

6

---

## Table of Contents

	Year Ended December 31,				
	2005	2004	2003	2002	2001
	(in RR millions, except per share information)				
<b>CONSOLIDATED STATEMENT OF OPERATIONS DATA</b>					
Sales and other operating revenues <sup>(1)</sup>	300,358	206,782	155,818	146,328	156,861
Exploration and production <sup>(1)</sup>	204,011	124,076	93,155	84,394	91,528
Intersegment sales	204,011	124,076	93,155	84,394	91,528
Refining and marketing <sup>(1)</sup>	270,315	182,444	134,158	125,673	139,082
Domestic sales	73,317	47,790	34,891	36,279	51,342
Export sales (CIS)	50,339	20,436	9,806	11,540	7,702
Export sales (Non-CIS)	146,659	114,218	89,461	77,854	80,038
Petrochemicals <sup>(1)</sup>	16,977	13,614	11,816	10,242	5,444
Intersegment sales	829	294	233	322	1,311
Tire sales (Domestic)	11,538	9,510	7,764	7,046	2,517
Tire sales (CIS)	2,427	1,875	1,799	908	38
Tire sales (Non-CIS)	815	977	739	814	163
Refined products	1,368	958	1,281	1,152	1,415
Banking <sup>(2)</sup>	1,189	1,851	1,531	1,180	1,615
Net interest income intersegment	(144)	241	530	335	265
Net interest income	1,333	1,610	1,001	845	1,350

Edgar Filing: O A O TATNEFT - Form 20-F

Other sales	13,841	10,156	9,177	10,038	12,797
Elimination of income from equity investments reported separately in the consolidated statement of operations and comprehensive income	(1,279)	(748)	(101)	(148)	(501)
Elimination of intersegment sales	(204,696)	(124,611)	(93,918)	(85,051)	(93,104)
Total costs and other deductions	(258,545)	(169,818)	(141,474)	(128,549)	(132,830)
Operating	(44,649)	(34,227)	(31,799)	(36,389)	(31,297)
Purchased oil and refined products	(49,704)	(39,107)	(28,997)	(28,372)	(34,104)
Exploration	(1,029)	(861)	(812)	(463)	(839)
Transportation	(8,493)	(9,142)	(7,635)	(5,683)	(5,183)
Selling, general and administrative	(19,444)	(16,941)	(15,499)	(16,031)	(17,282)
Bad debt charges and credits, net	(422)	714	262	261	1,027
Depreciation, depletion and amortization	(11,013)	(9,237)	(8,850)	(7,541)	(6,139)
Loss on disposals of property, plant and equipment and impairment of investments	(6,894)	(726)	(2,325)	(851)	(2,502)
Taxes other than income taxes <sup>(3)</sup>	(116,381)	(59,587)	(43,378)	(31,988)	(33,373)
Maintenance of social infrastructure	(164)	(249)	(279)	(199)	(491)
Transfer of social assets	(352)	(455)	(2,162)	(1,293)	(593)
Other income (expenses)	764	(1,668)	313	1,525	567
Earnings from equity investments	1,279	748	101	148	501
Exchange gain (loss)	67	41	(225)	(1,042)	(851)
Monetary gain <sup>(3)</sup>	—	—	—	871	1,764
Interest income	1,057	746	303	804	1,517
Interest expense	(1,151)	(1,386)	(1,827)	(2,855)	(2,875)
Other income, net	(488)	(1,817)	1,961	3,599	511
Income (loss) before income taxes and minority interest	42,577	35,296	14,657	19,304	24,598

7

Table of Contents

	Year Ended December 31,				
	2005	2004	2003	2002	2001
	(in RR millions, except per share information)				
Total income tax (expense) benefit	(13,681)	(10,861)	(4,582)	(5,363)	(1,244)
Current <sup>(3)</sup>	(15,097)	(10,032)	(6,070)	(4,743)	7,072
Deferred	1,416	(829)	1,488	(620)	(8,316)
Income (loss) before minority interest	28,896	24,435	10,075	13,941	25,842
Minority interest	(654)	(1,025)	63	(471)	(1,698)
Cumulative effect of change in accounting principle, net of RR1,498 million tax	—	—	4,742	—	—
Net income (loss)	28,242	23,410	14,880	13,470	24,144
Foreign currency translation adjustments	175	15	3	(20)	163
Unrealized holding gains on available-for-sale securities, net of RR nil tax	—	19	43	33	2,329
Less: transfer of realized gains included in net income, net of tax	(19)	(43)	(33)	(2,981)	(622)
Comprehensive income (loss)	28,398	23,401	14,893	10,502	26,014

Edgar Filing: O A O TATNEFT - Form 20-F

Basic net income (loss) per Ordinary Share <sup>(4)</sup>	13.19	10.88	4.70	6.24	10.94
Diluted net income (loss) per Ordinary Share <sup>(4)</sup>	13.13	10.84	4.68	6.23	10.92
Net income (loss) per GDS <sup>(5)</sup>	263.8	217.6	139	125	219
Dividends declared per Ordinary Share <sup>(6)</sup>	1.00	0.90	0.30	0.10	0.10
Equivalent U.S.\$ per Ordinary Share <sup>(7)</sup>	0.0347	0.0325	0.0102	0.0031	0.0031
Dividends declared per Preferred Share <sup>(6)</sup>	1.00	1.00	1.00	1.00	1.00
Equivalent U.S.\$ per Preferred Share <sup>(7)</sup>	0.0347	0.0360	0.0340	0.0315	0.0315

Year Ended December 31,  
2005      2004      2003      2002      2001  
(in RR millions)

CONSOLIDATED STATEMENT OF CASH FLOWS DATA

Net cash provided by operating activities	26,787	27,791	20,000	8,683	15,259
Net cash used in investing activities	(14,146)	(22,105)	(19,150)	(11,770)	(17,512)
Net cash provided by financing activities	(12,710)	3,969	533	5,563	4,024
Effect of foreign exchange on cash and cash equivalents	—	(5)	(3)	10	(37)
Effect of inflation accounting	—	—	—	(288)	(393)
Net change in cash and cash equivalents	(69)	9,650	1,380	2,198	1,341

Year Ended December 31,  
2005      2004      2003      2002      2001  
(in RR millions)

CONSOLIDATED BALANCE SHEET DATA

Total assets	282,144	309,561	262,717	226,288	229,069
Total current assets	91,177	106,192	73,500	64,903	72,747
Property, plant and equipment, net	174,212	183,927	177,008	152,448	147,858
Other assets	16,755	19,442	12,209	8,937	8,464
Total liabilities	79,734	132,431	108,436	86,067	95,683
Total current liabilities <sup>(8)</sup>	29,145	71,713	54,233	48,140	66,789
Total long-term liabilities <sup>(9)</sup>	50,589	60,718	54,203	37,927	28,894
Minority interest	3,689	6,654	5,101	5,069	5,302
Total shareholders' equity	198,721	170,476	149,180	135,152	128,084

8

Table of Contents

	As of December 31,				
	2005	2004	2003	2002	2001
Capital Stock	2,327	2,327	2,327	2,327	2,327
Ordinary Shares	2,179	2,179	2,179	2,179	2,179
Preferred Shares	148	148	148	148	148

(1)For a discussion of certain important features of our crude oil and refined products sales reported under the exploration and production, refining and marketing and petrochemicals segments, see "Item

5—Operating and Financial Review and Prospects—Overview.’’

- (2)For a discussion of certain features of our banking operations, see ‘‘Appendix A—Tatneft’s Banking Operations.’’
- (3)See ‘‘Item 5—Operating and Financial Review and Prospects—Overview.’’
- (4)Based on the number of Ordinary and Preferred Shares outstanding at December 31, 2005, 2004, 2003, 2002 and 2001 respectively. Per share data are calculated based on the two-class method. Under the two-class method of computing net income per share, net income is computed for Ordinary and Preferred shares according to dividends declared and participation rights in undistributed earnings. Under this method, net income is reduced by the amount of dividends declared in the current period for each class of shares, and the remaining income is allocated to Ordinary and Preferred shares to the extent that each class may share in income if all income for the period had been distributed.
- (5)Per GDS data reflects a ratio of 20 Ordinary Shares per GDS.
- (6)Dividends declared are stated in nominal rubles. Dividends are stated as approved for a specific year, at the shareholders' meeting held in the following year.
- (7)2005 dividends are presented at the exchange rate of U.S.\$1.00 = RR28.78 reported by the Central Bank on December 31, 2005. 2004 dividends are presented at the exchange rate of U.S.\$1.00 = RR27.75 reported by the Central Bank on December 31, 2004. Dividends for 2001-2003 are presented at the exchange rate of U.S.\$1.00 = RR29.45 reported by the Central Bank on December 31, 2003.
- (8)Includes short-term debt, notes payable and banking customer deposits of RR6,241 million, RR45,268 million, RR36,826 million, RR31,508 million and RR44,327 million at December 31, 2005, 2004, 2003, 2002 and 2001, respectively.
- (9)Includes long-term debt, notes payable and banking customer deposits of RR2,168 million, RR13,645 million, RR15,618 million, RR16,640 million and RR8,632 million at December 31, 2005, 2004, 2003, 2002 and 2001, respectively.

9

---

Table of Contents

EXCHANGE RATES

The following table shows, for the periods indicated, certain information regarding the exchange rate between the ruble and the U.S. dollar, based on the official exchange rate quoted by the Central Bank and rounded to the nearest 1/100<sup>th</sup> of a ruble. These rates may differ from the actual rates used in the preparation of our consolidated financial statements and other financial information appearing herein.

Year Ended December 31,	Period end	Average <sup>(1)</sup>	High	Low
2001	30.14	29.18	30.30	28.16
2002	31.78	31.35	31.86	30.14
2003	29.45	30.68	31.88	29.24
2004	27.75	28.81	29.45	27.75
2005	28.78	28.31	28.99	27.46
2006				
January	28.12	28.41	28.48	27.97
February	28.12	28.20	28.26	28.10

March	27.76	27.88	28.12	27.66
April	27.27	27.57	27.77	27.27
May	26.98	27.06	27.27	26.94
June	27.08	26.98	27.10	26.71
July	26.87	26.92	27.06	26.84
August	26.74	26.77	26.84	26.67
September	26.78	26.75	26.80	26.64
October	26.75	26.87	26.97	26.73

(1)The average of the exchange rates on the last business day of each month for the relevant annual period, and on each business day for which the Central Bank quotes the ruble to U.S. dollar exchange rate for the relevant monthly period.

On November 10, 2006, the exchange rate of ruble to U.S. dollar established by the Central Bank was U.S.\$1.00 = RR26.70. The Federal Reserve Bank of New York does not report a noon buying rate for rubles. No representation is made that ruble or U.S. dollar amounts stated herein could have been converted into U.S. dollars or rubles, as the case may be, at any particular rate or at all. The ruble is generally not convertible outside Russia. See “Item 10—Additional Information—Exchange Controls” for a description of Russian currency exchange controls.

#### CAPITALIZATION AND INDEBTEDNESS

This Item is not applicable.

#### REASONS FOR THE OFFER AND USE OF PROCEEDS

This Item is not applicable.

10

#### Table of Contents

#### RISK FACTORS

We have described below the risks and uncertainties that our management believes are material, but these risks and uncertainties may not be the only ones we face. Additional risks and uncertainties, including those we currently do not know or deem immaterial, may also result in decreased revenues, increased expenses, or other events that could result in a decline in the price of our GDSs.

#### Risks Relating to the Russian Federation

##### Political and social risks

Political and governmental instability could adversely affect the value of investments in Russia and the value of our GDSs

Since 1991, Russia has sought to transform itself from a one-party state with a centrally planned economy to a pluralist democracy with a market-oriented economy. As a result of the sweeping nature of the reforms, and the failure of some of them, the Russian political system remains vulnerable to popular dissatisfaction, as well as to unrest by

particular social and ethnic groups. The composition of the Russian Government—the prime minister and the other heads of federal ministries—has at times been highly unstable. Six different prime ministers, for example, headed Governments between March 1998 and May 2000. On December 31, 1999, President Yeltsin unexpectedly resigned and Vladimir Putin was subsequently elected President on March 26, 2000. Mr. Putin was reelected for a second four-year term on March 14, 2004. While President Putin has maintained governmental stability and even accelerated the reform process in some areas, he may adopt a different approach over time. In late February 2004, President Putin dismissed Mr. Kasyanov’s Government and appointed Mikhail Fradkov as Prime Minister. Shortly after the appointment of Mr. Fradkov as Prime Minister, a Presidential decree significantly reduced the number of federal ministries, redistributed certain functions amongst various government agencies and announced plans for a major overhaul of the federal administrative system. For example, the Ministry of Energy, which had been responsible for implementing fuel and energy policy, was abolished, and its functions were divided between the Ministry of Industry and Energy and the Federal Energy Agency. In addition, from December 31, 2004, federal law gives the President a significant role in choosing regional governors. See “—Risks Relating to Tatarstan—Relations between Tatarstan and Russia may deteriorate, adversely affecting our business” under this Item. Additionally, pursuant to legislation that was adopted in 2005 and took effect on December 7, 2005, single-member-district elections for the State Duma are to be eliminated, and all votes are instead to be cast on a party-list basis. Future changes in government, major policy shifts or lack of consensus among President Putin, the prime minister, Russia’s parliament, regional governors and legislatures and powerful economic groups could also disrupt or reverse economic and regulatory reforms. Any disruption or reversal of the reform policies, recurrence of political or governmental instability or occurrence of conflicts with powerful economic groups could have a material adverse effect on our company and the value of investments in Russia, including our GDSs.

Conflicts between federal and regional authorities and other political conflicts could create an uncertain operating environment that could hinder our long-term planning ability and could adversely affect the value of investments in Russia

The Russian Federation is a federation of 88 sub-federal political units (reduced from 89 units on December 1, 2005, to be further reduced to 86 on January 1, 2007 and to 85 on July 1, 2007), consisting of republics, territories, regions, cities of federal importance and autonomous areas. The delineation of authority and jurisdiction among the members of the Russian Federation and the federal governmental authorities is often unclear and contested. Some of these sub-federal political units, such as Tatarstan, exercise considerable power over their internal affairs pursuant to the Russian Constitution or, in certain cases, pursuant to agreements with the federal authorities. Such an agreement was signed in 1994 between Tatarstan and the federal authorities, which expired in July 2005. A draft of the new agreement was approved by the Parliament of Tatarstan, signed by the President of Tatarstan and recently submitted by President Putin to the State Duma for ratification. See “—Risks Relating to Tatarstan—Relations

---

## Table of Contents

between Tatarstan and Russia may deteriorate, adversely affecting our business” under this Item. The Russian political system is therefore vulnerable to tension and conflict between federal and regional authorities, and between different authorities within the federal government over various issues, including tax revenues, authority for regulatory matters and regional autonomy. Such tension and conflict have in the past often resulted in the enactment of conflicting legislation at various levels. Although the balance of authority between the federal government and sub-federal units has, with some exceptions, stabilized in recent years, a return to lack of consensus could hinder our long-term planning efforts and create uncertainties in our operating environment, both of which may prevent us from effectively and efficiently carrying out our business strategy and adversely affect our operations. See “—Risks Relating to the

Russian Legal System and Russian Legislation—Weaknesses relating to the Russian legal system and Russian legislation create an uncertain environment for investment and for business activity and thus could have a material adverse effect on the value of our GDSs” under this Item.

Additionally, ethnic, religious, historical and other divisions have, on occasion, given rise to tensions, and in certain cases, to military conflict, such as the continuing conflict in Chechnya, which has brought normal economic activity within Chechnya to a halt and disrupted the economies of neighboring regions. Various armed groups in Chechnya have regularly engaged in guerrilla attacks in that area. Violence and attacks relating to this conflict have also spread to other parts of Russia, and several terrorist attacks were carried out by Chechen terrorists in Moscow in recent years. For example, in October 2002, a large group of Chechen guerrillas seized a Moscow theatre and held 700 people hostage for three days until Russian special forces overpowered them, leading to the death of 129 hostages and 41 terrorists. Terrorists, allegedly linked to Chechen guerillas, also seized a school in Beslan, North Ossetia in September 2004, leading to the deaths of over 330 persons. The further intensification of violence, including terrorist attacks and suicide bombings, or its continued spread to other parts of Russia, could have significant political consequences, including the imposition of a state of emergency in some or all of Russia. Moreover, any terrorist attacks and the resulting heightened security measures may cause disruptions to domestic commerce and exports from Russia, and could materially adversely affect our business and the value of investments in Russia, including our GDSs.

Crime and corruption could disrupt our ability to conduct our business and could adversely affect our financial condition and results of operations

The political and economic changes in Russia since 1991 resulted in significant dislocations of authority, reduced policing and increased lawlessness. The local and international press has reported that significant organized criminal activity has arisen, particularly in large metropolitan centers. Property crimes in large cities have increased substantially. In addition, the local and international press has reported high levels of official corruption, including the bribing of officials for the purpose of initiating investigations by government agencies. Press reports have also described instances in which government officials engaged in selective investigations and prosecutions to further commercial interests of government officials or certain companies or individuals. Additionally, published reports have indicated that a significant number of Russian media outlets regularly publish disparaging articles in return for payment. The depredations of organized or other crime, demands of corrupt officials or claims that we have been involved in official corruption or illegal activities may in the future bring negative publicity, which could disrupt our ability to conduct our business effectively and could thus materially adversely affect our financial condition, results of operations or prospects and the value of our GDSs.

Social instability in Russia could lead to increased support for renewed centralized authority and a rise in nationalism or violence, which could adversely affect our ability to conduct our business effectively

The failure of the government and many private enterprises to pay full salaries on a regular basis and the failure of salaries and benefits generally to keep pace with the rapidly increasing cost of living in Russia have led in the past, and could lead in the future, to labor and social unrest and increased support for a renewal of centralized authority, increased nationalism, restrictions on foreign involvement in the Russian economy, and increased violence. For example, in 2005, Russian pensioners organized street protests against government proposals to monetize in-kind benefits. These protests periodically blocked highways and streets in major Russian cities. Such sentiments could lead to large-scale nationalization or expropriation of foreign-owned assets or businesses or to restrictions on foreign ownership of Russian

## Table of Contents

companies in the oil and gas industry. Any of these or similar consequences of social instability could restrict our operations and lead to the loss of revenue, materially adversely affecting us.

### Economic risks

#### Economic instability in Russia could adversely affect our business

Since the dissolution of the Soviet Union, the Russian economy has experienced at various times:

- significant declines in gross domestic product;
- hyperinflation;
- an unstable currency;
- high government debt relative to gross domestic product;
- a weak banking system providing limited liquidity to Russian enterprises;
- a large number of loss-making enterprises that continued to operate due to the lack of effective bankruptcy proceedings;
- significant use of barter transactions and illiquid promissory notes to settle commercial transactions;
- widespread tax evasion;
- growth of black and grey market economies;
- pervasive capital flight;
- high levels of corruption and the penetration of organized crime into the economy;
- significant increases in unemployment and underemployment; and
- the impoverishment of a large portion of the Russian population.

The Russian economy has been subject to abrupt downturns. In particular, on August 17, 1998, in the face of a rapidly deteriorating economic situation, the Russian government defaulted on its ruble-denominated securities, the Central Bank stopped its support of the ruble, and a temporary moratorium was imposed on certain hard currency payments. These actions resulted in an immediate and severe devaluation of the ruble and a sharp increase in the rate of inflation; a dramatic decline in the prices of Russian debt and equity securities; and an inability of Russian issuers to raise funds in the international capital markets. These problems were aggravated by the near collapse of the Russian banking sector after the events of August 17, 1998, as evidenced by the revocation of the banking licenses of a number of major Russian banks. This further impaired the ability of the banking sector to act as a consistent source of liquidity to Russian companies, and resulted in the losses of bank deposits in some cases.

Russia's inexperience with a market economy compared to more developed economies also poses numerous risks. The failure to satisfy liabilities is widespread among Russian businesses and the government. Furthermore, it is difficult for us to gauge the creditworthiness of some of our customers, as there are no reliable mechanisms, such as reliable credit reports or credit databases, for evaluating their financial condition. Consequently, we face the risk that some of our customers or other debtors will fail to pay us or fail to comply with the terms of their agreements with us, which could adversely affect our results of operations.

We also cannot assure you that recent trends in the Russian economy—such as the increase in the gross domestic product, a relatively stable ruble and a reduced rate of inflation—will continue or will not be abruptly reversed. Additionally, because Russia produces and exports large quantities of oil and natural gas, the Russian economy is especially vulnerable to fluctuations in the price of such commodities on the world market and a decline in the price of oil or natural gas could significantly slow or disrupt the Russian economy. Recent military conflicts and international terrorist activity have created significant uncertainty about the supply of oil and natural gas and such future events



may continue to adversely affect the global economic environment, which could result in a decline in the demand for oil and natural gas.

13

---

### Table of Contents

A strengthening of the ruble in real terms relative to the U.S. dollar, changes in monetary policy, inflation or other factors could adversely affect Russia's economy and our business in the future. Any such market downturn or economic slowdown could also severely limit our and our customers' access to capital, also adversely affecting our and our customers' businesses in the future.

Russia's physical infrastructure is in poor condition, which could disrupt normal business activity

Russia's physical infrastructure largely dates back to Soviet times and has not been adequately funded and maintained over the past decade. Particularly affected are the rail and road networks; power generation and transmission; communication systems; and building stock. For example, a cold spell in Russia in January 2006 placed enormous pressure on Russia's power systems leading Moscow's authorities to force power cutbacks to nonessential companies in the region to prevent a massive power blackout. In May 2005, a fire and explosion in one of the Moscow power substations built in 1963 caused a major multi-hour outage in a large section of Moscow and some surrounding regions. During the winter of 2000-2001, electricity and heating shortages in Russia's far-eastern Primorye region seriously disrupted the local economy. In August 2000, a fire at the main communications tower in Moscow interrupted television and radio broadcasting and the operation of mobile telephones for several weeks. Road conditions throughout Russia are poor, with many roads not meeting minimum quality requirements. In addition, the Russian railway system is a state-owned railroad transportation services monopoly. Our use of the railways exposes us to risks such as potential delivery disruptions due to the deteriorating physical condition of the railway infrastructure. The federal government is actively considering plans to reorganize the nation's telephone system, and restructuring of the electricity and rail sectors is in progress. Any such reorganization or restructuring may result in increased charges and tariffs while failing to generate the anticipated capital investment needed to repair, maintain and improve these systems.

Russia's poor physical infrastructure harms the national economy, disrupts the transportation of goods and supplies, adds costs to doing business in Russia and can interrupt regular business operations. Further deterioration in the physical infrastructure could have a material adverse effect on our business and the value of our GDSs.

Fluctuations in the global economy may adversely affect Russia's economy and our business

Russia's economy is vulnerable to market downturns and economic slowdowns elsewhere in the world. As has happened in the past, financial problems or an increase in the perceived risks associated with investing in emerging economies could dampen foreign investment in Russia and adversely affect the Russian economy. Additionally, because Russia produces and exports large amounts of oil and natural gas, the Russian economy is especially vulnerable to changes in the prices of such commodities on world markets, and a decline in their prices could slow or disrupt the Russian economy. These developments could severely limit our access to capital and could adversely affect the purchasing power of our customers and thus our business.

We face inflation risks that could adversely affect our results of operations

The Russian economy has been characterized by high rates of inflation, including a rate of 84.4% in 1998, which subsided to 11.7% in 2004 and 10.9% in 2005. Certain of our costs, such as salaries, are sensitive to increases in the general price level in Russia. A significant portion of our revenues are either denominated in U.S. dollars or tightly linked to the U.S. dollar, and are affected primarily by international oil prices. Accordingly, our operating margins could be adversely affected if the inflation of our ruble costs in Russia is not balanced by a corresponding devaluation of the ruble against the U.S. dollar or an increase in oil prices.

#### Risks Relating to the Russian Legal System and Russian Legislation

Weaknesses relating to the Russian legal system and Russian legislation create an uncertain environment for investment and for business activity and thus could have a material adverse effect on the value of our GDSs

Russia is still developing the legal framework required to support a market economy. The following aspects of the Russian legal system create uncertainty with respect to many of the legal and business decisions that we make:

- conflicting local, regional and federal rules and regulations;

14

---

#### Table of Contents

- a lack of judicial and administrative guidance on interpreting Russian legislation;
- substantial gaps in the regulatory structure created by the delay or absence of implementing regulations for certain legislation;
- the relative inexperience of judges and courts in interpreting Russian legislation;
- corruption within the judiciary;
- lack of independence of the judiciary from other political branches;
- a high degree of discretion on the part of governmental authorities; and
- bankruptcy procedures that are not well developed and are subject to abuse.

All of these weaknesses could affect our ability to enforce our rights under our licenses and our contracts, or to defend ourselves against claims by others. Furthermore, due to these risks we cannot assure you that regulators, judicial authorities or third parties will not challenge our compliance with applicable laws, decrees and regulations.

Russian laws and regulations may change in ways that adversely affect our business

The Russian legal system and the body of laws on private enterprises continue to experience frequent changes. We cannot assure you that the legislature, federal or local regulators, or the President will not issue new edicts, decrees, laws or regulations adversely affecting our business, including:

- increasing state control over the activities of private companies;
- restricting exports of oil;
- increasing tariffs on oil exports;
- increasing governmental control over, or imposing limitations or restrictions, on foreign investment, imports and foreign personnel employed in business;
- increasing financial and currency controls relating to mandatory conversion of export proceeds and repatriation of profits;
- imposing limits on dividends and other payments;
- increasing protection of state-owned companies;
-

increasing anti-monopoly controls that may limit our ability to consummate certain acquisitions; and

- raising the standards of environmental regulations to conform to more stringent international standards that may subject us to increased costs and expenses.

Lack of independence and inexperience of some members of the Russian judiciary, the difficulty of enforcing court decisions and governmental discretion in instigating, joining and enforcing claims could prevent us or you from obtaining effective redress in a court proceeding, which could have a material adverse effect on our business or on the value of our GDSs

The independence of the judicial system and the prosecutor general's office, and their immunity from economic, political and nationalistic influences in Russia, remain largely unsatisfying. The court system is understaffed and underfunded. Judges and courts are generally inexperienced in the area of business and corporate law. As in other civil law countries, judicial precedents generally have no binding effect on subsequent decisions. Not all Russian legislation and court decisions are readily available to the public or organized in a manner that facilitates understanding. The Russian judicial system can be slow, and court orders are not always enforced or followed by law enforcement agencies. All of these factors make judicial decisions in Russia difficult to predict and effective redress uncertain. Additionally, court claims and governmental prosecutions are often used in furtherance of political aims. We may be subject to such claims or prosecutions and may not be able to receive a fair hearing.

These uncertainties also extend to property rights. During Russia's transformation from a centrally planned economy to a market economy, legislation was enacted to protect private property against

15

---

## Table of Contents

expropriation and nationalization. However, it is possible that due to the lack of experience in enforcing these provisions and potential political factors, these protections would not be enforced in the event of an attempted expropriation or nationalization. Some government entities have tried to renationalize privatized businesses. Expropriation or nationalization of any of our entities, their assets or portions thereof, potentially without adequate compensation, could have a material adverse effect on us.

Unlawful, selective or arbitrary government action may have an adverse effect on our business and results of operations and the value of our GDSs

We operate in an uncertain regulatory environment. Governmental authorities have a high degree of discretion in Russia and at times exercise their discretion selectively or arbitrarily, without hearing or prior notice, and sometimes in a manner that is inconsistent with or contrary to law. Moreover, government authorities also have the power in certain circumstances to interfere with the performance of, nullify or terminate contracts. Standard & Poor's, a division of the McGraw-Hill Companies, Inc., has expressed concerns that "Russian companies and their investors can be subjected to government pressure through selective implementation of regulations and legislation that is either politically motivated or triggered by competing business groups." In this environment, our competitors may receive preferential treatment from the government, potentially giving them a competitive advantage over us.

Unlawful, selective or arbitrary governmental actions have reportedly included denial or withdrawal of licenses, sudden and unexpected tax audits, criminal prosecutions and civil actions. Federal and local government entities have also used common defects in matters surrounding share issuances and registration as pretexts for court claims and other demands to invalidate such issuances and registrations and/or to void transactions, often for political purposes.

Unlawful, selective or arbitrary government action, if directed at us, could have a material adverse effect on our business and on the value of our GDSs.

Shareholder liability under Russian legislation could cause us to become liable for the obligations of our subsidiaries

The Civil Code and the Russian Federal Law on Joint-Stock Companies of December 26, 1995 (the “Joint-Stock Companies Law”) generally provide that shareholders in a Russian joint stock company are not liable for the obligations of the joint stock company and bear only the risk of loss of their investment. This may not be the case, however, when one person is capable of determining decisions made by another person. The person capable of determining such decisions is called an “effective parent.” The person whose decisions are capable of being so determined is called an “effective subsidiary.” The effective parent bears joint and several responsibility for transactions concluded by the effective subsidiary in carrying out these decisions if:

- this decision-making capability is provided for in the charter of the effective subsidiary or in a contract between such entities; and
- the effective parent gives obligatory directions to the effective subsidiary.

In addition, an effective parent may be secondarily liable for an effective subsidiary’s debts if an effective subsidiary becomes insolvent or bankrupt as a result of the action or inaction of an effective parent. This is the case without regard to how the effective parent’s capability to determine decisions of the effective subsidiary arises. For example, this liability could arise through ownership of voting securities or by contract. In these instances, other shareholders of the effective subsidiary may claim compensation for the effective subsidiary’s losses from the effective parent that caused the effective subsidiary to take action or fail to take action knowing that such action or failure to take action would result in losses. Until recently, there were no decisions of the Russian courts based on this provision of the law. However, on January 26, 2006, a commercial arbitration state court (“arbitrazh court”) of the Moscow region, reviewing a case on appeal, rendered a decision that imposed a liability on the shareholders of a bankrupt company. Accordingly, in our position as an effective parent company, we could be liable in some cases for the debts of our effective subsidiaries. This potential shareholder liability, which, where applicable, is joint and several with the liability of the subsidiary, could materially adversely

16

---

## Table of Contents

affect us. As of December 31, 2005, the total liabilities of our consolidated Russian subsidiaries were RR17.9 billion (U.S.\$0.6 billion), excluding intercompany indebtedness, as compared to RR18.9 billion (U.S.\$0.7 billion) as of December 31, 2004.

A shareholder of an effective parent should not itself be liable for the debts of the effective parent’s effective subsidiary, unless that shareholder is itself an effective parent of the effective parent. Accordingly, a shareholder of ours is not personally liable for our debts or those of our effective subsidiaries unless it controls our business.

Because of the weaknesses in Russian minority shareholder protection legislation, your ability to bring, or to recover in, an action against us will be limited

In general, minority shareholder protection under Russian law derives from supermajority shareholder approval requirements for certain corporate actions, as well as from the ability of a shareholder to demand that the company purchase the shares held by that shareholder if that shareholder voted against or did not participate in voting on certain

types of action. Companies are also required by Russian law to obtain the approval of disinterested shareholders for certain transactions with interested parties. While these protections are similar to the types of protections available to minority shareholders in U.S. corporations, in practice corporate governance standards for many Russian companies have proven to be poor, and minority shareholders in Russian companies have suffered losses due to abusive share dilutions, asset transfers and transfer pricing practices. Shareholders' meetings of certain Russian companies have been irregularly conducted, and shareholder resolutions have not always been respected by management. Shareholders of some companies have also suffered as a result of fraudulent bankruptcies initiated by hostile creditors.

In addition, the supermajority shareholder approval requirement is met by a vote of 75% of all voting shares that are present at a shareholders' meeting. Thus, controlling shareholders owning less than 75% of the outstanding shares of a company may have a 75% or more voting power if certain minority shareholders are not present at the meeting. In situations where controlling shareholders effectively have 75% or more of voting power at a shareholders' meeting, they are in a position to approve amendments to the charter of the company and other measures requiring supermajority shareholder approval, which could be prejudicial to the interests of minority shareholders.

Disclosure and reporting requirements and anti-fraud legislation have been enacted in Russia only recently. Most Russian companies and managers are not accustomed to restrictions on their activities arising from these requirements. The concept of fiduciary duties of management or directors to their companies and shareholders is also relatively new and is not well developed. Violations of disclosure and reporting requirements or breaches of fiduciary duties to us and our subsidiaries or to our shareholders could materially adversely affect the value of your investment in our GDSs.

While the Joint-Stock Companies Law provides that shareholders owning not less than one percent of the company's stock may bring an action for damages on behalf of the company, Russian courts to date have very limited experience with respect to such lawsuits. Russian law does not contemplate class action litigation. Accordingly, your ability to pursue legal redress against us may be limited, reducing the protections available to you as a holder of GDSs.

You could be subject to a mandatory buy-out procedure initiated by any person acquiring more than 95% of our Ordinary Shares

The Federal Law No. 7-FZ "On the Amendments to the Federal Law On Joint Stock Companies and other Legal Acts of the Russian Federation," dated January 5, 2006, which amends the Joint-Stock Companies Law (the "Law Amending the Joint-Stock Companies Law"), provides for the possibility of a squeeze-out of minority shareholders. Under this law, effective from July 1, 2006, a person acquiring, together with its affiliates, more than 95% of a company's shares is entitled to request, under certain conditions, a mandatory buy-out of the remaining shares purchased at market price from all the other shareholders. For a more detailed discussion on the provisions of this law, see "Item 10—Additional Information—Memorandum and Articles of Association—Change of Control Provisions." Therefore, you could be subject to a mandatory buy-out procedure upon request of a person acquiring more than 95% of our Ordinary Shares.

17

---

## Table of Contents

Shareholder rights provisions under Russian law may impose additional costs on us, which could cause our financial results to suffer

Russian law provides that shareholders, including holders of our GDSs, that voted against or did not participate in voting on certain matters, have the right to sell their shares to the company at market value, as determined in

accordance with Russian law. The decisions that trigger this right to sell shares include:

- reorganization;
- approval by shareholders of a “major transaction,” which, in general terms, is a transaction involving property worth more than 50% of the book value of our assets calculated according to RAR; and
- amendment of our charter that restricts the shareholder’s rights.

Our obligation to purchase the shares in these instances is limited to 10% of our net assets calculated according to RAR, at the time the matter at issue is voted upon. Our or our subsidiaries’ obligation to purchase shares in these circumstances could have an adverse effect on our cash flows and on our business.

Some transactions between us and interested parties require the approval of disinterested directors or shareholders and our failure to obtain approvals could cause our business to suffer

We are required by Russian law and our charter, as amended on June 30, 2006 (the “Charter”), and the regulation on the Board of Directors, as amended on June 30, 2006 (the “Regulation on the Board of Directors”) to obtain the approval of disinterested directors or shareholders for certain transactions with “interested parties.”

Under Russian law, the definition of an “interested party” includes members of our Board of Directors, our General Director, members of any of our management bodies, any person that owns, together with that person’s close relatives and affiliates, at least 20% of our voting shares and any person who otherwise has the right to give mandatory instructions to the company if any of the above-listed persons, or a close relative or affiliate of such person, is:

- a party to a transaction with the company, whether directly or as a representative or intermediary, or a beneficiary of the transaction;
- the owner, together with any close relatives and affiliates, of at least 20% of the shares in the company that is a counterparty to a transaction, whether directly or as a representative or intermediary, or a beneficiary of the transaction; or
- a member of the board of directors or any management body of the company which is a counterparty to a transaction, whether directly or as a representative or intermediary, or a beneficiary of the transaction.

Due to the technical requirements of Russian law, entities within our consolidated group and other entities with which we deal on a regular basis may be deemed to be “interested parties” with respect to certain transactions between themselves. The failure to obtain approvals for interested party transactions when required to do so could adversely affect our business.

In addition, the concept of “interested parties” is defined with reference to the concepts of “affiliated persons” and “group of persons” under Russian law. These terms are subject to many different interpretations. Moreover, the provisions of Russian law that define which transactions must be approved as “interested party” transactions are subject to different interpretations, and we cannot be certain that our application of these concepts will not be subject to challenge. Any successful challenge could result in the invalidation of transactions that are important to our business.

Developing and uncoordinated regulation of Russian capital markets and corporate and securities laws could lead to insufficient protection of your rights as an investor in our GDSs

The regulation and supervision of the securities market, financial intermediaries and issuers are considerably less developed in Russia than in the United States and Western Europe. Securities laws,

## Table of Contents

including those relating to corporate governance, disclosure and reporting requirements have been adopted only recently and laws relating to anti-fraud safeguards, insider trading restrictions and fiduciary duties are rudimentary. In addition, the Russian securities market is regulated by several different authorities, which are often in competition with each other. These include:

- the Ministry of Finance;
- the Federal Antimonopoly Service;
- the Federal Service for Financial Markets (the ‘FSFM’);
- the Central Bank; and
- various professional self-regulatory organizations.

The regulations of these various authorities are not always coordinated and may be contradictory. In addition, Russian corporate and securities rules and regulations can change rapidly, which may adversely affect our ability to conduct securities-related transactions. While some important areas are subject to virtually no oversight, the regulatory requirements imposed on Russian issuers in other areas result in delays in conducting securities offerings and in accessing the capital markets. It is often unclear whether, or how, regulations, decisions and letters issued by the various regulatory authorities apply to our Company. As a result, we may be subject to fines or other enforcement measures despite our best efforts at compliance.

The lack of a central and rigorously regulated share registration system in Russia may result in improper record ownership of our shares, including the shares underlying your GDSs

Ownership of shares in Russian joint stock companies is determined by entries in a share register and is evidenced by extracts from that register. Currently, there is no central registration system in Russia. Share registration is carried out by the companies themselves or, as in our case, if a company has more than 50 shareholders or so elects, by licensed registrars located throughout Russia. In addition, shareholders may elect to hold their shares through a depository, which in turn is registered as the nominal holder of the shares in the registrar’s records. Regulations have been issued by the Federal Commission on the Securities Market, the predecessor of the FSFM, regarding the licensing conditions for such registrars and depositaries and the procedures to be followed by them when performing the functions of a registrar or a depository. In practice, however, these regulations have not been strictly enforced, and registrars generally have relatively low levels of capitalization and inadequate insurance coverage. Moreover, registrars and depositaries are not necessarily subject to effective governmental supervision. Due to the lack of a central and rigorously regulated share registration system in Russia, transactions in respect of a company’s shares could be improperly or inaccurately recorded, and share registration could be lost through fraud, negligence, official and unofficial governmental actions or oversight by registrars or depositaries incapable of compensating shareholders for their misconduct.

You may be subject to Russian tax that might be withheld on trades of our Ordinary Shares, reducing their value

Russian withholding tax on capital gains may arise from the disposition of Russian shares and securities, such as Ordinary Shares, by non-resident holders. Russian tax authorities may attempt to apply withholding tax on capital gains derived from trading our shares (but not GDSs which are listed and traded on exchanges outside Russia). However, no procedural mechanism currently exists to collect any tax from capital gains with respect to sales of shares made between non-resident holders.

The Russian tax authorities currently require Russian residents to withhold 20% of the entire disposal proceeds or 24% of disposal proceeds less the original cost and certain expenses (in case of holders that are legal entities) or 30% (in case of holders who are individuals) of the capital gain earned by a non-resident on any shares sold by such non-resident to a Russian resident if more than 50% of the assets in the Russian company whose securities are being sold consist of immovable property and such Russian company's shares are not listed and sold on exchanges outside Russia. A refund of all or a portion of the tax withheld may be available if an applicable tax treaty provides for an exemption or lower rate of

19

---

## Table of Contents

withholding tax. However, obtaining the refund under any relevant tax treaties can be difficult due to the documentary requirements imposed by the Russian tax authorities. If any such tax is assessed, the value of our shares could be materially adversely affected. See "Item 10—Additional Information—Taxation."

Restrictive currency control regulations may adversely affect our business and financial condition

Notwithstanding significant recent liberalization of the Russian currency control regime, the current Russian currency control laws and regulations still contain a number of limitations. In particular, bank accounts denominated in any currency with banks located in countries that are not member states of the Organization for Economic Co-operation and Development or the Financial Action Task Force are subject to the prior registration of such bank accounts with the Russian tax authorities (to be replaced with ex post notification of tax authorities from January 1, 2007). The Federal Law No. 173-FZ "On Currency Regulation and Currency Control," dated December 10, 2003, (as amended) (the "Currency Law") also provides for a list of currency operations in relation to which the Central Bank can introduce "special account" requirements. The Currency Law provides, however, that, if the procedure for carrying out currency operations, including "special account" requirements, is not introduced by the Central Bank, such currency operations can be carried out freely, and further, all "special account" requirements are scheduled to cease to apply altogether after January 1, 2007. Moreover, certain currency control restrictions will not be repealed from January 1, 2007, including a general prohibition on foreign currency operations between Russian companies (except for the operations specifically listed in the Currency Law and the operations between the authorized banks specifically listed in the Central Bank regulations) and the requirement to repatriate, subject to certain exceptions, export-related earnings to Russia. Restrictions on our ability to conduct some of these transactions could increase the cost for us of, or prevent us from carrying on, necessary businesses, or from successfully implementing our business strategy, which could have an adverse effect on our business or financial condition.

We may be adversely affected by the underdeveloped nature of the Russian currency market

There is no market for the conversion of rubles into foreign currencies outside Russia and the Commonwealth of Independent States (the "CIS"). Although there is an existing market within Russia for the conversion of rubles into U.S. dollars, including the interbank currency exchange and over-the-counter markets, the further development of this market is uncertain. Because of the limited development of the foreign currency market in Russia, we may experience difficulty converting rubles into other currencies and vice versa.

We have significant ruble-denominated revenues and incur significant expenses in rubles. The restrictions on our ability to convert our ruble revenues into foreign currencies, or to convert into rubles foreign currencies we obtain from export sales, may adversely affect our ability to pay overhead expenses outside Russia, meet debt obligations and efficiently carry on our business.



Furthermore, there are only a limited number of available ruble-denominated instruments in which we may invest our excess cash. Over the past decade, the ruble has at times fluctuated dramatically against the U.S. dollar. Any balances maintained in rubles will give rise to losses if the ruble devalues against major foreign currencies.

Possible restrictions of foreign investments in strategic industries may limit your ability to hold or sell our GDSs

Recently, the Russian Ministry of Industry and Energy has prepared a draft law restricting foreign investments in certain “strategic” Russian industries. This draft law has not been submitted to, or approved by, the State Duma and therefore has not become public. The draft law reportedly was submitted to the Government with the discrepancies reflecting different positions of various Russian ministries and agencies. It provides that foreign investors may own, directly or through a chain of affiliated companies, not more than certain percentage (with the exact figure being a discrepancy in the range of 30-50%) of the share capital of a company involved in a “strategic” industry. In addition, a governmental approval will reportedly be required for acquisition by a foreign investor of more than 25% of a company involved in a “strategic” industry. On March 2, 2006, the Kommersant daily newspaper published a list of

20

---

## Table of Contents

39 “strategic” industries that might be influenced by the proposed law, which included production of natural resources. It is not clear whether foreign investors holding shares in a company involved in a “strategic” industry at the time of the entry into force of any such law would be affected by the provisions of the law. The entry into force of the discussed law could limit your ability to hold, sell or otherwise dispose our GDSs, and, as a result, could adversely affect the value of your investment in our GDSs and your position as a holder of our GDSs.

### Risks Relating to Tatarstan

Relations between Tatarstan and Russia may deteriorate, adversely affecting our business

After the dissolution of the Soviet Union in 1991, certain politicians in Tatarstan, which has a significant non-Russian ethnic population that is predominantly Muslim, called for an independent Tatarstan state. In February 1994, Tatarstan and Russia signed a treaty under the terms of which Tatarstan enjoyed a high degree of autonomy. Since the treaty was signed, Tatarstan has existed peacefully within the Russian Federation. Russian authorities have repeatedly insisted on the revision of the treaty, claiming that it gives too much power to Tatarstan. This treaty expired in July 2005, as it has not been approved by the State Duma as required by Federal Law No. 95-FZ “On Amendments to the Federal Law “On General Principles of Organization of Legislative (Representative) and Executive Bodies of Sub-Federal Political Units of the Russian Federation” dated July 4, 2003 (as amended on December 29, 2004). A draft of the new agreement was approved by the Parliament of Tatarstan, signed by the President of Tatarstan and recently submitted by President Putin to the State Duma for ratification. See “—Risks Relating to the Russian Federation—Political and social risks—Conflicts between federal and regional authorities and other political conflicts could create an uncertain operating environment that could hinder our long-term planning ability and could adversely affect the value of investments in Russia” under this Item. No assurance can be given that nationalism or other political, economic or religious tensions will not cause the relationship between Tatarstan and Russia to deteriorate, which would likely have a negative impact on us. For example, because Tatarstan is entirely surrounded by other regions of Russia and our principal markets are located outside of Tatarstan in Russia and in Europe, we ship substantially all of our crude oil to or through Russia and therefore rely on the cooperation of Russian authorities and the maintenance of good relations between Tatarstan and Russia.

Until December 31, 2004, the heads of the 89 sub-federal political units (reduced to 88 from December 1, 2005, to be further reduced to 86 on January 1, 2007 and to 85 on July 1, 2007) were directly elected by the residents of the relevant region. However, pursuant to Federal Law No. 184-FZ “On General Principles of Organization of Legislative (Representative) and Executive Bodies of Sub-Federal Political Units of the Russian Federation” dated October 6, 1999 (as amended on July 27, 2006), the heads of the 88 sub-federal political units, including the President of Tatarstan, are nominated by the President of the Russian Federation and then confirmed by the region’s legislative body. In March 2005, President Putin first exercised this authority, dismissing Vladimir Loginov as the governor of Koryaksky autonomous district, after the region suffered a heating shortage. President Shaimiev was nominated by President Putin, and subsequently confirmed by the legislature of Tatarstan, in March 2005. Nonetheless, future appointments may cause a deterioration of the relationship between Tatarstan and Russia.

The Tatarstan government has the power to exercise significant influence over our operations

The Tatarstan government is able to exercise considerable influence over our operations through its indirect ownership interest in Tatneft, its legislative, taxation and regulatory powers, and significant informal pressures. As of May 15, 2006, OAO Svyazinvestneftekhim (“Svyazinvestneftekhim”), an entity wholly owned by the Tatarstan government, held, directly and through its subsidiary OOO Investneftekhim (“Investneftekhim”), approximately 33.59% of our capital stock and 35.87% of our Ordinary Shares. As of the date of this annual report, four members of our Board of Directors are members of the Tatarstan government.

Tatarstan also holds a “Golden Share”—a special governmental right—in Tatneft. The exercise of its powers under the Golden Share enables the Tatarstan government to appoint one representative to our

21

---

## Table of Contents

Board of Directors and Revision Committee and to veto certain major decisions, including those relating to changes in our share capital, amendments to our Charter, our liquidation or reorganization and “major” as well as “interested party” transactions as defined under Russian law. See “Item 7—Major Shareholders and Related Party Transactions—Major Shareholders” for a description of the Golden Share rights of the Tatarstan government.

We may face pressures from the Tatarstan government to engage in certain business practices that we may not have independently chosen and that may not maximize shareholder value

The President of Tatarstan has publicly encouraged us to create a vertically integrated oil company in Tatarstan and also to construct an oil refinery in Tatarstan, and we have made significant investments in new refining facilities in Nizhnekamsk, Tatarstan. The Tatarstan government also controls a number of our suppliers and contractors, such as the electricity producer OAO Tatenergo (“Tatenergo”) and the petrochemicals company OAO Nizhnekamskneftekhim (“Nizhnekamskneftekhim”). Consequently, we may be subject to pressures to enter into transactions that we might not otherwise contemplate with such suppliers and contractors. Although we believe that our relations with the Tatarstan government are currently good, the Tatarstan government has in the past and may in the future cause us to take actions that may not maximize shareholder value, such as maintaining employment levels, increasing expenditure on social assets, selling oil to certain customers, transferring exploration or production licenses to small Tatarstan oil companies (including companies not affiliated with Tatneft), acquiring specified companies or taking actions to raise funds for the benefit of Tatarstan.

Tatarstan legislation may be inconsistent with Russian legislation, and resolution of these inconsistencies is uncertain

During the period from 1991 until February 1994, when the treaty between Russia and Tatarstan was signed, Tatarstan issued privatization and other legislation that was inconsistent with Russian legislation. The treaty gives Tatarstan law precedence over Russian legislation on certain matters. In recent years, Tatarstan adopted a number of legislative acts intended to bring Tatarstan law generally into conformity with Russian legislation. However, there is continuing uncertainty about the application of Russian and Tatarstan law in Tatarstan in circumstances where there was in the past or currently remains a conflict between Russian and Tatarstan law. For example, our privatization was conducted primarily in accordance with Tatarstan law, even though there was conflicting Russian legislation under which we conceivably should have been privatized. We are not aware of any challenge to our privatization, but if challenged, our privatization might not be deemed valid under Russian law. Moreover, federal legislation on the Golden Share is in several respects inconsistent with pre-existing Tatarstan legislation. The Tatarstan legislation attaches broader powers to the Golden Share than the federal legislation. See “Item 7—Major Shareholders and Related Party Transactions—Major Shareholders.” It is not clear whether a court would adhere to the federal or Tatarstan legislation if in the future the Tatarstan government would attempt to exercise the broader powers attaching to the Golden Share pursuant to the Tatarstan legislation. In addition, we cannot be certain that we will not become subject to inconsistent regulatory demands in the future.

### Risks Relating to the Company

We have experienced liquidity problems in the past and could experience them in the future

As of December 31, 2005, our total indebtedness other than promissory notes, banking deposit certificates and banking customer deposits was RR7,622 million, of which approximately RR1,765 million was long-term indebtedness and RR5,857 million was short-term indebtedness. As of December 31, 2005, RR4,576 million of our indebtedness was denominated in U.S. dollars, incurred under loan facilities with various foreign banks. Of this amount, approximately 33% was long-term indebtedness and approximately 67% was short-term indebtedness (including current portion of long-term indebtedness). At December 31, 2005, we had outstanding RR1,278 million in promissory notes. We had no outstanding indebtedness in bank promissory notes and in banking customer deposits as of that date. A substantial portion of the revenues from our crude oil sales outside the CIS, our primary source of hard currency revenues, is pledged as collateral for our long-term hard currency indebtedness.

22

---

### Table of Contents

In mid-1998, we began to experience liquidity problems, which intensified in subsequent months, causing us to suspend certain payments of interest and principal to certain short-term hard currency creditors. This was primarily due to (i) the significant decrease in world crude oil prices which began in 1997 and continued throughout 1998 reducing our cash flow from exports; (ii) the turmoil in the Russian and international financial markets, most notably the financial crisis in Russia in 1998, which had a negative impact on the liquidity of our investments in Russian securities; and (iii) lending by us to Tatarstan, further reducing our available cash. Our suspension of payments to certain creditors resulted in export proceeds being temporarily retained by those creditors under security agreements in place, causing further cash flow difficulties.

In October 2000, we restructured RR13,635 million (U.S.\$484.7 million) of our hard currency indebtedness, including the principal and capitalized deferred interest. All amounts due under the restructuring agreement entered into with our creditors on October 31, 2000 (the “Restructuring Agreement”) were repaid by March 2002.

In 2001 and 2002, we entered into secured loans arranged by BNP Paribas and Credit Suisse First Boston for an aggregate amount of U.S.\$625 million. In April 2004, we repaid a syndicated loan of U.S.\$100 million and borrowed a further U.S.\$375 million in bridge loans from BNP Paribas and Credit Suisse First Boston, U.S.\$187.5 million from each, for a period of six months, in connection with the proposed acquisition of the shares of Turkey's oil refining monopoly Tupras. See "Item 7—Major Shareholders and Related Party Transactions— Related Party Transactions." We repaid both of these bridge loans in 2004. Our outstanding loans are currently collateralized by aggregate oil exports of 200,000 tons per month (subject to increases depending on crude oil prices). We have also entered into a number of short-term loans collateralized by crude oil export contracts.

Although we believe that the loan agreements were executed on terms beneficial to us, our level of hard currency indebtedness, combined with the uncertainty of world oil prices and instability in the Russian and international financial markets, could have material adverse consequences for us, including:

- limiting our access to additional financing;
- limiting our ability to invest in business development due to the obligation to divert a substantial portion of our hard currency revenues to debt service; and
- increasing our vulnerability to economic downturns and changing market conditions.

The terms of the loan agreements also impose certain financial ratios and constrain our ability to pledge our crude oil sales, which may limit our access to additional financing.

Future delays in the timely completion of our financial statements or filing of our annual reports could lead to negative consequences for us, including sanctions by the London Stock Exchange, or cause us to be in default under our loan agreements

The delays in the completion of the audits of our 2003, 2004 and 2005 financial statements prepared under U.S. GAAP and the consequent delay in the filing of this annual report caused us to be in breach of the listing requirements of the New York Stock Exchange, Inc. (the "NYSE"). Pending the filing of this annual report and until September 14, 2006, date on which our GDSs were delisted from the NYSE (see "—Risks Relating to Investment in our GDSs—Our decision to delist our GDSs from the NYSE could adversely affect the liquidity of our GDSs" under this Item), the NYSE permitted our GDSs to continue to be traded on the exchange. Nonetheless, should such delays occur again in the future we may be subject to a number of possible consequences, including the possible review of our listing on the London Stock Exchange Limited (the "LSE") by the United Kingdom Listing Authority, which could lead, among other possible sanctions, to suspension or delisting. If a suspension or delisting were to occur on the LSE, there would be significantly less liquidity in our GDSs, which could result in a decline in the market price of our GDSs. See "—Our independent registered public accounting firm reported material weaknesses in our internal controls and we may not be able to remedy these material weaknesses or prevent future weaknesses" under this Item.

In addition, delays in the completion of our audited 2003, 2004 and 2005 financial statements prepared under U.S. GAAP, and our interim consolidated financial statements for the six months ended

23

---

## Table of Contents

June 30, 2004, June 30, 2005 and June 30, 2006, caused us not to comply with one of the covenants contained in our loan agreement with BNP Paribas for U.S.\$300 million and in our loan agreement with Credit Suisse First Boston for U.S.\$200 million. See "Item 5—Operating and Financial Review and Prospects—Liquidity and Capital

Resources—Debt—Long-Term Foreign Currency Denominated Debt.” BNP Paribas notified us in April 2005 that it considered an event of default to have occurred under the loan agreement our failure to provide our audited 2003 U.S. GAAP financial statements and our interim U.S. GAAP consolidated financial statements for the six months ended June 30, 2004. However, we have provided BNP Paribas and Credit Suisse First Boston with our audited 2003 and 2004 U.S. GAAP financial statements and with our interim consolidated financial statements for the six months ended June 30, 2004 and June 30, 2005, BNP Paribas and Credit Suisse First Boston issued waivers covering our audited 2005 U.S. GAAP financial statements until November 15, 2006 and we believe that by filing this annual report we have cured any event of default under our loan agreements. As such, we do not believe that BNP Paribas or Credit Suisse First Boston plan to attempt to accelerate payment of these loans or to enforce the related security. Nonetheless, should such delays occur again in the future we may be considered to be in default under certain of our loan agreements. Inability to obtain waivers for any such defaults could lead to acceleration of the payment of such loans, enforcement of the related security or, more generally, impairment of our ability to raise additional capital. See “—Our independent registered public accounting firm reported material weaknesses in our internal controls and we may not be able to remedy these material weaknesses or prevent future weaknesses” under this Item.

We sell a significant portion of our crude oil and refined products in the Russian market, where prices have historically been lower than in the international markets. These sales may adversely affect our revenues

In 2005, we sold approximately 25% of our crude oil volumes (including purchased crude oil) and 72% of our refined products volumes (including purchased refined products) within Russia, accounting for approximately 10% of our total revenues from sales of crude oil and 14% of our total revenues from sales of refined products, respectively. Russian crude oil prices remain below international spot market price levels due to, inter alia, significantly lower transport costs, large regional surpluses in Russia and increasing domestic supplies. See “Item 4—Information on the Company—Overview of the Russian Oil Industry—Crude Oil Prices.” Domestic Russian prices for refined products also remain below international spot market prices for refined products due to, inter alia, lower production costs, a freeze on the prices of refined products pursuant to requests of the Russian government and the level of saturation of the domestic market. See “Item 4—Information on the Company—Overview of the Russian Oil Industry—Refining.”

We are dependent on Transneft, a state-owned company that controls the monopoly pipeline system, for the transport of nearly all of our crude oil, and our ability to export crude oil is limited by the system for allocating access to Transneft’s pipelines

Approximately 93% of the crude oil produced in Russia, and most of our crude oil, is transported through the Transneft system of trunk pipelines. OAO AK Transneft (“Transneft”) is a state-owned oil pipeline monopoly. The Transneft pipeline system is subject to breakdowns and leakage. By using multiple pipelines, however, Transneft has generally avoided serious disruptions in the transport of crude oil, and to date, we have not suffered significant losses arising from the failure of the pipeline system. A significant disruption in the pipeline system would, however, have a material adverse effect on our results of operations and financial condition.

Russian government authorities regulate access to Transneft’s pipeline network. Pipeline capacity, including export pipeline capacity, is allocated quarterly to oil producers, generally in proportion to the amount of oil produced and delivered to Transneft’s pipeline network in the prior quarter, planned oil production in the forthcoming quarter, and total pipeline capacity. Generally, a Russian oil company is given an allocation for export to non-CIS countries equal to approximately one-third of its total crude oil so produced and delivered to Transneft. Limitations on access to the export pipelines constrain the ability of producers to export crude oil, and limited port, shipping and railway facilities represent further constraints on the export of crude oil. Though these constraints have subsided in recent years, they have in the past, and may continue in the future, to have a significant impact on our cash flows and results of operations, since export prices are generally higher than domestic prices. Furthermore, failure to pay

---

Table of Contents

expenses or taxes to the Russian government could result in the termination or temporary suspension of our access to the export pipelines, which would materially adversely affect our results of operations and financial condition.

In 2001, a Russian court ruled that Transneft stop accepting shipments of crude oil by one of our competitors in response to a lawsuit filed by one of that oil company's shareholders. In 2002, Russian courts on several occasions granted similar requests in lawsuits against other Russian companies. Such rulings were overturned quickly. However, we cannot be certain that similar lawsuits will not be filed against us in the future or that any such lawsuits will be resolved in our favor. Any interruption in access to Transneft's pipeline network resulting from any such lawsuits could have a material adverse effect on our results of operations and financial condition.

A significant proportion of our crude oil production and reserves consists of high sulfur content oil, for which we receive a lower price and which has lower marketability than lower-sulfur content crude oil

As of January 1, 2006, most of our proved oil reserves had a high sulfur content, defined as greater than 1.8% sulfur content by mass.

A significant proportion of our crude oil production (approximately 42.8% in 2005, 43.1% in 2004 and 42.5% in 2003) consists of this high sulfur content oil, and we expect this proportion to continue to increase in the future. Our high sulfur content crude oil, which has an average sulfur content of approximately 3.5% by mass, typically commands a lower price than low sulfur content crude oil. Currently, however, virtually all of our high sulfur content crude oil is blended with low sulfur content crude oil produced by us and by other companies when it is transported through the Transneft pipeline system. The blended crude oil sells for a single uniform price. Although we pay Transneft a premium of U.S.\$2.5 per ton (exclusive of value added tax ("VAT")) of such blended and transported crude oil, we currently benefit overall from Transneft's practice of blending deliveries, as we generally receive a higher price for our blended crude oil than we would if either (i) the higher sulfur content crude oil were transported and sold separately or (ii) Transneft charged a premium for transporting high sulfur content crude that more closely matched the differential in world market price between high sulfur content crude oil and the blended crude oil that Transneft currently carries. There is currently no equalization scheme, often referred to as a "quality bank," for differences in crude oil quality supplied to the Transneft pipeline system. In the past, Transneft and members of the Russian Government have raised, inter alia, the possibility that the oil companies whose high sulfur content oil is blended with low sulfur content oil when transported in the Transneft pipelines should pay compensation to oil companies transporting low sulfur content oil through Transneft pipelines. If these proposals are adopted, the current system will be changed to our significant detriment and our business and results of operations would be adversely affected. See "Item 4—Information on the Company—Exploration and Production."

We do not have arrangements with any refineries with respect to our shipments of high sulfur content crude oil, and the refineries could cease accepting such crude oil from us at any time. Moreover, there are a limited number of refineries in Europe that have the technical capabilities necessary to refine high sulfur content crude oil. We have taken steps to diversify our outlets for high sulfur content crude oil and believe that sufficient refining facilities for this oil will be available to us on acceptable terms in the future. We have made and will continue to make significant investments in the construction of the new Nizhnekamsk refining and petrochemicals facility in order to ensure our continued access to facilities for refining high sulfur content crude oil. No assurance can be given, however, that we will succeed in following this strategy or that adequate refining facilities will continue to be available to us.

We must pay transportation expenses and tariffs to Transneft in order to maintain pipeline access, and these expenses and tariffs may be raised in the future, which could increase our costs

We must pay transportation expenses to Transneft in order to maintain our access to export pipelines and terminals. Our failure to pay these expenses could result in the termination or temporary suspension of our access to these export pipelines and terminals, which would adversely affect our results of operations and financial condition. For example, in October 1998, as a result of our significant liquidity problems, we interrupted payments of transportation expenses to Transneft. Consequently, our export capacity was suspended until we resumed such payments. Further, if the tariffs that we pay for the

25

---

## Table of Contents

transportation by pipeline of our crude oil were raised, our costs would increase, which could adversely affect our revenues, cash flows and results of operations.

We have historically had commercial relations with certain countries, including Libya, Iraq, Syria, Iran and Sudan that are currently or have been in the past the subject of economic sanctions imposed by the United States and international organizations. Violations of existing international or U.S. sanctions could subject us to penalties that would have a material adverse effect on our results of operations

International and U.S. sanctions have been imposed on companies engaging in certain types of transactions with specified countries or companies in those countries. The Tatarstan government and we have held discussions regarding possible transactions involving such countries, including Libya, Iraq, Syria, Iran and Sudan.

After the Libyan government opened its territory for international experts in September 2003, the U.N. lifted sanctions against Libya, and most U.S. trade sanctions were suspended in April 2004 and removed in September 2004. In October 2005, we, among nineteen other international oil companies, received a permit to explore and develop oil fields located in the central part of Libya.

U.N. and U.S. sanctions against Iraq have been lifted subsequent to the military action in Iraq in 2003. Prior to lifting of the sanctions we exported Iraqi oil under the U.N. oil-for-food program, participated in a consortium that included Rosneft, a major Russian oil company indirectly owned by the Russian Federation (“Rosneft”), to develop Iraqi oil fields, drilled a number of oil wells in Iraq under U.N.-approved contracts and opened a representative office in Iraq. We believe that none of our activities in Iraq was prohibited by U.S. or international sanctions. We do not currently engage in any significant activities in Iraq.

We have opened a representative office in Iran and in February 2005 the government of Tatarstan and the government of Iran concluded an agreement pursuant to which we are expecting to register a joint venture with an Iranian entity in order to participate in various projects in Iran, including tenders for the development of oil fields. The terms of our participation in this venture have not yet been finalized. In 2002, we conducted work under a contract for demercaptanization (a process in which mercaptans— sulfur compounds—are removed from hydrocarbons) of refined products and oxidized gas in Iran and are currently performing contracts for testing microbiological bed stimulation technology in Iran. In addition, we have signed a contract to implement well casing technology in Iran and submitted proposals to participate in tenders to provide engineering services and to obtain production licenses for a group of Iranian oil fields.

In March 2005, we concluded an agreement with the government of Syria and the Syrian Oil Company according to which we are to explore and to produce oil in eastern Syria. In the past, we and/or our affiliates discussed proposals for business projects in Sudan. We are currently not engaged, and are not contemplating to be engaged in the future, in

any activities in Sudan.

In the future, we may enter into permitted transactions with other countries against which sanctions have been applied. If we violate existing U.S. or international sanctions, penalties could include a prohibition or limitation on our ability to obtain goods and services on the international market or to access the U.S. or international capital markets. However, we believe that we are not currently, and have not in the past been, involved in any transactions with Libya, Iraq, Syria, Iran and Sudan that are or have been material to us or that could result in sanctions against us, and we intend to comply with international sanctions law in the future.

The Russian and Tatarstan governments can mandate deliveries of crude oil and refined products at less than market prices, adversely affecting our revenue and relationships with other customers

The Russian and Tatarstan governments may direct us to deliver crude oil or refined products to certain government-designated customers, which generally take precedence over market sales. Government-directed deliveries may take several forms. We may be directed to make export sales, to make deliveries to government agencies, the military, agricultural producers or remote regions, or to specific consumers or refineries, such as Nizhnekamskneftekhim, or to domestic refineries in general.

26

---

## Table of Contents

Government-directed deliveries may disrupt our relations with our customers, lead to delays in payments for crude oil and refined products or result in sales of our crude oil or refined products at below market prices.

Any failure to make government-directed deliveries may affect our ability to export our crude oil. For example, in November 1998 the Russian government threatened to revoke the export rights of four Russian oil companies, including Tatneft, for failing to provide domestic refineries with steady supplies of oil. After receiving confirmation from us that we had been providing more than 50% of our crude oil to refineries located in the Russian Federation, the Russian government elected not to interrupt our exports. Any limitation of export rights could materially adversely affect our results of operations and financial condition.

We are dependent on oil refineries outside of Tatarstan

While we produce the majority of our oil in Tatarstan, we have limited ability to process crude oil in this area. Acting at the urging of Tatarstan President Shaimiev, in 1999 we formed a joint venture company, OAO Nizhnekamsk Oil Refinery, with Nizhnekamskneftekhim and OAO Tataro-American Investments and Finance (“TAIF”), which was at the time a related party of the Group, to expand, upgrade, and operate the refinery in Nizhnekamsk—the only oil refinery in Tatarstan. From December 2001, OAO Nizhnekamsk Oil Refinery leased a TAIF-owned crude distilling unit (the “CDU”) pursuant to a lease agreement dated December 29, 2001 (the “Lease Agreement”). The CDU was installed at the Nizhnekamsk oil refinery in 2002 and is a vital asset for its operations. The upgrade included improvements to the CDU and construction of a base refining facility consisting of six additional refining units with a higher added value production. Following the completion of the upgrade, the partners were expected to contribute their assets, including the refining units, the construction of which they had financed, to the charter capital of OAO Nizhnekamsk Oil Refinery, receiving a stake in the company in proportion to the value of their contribution. Since 1999, our most significant capital expenditures were for the upgrade of the Nizhnekamsk oil refinery. Our total investment in the refinery through September 1, 2005 amounted to approximately RR9,607 million. In 2005, we delivered 2.44 million tons of crude oil to the Nizhnekamsk oil refinery, representing approximately 54% of all our domestic crude oil



deliveries.

In 2003, TAIF brought a case before the arbitrazh court of the Tatarstan Republic claiming the return of the CDU leased to OAO Nizhnekamsk Oil Refinery because of alleged breaches by OAO Nizhnekamsk Oil Refinery of several provisions of the Lease Agreement. On October 6, 2003 the arbitrazh court of the Tatarstan Republic ruled in favor of TAIF and this decision was upheld by the instance of appeals of the arbitrazh court of the Tatarstan Republic on January 13, 2004. As a consequence, OAO Nizhnekamsk Oil Refinery returned the CDU to TAIF. Following the return of the CDU, we sold to TAIF in early September 2005 our share of the production assets and inventory of OAO Nizhnekamsk Oil Refinery, including the refining units, for approximately RR7.2 billion (net of VAT). In February 2006, we sold to TAIF additional refining units of OAO Nizhnekamsk Oil Refinery for RR198 million (net of VAT). While the production assets sold to TAIF have not been physically removed from the Nizhnekamsk oil refinery, TAIF established a new legal entity to which it transferred these assets. Following these sales, OAO Nizhnekamsk Oil Refinery was left without production assets, and is now in the process of liquidation (completion of liquidation is expected by the end of 2006). While we are now involved in building a new oil refining and petrochemicals facility in Nizhnekamsk (see “Item 4— Information on the Company—Refining and Marketing—Refined Products”), until its completion we have limited ability to process crude oil in Tatarstan, and are thus dependent on oil refineries outside of Tatarstan. Should these oil refineries be unable to refine our crude oil, this would have a material effect on our operations.

The Russian tax system imposes substantial burdens on us and is subject to frequent change and significant uncertainty

We are subject to a broad range of taxes imposed at the federal, regional and local levels, including but not limited to excise taxes and export duties, income tax, value added tax, the unified natural resources production tax, property tax, social tax and pension contributions. We were subject to an

27

---

## Table of Contents

effective income tax rate (current and deferred income tax expense/benefit as a percentage of income before income taxes and minority interest) of 32.1% and a total tax burden of 43.3% (income taxes and taxes other than income taxes as a percentage of sales and other operating revenue) in 2005.

Laws related to these taxes, such as the Russian Federation Tax Code (the “Tax Code”), have been in force for a short period relative to tax laws in more developed market economies, and the government’s implementation of these tax laws is often unclear or inconsistent. Accordingly, few precedents with regard to the interpretation of these laws have been established. Often, differing opinions regarding legal interpretation exist both between companies subject to such taxes and the government and within government ministries and organizations, such as the Federal Tax Service of the Russian Federation (the “Federal Tax Service”), and its various inspectorates, creating uncertainties and areas of conflict. Generally, tax declarations remain open and subject to inspection by tax and/or customs authorities for a period of three years following the tax year. The fact that a year has been reviewed by tax authorities does not close that year, or any tax declaration applicable to that year, from further review by an upper level of the tax authorities during the three-year period. Several Russian companies have been subjected to additional claims for taxes in prior years, including YUKOS, Vimpelcom and TNK-BP. In addition, on July 14, 2005, the Russian constitutional court issued a decision that allows the statute of limitations for tax liabilities to be extended beyond the three-year statutory term if a court determines that a taxpayer has obstructed or hindered a tax inspection. Because none of the relevant terms is defined, tax authorities may have broad discretion to argue that a taxpayer has “obstructed” or “hindered” an inspection and, ultimately, seek penalties beyond the three-year term. These facts create tax risks in Russia

substantially greater than typically found in countries with more developed tax systems. In April 2005, we received a claim for back taxes from the federal tax authorities, based on their review of our tax filings for the years 2001, 2002 and 2003, in the amount of RR1,380 million. This amount includes both alleged non-payment and under-payment of taxes as well as fines and penalties. The amount of the tax claim was accrued in our financial statements as of December 31, 2003. While we could have challenged this claim, the issue of any such claim would have been uncertain, given the results of recent Russian companies' tax claims. In addition, the amounts claimed were significantly smaller than similar claims recently received by other Russian companies. Consequently, we paid in May 2005 the entire amounts claimed.

The taxation system in Russia is subject to inconsistent enforcement at the federal, regional and local levels, which complicates our tax planning and related business decisions. For example, tax laws are unclear with respect to the deductibility of certain expenses. This uncertainty exposes us to the possible imposition of significant fines and penalties and to enforcement measures despite our efforts at compliance, and could result in a greater than expected tax burden.

Financial statements of Russian companies are not consolidated for tax purposes. Therefore, each of our Russian entities pays its own Russian taxes and may not offset its profit or loss against the loss or profit, respectively, of another of our entities. Because Russian legislation contains no consolidation provisions, dividends within the entities comprising our group are subject to Russian taxes at each level (if dividends are paid by a Russian company to another Russian company, the tax base would be determined as the difference between dividends to be paid and dividends received). Currently, dividends payable to a Russian entity are taxed at 9%, and the payer is required to withhold the tax when paying the dividend.

The Russian government has recently revised the Russian tax system. The new tax system is intended to reduce the number of taxes and the overall tax burden on businesses and to simplify the tax laws. However, the revised tax system relies heavily on the judgments of local tax officials and fails to address many of the existing problems. Even in the event of further reforms to tax legislation, they may not result in a reduction of the tax burden on Russian companies and the establishment of a more efficient tax system. Conversely, they may introduce additional tax collection measures. For example, in May 2004, a law was approved that increased the base tax rate for the unified natural resources production tax from RR347 to RR419 per ton of crude oil starting from January 1, 2005. Effective October 1, 2006, crude oil export duty rates were adjusted upwards to U.S.\$237.6 per ton of crude oil from U.S.\$ 199.8 per ton of crude oil as of June 1, 2006. Accordingly, we may have to pay significantly higher taxes, which could have a material adverse effect on our business.

28

---

## Table of Contents

We maintain insurance against some, but not all, potential risks and losses affecting our operations. We cannot assure you that our insurance will be adequate to cover all of our losses or liabilities. Also, we cannot predict the continued availability of insurance at an acceptable cost

Oil drilling and production activities are subject to numerous risks, including the risk that no commercially productive oil reserves will be found. The cost of drilling and completing wells is often uncertain. Oil drilling and production activities may be shortened, delayed or canceled as a result of a variety of factors, many of which are beyond our control. These factors include:

- unexpected drilling conditions;

- pressure or irregularities in formations;
- equipment failures or accidents;
- shortages in experienced labor or delays in the delivery of equipment;
- blowouts (i.e., uncontrolled releases of fluids, solids or gases) and surface cratering;
- pipe or cement failures;
- casing collapse; and
- embedded oil field drilling and service tools.

We only have a certain and potentially insufficient level of insurance coverage for expenses and losses that may arise in connection with property damage, work-related accidents and occupational disease, natural disasters and environmental contamination. We have no insurance coverage for loss of profits or other losses caused by the death or incapacitation of our senior managers. Accordingly, losses or liabilities arising from such events could increase our costs and have an adverse effect on our operations and financial condition.

Our main oil fields have a high depletion level and require increased capital expenditures to maintain production levels. Inability to finance these and other expenditures could have a material adverse effect on our financial condition and the results of our operations

One of our key strategies has been to focus on rehabilitating existing wells to stabilize and optimize production. We anticipate that substantial expenditures will be required to maintain reservoir pressure in our key fields and otherwise to optimize production. Our business also requires other significant capital expenditures, including in exploration and development, production, transport, refining, and to meet our obligations under environmental laws and regulations. We expect to finance a substantial part of these capital expenditures out of cash flows from our operating activities. If international oil prices fall, however, we will have to finance our planned capital expenditures increasingly through bank borrowings and offerings of debt or equity securities in the international capital markets. If necessary, these financings may be secured by our exports of crude oil. During 2005 and 2004, up to 30% of our approximately 1.0 million tons per month and 1.1 million tons per month, respectively, of non-CIS crude oil exports, have been pledged as security for existing borrowings. No assurance can be given that we will be able to raise the financings required for our planned capital expenditures, on a secured basis or otherwise, on acceptable terms or at all. If we are unable to raise the necessary financing, we will have to reduce our planned capital expenditures. Any such reduction could adversely affect our ability to expand our business, and if the reductions are severe enough, could adversely affect our ability to maintain our operations at current levels.

Our exploration, development and production licenses may be suspended, amended or revoked prior to their scheduled expiration

The licensing regime in Russia for the exploration, development and production of oil and natural gas is governed primarily by the Federal Law on Use of Subsoil of February 21, 1992, as amended (the "Subsoil Law") and regulations issued thereunder. Most of our licenses provide that fines may be imposed, or the licenses may be suspended, restricted or terminated, if we fail to comply with license requirements, including the conditions that we make timely payments of levies and taxes for the use of

---

Table of Contents

the subsoil, if we systematically fail to provide information, if we go bankrupt or if we fail to fulfill any capital expenditure and/or production obligations or to meet certain environmental requirements. Articles appearing in the

press in October 2006 reported several investigations performed by Russian authorities on licenses held by some major Russian oil companies, such as Rosneft and Lukoil. Similar investigations have also reportedly been conducted in respect of Sakhalin Energy, a non-Russian company engaged in an oil and gas project developed under production sharing agreements, the Sakhalin II project. The authorities have reportedly started procedures for the termination of certain licenses of these companies based on violations evidenced in the course of their investigation.

Article 10 of the Subsoil Law also provides that a license to use a field must be extended by the relevant authorities at the initiative of the license holder if the extension is necessary to finish production in the field, provided that the licensee has not violated the terms of the license. For instance, the license for our largest field, Romashkinskoye, was renewed in July 2006 and expires in 2038. We believe that our existing production licenses will be extended at or prior to their scheduled expiration and we will apply for extensions of our existing production licenses when appropriate.

We may not be able to, or may voluntarily decide not to, comply with the license conditions for some or all of our license areas. If the Russian government determines that we have failed to fulfill the specific terms of any of our licenses or if we operate in the license areas in a manner that violates Russian or local law, government regulators may impose fines on us or suspend or terminate our licenses, or we may not be able to extend our licenses. Any of these events could have a material adverse effect on our operations and the value of our assets, or cause the price of our GDSs to decline. See “Item 5—Operating and Financial Review and Prospects—Licenses.”

Our inability to replace current production with new reserves will result in reduced production and will have a material adverse impact on our financial condition and results of our operations

Since 1996, our oil production has generally remained stable. Increasing our crude oil production by developing our non-producing and undeveloped reserves will require significant capital expenditure. Though we believe that our current production levels are stable and sustainable as a result of our current development program, our exploration and production programs may not result in the replacement of current production with new reserves, such programs may not result in new, commercially viable operations and we may not be able to extend the life of our existing reserves. See “Item 4—Information on the Company—Exploration and Production.”

We depend on our senior managers and other key personnel, the loss of any of whom could have an adverse impact on our business

We depend on the continued services and performance of our senior management and other key personnel. If we lose the services of our senior managers or if any of our other executive officers or key employees should cease to take an active role in managing our affairs, we may not be able to operate our business as effectively as we anticipate and our operating results may suffer. In particular, we are heavily dependent upon our General Director, Shafagat F. Takhautdinov, and certain other key managers. We cannot assure you that their services, or those of other key managers, will continue to be available to us, and the loss of any one of these could materially adversely affect our business.

Failure to carry out our corporate reorganization program in its entirety or for it to have the desired effects may adversely affect our expected financial and operational results

We have adopted a corporate reorganization program as part of our strategy for reducing costs and improving production efficiency. This program faces numerous difficulties, including local opposition to the transfer of social assets, such as schools and medical facilities, from our ownership or management to local jurisdictions. These have prevented or delayed and may well continue to prevent or delay the implementation of certain aspects of the corporate reorganization program. See “Item 4—Information on the Company—Corporate Reorganization.”

## Table of Contents

Our independent registered public accounting firm reported material weaknesses in our internal controls and we may not be able to remedy these material weaknesses or prevent future weaknesses

We have identified a series of significant deficiencies affecting our processes and controls relating to the timely and accurate capture and recording of transactions in accordance with U.S. GAAP, which in the aggregate result in material weaknesses in the Company's disclosures controls and procedures and internal controls over financial reporting. We have also identified that we did not have an adequate level of review of accounting issues that are complex and involving significant judgment. We have other compensating controls in place that allow us to conclude that the consolidated financial statements fairly present the financial condition of the Company as of December 31, 2005, and the results of operations for the year then ended, and we are currently implementing remediation measures to address these material weaknesses. See "Item 15— Controls and Procedures." However, we cannot be certain as to the timing of completion of our evaluation, testing and remediation actions or the impact of the same on our operations. Furthermore, upon completion of this process, we may identify control deficiencies of varying degrees of severity under applicable SEC and Public Company Accounting Oversight Board rules and regulations that remain unremediated.

Given the magnitude of the material weaknesses discussed in "Item 15—Controls and Procedures", our independent auditor has recommended that the Audit Committee to continue to be involved in the oversight of the financial reporting process, and in monitoring management's risk assessment processes (including the risks of fraud). Our independent auditor has also recommended that the Audit Committee provide guidance to our management in developing and implementing a plan to overcome the above material weaknesses in an acceptable and timely manner. Our independent auditor has further recommended that the Audit Committee establish a policy for reporting to our Board of Directors to allow important information to be brought to the attention of senior management on a regular basis.

In addition, an independent legal investigation into certain transactions, undertaken at the request of our Audit Committee in connection with the audit of our U.S. GAAP financial statements for the year ended December 31, 2003, indicated the following weaknesses in our internal controls: a lack of written policies and procedures at the group level; certain transactions not properly communicated to accounting and finance; incorrect recording of transactions, including failure to properly record substantial amounts of money being loaned; and procuring stock for a possible stock-based compensation plan without a complete formulation of the plan resulting in a failure to properly record treasury stock. The investigation found that our control environment (including our maintenance of books and records and internal controls) was inadequate under the applicable requirements of the Exchange Act.

One of the components of internal control is the control environment. The control environment reflects the tone of the organization, which influences the control consciousness of its personnel. The key factors affecting the control environment include among other things, participation of the Board of Directors, management's philosophy and clearly defined operating style, organizational structure, assignment of authority and responsibility and policies and procedures. Our independent auditor found that the lack of clearly defined and articulated policies and procedures, combined with a management tone, which does not stress the importance of controls within the organization, increases the risk of error or misstatement in reported financial results. In a weak control environment such as ours, there is usually a greater likelihood that the specific risks created by one identified deficiency will not be overcome by strengths in other areas or by the basic attitude of the organization toward controls.

For further discussion of the independent legal investigation, its conclusions and the steps that we are taking to remedy our control deficiencies, see "Item 15—Controls and Procedures." Notwithstanding the steps we are taking to

address these issues, we may not be successful in remedying these material weaknesses or preventing future material weaknesses. If we are unable to remedy these material weaknesses, there is a risk that we may not be able to prevent or detect a material misstatement of our annual or interim U.S. GAAP consolidated financial statements. In addition, any failure to implement new or improved internal controls, or resolve difficulties encountered in their implementation, could harm our operating results or cause us to fail to meet our reporting obligations. Inferior internal controls could also cause investors to lose confidence in our reported financial information, which could have a negative effect on the trading price of our shares and GDSs.

31

---

## Table of Contents

We expect the oil industry in Russia to become increasingly competitive

We expect that the ongoing restructuring of the oil and natural gas industry in Russia will lead to increased competition for new exploration and production licenses, access to capital resources, transportation infrastructure, sales and other aspects of the production and transportation process. The Russian oil industry has recently experienced significant consolidation, including the privatization sale of Slavneft, a large Russian oil company, to a consortium of shareholders who also control Tyumen Oil Company (“TNK”) and Sibneft (renamed to Gazprom Neft after its acquisition by Gazprom in October 2005), at the time, Russia’s third and fifth largest oil companies, respectively; establishment of a strategic joint venture between BP and TNK on the basis of their respective Russian assets; the sale of Yuganskneftegaz, the most significant subsidiary of YUKOS, to Rosneft; and the acquisition of Sibneft, at the time, the fifth largest oil producer in Russia, by the state-owned world’s largest natural gas producer Gazprom (“Gazprom”). In December 2005, Russneft, the tenth largest oil producer in Russia, acquired significant production and refinery facilities in Russia. These and other companies may have better access to financial and other resources than we do, and this may give them a competitive advantage. In addition, our domestic competitors may be strengthened through strategic acquisitions of additional assets, including in Tatarstan. See “Item 4—Information on the Company—Overview of the Russian Oil Industry—Background” and “Item 4—Information on the Company—Competition.”

Excessive appreciation of the ruble against the U.S. dollar would adversely affect our margins and cash flows

After a protracted period of weakness, the ruble has appreciated against the U.S. dollar in recent years, including by 13.6% in 2004 and 3.9% in 2005 in real terms. Because our revenues are substantially linked to the U.S. dollar and our costs (other than a large portion of debt-service costs) are denominated primarily in rubles, the real appreciation of the ruble has already had and may continue to have an adverse effect on our business, results of operations, financial condition and cash flows by causing our costs to increase relative to our revenue.

### Risks Relating to the Oil Industry

A substantial or extended decline in prices for crude oil and refined products could adversely affect our business, results of operations, financial condition, liquidity and our ability to finance planned capital expenditures

Our revenues, profitability and future rate of growth depend substantially upon prevailing prices of crude oil and refined products. Historically, prices for oil have fluctuated widely in respect to changes in many factors. Factors that can cause this fluctuation include:

- global and regional supply and demand, and expectations regarding future supply and demand, for crude oil and refined products;

- market uncertainty;
- weather conditions;
- domestic and foreign governmental regulations;
- prices and availability of alternative fuels;
- prices and availability of new technologies;
- the ability of the members of the Organization of Petroleum Exporting Countries (the “OPEC”), and other crude oil producing nations, to set and maintain specified levels of production and prices;
- political and economic developments in oil producing regions, particularly the Middle East;
- Russian and foreign governmental regulations and actions, including export restrictions and taxes; and
- global and regional economic conditions.

32

---

### Table of Contents

The decline in world oil prices from October 1997 to December 1998 by more than 54% to less than U.S.\$10 per barrel was one of the primary reasons for our significant liquidity problems in the second half of 1998. See “—Risks Relating to the Company—We have experienced liquidity problems in the past and could experience them in the future” under this Item. While oil prices remain volatile, average price levels since 1998 have been consistently above the low levels reached in 1998. According to the International Energy Agency, the average prices of Brent crude, an international benchmark oil price, for the three years ended December 31, 2005, 2004 and 2003, were approximately U.S.\$54.38, U.S.\$38.22 and U.S.\$28.83 per barrel, respectively. The average price of Brent crude was U.S.\$58.80 per barrel at November 9, 2006. Russian crude oil export prices are determined based on the Brent crude, and it is expected that these prices will be determined based on the Russian Export Blend Crude Oil (“REBCO”) in the near future. At November 9, 2006, the price of the REBCO was 57.65 per barrel. See “Item 4—Information on the Company—Overview of the Russian Oil Industry—Current System of Oil-Related Taxes and Payments—Oil-Related Export Duties.” Crude oil prices declined significantly in 2001 as a result of a weakening U.S. economy, increases in non-OPEC production and the aftermath of the terrorist attacks on September 11, 2001 (see “—Other Risks—Terrorist activity and global instability could have an adverse effect on our business and share price” under this Item). As a consequence, OPEC and certain other crude oil producing nations, including Russia, imposed export restrictions, resulting in a slight increase in crude oil prices in 2002. Crude oil prices further increased in 2003, 2004 and 2005, as a result of improving global economic conditions, heightened tensions in the Middle East and war in Iraq, the aftermath of hurricane Katrina and growing demand in China. However, there can be no assurance that oil prices will not decline again. Because our crude oil export sales are the primary source of our hard currency revenues, including revenues needed to repay lines of credit from foreign lenders, and an important source of our earnings and cash flows, any decline in international crude oil or refined product prices is likely to have a material adverse effect on our financial position and results of operations.

Lower prices may also reduce the amount of oil that we can produce economically or reduce the economic viability of projects planned or in development. We may reduce our planned capital expenditures if international crude oil or refined product prices fall below the price assumptions used in our internal estimates.

We do not currently engage in any hedging transactions or other derivatives trading to reduce the impact of fluctuations of crude oil prices on our company.

The crude oil and natural gas reserves data in the Reserves Reports are only estimates and are inherently uncertain, and our actual production, revenues and expenditures with respect to our reserves may differ materially from these estimates

The crude oil reserves data set forth in this annual report and the crude oil and natural gas reserves data set forth in the Reserves Reports are estimates based primarily on internal engineering analyses that were audited by Miller and Lents, independent petroleum engineering consultants as of January 1, 2006, 2005 and 2004, respectively. The most recent reserves estimates were calculated using oil and natural gas prices for us in effect on January 1, 2006. Any significant price changes could have a material effect on the quantity and present values of our proved reserves.

Petroleum engineering is a subjective process of estimating underground accumulations of oil and natural gas that cannot be measured in an exact manner. Estimates of the value and quantity of economically recoverable oil and natural gas reserves, rates of production, future net revenues and cash flows and the timing of development expenditures necessarily depend upon a number of variable factors and assumptions, including the following:

- historical production from the area compared with production from other comparable producing areas;
- interpretation of geological and geophysical data;
- the assumed effects of regulations adopted by governmental agencies;
- assumptions concerning future percentages of international sales;
- assumptions concerning future oil and natural gas prices;

33

---

#### Table of Contents

- capital expenditures; and
- assumptions concerning future operating costs, tax on the extraction of commercial minerals (the unified natural resources production tax) and excise taxes, development costs and workover and remedial costs.

Because all reserves estimates are subjective, each of the following items may differ materially from those assumed in estimating reserves as set forth in the Reserves Reports:

- the quantities and qualities of oil and natural gas that are ultimately recovered;
- the production and operating costs incurred;
- the amount and timing of future development expenditures; and
- future oil and natural gas sales prices.

Many of the factors, assumptions and variables involved in estimating reserves are beyond our control and assumptions and variables on which the Reserves Reports are based may prove to be incorrect over time. This is especially true in Russia, where there has been political and economic uncertainty in the recent past. Results of drilling, testing and production after the date of the estimates may require substantial upward or downward revisions in our reserves data. Furthermore, different reservoir engineers may make different estimates of reserves and cash flows based on the same available data. Actual production, revenues and expenditures with respect to reserves will vary from estimates and the variances may be material. Any downward adjustment could lead to lower future production and thus adversely affect our financial condition, future prospects and market value. See “Item 4—Information on the Company—Exploration and Production.”

We may incur material costs to comply with, or as a result of, health, safety and environmental laws and regulations



We incur, and expect to continue to incur, substantial capital and operating costs in order to comply with increasingly complex laws and regulations covering the protection of the environment and human health and safety.

The level of pollution and potential clean-up is impossible to assess without an environmental audit (which we have not undertaken) and consistent interpretation and enforcement of environmental laws by the federal, regional and local authorities (which has not occurred). In connection with our applications for licenses to explore and develop oil resources, we are generally required to make significant commitments concerning levels of pollutants that we release and remediation in the event of environmental contamination.

New laws and regulations, the imposition of tougher requirements in licenses, increasingly strict enforcement of, or new interpretations of, existing laws, regulations and licenses, or the discovery of previously unknown contamination may require further expenditures to:

- modify operations;
- install pollution control equipment;
- perform site clean-ups;
- curtail or cease certain operations; or
- pay fees or fines or make other payments for pollution, discharges or other breaches of environmental requirements.

Furthermore, the implementation of the Kyoto Protocol to the United Nations Framework Convention on Climate Change from February 2005 (the “Kyoto Protocol”) may impose new and/or additional rules or more stringent environmental norms. Such requirements may require additional capital expenditures or modifications in our operating practices.

Under existing legislation, we believe that there are no significant environmental liabilities, beyond the amounts that we have already incurred in order to comply with the environmental requirements, that will have a material adverse effect on our operating results or our financial position.

34

---

## Table of Contents

Although the costs of the measures taken to comply with the environmental regulations have not had a material adverse effect on our financial condition or results of operations to date, in the future the costs of such measures and liabilities related to environmental damage caused by us may increase. Furthermore, we do not have any insurance for environmental damage caused by our activities.

### Risks Relating to Investment in our GDSs

You may be unable to repatriate your earnings from our GDSs

Russian currency control legislation pertaining to payment of dividends currently allows dividends on ordinary shares to be paid in foreign currencies. However, most Russian companies declare and pay dividends in rubles. Under this legislation, ruble dividends may be converted into U.S. dollars by The Bank of New York, acting as depositary for our global depository receipt (“GDR”) program (the “Depository”) under the deposit agreement filed as an exhibit to this annual report (see Exhibit 2.1— Form of Amended and Restated Deposit Agreement dated as of July 10, 2006 between OAO Tatneft and The Bank of New York, as Depositary, and holders from time to time of Global Depository Shares

thereunder) (the “Deposit Agreement”), for distribution to owners of GDSs without restriction.

The ability of the Depositary and other persons to convert rubles into U.S. dollars (or another hard currency) is also subject to the availability of U.S. dollars (or another hard currency) in Russia’s currency markets. Although there is an existing market within Russia for the conversion of rubles into U.S. dollars, including the interbank currency exchange and over-the-counter markets, the further development of this market is uncertain. At present, there is no market for the conversion of rubles into foreign currencies outside of Russia and the CIS and no viable market in which to hedge ruble and ruble-denominated investments. See “Item 10—Additional Information—Exchange Controls.”

Our ability to pay dividends is constrained by Russian accounting practices and our loan agreements with creditors

We are permitted to pay dividends on our Ordinary Shares out of net profits, and dividends on Preferred Shares out of net profits and special funds designated for such purposes, in each case calculated in accordance with RAR, which differ in significant respects from U.S. GAAP. Any amounts available for distribution as dividends on our shares as determined under RAR may be significantly lower than the amounts that would have been determined under U.S. GAAP. In addition, our loan agreements with some of our hard currency lenders contain restrictions on the payment of dividends. See “Item 8—Financial Information—Dividends and Dividend Policy.”

The market price of our shares and GDSs could be adversely affected by potential future sales

The trading price of our shares and GDSs could be adversely affected as a result of sales of substantial numbers of our shares in the public market, or by the perception that this could occur. These factors could also make it more difficult to raise capital through equity or equity-linked offerings.

As of May 15, 2006, the Tatarstan government, through its wholly-owned entity Svyazinvestneftekhim and its subsidiary Investneftekhim, held approximately 33.59% of our capital stock and 35.87% of our Ordinary Shares. Svyazinvestneftekhim is free to dispose the Ordinary Shares it holds at any time. Significant dispositions of these shares could adversely affect the price of our GDSs.

Our decision to delist our GDSs from the NYSE could adversely affect the liquidity of our GDSs

On August 18, 2006, we have notified the NYSE of our intention to delist our GDSs. The decision to delist our GDSs from the NYSE and to terminate, when circumstances permit, our registration with the SEC was approved by our Board of Directors on June 30, 2006. On September 5, 2006, we filed Form 25 with the SEC to remove our securities from listing from the NYSE. Trading of the GDSs on the NYSE ceased on September 14, 2006. Following the delisting from the NYSE, our GDSs continue to be traded on the LSE and our Ordinary Shares continue to be traded on the Russian Trading System (the “RTS”) and the Moscow Interbank Currency Exchange (the “MICEX”). Pursuant to the Deposit Agreement, we

35

---

## Table of Contents

have designated November 15, 2006 as a “Certification Date.” The Deposit Agreement provides that, after the Certification Date, the Ordinary shares of the Company underlying all GDRs except those beneficially owned by persons who, on or before the Certification Date, (i) have certified that they are not “resident in the United States” or (ii) have certified that they are “qualified institutional buyers” (“QIBs”) and have been approved by the Company, will be sold by the Depositary outside the United States pursuant to Regulation S under the U.S. Securities Act of 1933, as

amended (the “Securities Act”), and, upon completion of those sales, the proceeds of those sales will be transferred to the beneficial holders of such GDRs subject to the terms and conditions of the Deposit Agreement. A beneficial owner's certification that he, she or it either (i) is not “resident in the United States” or (ii) is a QIB and requests permission to continue to hold the Company's GDRs will not be effective for this purpose unless the beneficial owner, together with the certification, deposits its GDR with the Depository or transfers the relevant GDRs to a blocked account with The Depository Trust Company, in either case until after the Certification Date.

Although we believe that the trading of our GDSs outside of Russia on a single market will increase the liquidity of our GDSs, as a result of the delisting of our GDSs from the NYSE and our decision to terminate, when circumstances permit, our registration with the SEC, the market for our GDSs may become less liquid, which could result in a decline in the market price of our GDSs.

The rights of non-Russian residents to own or vote our shares or GDSs may be subject to restrictions

According to the Law on the Securities Market and the regulations of the Russian Federal Commission on the Securities Market, the predecessor of the FSFM, the deposit of shares of a Russian company into deposit receipt (“DR”) programs requires the permission of the FSFM. Such permission may be denied, among other reasons, if more than 35% of the class of shares eligible for deposit into the DR program will circulate outside Russia, including in the form of GDSs, or if the DR program contemplates the voting of the shares underlying the deposit shares (“DSs”) other than in accordance with the instructions of the DS holders. Until July 10, 2006, in the absence of instructions from holders of our GDSs, the Depository was entitled to give a proxy to vote the shares underlying such GDSs to our representative. From July 10, 2006, the shares underlying our GDSs may not be voted other than in accordance with the instructions of GDS holders and GDSs for which the Depository does not receive timely voting instructions are not voted. Our GDR program had no express limitations on the deposit of our Ordinary Shares into the program until July 10, 2006. From July 10, 2006, Ordinary Shares may not be deposited into the program absent certification that the depositor is not resident in the United States. There is uncertainty as to whether the FSFM regulation applies to DR programs into which additional shares have been deposited and/or continue to be deposited in excess of 35% of the Ordinary Shares at the time of enactment of the regulation, or only to DR programs established after the time of its enactment. Articles appearing in the press have noted that in January 2003, The Bank of New York ceased deposits of shares of another Russian company into its DR program after the aggregate number of shares deposited into the program exceeded the amount permitted by the FSFM for this company. We have never applied to the FSFM or its predecessor entities for permission for our GDR program. The number of the Ordinary Shares deposited in our GDR program constitutes approximately 24.9% of our Ordinary Shares, and we may be required to limit the amount of the Ordinary Shares deposited in our GDR program to 35% of our Ordinary Shares. Accordingly, we can give no assurance that The Bank of New York, acting as Depository for our GDR program, will allow additional deposits of the Ordinary Shares if they exceed the 35% limitation. Furthermore, the FSFM regulation does not specify the consequences of violating the regulation. An assertion that the FSFM regulation and/or the limitation on shares deposited in the program apply to our GDR program could have a material adverse effect on the market price of our Ordinary Shares or GDSs.

Voting rights with respect to the shares represented by our GDSs are limited by the terms of the Deposit Agreement for our GDSs and relevant requirements of Russian law, which may prevent or delay the ability of GDS holders to exercise their rights

GDS holders may exercise voting rights with respect to the Ordinary Shares represented by GDSs only in accordance with the provisions of the Deposit Agreement and relevant requirements of Russian law. However, there are practical limitations with respect to their ability to exercise their voting rights due

Table of Contents

to the additional procedural steps involved in communicating with them. For example, the Joint-Stock Companies Law and the Charter require us to notify shareholders at least 20 days in advance of any general meeting, 30 days in advance if the agenda of such meeting includes an item on the Company's reorganization and at least 50 days in advance of an extraordinary meeting relating to election of directors. Holders of our Ordinary Shares receive notice directly from us and are able to exercise their voting rights by either attending the meeting in person or voting by proxy.

By comparison, a GDS holder will not receive notice directly from us. Rather, in accordance with the Deposit Agreement, we will provide the notice to the Depository. The Depository has undertaken in turn, as soon as practicable thereafter, to mail to GDS holders the notice of such meeting, voting instruction forms and a statement as to the manner in which instructions may be given by holders. To exercise his or her voting right, the GDS holder must then instruct the Depository how to vote its shares. Because of this extra procedural step involving the Depository, the process for exercising voting rights may take longer for GDS holders than for holders of Ordinary Shares. GDSs for which the Depository does not receive timely voting instructions will not be voted. In addition, although securities regulations expressly permit the Depository to split the votes with respect to the shares underlying the GDSs in accordance with instructions from GDS holders, this regulation remains untested, and the Depository may choose to refrain from voting at all unless it receives instructions from all GDS holders to vote the shares in the same manner. GDS holders may thus have significant difficulty in exercising voting rights with respect to the shares underlying the GDSs.

Because the Depository may be considered the beneficial holder of the shares underlying the GDSs, these shares may be arrested or seized in legal proceedings in Russia against the Depository, adversely affecting the holders of our GDSs

Russian regulations governing nominee holders, including global custodians and GDS depositaries in their custodial capacity, are underdeveloped and subject to varying interpretations. For example, it is unclear whether global custodians and GDS depositaries that are acting outside of Russia for non-Russian clients and investors but who are, on behalf of their clients and investors, holding in Russia through a Russian licensed custodian, securities issued by Russian companies, including our Ordinary Shares underlying our GDSs, are required to obtain a license from the FSFM to hold Russian securities on behalf of these clients and investors. If they do not obtain this license, their "nominee holder" status in Russia might not be recognized and therefore they may be viewed under Russian law as the beneficial owner. Because Russian law may not recognize GDS holders as beneficial owners of the underlying shares, it is possible that a GDS holder could lose all its rights to those shares if the Depository's assets in Russia are seized or arrested. In that case, a GDS holder would lose all the money invested in our GDSs.

Russian law may treat the Depository as the beneficial owner of the shares underlying the GDSs. This is different from the way other jurisdictions treat GDSs. In most states of the United States, for example, although shares may be held in the depository's name or to its order, making it a "legal" owner of the shares, the GDS holders are the "beneficial," or real owners. In those jurisdictions, an action against the depository, the legal owner, would not result in the beneficial owners losing their shares. Russian law may not make the same distinction between legal and beneficial ownership, and a court may only recognize the rights of the depository in whose name the shares are held, not the rights of GDS holders, to the underlying shares. Thus, in proceedings brought against a depository, whether or not related to shares underlying GDSs, Russian courts may treat those underlying shares as the assets of the depository, subject to seizure or arrest. We do not know yet whether the shares underlying the GDSs may be seized or arrested in Russian legal proceedings against a depository. In the past, a lawsuit was filed against a depository bank seeking the seizure of various Russian companies' shares represented by GDSs issued by that depository. In the event that this type of suit were to be successful in the future, and if the shares underlying our GDSs were to be seized or arrested, the GDS holders involved would lose their rights to such underlying shares.

Given that under Russian law the Depositary may also be viewed as the owner of the shares underlying the GDSs, the Depositary may need to comply with various Russian legal requirements regarding aggregate share ownership in a Russian company. For example, under Russian law, a person must receive the prior approval of the Federal Antimonopoly Service, a successor to the Russian Ministry

37

---

## Table of Contents

for Antimonopoly Policy and Support of Entrepreneurship, before holding more than 20% of a company the size of Tatneft. As of October 17, 2006, The Bank of New York held approximately 24.9% of our Ordinary Shares.

You may have limited recourse against us and our officers and directors because we conduct our operations outside the United States and all of our officers and directors reside outside the United States

Our presence outside the United States may limit your legal recourse against us. We do not have any presence in the United States and are incorporated under the laws of the Russian Federation. All of our directors and executive officers reside outside the United States. All or a substantial portion of our assets and the assets of our officers and directors are located outside the United States. As a result, you may not be able to effect service of process within the United States upon us or on our officers and directors. Similarly, you may not be able to obtain or enforce U.S. court judgments against us, our officers or directors, including actions based on the civil liability provisions of the federal securities laws of the United States. In addition, it may be difficult for you to enforce liabilities predicated upon U.S. securities laws in original actions brought in courts in jurisdictions outside the United States.

There is no treaty between the United States and the Russian Federation providing for reciprocal recognition and enforcement of foreign court judgments in civil and commercial matters. Similarly, you may not be able to obtain or enforce foreign judgments against us on the same basis. These limitations may deprive you of effective legal recourse for claims related to your investment in our GDSs.

The Deposit Agreement provides for controversies, claims and causes of action brought thereunder by any party thereto against us to be settled by arbitration in accordance with the Commercial Arbitration Rules of the American Arbitration Association, provided that any controversy, claim or cause of action relating to or based upon the provisions of the federal securities laws of the United States or the rules or regulations promulgated thereunder may, but need not, be submitted to arbitration. The Russian Federation is a party to the United Nations (New York) Convention on the Recognition and Enforcement of Foreign Arbitral Awards. However, it may be difficult to enforce arbitral awards in the Russian Federation due to a number of factors, including the inexperience of Russian courts in international commercial transactions, official and unofficial political resistance to enforcement of awards against Russian companies in favor of foreign investors, Russian courts' inability to enforce such orders, and corruption.

You may not be able to benefit from the United States-Russia double tax treaty

The Russian tax rules applicable to U.S. holders of our GDSs are characterized by significant uncertainties and by an absence of interpretive guidance. Russian tax authorities have not provided any guidance regarding the treatment of GDS arrangements, and there can be no certainty as to how the Russian tax authorities will ultimately treat those arrangements. In particular, it is unclear whether Russian tax authorities will treat U.S. holders as the beneficial owners of the underlying shares and dividends and other proceeds relating to the underlying shares and, therefore, persons entitled to the underlying shares, for the purposes of the United States-Russia double tax treaty. If the Russian tax authorities do not treat U.S. holders as the beneficial owners of such dividends and proceeds, then the U.S. holders

would not be able to benefit from the provisions of the United States-Russia double tax treaty. In this event, dividends paid to U.S. holders generally will be subject to Russian withholding tax at a rate of 15% for holders that are legal entities and 30% for individual holders rather than the reduced rate of 5% for corporate legal entities owning at least 10% or more of our outstanding voting shares and the rate of 10% in other cases under the United States-Russia double tax treaty. See “Item 10— Additional Information—Taxation.”

#### Other Risks

Terrorist activity and global instability could have an adverse effect on our business and share price

On September 11, 2001, terrorist attacks were carried out against multiple targets in the United States causing the loss of many lives and extensive property damage. These events and their aftermath have had a significant effect on international financial and commodities markets. Any future acts of terrorism of such magnitude could have an adverse effect on the international financial and commodities markets and the global economy.

38

---

#### Table of Contents

#### ITEM 4—INFORMATION ON THE COMPANY

#### OVERVIEW OF THE RUSSIAN OIL INDUSTRY

The information presented herein is presented on the basis of official public documents, including, without limitation, the laws, regulations and rules cited therein, and has been presented on the authority of such documents unless otherwise indicated.

#### Background

Since the dissolution of the Soviet Union, the oil industry in Russia has undergone a major restructuring. Under the Soviet regime, the incentive system focused on the quantity of crude oil produced without regard to the quality of the oil. Furthermore, the domestic prices for oil and refined products were maintained by the state at artificially low levels, and the maximization of economic value played little or no part in the production decisions. As a result, producers had little incentive to produce crude oil from which a relatively high percentage of premium products could be refined, and over-production and under-maintenance of equipment were widely prevalent in the system.

The privatization of the Russian oil industry was launched by Presidential Decree No. 1403, issued on November 17, 1992, which established the federal framework for privatizing Russian oil companies and the basis for the transformation of state-owned exploration, production, refining and distribution enterprises into several major vertically integrated companies. Initially the major Russian oil companies essentially functioned as holding companies with shares in separate production, refining and distribution subsidiaries. The process of vertical integration of such companies was facilitated by a further Russian Presidential Decree No. 327, issued on April 1, 1995, allowing the integration of subsidiaries into vertically integrated companies through share exchanges.

Other major Russian oil companies, such as Tatneft, also possess significant crude oil reserves and exploration and production capabilities, but do not currently possess significant independent refining capabilities. These entities were also formed through the transformation of separate state-owned exploration and production enterprises into new companies during the privatization process.

The Russian government's shares in several vertically-integrated oil companies were placed under fiduciary management with banks and other institutions in the "loan-for-shares" program held in late 1995 under which the institutions extended loans to the government in return for the right to manage the shares. When these loans were not repaid at maturity, the lending institutions generally acquired the right to sell the stakes they had managed to settle the loans, which has resulted in the sale of the managed shares of Surgutneftegaz, Sidanco, Sibneft (renamed to Gazprom Neft after its acquisition by Gazprom in October 2005) and YUKOS.

The Russian government continued to privatize Russian oil companies that remained under its control. Privatization of an 85% government stake in ONAKO was completed in 2000. In May 2002, the government sold 36.82% of Eastern Oil Company through an auction to YUKOS and sold approximately 6% in LUKOIL in December 2002. In November 2002, the government of Belarus sold its 10.83% stake in Slavneft to a consortium of shareholders of TNK and Sibneft, and the Russian government sold its 74.95% in Slavneft at an auction held in December 2002 to the same consortium. The Russian government sold its remaining 7.6% stake in LUKOIL in a privatization auction to ConocoPhillips in September 2004.

The Russian oil industry has recently experienced significant consolidation, including the privatization sale of Slavneft, a large Russian oil company, to a consortium of shareholders who also control TNK and Sibneft, at the time, Russia's third and fifth largest oil companies, respectively; establishment of a strategic joint venture between BP and TNK on the basis of their respective Russian assets; the sale of Yuganskneftegaz, the most significant subsidiary of YUKOS, to Rosneft; and the acquisition of Sibneft, the fifth largest oil producer in Russia, by Gazprom. Gazprom has publicly announced plans to proceed to further acquisitions of oil assets in Russia and abroad. In December 2005, Rosneft, the tenth largest oil producer in Russia, acquired significant production and refinery facilities in Russia and announced its plans to acquire additional facilities in the near future.

The various oil companies differ as to their size of operations, geographic focus and management philosophy. Moreover, the Russian government has applied different policies with respect to such

39

---

## Table of Contents

companies at various times during the privatization process. Some companies seek foreign ventures beyond neighboring countries, while others concentrate primarily on opportunities in their historical region of operations or within the former Soviet Union. In addition, Russian oil companies may acquire additional assets through mergers or other forms of combination.

### Production

Oil production in Russia declined between the late 1980s and 1997. The decrease in production was attributable to many factors, including overproduction of wells during the Soviet period, lack of funds for capital expenditures to maintain operations, inefficient secondary recovery methods, insufficient transportation capacity in the pipeline system, losses during transit and reduced demand attributable to the Russian economic recession. In 1997, production increased by approximately 1.3% to approximately 305 million tons (2,172.5 million barrels ("mmbbl")) as compared to 1996. After a slight decrease by approximately 0.8% to 303.2 million tons (2,159.7 mmbbl) in 1998, Russian crude oil production began to increase starting 1999. This rise has resulted from several factors, including relatively high world and domestic oil prices, increased rehabilitation of non-operational wells and increased export opportunities.

The table below sets forth data on Russian oil production for the years indicated:

Year	Russian production of crude oil		Change from prior year
	(millions of tons)	(mmbbl)	
2005	470.0	3,349.2	2.5%
2004	458.8	3,268.1	8.9%
2003	421.4	3,001.6	11.0%
2002	379.6	2,703.9	12.7%
2001	336.9	2,399.7	7.7%
2000	312.7	2,227.4	2.5%
1999	305.0	2,172.5	0.6%

Source: BP Statistical Review of World Energy.

In general, reforms in regulation are now prompting the Russian oil industry to adopt commercially-oriented production practices. These reforms included the liberalization of crude oil and refined product prices and the elimination of export quotas and licensing requirements in early 1995. However, domestic pricing remained until recently significantly below world levels, hampering the ability of companies to reinvest or modernize production practices, equipment and facilities. The following table shows approximate crude oil production levels of the largest Russian oil companies in 2005, 2004 and 2003:

Company	2005 <sup>(1)</sup>	2004 <sup>(1)</sup>	2003 <sup>(1)</sup>
		(millions of tons)	
LUKOIL	87.3	84.1	78.9
TNK-BP <sup>(2)</sup>	74.9	70.3	43.0 <sup>(3)</sup>
Rosneft <sup>(4)</sup>	73.9	21.6	17.8
Surgutneftegaz	63.5	59.6	54.0
Gazprom Neft <sup>(2)(5)</sup>	32.8	34.0	31.4
Tatneft <sup>(6)</sup>	25.6	25.4	24.9
YUKOS <sup>(7)</sup>	24.4	85.7	80.7
Slavneft	24.0	22.0	18.1
Bashneft	11.9	12.0	12.0
Sidanco	(8)	(8)	18.6

Source: Interfax Petroleum Report, except for Tatneft.

(1) Totals exclude the share of production of affiliated joint ventures.

(2) Excludes production attributable to Slavneft.

(3) Data for periods prior to 2004 is for TNK only.

40

#### Table of Contents

(4) Includes production at Yuganskneftegaz from 2005.

(5) Formerly Sibneft, renamed after its acquisition by Gazprom in October 2005.



(6) Including annual production attributable to our joint venture Tatoi, which is consolidated into our consolidated financial statements, of approximately 267,691 tons, 257,198 tons and 265,301 tons in the years ended December 31, 2005, 2004 and 2003, respectively. Including also approximately 173,783 tons (1.2 mmbbl), 173,495 tons (1.2 mmbbl) and 169,193 tons (1.2 mmbbl) in the years ended December 31, 2005, 2004 and 2003, respectively, produced at the third block of the Pavlovskoye area of the Romashkinskoye oil field operated by Ritek-Vnedreniye under a joint operations agreement with us.

(7) Includes production at Yuganskneftegaz through 2004.

(8) Included within TNK-BP starting from 2004.

#### Crude Oil Prices

Domestic oil prices in Russia do not reflect world levels or international supply and demand fundamentals. Constraints on exports have kept domestic oil prices below export prices and hindered a significant real increase in the domestic price of crude oil. In addition, in June 1999, the Russian government signed an agreement with leading Russian industries to impose price controls on energy, metals and transportation, further restricting the increase in the domestic price of crude oil. However, at times, selling crude oil domestically has been more profitable than exporting it in light of transportation costs, the taxation regime and the margins available on refined products.

Prior to 1995, Russia carried out a policy of controlling domestic oil prices and exports in order to ensure a low-cost domestic supply of crude oil. Beginning in 1995, oil prices have been liberalized by elimination of these controls. Moreover, there has been substantial liberalization of the program of mandatory sales at fixed prices to governmental authorities.

In the second quarter of 1998, domestic crude oil prices, which had been previously unaffected by the decline in world market prices, decreased significantly. This reduced the profitability of domestic crude oil sales and had a negative impact on the operations of Russian oil companies. The increase in world and domestic oil prices in the second part of 1999 significantly helped Russian oil companies to increase profitability. World oil prices have increased significantly since January 1999, when the price was approximately U.S.\$10.33 per barrel, resulting in windfall profits for Russia's major oil producers. According to the International Energy Agency, the average prices of Brent crude, an international benchmark oil, for the three years ended December 31, 2005, 2004 and 2003, were approximately U.S.\$54.38, U.S.\$38.22 and U.S.\$28.83 per barrel, respectively. The price of Brent crude was U.S.\$58.80 per barrel at November 9, 2006. Russian crude oil export prices are determined based on the Brent crude, and it is expected that these prices will be determined based on the REBCO in the near future. At November 9, 2006, the price of the REBCO was 57.65 per barrel. See “—Current System of Oil-Related Taxes and Payments—Oil-Related Export Duties.” Crude oil prices increased during 2005 over the level at the end of 2004 as a result of an increase in global demand and the lack of spare oil production capacities, including as a result of tensions in the Middle East and war in Iraq, the aftermath of hurricane Katrina and growing demand in China.

Domestic prices have also risen from U.S.\$30 to U.S.\$35 per ton in January 1999 to an average of U.S.\$91.60 per ton for 2001, declining in 2002 to an average of U.S.\$83.70 per ton. Domestic prices were an average of RR2,439 per ton (U.S.\$82.82 at the exchange rate prevalent on December 31, 2004) in 2004 and RR5,450 per ton (U.S.\$192.51 at the exchange rate prevalent on December 31, 2005) in 2005.

#### Crude Oil Exports

Russian oil companies have significantly increased their crude oil exports since 1991 in light of the fall in domestic demand, a substantial gap between domestic and foreign prices and the elimination of export quotas and licensing requirements. The trunk pipelines for the transport of crude oil and refined products in Russia are controlled by Transneft and OAO Transnefteprodukt (“Transnefteprodukt”), both of which are state-controlled monopoly companies. The Russian government is expected to retain control over these entities for the foreseeable future. Since September 11, 2001, the pipeline capacity, including export pipeline capacity, and terminal access have been allocated among oil producers and their parent companies in proportion to the volumes of oil produced and delivered to the Transneft

pipeline system (and not in proportion only to oil production levels, as was previously the case) in the prior quarter,

41

---

## Table of Contents

planned oil production in the forthcoming quarter, and total pipeline capacity. As a consequence, most producers are able to export only between 30-35% of their oil production through the Transneft system. Limitations on access to the pipeline network act as a constraint on the ability of producers to export crude oil, and limited port, shipping and railway facilities further constrain exports of crude oil. Furthermore, Russian oil companies are required to pay taxes owed to the Russian government in order to maintain their access to export pipelines and terminals. Although there are Russian government-sponsored and private programs to improve pipeline and port capacity, it does not appear likely that the situation will improve significantly in the medium term.

In 2005, Russia exported approximately 204.1 million tons of crude oil to non-CIS countries, a 1.6% increase from 2004. In 2004 and 2003, Russian exports of crude oil to non-CIS countries amounted to approximately 200.9 million tons and 155.0 million tons, respectively. This represented a 30% increase from 2003, and a 12% increase from 2002. The following table shows approximate export volumes of crude oil for deliveries to non-CIS countries by certain Russian oil companies in 2005, 2004 and 2003:

Company	2005 <sup>(1)</sup>	2004 <sup>(1)</sup>	2003 <sup>(1)</sup>
		(millions of tons)	
TNK-BP <sup>(2)</sup>	37.6	30.8	18.8 <sup>(3)</sup>
LUKOIL	34.2	33.0	27.1
Rosneft <sup>(4)</sup>	34.2	6.8	6.4
Surgutneftegaz	27.5	20.9	18.3
Gazprom Neft <sup>(2)(5)</sup>	15.9	13.4	11.6
Tatneft	13.1	13.0	13.1
Slavneft	5.1	8.2	5.8
Bashneft	4.3	3.9	3.9
YUKOS <sup>(6)</sup>	1.6	34.0	29.6
Sidanco	(7)	(7)	8.3

Source: Interfax Petroleum Report, except for Tatneft.

(1) Totals exclude the share of production of affiliated joint ventures.

(2) Excludes production attributable to Slavneft.

(3) Data for periods prior to 2004 is for TNK only.

(4) Includes production at Yuganskneftegaz from 2005.

(5) Formerly Sibneft, renamed after its acquisition by Gazprom in October 2005.

(6) Includes production at Yuganskneftegaz through 2004.

(7) Included within TNK-BP starting from 2004.

## Refining

The current refining market in Russia is characterized by overcapacity. Refinery utilization since 1995 has remained at

approximately 60%, which is relatively low by international measures. This rate has increased in recent years. Primary oil refining was 207.4 million tons in 2005, 195.0 million tons in 2004 and 190.0 million tons in 2003. This generally increasing trend reflects the growth in exports of refined products, since domestic consumption remained relatively stable. Russian vertically-integrated oil companies are now typically seeking to increase the utilization of their refining capacities as Russian domestic prices for refined products have risen and the Russian Government has raised the export duties on crude oil to a point where domestic sales of refined products now present an economic alternative to oil exports.

In September 2005, pursuant to a request of the Russian government, the leading Russian oil companies agreed to freeze the prices of refined products until the end of 2005. In March 2006, this freeze was extended until July 2006. Currently, while the Russian government considers the agreement on the freeze still in force, prices of refined products of the leading Russian oil companies are increasing. See “Item 3—Key Information—Risk Factors—Risks Relating to the Company—We sell a significant

42

---

## Table of Contents

portion of our crude oil and refined products in the Russian market, where prices have historically been lower than in the international markets. These sales may adversely affect our revenues.”

### Regulation of the Russian Oil Industry

#### General

Regulation of the oil industry in Russia is still evolving, with federal, regional and local authorities each promulgating rules.

At the federal level, regulatory supervision over the oil industry is divided primarily between the Ministry of Industry and Energy of the Russian Federation and the Ministry of Natural Resources of the Russian Federation. The Ministry of Industry and Energy is responsible for the development of governmental policy in the industry and coordination of the activities of oil companies. The Ministry of Natural Resources is responsible for the development of the governmental policy and regulation in the sphere of exploration, use, restoration and protection of natural resources and the environment.

The federal ministries in Russia are not, however, responsible for compliance control or management of state property and provision of state services, which are directed by the federal services and the federal agencies, respectively. The federal services and agencies that regulate oil industry include: the Federal Agency for Subsoil Use, the Federal Service for the Supervision of the Use of Natural Resources, the Federal Service for Environmental, Technological and Nuclear Supervision, the Federal Customs Service and the Federal Tariff Service.

The Federal Agency for Subsoil Use organizes tenders and auctions, issues licenses for the use of natural resources and approves design documentation for subsoil use.

The Federal Service for the Supervision of the Use of Natural Resources oversees compliance with the terms and conditions of subsoil licenses and certain aspects of environmental legislation, controls geological exploration, rational use and protection of subsoil and effectuates official examination of ecological projects documentation.

The Federal Service for Environmental, Technological and Nuclear Supervision oversees compliance with certain mandatory industrial safety rules and environmental legislation, including safety procedures in connection with installation, deployment and operation of technical devices and machinery which we use in our activity and the procedure for maintaining production and technological processes. The Federal Service for Environmental, Technological and Nuclear Supervision also issues licenses for certain industrial activities and activities relating to safety and environmental protection, such as licenses for exploitation of fire risk mining works and conduct of explosive operations, surveyor's works and use of dangerous wastes; registers dangerous objects and establishes limits for wastes disposal.

The Federal Antimonopoly Service is authorized to pursue the state policy aimed at promoting the development of the commodity markets and competition, at exercising state control over the observance of antimonopoly legislation and at preventing and terminating monopolistic activity, unfair competition and other actions restricting competition. The Federal Antimonopoly Service, inter alia, oversees the acquisition of controlling stakes in companies and dominant market position.

The Federal Tariffs Service is a regulatory body in the sphere of state regulation of prices (tariffs) on goods (services) and control over its implementation, and in the sphere of state regulation of natural monopolies. The Federal Tariffs Service, among other things, addresses issues related to access to Transneft's oil pipelines and its tariffs.

Regional and local authorities enforce their taxation regimes, administer land-use regulations and oversee compliance with environmental and worker safety rules. Local and regional authorities also exercise some control over the use of the national and local pipeline grid through their jurisdiction to regulate land use and environmental matters.

Recently, the Russian Ministry of Industry and Energy has prepared a draft law restricting foreign investments in certain "strategic" Russian industries. It provides that foreign investors may own, directly

43

---

## Table of Contents

or through a chain of affiliated companies, not more than certain percentage (with the exact figure being a discrepancy in the range of 30-50%) of the share capital of a company involved in a "strategic" industry. In addition, a governmental approval will reportedly be required for acquisition by a foreign investor of more than 25% of a company involved in a "strategic" industry. On March 2, 2006, the Kommersant daily newspaper published a list of 39 "strategic" industries that might be influenced by the proposed law, which included production of natural resources. See "Item 3—Key Information—Risk Factors—Risks Relating to the Russian Legal System and Russian Legislation—Possible restrictions of foreign investments in strategic industries may limit your ability to hold or sell our GDSs."

## Licensing

In Russia, mining mineral resources requires a subsoil license issued by the Federal Agency for Subsoil Use with respect to an identified mineral deposit, as well as the right (through ownership, lease or other right) to use the land plot where such licensed mineral deposit is located. In addition, operating permits are required with respect to specific mining activities.

The primary law regulating subsoil licensing is the Subsoil Law, and the regulations adopted thereunder, which set out the regime for granting licenses for the exploration and production of mineral resources and subsoil use regime.

There are two major types of licenses:

- exploration licenses, which are non-exclusive licenses granting the right of geological exploration and assessment within the license area; and
- production licenses, which grant the licensee an exclusive right to produce minerals from the license area.

In practice, many of the licenses are issued as combined (exploration and production) licenses, which grant the right to explore, assess and produce minerals from the license area, which is defined in terms of latitude, longitude and depth.

Important amendments to the Subsoil Law, passed in August 2004, significantly changed the procedure for awarding exploration and production licenses, in particular abolishing the joint grant of licenses by federal and regional authorities. Production licenses and combined exploration and production licenses are currently awarded by tender or auction conducted by special commissions of the Federal Agency for Subsoil Use. While such auction or tender commission may include a representative of the relevant region, the separate consent of regional authorities is no longer required in order to issue subsoil licenses. The winning bidder in the tender is selected on the basis of the submission of the most technically competent, financially attractive and environmentally sound proposal that meets published tender terms and conditions. In limited circumstances, production licenses may also be issued without holding an auction or tender, for instance, to holders of exploration licenses that discover mineral resource deposits through exploration work conducted at their own expense.

The term of the license is set forth in the license. Until January 2000, when important amendments to the Subsoil Law were introduced, exploration licenses were typically granted for up to five years, while production licenses were granted for up to twenty years and licenses for combined activities were granted for up to twenty-five years. Under the Subsoil Law, as currently in effect, the maximum term of an exploration license remains five years and a production license may be issued for the useful life of the mineral reserves field, calculated on the basis of a feasibility study, except under certain circumstances in which the license may be issued for a term of one year, and combined licenses can be issued for a term of useful life of the mineral reserves field, calculated on the basis of a feasibility study. A license recipient is also usually granted rights to use the land surrounding the license area.

According to Article 10 of the Subsoil Law, a license to use a field must be extended by the relevant authorities at the initiative of the license holder if the extension is necessary to finish production in the field, provided that the licensee has not violated the terms of the license. We believe that our existing production licenses will be extended at or prior to their scheduled expiration and we will apply for extensions of our existing production licenses when appropriate. However, in the event that the Russian

44

---

## Table of Contents

government determines that we have not complied with the terms of one of our licenses, it may not extend the license upon the expiration of its current period. See “Item 4—Information on the Company—Exploration and Production” and “Item 5—Operating and Financial Review and Prospects— Licenses.”

Licenses may be transferred only under certain limited circumstances that are identified in the Subsoil Law, including the reorganization or merger of the license holder or in the event that an initial license holder transfers its license to a legal entity in which it has at least a 50% ownership interest, provided that the transferee possesses the equipment and authorizations necessary to conduct the exploration or production activity that is covered by the transferred license.

On October 25, 2006, President Putin signed a law introducing amendments to the Subsoil Law that simplify the transfer of licenses in case of transfers between vertically integrated companies. Under these amendments, the circumstances under which licenses may be transferred were extended to cover (i) transfer from a parent company to its subsidiary, (ii) transfer from a subsidiary to its parent company, and (iii) transfer between two subsidiaries of a common parent company where such transfer is effected at the direction of such parent company. The new transferee shall be a company incorporated under the laws of the Russian Federation, comply with the statutory requirements of a subsoil user and other requirements imposed by conditions of the tender, auction or license under which the right of usage was granted, and shall have received all assets necessary for carrying on activities, specified in the license, including the objects of infrastructure.

A license holder has the right to develop and sell oil extracted from the license area. The Russian Federation, however, retains ownership of all subsoil resources at all times, and the license holder only has rights to the crude oil when extracted.

A license granted under the Subsoil Law is generally accompanied by a licensing agreement executed by the federal authorities and the licensee. The licensing agreement sets out the terms and conditions for the use of the subsoil license, certain environmental, safety and production commitments, including:

- bringing the field into production by a certain date;
- extracting annually an agreed target amount of reserves;
- conducting agreed drilling and other exploratory and development activities;
- protecting the environment in the license areas from damage;
- providing geological information and data to the relevant authorities;
- submitting on a regular basis formal progress reports to regional authorities.

If the subsoil licensee fails to fulfill the license's conditions, upon notice, the license may be terminated by the licensing authorities. However, if a subsoil licensee cannot meet certain deadlines or achieve certain volumes of exploration work or production output as set forth in a license, it may apply to amend the relevant license conditions though such amendments may be denied.

Government authorities, such as the Federal Service for the Supervision of the Use of Natural Resources and the Federal Service for Environmental, Technological and Nuclear Supervision, or their regional division, oversees compliance by subsoil license users with the terms of licenses and applicable legislation.

The Subsoil Law and other Russian legislation contain extensive provisions for license limiting, suspension or termination. A licensee can be fined for failing to comply with a subsoil production license and a subsoil production license can be revoked, suspended or limited in certain circumstances, including:

- breach or violation by the licensee of material terms and conditions of the license. Although the Subsoil Law does not specify which terms are material, failure to pay subsoil taxes and failure to commence operations in a timely manner have been common grounds for limiting, suspending or terminating a license. Consistent overproduction or underproduction and failure to meet obligations to finance a project that are established by the relevant licensing agreement would also be likely to constitute violations of material license terms;

45

---

Table of Contents

- repeated violation by the licensee of the subsoil regulations;

- failure by the licensee to commence operations within a required period of time or to produce required volumes, both as specified in the license;
- the occurrence of an emergency situation;
- the emergence of a direct threat to the life or health of people working or residing in the area affected by the operations under the license;
- liquidation of the licensee; and
- non-submission of reporting data in accordance with the legislation.

In the case of expiration of the term of a license or early termination of subsoil use, all oil and natural gas facilities in the relevant licensing area, including underground facilities, must be removed or properly abandoned. In accordance with removal and abandonment regulations, all mining facilities, including oil and natural gas wells, must be maintained at a level that is safe for the population, the environment, buildings and other facilities. Abandonment procedures must also secure the conservation of the relevant oil and natural gas field, mining facilities and wells. Our estimates of future abandonment costs consider present regulatory or license requirements and are based upon our management's experience of the costs and requirements of such activities. Most of these costs are not expected to be incurred until several years, or decades, in the future and will be funded from our general resources at the time of removal. For a further discussion of our treatment of our asset removal obligations, see Note 11 to our audited consolidated financial statements included in this annual report.

Certain activities relating to the oil and gas industry require specific licenses, authorizations and permits. These include the construction, operation, repair, manufacture and installation of oil and natural gas producing equipment and refining facilities, the storage of oil and natural gas and their respective products, the processing and transportation of hydrocarbons and hydrocarbon products and the construction and manufacturing of buildings and other structures connected with oil and natural gas activities, discharge of pollutants into the environment, handling of hazardous waste, fire prevention and fighting.

#### Land Use Permits

In addition to a subsoil production license, permission to use surface land within the specified licensed area is necessary. A majority of land plots in the Russian Federation are owned by federal, regional or municipal authorities that can sell, lease or grant other use rights to the land to third parties through public auctions or tenders or through private negotiations.

Land use permits are typically issued with respect to specified areas, upon the submission of standardized reports, technical studies, pre-feasibility studies, budgets and impact statements. A land use permit generally requires that the holder make lease payments and revert the land plot to a condition sufficient for future use, at the licensee's expense, upon the expiration of the permit.

#### Production Sharing Agreements

Petroleum operations carried out under production sharing agreements ("PSAs") are governed by separate laws. A PSA is a contract between the Russian Government or its authorized body, acting on behalf of the Russian Federation, and one or more investors whereby the investor agrees to bear the costs and risks of exploration and production of a mineral resource and the parties agree to share the output in predetermined proportions. PSAs aim to reduce an investor's risk by providing a stable legal and fiscal framework for long-term and large investments. Since the enactment of the Law on Production Sharing Agreements in 1995, a number of oil fields were approved by other federal laws as eligible for PSAs. However, to date, very few PSAs have been conducted with respect to these fields.

PSA laws provide that operations conducted under a PSA are to be governed by the PSA itself and are not to be affected by contrary provisions of any other legislation, including laws relating to subsoil licenses. Furthermore, PSAs entered into by the Russian government prior to the enactment of the PSA laws are recognized under a grandfather

clause.

We do not participate in any PSA arrangements in Russia.

46

---

## Table of Contents

### Oil and Refined Products Transportation Regime

From 1995, as part of its plan to deregulate prices and liberalize export controls, the Russian government established equal pipeline and terminal access procedures for all oil companies in proportion to the actual production volume of each company. This system allows Russian oil companies to export, on average, 30-35% of crude oil produced.

Approximately 93% of the oil produced in Russia is transported through Transneft, the state-owned monopoly owner and operator of Russia's trunk crude oil and export pipelines. Transportation of oil is based on contracts with Transneft and its subsidiaries, which set forth the basic obligations of the contracting parties, including the right of Transneft to blend or substitute a company's oil with oil of other producers. Transneft establishes and collects on prepayment terms a ruble tariff on domestic shipments and an additional hard currency tariff on exports. The Federal Tariff Service is authorized to periodically review and set the tariff rates applicable for each segment of the pipeline. The Druzhba pipeline, which is operated by Transneft in Russia and extends from central Russia (near to our production fields) to markets in the Czech Republic, Germany, Hungary, Poland and Slovakia, has throughput capacity of approximately 1.5 mmbbl of oil per day and currently accommodates over a third of total Russian exports.

Currently, the allocation of pipeline and terminal access rights is overseen by the Ministry of Industry and Energy, which approves quarterly schedules that, among other things, detail the precise volumes of oil that each oil producer can pump through the Transneft system. These quarterly schedules provide certain stability in the export regime for Russian oil companies. Once the access rights are allocated, oil producers generally cannot increase their allotted capacity in the export pipeline system, although they do have limited flexibility in altering delivery routes. Oil producers are generally allowed to assign their access rights to third parties, provided that these third parties have no tax liability.

In 2001, the Russian government began reforming the system of pipeline allocation and terminal access rights. Since September 2001, pipeline and terminal access rights have been distributed among oil producers and their parent companies in proportion to the volumes of oil produced and delivered to the Transneft pipeline system in prior periods (not only in proportion to oil production volumes).

Generally, Transneft has no ability to transport individual batches of crude oil, which results in the blending of crude oil of differing qualities. Transneft does not currently operate a system whereby companies, including Tatneft, shipping heavy and sour (high sulfur content) crude oil compensate the shippers of higher-quality crude oil for deterioration in crude quality due to blending. Although the introduction of a blending compensation system, often referred to as a "quality bank," is currently under discussion between Transneft and the Russian government, these proposals are generally met with aggressive resistance by producers, including Tatneft, with reserves of a lower quality and regional authorities where such reserves are located.

Refined products are transported by similar means as crude oil, including railways, sea transportation and specially designed pipelines for refined products. The majority of refined products, however, are transported by railways. The regime for the transportation of refined products is generally similar to the regime for the transportation of crude oil.



In particular, the rules provide for equal access to refined products pipelines, which currently transport primarily gasoline and diesel fuel.

#### Imports and Exports

In the past, the Russian government imposed seasonal limitations on the export of certain refined products (such as diesel fuel, fuel oil, gasoline and jet fuel). No such restrictions are in effect at present. However, the Ministry of Energy, the predecessor of the Ministry of Industry and Energy, proposed seasonal regulation of export duties on refined products and the imposition of state non-tariff limitations on the domestic refined products market.

In order to protect national economic interests, the Russian government currently implements tariff regulations through the use of export duties. The amounts of export duties vary depending on existing crude oil prices. See “—Current System of Oil-Related Taxes and Payments—Oil-Related Export Duties” under this Item.

47

---

#### Table of Contents

#### Environmental Protection

Petroleum operations are subject to extensive federal and regional environmental laws and regulations. These laws and regulations set various standards for health and environmental quality, provide for penalties and other liabilities for the violation of such standards, and establish, in certain circumstances, obligations to compensate for environmental damage and restore environmental conditions.

The Russian Federal Law on Environmental Protection dated January 10, 2002 (the “Environmental Protection Law”) established a “pay-to-pollute” regime administered by the Federal Service for Ecological, Technological and Nuclear Supervision and other federal and regional authorities. Fees are assessed both for pollution within the limits agreed of emissions and effluents and for pollution in excess of these limits. There are additional fines for certain other breaches of environmental regulations. The Environmental Protection Law does not stipulate precise requirements for the clean-up of pollution, although it does contain an obligation to provide full compensation for all environmental losses caused by pollution. The rates of the “pay-to-pollute” regime are determined by the Government Decree No. 344 “On Rates of Payments for Pollutant Emissions Into the Air by Stationary and Mobile Sources, Pollutant Disposals Into Surface and Underground Waters, Disposal of Production and Consumption Waste” dated June 12, 2003. The lowest fees are imposed for pollution within the statutory limits, intermediate fees are imposed for pollution within the individually approved limits, and the highest fees are imposed for pollution exceeding such limits.

Natural resources development matters are subject to periodic environmental evaluation. While these evaluations have in the past generally not resulted in substantial limitations on natural resources exploration and development activities, they are expected to become increasingly strict in the future. Currently, conducting operations that may cause damage to the environment without state ecological expertise may result in negative consequences. Thus, if the operations of a company violate environmental requirements or cause harm to the environment or any individual or legal entity, environmental authorities may suspend these operations or a court action may be brought to limit or ban these operations and require the company to remedy the effects of the violation. Any company or employee that fails to comply with environmental regulations may be subject to administrative and/or civil liability, and individuals (including managers of legal entities) may be held criminally liable. Courts may also impose clean-up obligations on violators in lieu of or in addition to imposing fines.

Furthermore, the implementation of the Kyoto Protocol may impose new and/or additional rules or more stringent environmental norms. Such requirements may require additional capital expenditures or modifications in operating practices. The impact on us will depend on, among other factors, the base level against which permissible levels of emissions are to be measured and the allocation of quotas for such emissions, which is currently uncertain.

#### Current System of Oil-Related Taxes and Payments

In general, the Russian oil industry is subject to the same burdensome tax regime as other industries. In addition, the oil companies are subject to industry-specific taxes. The Russian government may impose restrictions on the export of crude oil and oil products by companies that have arrears to tax authorities at any level of government.

#### System of Payments for the Use of Subsoil

Beginning January 1, 2002, the previously existing system of payments for the use of subsoil was modified by merging royalties, excise taxes and mineral restoration payments into a single tax called the unified natural resources production tax. Further, based on amendments to the Subsoil Law, the following types of payment obligations were established:

- one-time payments in cases specified in the license;
- regular payments for subsoil use, such as rent payments for the right to conduct prospecting/appraising and exploration work;
- payments to the state for geological subsoil information;

48

---

#### Table of Contents

- fees for the right to participate in tenders and auctions; and
- fees for the issuance of licenses.

The rates at which particular payments are to be levied are usually established in a license by federal authorities within a range of minimum and maximum rates established by the Subsoil Law. These rates are not significant.

#### The Unified Natural Resources Production Tax

Federal Law No. 126-FZ of August 8, 2001, which amended the Tax Code and became effective on January 1, 2002 (the “Natural Resources Production Tax Law”), amended the previously existing regime of mineral resource restoration payments, royalties and excise taxes on the production of oil and gas condensate and replaced all such taxes with the unified natural resources production tax, a tax on the extraction of commercial minerals.

For the year ended December 31, 2005, the base tax rate for the unified natural resources production tax was set at RR419 per ton of crude oil produced (RR347 per ton of crude oil produced for the years ended December 31, 2004 and 2003), and is adjusted monthly depending on the market price of Urals blend and the ruble exchange rate. The tax becomes zero if the Urals blend price falls to or below U.S.\$9.00 per barrel (U.S.\$8.00 per barrel prior to January 1, 2005). For the year ended December 31, 2005, the average effective rate for the unified natural resources production tax, based on the Urals blend market price and ruble exchange rates, was RR1,873 per ton of crude oil produced. For the years ended December 31, 2004 and 2003, this rate was RR1,053 per ton and RR801 per ton, respectively.

Pursuant to the Federal Law No.151-FZ “On Amendments in Chapter 26 of Part II of the Tax Code of the Russian Federation and Considering Certain Expired Legislative Acts of the Russian Federation” dated July 27, 2006 (the “New

Natural Resources Production Tax Law'') effective from January 1, 2007, the rate for the unified natural resources production tax will be differentiated. Under the New Natural Resources Production Tax Law, the tax rate for the production of oil is set at RR419 per ton starting January 1, 2007. This tax rate will be applied with a coefficient based on the levels of the international oil prices and the levels of depletion of the oil fields. Such formula will benefit producers of oil fields having a depletion level superior to 80%, such as our Company, with a 30% decrease in tax expenses compared to the current expenses for oil fields having a depletion level of 100%.

In addition, the New Natural Resources Production Tax Law sets the tax rate at 0% up to a total of 25 million tons of oil produced in the region referred to as Eastern-Siberian Oil and Gas Province (which include Yakutia, the Irkutsk region and Krasnoyarskyi Krai), in order to stimulate development of new oil fields. Development of such fields has a 10-year term for production and exploration licenses and a 15-year term for licenses for production and geological survey.

The New Natural Resources Production Tax Law also establishes a 0% tax rate for highly viscous oil production from resources containing oil with viscosity over 200 Megapascal second in layer conditions, such as bitumen. This provision may benefit us as we are currently conducting active exploration works of bitumen resources on the territory of Tatarstan. See “—History and Development—Development—Developments in 2006” and “—Strategy—Develop bitumen production” under this Item.

Under the draft treaty relating to the delineation of authority between Tatarstan and Russia, which was approved by the Parliament of Tatarstan, signed by the President of Tatarstan and recently submitted by President Putin to the State Duma for ratification, Tatarstan may exercise considerable power over its internal affairs. See “Item 3—Key Information—Risk Factors—Risks Relating to the Russian Federation—Political and social risks—Conflicts between federal and regional authorities and other political conflicts could create an uncertain operating environment that could hinder our long-term planning ability and could adversely affect the value of investments in Russia” and “Item 3—Key Information—Risk Factors—Risks Relating to Tatarstan—Relations between Tatarstan and Russia may deteriorate, adversely affecting our business.” In particular, it is envisaged that Tatarstan exercise power over production of hydrocarbons in Tatarstan, including the power to establish rates of the production tax.

49

---

## Table of Contents

### Oil-Related Payments for the Right to Explore and Appraise Oil Fields and Prospect for Natural Resources

Historically, Russian oil companies made payments for the right to explore and appraise oil fields, as well as payments for the right to prospect for natural resources as a percentage of the value of exploration and appraisal works (1-2%) and the value of prospecting works (3-5%).

Starting from 2002, the Natural Resources Production Tax Law introduced a new approach to the calculation of these payments. This law linked the payments to the size of the license area provided to the user of the subsoil. The minimum and the maximum rates of quarterly payments are set by Federal Law No. 57-FZ of May 29, 2002:

- the rate for the right to explore and appraise oil fields is from RR120 (RR50 for offshore areas) per square kilometer to RR360 (RR150 for offshore areas) per square kilometer; and
- the rate for the right to prospect for natural resources from RR5,000 (RR4,000 for offshore areas) per square kilometer to RR20,000 (RR16,000 for offshore areas) per square kilometer.

Exact rates for specific areas are to be set by the Federal Agency for Subsoil Use. Where these specific rates have not been set, the above maximum rates shall apply.

Oil-Related Export Duties

In early 1999, the Russian government reintroduced export customs duties on crude oil and oil products. Following increases in world oil prices, the export customs duties have been steadily increasing. In September 2001 the Law on Customs Tariff (the ‘‘Law on Customs Tariff’’) was amended to establish the rates of export customs duties for crude oil based on the average price of Urals blend for the two preceding months.

The rates of customs duties established by the Russian government should not exceed the rates calculated in accordance with the following framework set out in the amended Law on Customs Tariff:

Average Price for Urals Crude Oil Blend <sup>(1)</sup>	Export customs duties
Up to U.S.\$109.50 per ton (U.S.\$15.37 per barrel)	0%
U.S.\$109.50 to U.S.\$146 per ton (U.S.\$15.37 to U.S.\$20.50 per barrel)	35% of the difference between the actual price (per ton) and U.S.\$109.50
U.S.\$146 to U.S.\$182.50 per ton (U.S.\$20.50 to U.S.\$25.62 per barrel)	U.S.\$12.78 plus 45% <sup>(2)</sup> of the difference between the actual price (per ton) and U.S.\$146
Greater than U.S.\$182.50 per ton (U.S.\$25.62 per barrel)	U.S.\$29.2 plus 65% <sup>(3)</sup> of the difference between the actual price (per ton) and U.S.\$182.50

---

(1)The Urals crude oil blend price is calculated as the price for Urals blend on world markets (Mediterranean and Rotterdam) for the two months immediately preceding the current two-month period.

(2)This rate was 35% prior to June 2004.

(3)This rate was 40% prior to June 2004.

The current export customs duty on crude oil, pursuant to the amended Government Regulation No. 939 of December 9, 2000 (effective from October 1, 2006) is U.S.\$237.6 per ton (U.S.\$33.36 per barrel), on light refined products is U.S.\$172.4 per ton (U.S.\$24.20 per barrel) and on dark refined products is U.S.\$92.9 per ton (U.S.\$13.04 per barrel) (as compared to U.S.\$216.4 per ton (U.S.\$30.38 per barrel), U.S.\$ 158,1 per ton (U.S.\$22.20 per barrel) and U.S.\$85.2 per ton (U.S.\$11.96 per barrel), respectively, prior to October 1, 2006).

The New York Mercantile Exchange (the ‘‘NYMEX’’) began to trade the REBCO on October 20, 2006. The trading was transferred on October 23, 2006 to the Chicago Mercantile Exchange (‘‘CME’’) Globex electronic trading platform in London. It is planned that the trading will be transferred before the end of 2007 to the St. Petersburg Commodities and Raw Materials Exchange, currently under formation. The REBCO is sold on CME Globex under futures contracts providing for physical deliveries on a free-on-board basis at the port of Primorsk on the Baltic Sea. It is expected that Russian crude oil

export prices will be determined based on the REBCO in the near future, rather than based on the Brent crude currently in use. The Russian Government plans to establish from 2008 the rates of the unified natural resources production tax and the export duties based on the REBCO, rather than based on Urals blend currently in use.

#### Current Excise Tax on Oil Products

Historically gasoline, diesel fuel and motor oils were subject to a fuel sales tax at 25% of their value. Excise tax was payable only with respect to gasoline. Effective January 1, 2001, this fuel sales tax has been abolished, and excise tax became applicable to all of the above products. The current excise tax rates on oil products are as follows:

Oil Product	Rate per ton (in RR)
Gasoline with octane numbers not exceeding "80" (low octane gasoline)	2,657
Gasoline with octane numbers exceeding "80" (high octane gasoline)	3,629
Diesel fuel	1,080
Motor oil	2,951

#### BUSINESS OVERVIEW

Tatneft is one of the largest producers of crude oil in Russia. Substantially all of our production and other operations are located in Tatarstan, a republic of Russia situated between the Volga River and the Ural Mountains and located approximately 750 kilometers southeast of Moscow. We currently hold most of the exploration and production licenses and produce over 80% of the crude oil produced in Tatarstan. Our total proved reserves of crude oil were approximately 824.4 million tons (5,872.2 mmbbl), 814.4 million tons (5,801.1 mmbbl) and 836.6 million tons (5,959.0 mmbbl) as of January 1, 2006, 2005 and 2004, respectively. We revised our estimate of the net oil reserves as of January 1, 2006, as set out in the Revised Reserves Report. See "Exhibit 15.1—Report of Reserve Consultants, Miller and Lents, Ltd., dated September 26, 2006" and "—Exploration and Production" under this Item. In addition to crude oil production, in recent years we have diversified our operations by building up our refining capabilities, developing a network of retail service stations, creating a petrochemicals holding division centered around one of Russia's largest tire producers OAO Nizhnekamskshina ("Nizhnekamskshina") and, until recently, providing banking services through OAO Bank Zenit ("Bank Zenit") and AB Bank Devon-Credit ("Bank Devon-Credit") (see "Appendix A—Tatneft's Banking Operations"). Our sales and other operating revenues were RR300,358 million, RR206,782 million and RR155,818 million for the years ended December 31, 2005, 2004 and 2003, respectively. We employed approximately 80,560 persons as of December 31, 2005.

51

---

#### Table of Contents

#### HISTORY AND DEVELOPMENT

Tatneft is an open joint-stock company organized under the laws of Russia and Tatarstan. Our principal business is to explore for, develop, produce and market crude oil. Our registered office is located at 75 Lenin Street, Almetyevsk, Tatarstan 423450, Russian Federation (telephone: 7-8553-250-700). Our main offices and virtually all of our administrative staff are located in Almetyevsk, a city located approximately 950 kilometers southeast of Moscow and

250 kilometers southeast of Kazan, the capital of Tatarstan. Our agent for service of process in the United States in connection with any suit or proceeding arising out of, or relating to, our Ordinary Shares, GDSs or the Deposit Agreement pursuant to which they were issued is Puglisi & Associates, located at 850 Library Avenue, Suite 204, P.O. Box 885, Newark, Delaware 19715, United States of America.

## History

Tatneft is the legal successor to the Soviet-era production association “PA Tatneft,” which was formed in 1950, along with several other oil production-related state enterprises in Tatarstan. As part of the process of privatization of state-owned enterprises following the dissolution of the Soviet Union, substantially all of the assets of these enterprises were transferred to us, and we became an open joint-stock company in January 1994. For the history of our privatization, see “Item 7—Major Shareholders and Related Party Transactions—Major Shareholders—Shareholding Structure.”

The first oil was discovered in Tatarstan in 1943, and Romashkinskoye oil field, the largest oil field in Tatarstan, was discovered in 1948. PA Tatneft received the right to develop the Romashkinskoye field in 1950 when PA Tatneft was formed. It was soon thereafter given the right to develop what is now Tatneft’s second largest oil field, the Novo-Yelkhovskoye field. Tatneft still produces most of its crude oil from these two fields. PA Tatneft subsequently also acquired licenses to numerous smaller fields in Tatarstan. See “—Exploration and Production” under this Item and “Item 5—Operating and Financial Review and Prospects—Licenses.”

We have a number of oil production joint ventures. These include ZAO TATEX (“TATEX”), which installs Tatneft’s unique vapor recovery system in its holding tanks and produces small amounts of crude oil from one field using horizontal drilling techniques; ZAO Tatoilgas (“Tatoilgas”), which specializes in the recovery of oil from sludge and operates several small oil fields in Tatarstan; and ZAO Kalmtatneft (“Kalmtatneft”), a small oil company engaged in crude oil exploration and production activities in the Republic of Kalmykia, Russia, which we and the regional oil company Kalmneft established in May 2000, and in which we own 50%. In addition, we have entered into a joint operations agreement with ZAO Ritek-Vnedreniye (“Ritek-Vnedreniye”), pursuant to which Ritek-Vnedreniye operates the third block of the Pavlovskoye area of the Romashkinskoye oil field.

Our other business segments are refining and marketing (including our interests in ZAO Nizhnekamsk Oil Refinery, OAO Nizhnekamsk Oil Refinery (until September 2005), the Kichuyi oil refinery, our gas production, transportation and refining division Tatneftegaspererabotka, a minority stake in ZAO Ukrtatnafta (“Ukrtatnafta”) and interests in oil trading companies and gas stations) and petrochemicals (including our interests in one of the largest Russian tire producers, Nizhnekamskshina, and its technologically-integrated enterprises and management company OOO Tatneft-Neftekhim (“Tatneft-Neftekhim’’)). Until recently, we also conducted banking operations through our majority stakes in Bank Devon-Credit (until December 2005), Bank Zenit (until April 2005) and a 32.27% stake in OAO Bank Ak Bars (“Bank Ak Bars’’).

## Development

### Developments in 2003

### Exploration and Production

In 2003, we allowed our stake in Tatnefteotdacha, a joint venture that specializes in recovering hard-to-extract oil and increasing oil production efficiency, to decline from 14.5% to 3.5% following an additional share issuance in which we did not participate.

## Table of Contents

### Refining and Marketing

In 2003, TAIF brought a case before the arbitrazh court of the Tatarstan Republic claiming the return of the CDU leased to OAO Nizhnekamsk Oil Refinery because of alleged breaches by OAO Nizhnekamsk Oil Refinery of several provisions of the Lease Agreement. On October 6, 2003 the arbitrazh court of the Tatarstan Republic ruled in favor of TAIF.

In December 2003, together with the government of Tatarstan, OAO Tatneftekhinvest-Holding, a holding company of the government of Tatarstan, Nizhnekamskneftekhim, LG International Corp. and LG Engineering and Construction Corp., we signed a letter of intent contemplating future joint work on the construction of an oil refining and petrochemicals facility in Tatarstan. We subsequently formed OAO TKNK (“TKNK”) in order to carry out feasibility studies and arrange for financing of the construction of the oil refining and petrochemicals facility. We held a 45.5% interest in TKNK, Nizhnekamskneftekhim held a 36.4% interest, Svyazinvestneftekhim held a 9.1% interest and LG International Corp. held a 9.1% interest.

### Other Developments

In 2003, we increased our stake in Nizhnekamskshina from 51.7% to 76.01% following a new share issuance by Nizhnekamskshina. We also raised our ownership interest in Bank Ak Bars from approximately 17.9% to approximately 21.77% and in ZAO Chulpan (“Chulpan”), an insurance company, from 79.6% to 95.8%, divested our interests in 21 agricultural companies and sold our 75.01% stake in OAO Tatincom-T (“Tatincom-T”), a regional cellular telecommunications company. In the beginning of 2003, we also increased our ownership in OAO Finansovaya Lizingovaya Kompania, a leasing company, from 12% to 21%. In October of 2003, we sold our interest in this company for RR676 million, resulting in a loss of RR99 million.

### Developments in 2004

#### Exploration and Production

In 2004, we acquired 33.3% of OAO Kalmneftegaz (“Kalmneftegaz”), which holds four licenses to explore and develop four oil fields in Kalmykia and two licenses for geological survey in Kalmykia. We also acquired 51% of ZAO Abdulinskneftegaz (“Abdulinskneftegaz”), which holds one geological survey license for oil fields in the Orenburg region. Over the course of 2004, we have acquired a number of oil production subsidiaries, including OOO Tatneft-Abdulino (“Tatneft-Abdulino”) and OOO Tatneft Severny (“Tatneft Severny”). We own 75.1% in each of Tatneft-Abdulino and Tatneft Severny, which hold one and two subsoil licenses, respectively, for the exploration of hydrocarbon materials in deposits in the Orenburg region. Tatneft-Abdulino and Tatneft Severny each also received an additional license for the exploration of hydrocarbon materials in deposits in the Orenburg region in a license tender held on March 29, 2005. We also hold a 74.9% interest in ZAO Tatneft-Samara (“Tatneft-Samara”), which holds three subsoil licenses for the exploration of hydrocarbon deposits in the Samara region and received an additional two licenses for the exploration and production of hydrocarbon materials in deposits in the Samara region in a license tender held on February 22, 2005.

#### Refining and Marketing

In January 2004, the instance of appeals of the arbitrazh court of the Tatarstan Republic upheld the decision of the arbitrazh court of the Tatarstan Republic to return to TAIF the CDU leased by OAO Nizhnekamsk Oil Refinery. See

“Item 3—Key Information—Risk Factors—Risks Relating to the Company—We are dependent on oil refineries outside of Tatarstan.” As a consequence, OAO Nizhnekamsk Oil Refinery returned the CDU to TAIF.

In September 2004, TKNK entered into a non-binding engineering, procurement and construction works arrangement with LG International Corp. and LG Engineering and Construction Corp. that sets forth the basic terms by which the LG entities are to carry out engineering, procurement and construction work on an oil refinery and petrochemicals facility in Nizhnekamsk. TKNK and the LG entities entered

53

---

## Table of Contents

into a further non-binding engineering, procurement and construction work arrangement in December 2004 that provided for the construction of certain refining equipment in Nizhnekamsk. In May 2004, Tatneft provided TKNK with a U.S.\$4.3 million loan for financing feasibility studies and services as part of developing the oil refining and petrochemicals facility. In addition, Tatneft has invested RR40 million in the first phase of the construction of the oil refining plant.

### Banking Operations

During 2004, we raised our ownership interest in Bank Zenit from 50% plus one share to 52.7%. We also raised our ownership interest in Bank Ak Bars from 21.77% to 29.46%.

### Other Developments

Our participation in Chulpan decreased in 2004 from 95.8% to 41.5%, as a result of a share issuance undertaken by Chulpan, in which we did not participate. Our employees acquired in aggregate 34.04% of Chulpan as a result of this share issuance.

In accordance with our expansion strategy, we concluded in 2004 an agency agreement with Integrated Petroleum Services Co. to market Tatneft’s technologies and services in Oman.

### Developments in 2005

#### Exploration and Production

Over the course of 2005 we have acquired and established a number of oil production subsidiaries and joint-ventures, including ZAO Severgeologia (“Severgeologia”) and ZAO Severgazneftprom (“Severgazneftprom”), with a share ownership of 50% of each of these two entities, Rosneft owning the remaining portion in these entities. Severgeologia and Severgazneftprom each hold two geological survey licenses for oil fields in Nenetsk autonomous district. See “—Exploration and Production—Reserves and Fields—Reserves and Reserves by Fields” under this Item. In 2005, we also acquired 70% of OAO Ilekneft (“Ilekneft”), which holds one production license and two combined exploration and production licenses in the Orenburg region. In 2005, we increased our ownership in Kalmneftegaz from 33.3% to 50%.

#### Operations Outside Tatarstan



In May 2005, we registered a joint venture with Omani company Hamed International Marketing and Services Co. LLC to promote our products and services in Oman and other countries in the region. In 2005, we held discussions with the state-owned Petroleum Development Company of Oman regarding local well-casing technology for problem wells. In 2005, we also signed an agreement with an Omani firm for the development of special-sized well casings.

In October 2005, we, among nineteen other international oil companies, received a permit to explore and develop petroleum in the Gedames basin located in the central part of Libya, which is the site where Africa's largest known crude-oil reserves are located. In December 2005, we entered into an exploration and production sharing agreement with the National Oil Corporation of Libya ("NOCL") to that effect. We currently expect that exploration works at this project will take three to four years, and we anticipate that our initial exploration and development expenses in this project will be approximately U.S.\$23 million through 2008. At this stage we cannot predict the level of reserves on these fields and the level of capital investment that may be required from us in connection with the development of any reserves that may be discovered. In accordance with the applicable Libyan laws and regulations, development and production activities will be carried out through a joint venture. Although the joint venture agreement has not been signed yet, the form of such agreement was approved in a schedule to the exploration and production sharing agreement signed with NOCL in 2005 as described above.

In March 2005, we concluded an agreement with the government of Syria and the Syrian Oil Company according to which we are to explore for oil in eastern Syria and to develop a field on the basis

54

---

## Table of Contents

of a 25-year production sharing agreement. We are required to spend at least U.S.\$7 million on exploration activities over three years, but we may extend this for two additional two-year periods, provided that we make additional minimum expenditures of U.S.\$6.3 million and U.S.\$12.8 million, respectively. We currently conduct no exploration or production activities in Syria as no agreement has been reached on the financing of the joint venture for the development of the field. We are currently considering new partnerships to conduct our exploration activities in Syria.

We have opened a representative office in Iran, and in February 2005 the government of Tatarstan and the government of Iran concluded an agreement pursuant to which we are expecting to register a joint venture with an Iranian entity in order to participate in various projects in Iran, including tenders for the development of oil fields. Our participation in this venture and the terms of any such participation have not yet been finalized. Our final decision as to our participation in Iranian projects will take into account the possible international sanctions imposed on Iran.

See "Item 3—Key Information—Risk Factors—Risks Relating to the Company—We have historically had commercial relations with certain countries, including Libya, Iraq, Syria, Iran and Sudan that are currently or have been in the past the subject of economic sanctions imposed by the United States and international organizations. Violations of existing international or U.S. sanctions could subject us to penalties that would have a material adverse effect on our results of operations."

## Refining and Marketing

In June 2005, all work on the TKNK project was suspended as the joint venture parties could not reach an agreement with respect to its financing and as we designed the project to build a new refinery facility in Nizhnekamsk.

In early September 2005, we sold to TAIF our share of the production assets and inventory of OAO Nizhnekamsk Oil Refinery, including the refining units, for approximately RR7.2 billion (net of VAT). TAIF paid in 2005 the selling price and RR265 million of interest and performance penalties. Following this sale, OAO Nizhnekamsk Oil Refinery was left without production assets, and is now in the process of liquidation (completion of liquidation is expected by the end of 2006). We increased our ownership in OAO Nizhnekamsk Oil Refinery from 63% to 100% following the sale of our production assets to TAIF in order to simplify the liquidation process. See “Item 3—Key Information—Risk Factors—Risks Relating to the Company—We are dependent on oil refineries outside of Tatarstan.” Our total investment in the refinery through September 1, 2005 amounted to approximately RR9,607 million. In October 2005, we entered into a long-term supply contract with TAIF in order to supply to TAIF at market price up to 650,000 tons per month of crude oil to be refined at the existing Nizhnekamsk oil refinery.

In accordance with the decision of the Security Counsel of the Republic of Tatarstan and subsequent decisions of our Board of Directors, in September 2005, together with Svyazinvestneftekhim, we founded ZAO Nizhnekamsk Oil Refinery to build an oil refining and petrochemicals facility in Nizhnekamsk. See “—Refining and Marketing—Refined Products” under this Item. We directly own 40% of the new company and Svyazinvestneftekhim owns 9%. The remaining 51% is indirectly held by International Petro-Chemical Growth Fund Limited (“IPCG Fund”), an open-ended investment company incorporated in Jersey, Channel Islands. The total projected cost of this new refinery and petrochemicals facility is approximately RR130 billion (including the projected cost of our investments of RR113 billion). IPCG Fund is expected to participate in the financing of the new refinery and petrochemicals facility, including through participation of additional investors in the fund. Our total investments in ZAO Nizhnekamsk Oil Refinery amounted to approximately RR3 billion through October 1, 2006. These funds have been and will continue to be lent to ZAO Nizhnekamsk Oil Refinery and used by the latter to finance initial construction phase as well as to cover certain administrative and operational expenses. We expect ZAO Nizhnekamsk Oil Refinery to repay part of these loans to us once the project finance funding for the project has been obtained by ZAO Nizhnekamsk Oil Refinery from outside financiers. The project financing is expected to be opened at the end of 2007-beginning of 2008. See “—Developments in 2006 — Refining and Marketing” under this Item. We expect to finance the initial construction phase of the oil refining and petrochemicals facility in Nizhnekamsk until the project financing is obtained by ZAO Nizhnekamsk Oil Refinery.

55

---

## Table of Contents

In July 2005, we entered into a six-month crude oil sales contract with Ukratoil Limited to supply 3.5 million tons of crude oil in total at market price.

### Petrochemicals

During 2005, we increased our participation in OAO Nizhnekamsk Industrial Carbon Plant (“Nizhnekamsk Industrial Carbon Plant”) from 77.1% to 83.78%.

### Banking Operations

In April 2005, our wholly-owned subsidiary Tatneft Oil AG sold its 26.75% stake in Bank Zenit to three companies acting for the benefit of certain beneficiaries of Urals Energy. This transaction had the effect of reducing our ownership interest in Bank Zenit to 25.95%. In May 2006, we acquired 48.92% of newly issued shares in Bank Zenit, as a result of which our total shareholding in Bank Zenit currently is 39.73%. In December 2005, we sold all of our shares in Bank Devon-Credit, representing 92% of the total outstanding shares of Bank Devon-Credit, to Bank Zenit.

Prior to this sale, Bank Zenit owned 3.2% of the shares of Bank Devon-Credit.

As a result of the sale of a significant part of our participation in Bank Zenit and of all our participation in Bank Devon-Credit, we no longer consider our banking activities to be significant to our operations. For more comprehensive information about our sale of the shares of Bank Zenit and Bank Devon-Credit, see Note 4 and Note 18 to our audited consolidated financial statements included in this annual report.

#### Other Developments

On December 23, 2005, our subsidiary Tatneft Oil AG acquired participation shares with a total value of U.S.\$394 million in an open-ended investment company IPCG Fund, incorporated in Jersey, Channel Islands, by contributing 116 million Ordinary Shares of Tatneft, treasury shares of the Group, and U.S.\$1 million in cash into the fund. IPCG Fund invests its assets primarily in equity and debt of companies operating in, or whose activities are connected to, the Russian Federation in general, and in or to the Republic of Tatarstan, in particular, with a priority for entities operating in the oil and chemicals industry and, to a lesser extent, the banking sector. IPCG Fund's investment objective is to achieve medium and long-term capital appreciation of its investments. IPCG Fund is managed by MARS Capital Management Limited, a company regulated by Jersey Financial Services Commission. IPCG Fund is an indirect shareholder of ZAO Nizhnokamsk Oil Refinery and is expected to participate in the financing of the new refinery and petrochemicals facility, including through participation of additional investors in the fund. As of December 31, 2005, we held 394,387.061 participating shares (units) in the IPCG Fund, representing 93.81% of all issued and allotted participating shares of the IPCG Fund, while Bank Zenit owned 26,024.215 participating shares (units) in the IPCG Fund, representing 6.19% of all issued and allotted participating shares of the IPCG Fund. See Note 4 to our audited consolidated financial statements included in this annual report.

In August 2005, our wholly-owned subsidiary Tatneft Oil AG acquired from a third party two land plots in the city of Kazan, Tatarstan, of a total size of approximately 2 million square meters for U.S.\$46.6 million. The acquisition was made on market terms for investment purposes.

During 2005, our participation in Chulpan decreased from 41.5% to 25.15% as a result of a share issuance undertaken by Chulpan, in which we did not participate. As a result of this new issuance, participation of our employees increase in aggregate from 34.04% to 52.59%.

In late December 2005, we sold all of our shares ZAO IFK Solid ("IFK Solid"), a Russian broker-dealer, representing 59.7% of the total outstanding shares of IFK Solid. This company was not considered as material to our financial condition or results of operations.

We also continued our program of transferring our social assets to public ownership. We transferred to public ownership assets with a net book value of RR352 million, RR455 million and RR2,162 million in the years ended December 31, 2005, 2004 and 2003, respectively.

We have not been the subject of any public takeover offers by third parties in the past three years.

56

---

#### Table of Contents

Developments in 2006

Our projected capital expenditures for 2006 (exclusive of acquisitions) are approximately RR26,664 million, which we plan to finance through operating cash flows and debt. Our most significant current capital commitment for 2006 was made on production development, drilling development and other equipment to maintain current crude oil production. We have also made significant investments in the new Nizhnekamsk oil refinery, which amounted to approximately RR3 billion through October 1, 2006.

#### Exploration and Production

The license for our largest field, Romashkinskoye, was renewed in July 2006. The license expiration date was consequently changed from July 2013 to July 2038. As a result of this renewal, together with a correction of the conversion factor, we revised our total proved reserves through the current license expiration from 1,341.5 mmbbl to 3,166.7 mmbbl, as presented in the Revised Reserves Report. See “—Exploration and Production” under this Item and “Exhibit 15.1—Report of Reserve Consultants, Miller and Lents, Ltd., dated September 26, 2006.”

We are currently exploring bitumen resources in Tatarstan. We began production of bitumen in August 2006 at approximately 5 tons of viscous oil per day from our bitumen resources. We plan to increase the level of production to approximately 15 tons of viscous oil per day starting 2007. In order to drill these resources, we are using Steam Assisted Gravity Drainage Solutions-based technology. See “—Overview of the Russian Oil Industry—Current System of Oil-Related Taxes and Payments—The Unified Natural Resources Production Tax” and “—Strategy—Develop bitumen production” under this Item.

#### Refining and Marketing

In 2006, we, together with the other shareholders of ZAO Nizhnekamsk Oil Refinery, retained BNP Paribas to advise us on the possible structure of the financing of the new refinery facility in Nizhnekamsk. In connection with this project, we applied in 2006 for financial support for the construction and upgrade of existing infrastructure relating to the new Nizhnekamsk refinery (such as pipelines and railways) to the Ministry of Economic Development and Trade of the Russian Federation, which oversees the Investment Fund of the Russian Federation. On July 26, 2006, the State Investment Commission approved financial support in the amount of RR16.5 billion for the construction of the new Nizhnekamsk refinery. The final structure of the financial support from the Investment Fund will be outlined in an investment agreement to be entered by the end of 2006 between our Company and federal agencies to be appointed by the Russian Government. Subject to ongoing negotiations with the Russian Government, the financial support will be granted to support the construction of a crude oil pipeline, a refined products pipeline and railways at the new refinery facility in Nizhnekamsk, while ZAO Nizhnekamsk Oil Refinery and its shareholders will finance the construction of the rest of the infrastructure of the new refinery. It is expected that the facilities, the construction of which will be financed by the Investment Fund, will be managed by Russian state-owned companies and used by ZAO Nizhnekamsk Oil Refinery. It is not envisaged that we will be the recipients of this financial support or that we will have the management of the constructed facilities. Our total projected investments in the construction of the new refining and petrochemicals facility in Nizhnekamsk are approximately RR6.5 billion for 2006.

In February 2006, we sold to TAIF additional refining units of OAO Nizhnekamsk Oil Refinery for RR198 million (net of VAT).

#### Banking Operations

During 2006, we increased our participation in Bank Ak Bars from 29.46% to 32.27% as of June 30, 2006.

#### Delisting and Intention to Deregister

In 2006, we decided to delist our GDSs from the NYSE. Our GDSs ceased to be traded on the NYSE on September 14, 2006. We plan to terminate our registration with the SEC when circumstances permit.

---

## Table of Contents

Although we believe that the trading of our GDSs outside of Russia on a single market will increase the liquidity of our GDSs, the delisting of our GDSs from the NYSE and the termination of the registration of our securities with the SEC may affect the liquidity of our GDSs. See “Item 3—Key Information—Risk Factors—Risks Relating to Investment in our GDSs—Our decision to delist our GDSs from the NYSE could adversely affect the liquidity of our GDSs.”

### Other Developments

Our participation in IPCG Fund decreased in 2006 from 93.81% as of December 31, 2005 to 44.88% as of June 30, 2006 as a result of the participation of additional investors in the fund.

In March 2006, we entered into a general cooperation agreement with OAO Avtovaz (“Avtovaz”), a large Russian car manufacturer. Pursuant to this agreement, we will supply Avtovaz with petrochemical complex products, including synthetic motor oils and high quality gasoline and tires manufactured by Nizhnekamskshina. This agreement will remain in force for three years and it will be automatically extended for each subsequent year, unless the parties agree to its termination.

In March-April 2006, we acquired 100% of the shares of OAO LDS-1000, the owner of the ice hockey arena in the city of Kazan, for RR2.9 billion.

On October 23, 2006, we entered into a five-year fiduciary management agreement with the Tatarstan government for the fiduciary management of 426,293,985 ordinary shares, or 28.78% of the charter capital, of Ukratnafta held by the Tatarstan government, for a management fee payable to us by the Tatarstan government. Under this agreement, we are entitled to propose candidates for the board of directors and the management board and to vote the shares under our fiduciary management at shareholders’ meetings, subject to instructions of the Tatarstan government if the vote relates to major transactions, reorganization, changes in the capital stock, amendments to the charter, establishment of subsidiaries and election of members of the board of directors and the management board. We are not entitled to receive dividends paid on the shares under our fiduciary management. We may not dispose any of the shares under our fiduciary management without a prior written consent of the Tatarstan government.

## ORGANIZATIONAL STRUCTURE

Our operations are currently divided into the following main segments:

- exploration and production;
- refining and marketing; and
- petrochemicals.

Until recently, our operations also included a banking segment. Following the sale of a significant part of our participation in Bank Zenit and of all our participation in Bank Devon-Credit, we no longer consider our banking activities to be significant to our operations. See “—History and Development—Development—Developments in 2005—Banking Operations” under this Item.

As described below, we have non-core assets, such as social and cultural facilities, road construction companies, transportation companies, telecommunications companies and other ancillary enterprises, most of which we plan to

sell in the course of our continuing reorganization.

We have established a number of crude oil exploration and production joint ventures. In addition, we control a number of subsidiary companies and have minority stakes in a number of other companies, including those described below. Except for Nizhnekamskshina and Bank Zenit (until April 2005), we do not believe that any of these companies is material to our financial condition or results of operations. With the exception of Tatneft Oil AG and its subsidiaries, including our Western European marketing agent Tatneft Europe AG (“Tatneft Europe”), which are incorporated in Switzerland, all of our significant joint ventures, subsidiaries and associated companies are incorporated in the Russian Federation.

## Exploration and Production

### Segment Organization

Our exploration and production segment is the largest segment, and is currently organized along geographic lines, although a number of exploration and production support functions have been

58

---

## Table of Contents

centralized. This segment comprises the majority of our structural subdivisions. Our exploration and production activities are carried out by 11 units known as the Oil and Gas Production Departments, or by their Russian acronym “NGDUs.” Two of these units are expected to be merged into two other existing units by the end of 2006. Each NGDU is responsible for the exploration and production of crude oil on specified sections of oil fields. Each NGDU historically combined exploration and production activities (production wells, oil preparation and storage units, maintenance units, automation shops and research units) with exploration and production support capabilities (transport and construction) and certain “social” activities (housing and agriculture). As part of a reorganization program, our exploration and production support capabilities and certain social assets have been transferred into separate service companies (in the areas of drilling, well rehabilitation, production services, construction and assembly) and other companies (e.g., road construction and maintenance companies and collective farms). Certain other social assets are being transferred to local authorities (e.g., housing) in order to allow Tatneft to focus on its core exploration and production functions. We intend to retain control over the new exploration and production service companies but may not retain control over the other companies. See “—Corporate Reorganization” under this Item for more information.

The exploration and production segment also includes a natural gas production, transportation and refining subdivision; three well repair and reservoir oil yield improvement subdivisions; a chemical production subdivision (Neftekhimservis); two pumping equipment repair centers; a research and development institute; and subdivisions responsible for geological exploration, communications and information support, drilling fluid delivery, security and logistics, operations outside Tatarstan and other matters.

### Joint Ventures

We have a number of oil production joint ventures:

- TATEX. TATEX is a joint venture with the U.S. company Texneft (a subsidiary of Devon Energy Corp.) in which we each held a 50% interest as of December 31, 2005. TATEX has

installed oil vapor recovery systems on all of Tatneft's oil holding tanks to capture natural gas; TATEX subsequently sells this natural gas. TATEX has also obtained rights to the Onbiyskoye oil field, previously developed by Tatneft, where TATEX produces oil. In 2005, TATEX produced approximately 492,100 tons (3.50 mmbbl) of oil, 492,633 tons (3.50 mmbbl) of oil in 2004 and 486,141 tons (3.46 mmbbl) of oil in 2003. TATEX is accounted for under the equity method in our consolidated financial statements.

- **Tatoilgas.** We own 50% of the voting shares of Tatoilgas, in which we maintain management control. Tatoilgas is a joint venture with the German firm Mineralol-Rohstoff-Handel, GmbH. This joint venture recovers oil from sludge and holds production licenses for two small oil fields in Tatarstan. In 2005, Tatoilgas produced approximately 267,691 tons (1.91 mmbbl) of oil, and 257,198 tons (1.83 mmbbl) of oil in 2004. Tatoilgas is fully consolidated in our consolidated financial statements.
- **Kalmtatneft.** We own 50% of Kalmtatneft, which holds four licenses to explore and develop four oil fields in Kalmykia. Kalmtatneft is accounted for under the equity method in our consolidated financial statements.

We are also party to a joint operations agreement with Ritek-Vnedreniye. Pursuant to this agreement, Ritek-Vnedreniye operates the third block of the Pavlovskoye area of the Romashkinskoye oil field, which is licensed to us, and we provide various services to Ritek-Vnedreniye in connection with its operations. We are entitled to 60% of the economic benefit from Ritek-Vnedreniye's operation of this field.

Currently, oil production by the joint ventures is limited. We believe that the primary benefits of the joint ventures are their contribution to us of new technologies and techniques that increase productivity and well recoverability and the introduction of new approaches to improve our organization and efficiency.

59

---

## Table of Contents

### Subsidiaries and Associated Companies

Our principal subsidiaries and associated companies in the exploration and production segment are as follows:

- **AO Tatneftegeofizika.** We own 88.1% of a geophysical services company, AO Tatneftegeofizika ("Tatneftegeofizika"), which provides services in the discovery and exploration of oil and natural gas reserves in Tatarstan, Siberia and outside of Russia (including Egypt, India, Kazakhstan, Libya and Turkey). The Tatarstan government holds a Golden Share in Tatneftegeofizika that permits it to veto certain board and shareholder decisions and appoint representatives to the company's management bodies.
- **Tatneft-Abdulino.** We hold a 75.1% interest in Tatneft-Abdulino, which holds two subsoil license for the exploration of hydrocarbon materials in deposits in the Orenburg region.
- **Tatneft Severny.** We hold a 75.1% interest in Tatneft Severny, which holds three subsoil licenses for the exploration of hydrocarbon materials in deposits in the Orenburg region.
- **Tatneft-Samara.** We hold a 74.9% interest in Tatneft-Samara, which holds three subsoil licenses for the exploration of hydrocarbon deposits and two licenses for the exploration and production of hydrocarbon materials in the Samara region.
- **Ilekneft.** We own 70% of Ilekneft, which holds one production license and two combined exploration and production licenses in the Orenburg region.

- Abdulinskneftegaz. We own 51% of Abdulinskneftegaz, which holds one geological survey license for oil fields in the Orenburg region.
- Severgeologia. We own 50% of Severgeologia, which holds two geological survey licenses for oil fields in Nenetsk autonomous district.
- Severgaznefteprom. We own 50% of Severgaznefteprom, which holds two geological survey licenses for oil fields in Nenetsk autonomous district.
- Kalmneftegaz. We own 50% of Kalmneftegaz, which holds four licenses to explore and develop four oil fields in Kalmykia and two licenses for geological survey in Kalmykia.

#### Refining and Marketing

#### Segment Organization

Our refining and marketing segment consists of our interests in ZAO Nizhnekamsk Oil Refinery, OAO Nizhnekamsk Oil Refinery (until September 2005), the Kichuyi oil refinery and a minority stake in Ukrtatnafta; our gas production, transportation and refining division Tatneftegaspererabotka, OOO Tatneft-Centernefteproduct and OOO Tatneft-Moskvanefteproduct, management companies for Tatneft-branded gas station network; and certain other oil trading and ancillary companies.

#### Subsidiaries and Associated Companies

Our principal subsidiaries and associated companies in the refining and marketing segment are as follows:

- ZAO Nizhnekamsk Oil Refinery. In September 2005, together with Svyazinvestneftekhim, we founded ZAO Nizhnekamsk Oil Refinery to build an oil refining and petrochemicals facility in Nizhnekamsk. As of December 31, 2005, we owned directly 40% of ZAO Nizhnekamsk Oil Refinery, Svyazinvestneftekhim owned 9% and the remaining 51% were indirectly held by IPCG Fund. See “—History and Development—Development—Developments in 2005—Refining and Marketing” and “—Refining and Marketing—Refined Products” under this Item.
- OAO Nizhnekamsk Oil Refinery. We hold 100% of OAO Nizhnekamsk Oil Refinery, which operated the production facilities at the Nizhnekamsk oil refinery, previously owned by us and

60

---

#### Table of Contents

other shareholders. In early September 2005, we sold to TAIF our share of the production assets and inventory of OAO Nizhnekamsk Oil Refinery, including the refining units. In February 2006, we sold to TAIF additional refining units of OAO Nizhnekamsk Oil Refinery. Following these sales, OAO Nizhnekamsk Oil Refinery was left without production capacity, and is now in the process of liquidation (completion of liquidation is expected by the end of 2006). See “Item 3 —Key Information—Risk Factors—Risks Relating to the Company—We are dependent on oil refineries outside of Tatarstan” and “—Refining and Marketing—Refined Products” under this Item.

- Ukrtatnafta. We own 8.6% of Ukrtatnafta. Ukrtatnafta holds a 100% interest in the Kremenchug oil refinery in Ukraine, one of the largest refineries for high sulfur content crude oil in the CIS. The Tatarstan government owns 28.78% of the shares of Ukrtatnafta, which are held under our fiduciary management. The Ukrainian government currently owns, through NK Naftogas of Ukraine, approximately 43% of Ukrtatnafta’s shares.

#### Petrochemicals



## Segment Organization

Our petrochemicals segment has been consolidated into a management company, Tatneft-Neftekhim, which manages Nizhnekamskshina and the companies technologically integrated with it, including Nizhnekamsk Industrial Carbon Plant, ZAO Yarpolymermash-Tatneft (“Yarpolymermash-Tatneft”) and OAO Nizhnekamsk Mechanical Plant (“Nizhnekamsk Mechanical Plant”). OOO Tatneft-Neftekhimsnab and OOO Trading House Kama are responsible, respectively, for procuring supplies and marketing products produced by the companies of this segment.

## Subsidiaries and Associated Companies

Our principal subsidiaries and associated companies in the petrochemicals segment are as follows:

- Nizhnekamskshina. We purchased approximately 34.6% of Nizhnekamskshina in 2000 from the Tatarstan government as part of our strategy to become a vertically integrated oil company. In 2001, we increased our stake to 51.7% and Nizhnekamskshina was consolidated in our consolidated financial statements from September 30, 2001. In 2003 we increased our stake to 76.01% following an additional share issuance by Nizhnekamskshina. Nizhnekamskshina is located in the city of Nizhnekamsk and is one of the largest tire manufacturing plants in Russia. Nizhnekamskshina supplies products to both domestic and foreign markets. The Tatarstan government holds a Golden Share in Nizhnekamskshina that permits it to veto certain board and shareholder decisions and to appoint representatives to Nizhnekamskshina’s management bodies.
- Nizhnekamsk Industrial Carbon Plant. We own 83.78% of Nizhnekamsk Industrial Carbon Plant, a major supplier of technical carbon to tire manufacturers in Russia, including Nizhnekamskshina.
- Yarpolymermash-Tatneft. In 2001, we formed Yarpolymermash-Tatneft, of which we currently own 51%, based on the assets of the Yaroslavl Polymer Machine Plant, to manufacture equipment for processing materials for tire production.
- Nizhnekamsk Mechanical Plant. We constructed the Nizhnekamsk Mechanical Plant for the production of synthetic lubricants for engines and machinery. We currently own 100% of this plant.
- Tatneft-Neftehimservice. In 2000, we established control over OAO Tatneft-Neftehimservice, a company producing chemical reagents, of which we currently own 100%.

61

---

## Table of Contents

### Banking Operations

Until recently, we conducted banking operations through the following subsidiaries:

- Bank Zenit. Until April 2005, we owned 52.7% of Bank Zenit, a Russian commercial bank founded in December 1994 and based in Moscow. Bank Zenit is the twenty-third largest bank by net profit out of the thirty largest banks currently operating in Russia, the twenty-first by net assets and the nineteenth by capital as of July 1, 2006, as calculated under RAR, according to Kommersant: Money magazine. Bank Zenit has branches in Rostov-on-Don, Nizhny

Novgorod, Almetyevsk, Gorno-Altaysk, St. Petersburg, Kemerovo and Kursk, a representative office in Kazan and additional offices in Kazan and Nizhnekamsk. In April 2005, our wholly-owned subsidiary Tatneft Oil AG sold its 26.75% stake in Bank Zenit to three companies acting for the benefit of certain beneficiaries of Urals Energy. This transaction had the effect of reducing our ownership interest in Bank Zenit to 25.95%. In May 2006, we acquired 48.92% of newly-issued shares in Bank Zenit, increasing our current shareholding to 39.73%. Members of our senior management currently own in aggregate less than 1% of Bank Zenit.

- **Bank Devon-Credit.** Until December 2005, we owned approximately 92% of Bank Devon-Credit, an Almetyevsk-based retail and commercial bank that serves southeastern Tatarstan. Bank Devon-Credit is the one hundred fourth largest Russian bank by net assets and the sixty-eighth by capital as of July 1, 2006, as calculated under RAR, according to *Kommersant: Money* magazine. Bank Devon-Credit serves Tatneft and much of the local population in Almetyevsk and the southeast of Tatarstan through a network of 13 branch offices. We sold the totality of our stake in Bank Devon-Credit in December 2005 to Bank Zenit.
- **Bank Ak Bars.** We currently own approximately 32.27% of Bank Ak Bars, a private bank located in the Republic of Tatarstan. Bank Ak Bars is the twenty-seventh largest bank by net profit out of the thirty largest banks currently operating in Russia, the eighteenth by net assets and the sixteenth by capital as of July 1, 2006, as calculated under RAR, according to *Kommersant: Money* magazine. We increased our shareholding from 29.46% to 32.27% in 2006.

We also hold stakes in a number of other financial services companies.

We no longer consider our banking activities to be significant to our operations. For a description of our banking operations, see “Appendix A—Tatneft’s Banking Operations.” For more comprehensive information about our sale of the shares of Bank Zenit and Bank Devon-Credit, see Note 4 and Note 18 to our audited consolidated financial statements included in this annual report.

#### Other Operations

We also have a number of other subsidiaries and associated companies, including the following:

- **Marketing Agents.** We have formed a number of subsidiaries that act as sales agents dedicated to working with specific refineries and markets. One of these agents, Tatneft Europe, registered in Switzerland, is one of the major offtakers of our oil. Each of the sales agents is consolidated in our consolidated financial statements.
- **IFK Solid.** Until December 2005, we owned approximately 59.7% of IFK Solid. IFK Solid is a market maker in our shares in the Russian equity markets and also acted as a financial advisor and agent to us for transactions in the Russian equity markets and in connection with our stock option plan. See “Item 6—Directors, Senior Management and Employees—Compensation” and “Item 9—The Offer and Listing—Markets—Activities of the Company and its Affiliates in the Market.” In late December 2005, we sold the totality of our stake in IFK Solid.
- **Tatneft, Solid & Co.** Tatneft is both a general partner and a limited partner in Tatneft, Solid & Co., a limited partnership set up to purchase and hold our Ordinary Shares. See “Item 9—The Offer and Listing—Markets—The Ordinary Share Market.”

## Table of Contents

- **Chulpan.** As of December 31, 2005, we owned approximately 25.15% of Chulpan, an Almet'yevsk-based company that provides voluntary medical and property insurance services. Our participation in this company was diluted in 2005 and in 2004 as a result of two share issuances undertaken by Chulpan, in which we did not participate. Our employees owned in aggregate 52.59% of Chulpan as of December 31, 2005 as a result of their participation in these share issuances.
- **IPCG Fund.** In 2005, we acquired through our subsidiary Tatneft Oil AG participation shares in IPCG Fund. IPCG Fund invests its assets primarily in equity and debt of companies operating in, or whose activities are connected to, the Russian Federation in general, and in or to the Republic of Tatarstan, in particular, with a priority for entities operating in the oil and chemicals industry and, to a lesser extent, the banking sector. IPCG Fund's investment objective is to achieve medium and long-term capital appreciation of its investments. As of December 31, 2005, we held 394,387.061 participating shares (units) in the IPCG Fund, representing 93.81% of all issued and allotted participating shares of the IPCG Fund.
- **AO Health Recovery Complex Zelenaya Rostsha.** We own an approximately 27% in OAO Health Recovery Complex Zelenaya Rostsha, a company operating a resort and recovery center on the shores of the Black Sea.

## STRATEGY

Our strategic objectives are to enhance our position as a leading crude oil producer in Russia and to become an internationally recognized oil company. We seek to fulfill these objectives by (i) creating a vertically integrated oil company, (ii) maintaining production from our existing crude oil reserves base in Tatarstan, (iii) expanding and diversifying our reserves base outside Tatarstan and (iv) improving our corporate governance, through the following strategic initiatives:

Shaping and improving our structure as a vertically integrated oil company. We intend to increase our refining capacity and to expand our petrochemicals activities and retail gasoline operations in order to become a vertically integrated oil company. The government of Tatarstan, our major shareholder, is actively encouraging this approach. We believe that increasing our presence in these market sectors is the most effective strategy for mitigating the potential risks presented by possible fluctuations in global crude oil prices and demand.

We intend to continue to develop our relationships with refineries that have installed, or plan to install, the equipment necessary to convert heavy fraction high sulfur content crude oil, which constitutes a large proportion of our production, into higher-value products such as gasoline, jet fuel and diesel. As part of this strategy, in September 2005, together with Svyazinvestneftekhim, we founded ZAO Nizhnekamsk Oil Refinery to build an oil refining and petrochemicals facility in Nizhnekamsk. We directly own 40% of the new company and Svyazinvestneftekhim owns 9%. The remaining 51% is indirectly held by IPCG Fund. See “—History and Development—Development—Developments in 2005” and “—Refining and Marketing—Refined Products” under this Item.

We are also currently expanding the Tatneft-controlled network of retail gasoline sales outlets both inside and outside Tatarstan, particularly in Moscow, St. Petersburg and the Moscow, Chuvashiya, Ulyanovsk, Arkhangelsk, Vladimir and Leningrad regions in Russia, as well as in Ukraine. We are conducting this expansion both directly and through our subsidiaries and affiliates. As of January 1, 2006, there were 553 Tatneft-controlled service stations throughout Russia and Ukraine, including 408 in Russia and 145 in Ukraine. Tatneft-controlled service stations sold 1 million tons of refined products in 2005. We are currently implementing a program to increase the number of our controlled service stations. In 2006, we have designed a rebranding program to form our corporate style and strengthen our trademark.

To increase the efficiency of our petrochemicals operations, our petrochemicals segment was consolidated in 2002 into a management company, Tatneft-Neftekhim. As part of our efforts to create a vertically integrated group, we acquired majority stakes in Nizhnekamskshina, one of the largest tire-producing factories in the Russian Federation, and in Nizhnekamsk Industrial Carbon Plant, a major supplier of technical carbon to tire manufacturers in Russia. In 2000, we established control over OAO

63

---

## Table of Contents

Tatneft-Neftehimservice, a company producing chemical reagents. We have also formed Yarpolymermash-Tatneft to construct equipment for processing materials for tire production and constructed a plant in Nizhnekamsk for the production of synthetic lubricants for engines and machinery.

Maintain crude oil production from existing fields. In the mid-term, we plan to maintain production from our existing fields at approximately the current level, subject to the absence of significant adverse changes in taxation. We believe that this level of production will optimize the long-term value of the reserves base while generating cash flows to support our current operations. In addition, by maintaining production from our existing fields, we may benefit from the differentiated rate for the unified natural resources production tax based on the levels of depletion of the oil fields introduced by the New Natural Resources Production Tax Law. See “—Overview of the Russian Oil Industry—Current System of Oil-Related Taxes and Payments—The Unified Natural Resources Production Tax” under this Item.

We expect to continue to implement our well rehabilitation program to increase the use of secondary and tertiary recovery methods in order to maintain production levels. Our ability to carry out these programs will be limited by the extent to which we are able to provide the necessary financing. We also are actively pursuing opportunities to use new technologies in order to maximize the recovery from our existing reserves base. See “—Exploration and Production—Production—Wells” under this Item.

Develop bitumen production. We are currently exploring bitumen resources in Tatarstan and we began production of bitumen in August 2006. We believe that the development of bitumen production will enable us to create alternatives to non-viscous crude oil production and will increase our production resources. The production of bitumen has been until recently subject to a significant tax burden. Taxation of bitumen production has been revised by the new tax law introducing a differentiated rate for the unified natural resources production tax and designed to stimulate development of new oil fields in certain regions. See “—Overview of the Russian Oil Industry—Current System of Oil-Related Taxes and Payments—The Unified Natural Resources Production Tax” and “—History and Development—Development—Developments in 2006” under this Item.

Expansion of reserves base outside Tatarstan. We intend to expand and diversify our reserves base by gaining access to reserves outside Tatarstan, particularly in Kalmykia, the Ulyanovsk, Samara, Orenburg and Krasnoyarsk regions and the Chuvash Republic. We intend selectively to establish strategic alliances to develop and operate oil fields in order to facilitate this process. Outside the Russian Federation, we participate or intend to participate in projects in Oman, Libya, Syria and other countries, subject to compliance with applicable international sanctions regimes.

Improving our corporate governance. We are seeking to improve our corporate governance in accordance with Russian and international standards, such as the Principles of Corporate Governance of the Organization for European Cooperation and Development and the model Code of Corporate Conduct approved by the Russian Government. Among the areas we are trying to improve are the transparency of financial activity, informational transparency,

responsibility to shareholders and corporate social responsibility. Steps taken in recent years towards improving our corporate governance have included establishing the Audit Committee, Disclosure Committee and Corporate Governance Committee, progressive implementation of non-financial modules of the SAP R/3 corporate management system and divestiture of non-core assets. In October 2006, we adopted a regulation on insider information and the procedure for notifying of transactions with our securities. See “Exhibit 1.10—Regulation on insider information and the procedure for notifying of transactions with OAO Tatneft securities, dated October 27, 2006 (English translation).”

However, PricewaterhouseCoopers, our independent auditor of our consolidated financial statements for the year ended December 31, 2005, has identified weaknesses in our control environment. For further information regarding weaknesses in our control environment, see “Item 3—Key Information—Risk Factors—Risks Relating to the Company—Our independent registered public accounting firm reported material weaknesses in our internal controls and we may not be able to remedy these material weaknesses or prevent future weaknesses” and “Item 15—Controls and Procedures.”

64

---

## Table of Contents

### EXPLORATION AND PRODUCTION

#### Reserves and Fields

##### General

Unless otherwise noted, all presentations of reserves in the following section are with respect to net reserves. Net reserves exclude quantities due to others when produced.

Our oil and gas fields are located principally in Tatarstan. We obtain licenses from the governmental authorities to explore and produce oil and gas from these fields. Most of our existing production licenses expire from 2013 to 2019. The license for our largest field, Romashkinskoye, was renewed in July 2006 and expires in 2038. See “—History and Development—Development—Developments in 2006—Exploration and Production.” The economic lives of our licensed fields extend significantly beyond the license expiration dates. Under Russian law, we are entitled to renew our licenses to the end of the economic lives of the fields, provided certain conditions are met. Article 10 of the Subsoil Law provides that a license to use a field “shall be” extended at its scheduled termination at the initiative of the subsoil user if necessary to finish production in the field, provided that there are no violations of the conditions of the license. The legislative history of Article 10 indicates that the term “shall” replaced the term “may” in August 2004, clarifying that the subsoil user has an absolute right to extend the license term so long as it has not violated the conditions of the license. We have recently received a letter dated April 4, 2006, from the Tatarstan branch of the Federal Services for the Supervision of the Use of Natural Resources under the Ministry of Natural Resources of the Russian Federation, confirming that, to date, it has not identified any violations of the terms of our licenses that could prevent their extension and that, based on approved development plans and in accordance with the Subsoil Law, our licenses will be extended at our request. Our right to extend our licenses is, however, dependent on our continuing obligation to comply with the terms of our licenses, and we have the ability and intent to do so. We plan to request the extension of our licenses. Our current production plans are based on the assumption, which we consider to be reasonably certain, that we will be able to extend all of our existing licenses. These plans have been designed on the basis that we will be producing crude oil through the economic lives of our fields and not with a view to exploiting our reserves to maximum effect only through the license expiration dates.

We are of the view that it is “reasonably certain” that we will be allowed to produce oil from our reserves after the expiration of our existing production licenses and until the end of the economic lives of the fields. “Reasonable certainty” is the applicable standard for defining proved reserves under the SEC’s Regulation S-X, Rule 4-10. Accordingly, we have included in proved reserves in this annual report on Form 20-F all reserves that otherwise meet the standards for being characterized as “proved” and that we estimate we can produce through the economic lives of our licensed fields.

As set out in the Revised Reserves Report, we revised our estimate of the net oil reserves as of January 1, 2006, previously contained in the report issued by Miller and Lents on June 27, 2006. The Revised Reserves Report reflected a correction of the conversion factor from 7.230 barrels per ton of crude oil to 7.123 barrels per ton of crude oil and a change in the license expiration date for the Romashkinskoye oil field from July 2013 to July 2038. As a result, the estimate of our total proved reserves, previously 5,851.1 mmbbl, was revised to 5,872.2 mmbbl through the economic lives of our licensed fields, and the estimate of our total proved reserves through the current license expiration was revised from 1,341.5 mmbbl to 3,166.7 mmbbl, as presented in the Revised Reserves Report. See “Exhibit 15.1—Report of Reserve Consultants, Miller and Lents, Ltd., dated September 26, 2006.”

The SEC staff have indicated that proved reserves generally should be limited to those that can be produced through the license expiration date unless there is a long and clear track record which supports the conclusion that the extension of the license will be granted as a matter of course. We believe that the extension of our licenses is a matter of course as fully described above. To assist the reader in understanding the proved oil reserves that will be produced during the existing license periods and those that will be produced during the period of the expected license extension, we have presented reserves information in this annual report on Form 20-F for each of these two periods.

Classification of reserves in Russia currently differs from classifications established in other countries, including the United States. In November 2005, the Russian Ministry of Natural Resources approved a

65

Table of Contents

new classification of reserves that should bring the Russian classification into line with international standards, in particular with the classification of petroleum reserves and resources established by the United Nations (WPC/SPE/AAPG). The new classification is expected to come into effect on January 1, 2009.

For a discussion of the accounting treatment of depletion, depreciation and amortization of our oil producing assets, see “Item 5—Operating and Financial Review and Prospects—Critical Accounting Policies and Estimates” and Note 3 and Note 17 to our audited consolidated financial statements included in this annual report.

Reserves and Reserves by Fields

The following tables present our net proved reserves at January 1, 2006, 2005 and 2004.

Proved Reserves Through the Economic Lives of Our Licensed Fields <sup>(1)</sup>		
As of January 1,		
2006	2005	2004

Edgar Filing: O A O TATNEFT - Form 20-F

Reserve Category	2006		2005		2004	
	Tons	Barrels	Tons	Barrels	Tons	Barrels
			(millions of units)			
Proved Developed Reserves	787.4	5,608.9	776.3	5,529.8	783.7	5,582.4
Proved Undeveloped Reserves	37.0	263.3	38.1	271.2	52.8	376.6
Total Proved Reserves	824.4	5,872.2	814.4	5,801.1	836.6	5,959.0

Proved Reserves Through Current License Expirations<sup>(1)</sup>

Reserve Category	2006 <sup>(2)</sup>		2005		2004	
	Tons	Barrels	Tons	Barrels	Tons	Barrels
			(millions of units)			
Proved Developed Reserves	435.0	3,098.2	200.8	1,430.5	279.0	1,978.6
Proved Undeveloped Reserves	9.6	68.5	6.4	45.6	19.2	137.0
Total Proved Reserves	444.6	3,166.7	207.2	1,476.1	298.2	2,115.6

(1)Columns may not total due to rounding.

(2)Including the effect of renewal of the license for the Romashkinskoye field in July 2006. See “—General” under this Item.

The following tables present, by major field, our net proved reserves through the economic lives of our licensed fields, at January 1, 2006, 2005 and 2004.

Proved Reserves Through the Economic Lives of our Licensed Fields<sup>(1)(2)</sup>

Field	2006		2005		2004	
	Tons	Barrels	Tons	Barrels	Tons	Barrels
			(millions of units)			
Romashkinskoye	458.5	3,266.2	444.7	3,167.5	471.0	3,354.9
Novo-Yelkhovskoye	80.5	573.5	79.5	566.0	72.3	514.8
Bavlinskoye	51.1	363.6	48.7	346.7	52.5	374.1
Sabanchinskoye	15.0	106.7	15.3	109.2	15.2	108.9
Others	219.3	1,562.2	226.3	1,611.8	225.5	1,606.3
Total	824.4	5,872.2	814.4	5,801.1	836.6	5,959.0

66

Table of Contents

Proved Developed Reserves Through the Economic Lives of our Licensed Fields<sup>(1)(2)</sup>

Field	2006		2005		2004	
	Tons	Barrels	Tons	Barrels	Tons	Barrels
			(millions of units)			
Romashkinskoye	455.8	3,246.4	439.6	3,131.4	465.1	3,312.7
Novo-Yelkhovskoye	79.9	568.8	78.7	560.8	71.7	510.6

Edgar Filing: O A O TATNEFT - Form 20-F

Bavlinskoye	42.3	301.3	40.1	285.8	39.1	278.2
Sabanchinskoye	14.0	99.7	14.5	103.4	14.3	102.1
Others	195.5	1,392.7	203.4	1,448.5	193.6	1,378.9
Total	787.4	5,608.9	776.3	5,529.8	783.7	5,582.4

Proved Undeveloped Reserves Through the Economic Lives of our  
Licensed Fields<sup>(1)(2)</sup>

Field	2006		2005		2004	
	Tons	Barrels	Tons	Barrels	Tons	Barrels
	(millions of units)					
Romashkinskoye	2.8	19.8	5.1	36.1	5.9	42.2
Novo-Yelkhovskoye	0.7	4.7	0.7	5.1	0.6	4.2
Bavlinskoye	8.8	62.3	8.6	60.9	13.5	95.9
Sabanchinskoye	1.0	6.9	0.8	5.9	0.9	6.8
Others	23.8	169.4	22.9	163.3	31.9	227.4
Total	37.0	263.3	38.1	271.2	52.8	376.6

(1)Columns may not total due to rounding.

(2)For convenience, throughout this annual report certain amounts of crude oil have been translated from tons to barrels. These translations were made at the rate of 7.123 barrels per ton of crude oil, reflecting the weighted average density of our crude oil reserves. See “Item 8—Financial Information—Significant Changes.” Translations in these tables may differ, however, as the crude oil reserves in the reservoirs within specific fields may have a different weighted density than that of our total average crude oil reserves.

The following tables present, by major field, our net proved reserves for the periods through the current license expiration dates, at January 1, 2006, 2005 and 2004.

Proved Reserves Through the Current License Expirations<sup>(1)(2)</sup>

Field	2006		2005		2004	
	Tons	Barrels	Tons	Barrels	Tons	Barrels
	(millions of units)					
Romashkinskoye	361.6 <sup>(3)</sup>	2,576.8 <sup>(3)</sup>	117.4	835.9	161.6	1,149.1
Novo-Yelkhovskoye	16.4	117.0	18.1	129.0	27.9	196.7
Bavlinskoye	8.1	57.6	8.1	57.5	18.8	130.5
Sabanchinskoye	4.4	32.0	5.2	36.9	5.9	41.6
Others	54.1	383.3	58.5	416.7	84.0	597.7
Total	444.6	3,166.7	207.2	1,476.1	298.2	2,115.6

67

Table of Contents

Proved Developed Reserves Through the Current License Expirations<sup>(1)(2)</sup>  
As of January 1,



## Edgar Filing: O A O TATNEFT - Form 20-F

Field	2006		2005		2004	
	Tons	Barrels	Tons	Barrels	Tons	Barrels
	(millions of units)					
Romashkinskoye	359.3 <sup>(3)</sup>	2,559.3 <sup>(3)</sup>	116.1	826.7	159.6	1,131.3
Novo-Yelkhovskoye	16.2	115.7	17.8	127.0	27.3	193.9
Bavlinskoye	5.6	40.0	6.6	46.9	13.8	97.6
Sabanchinskoye	4.2	30.0	4.9	35.2	5.5	38.5
Others	49.7	353.2	55.4	394.8	72.9	517.3
Total	435.0	3,098.2	200.8	1,430.5	279.0	1,978.6

## Proved Undeveloped Reserves Through the Current License

Expirations<sup>(1)(2)</sup>

As of January 1,

Field	2006		2005		2004	
	Tons	Barrels	Tons	Barrels	Tons	Barrels
	(millions of units)					
Romashkinskoye	2.5 <sup>(3)</sup>	17.4 <sup>(3)</sup>	1.3	9.3	2.5	17.9
Novo-Yelkhovskoye	0.2	1.3	0.3	2.0	0.4	2.7
Bavlinskoye	2.5	17.6	1.5	10.5	4.6	32.8
Sabanchinskoye	0.2	1.6	0.2	1.7	0.4	3.1
Others	4.2	30.6	3.1	22.0	11.3	80.4
Total	9.6	68.5	6.4	45.6	19.2	137.0

(1)Columns may not total due to rounding.

(2)For convenience, throughout this annual report certain amounts of crude oil have been translated from tons to barrels. These translations were made at the rate of 7.123 barrels per ton of crude oil, reflecting the weighted average density of our crude oil reserves. See “Item 8—Financial Information—Significant Changes.” Translations in these tables may differ, however, as the crude oil reserves in the reservoirs within specific fields may have a different weighted density than that of our total average crude oil reserves.

(3)Including the effect of renewal of the license for this field in July 2006. See “—General” under this Item. In the discussion that follows we focus on our proved reserves that we estimate we can produce through the economic lives of our licensed fields. According to appraisals of our reserves performed by the engineering firm Miller and Lents, as of January 1, 2006, our total proved developed and undeveloped reserves had increased by 1.2% in 2005 to 824.4 million tons (5,872.2 mmbbl). Our reserves had decreased by 2.7% in 2004 and by 0.2% in 2003, bringing the total volume of proved developed and undeveloped reserves to 814.4 million tons (5,801.1 mmbbl) and 836.6 million tons (5,959.0 mmbbl) as of January 1, 2005 and 2004, respectively. We had 784.4 million tons (5,608.9 mmbbl), 776.3 million tons (5,529.8 mmbbl) and 783.7 million tons (5,582.4 mmbbl) of proved developed reserves at January 1, 2006, 2005 and 2004, respectively, of which proved developed producing reserves accounted for approximately 505.1 million tons (3,598.1 mmbbl) or 64%, 484.9 million tons (3,453.9 mmbbl) or 59.5% of the total proved reserves and 493.5 million tons (3,515.3 mmbbl) or 59%, respectively. Our reserves increased in 2005 as a result of improved drilling technologies and resources management and as a result of a correction of the conversion factor from 7.230 barrels per ton of crude oil to 7.123 barrels per ton of crude oil and a change in the license expiration date for the Romashkinskoye oil field from July 2013 to July 2038, as set out in the Revised Reserves Report. See “Exhibit 15.1—Report of Reserve Consultants, Miller and Lents, Ltd., dated September 26, 2006.” Our reserves decreased in 2004 as compared to 2003 as a result of the revision of the estimates of our net oil reserves as of January 1, 2005, reflecting a change in our oil price to U.S.\$17.47 per barrel (rather than the price of U.S.\$21.53 per barrel that had previously been used) and a change in the ownership interest in our Stepnoozerskoye and Yelginskoye fields, as set out in the reserves report issued by Miller and Lents on March 20, 2006. See “Item 3—Key Information—Risk Factors—Risks Relating to the Oil Industry—The crude oil and natural gas reserves data in the Reserves Reports are only estimates and are

inherently uncertain, and our actual production, revenues and expenditures with respect to our reserves may differ materially from these estimates” and “Exhibit 15.2

68

---

Table of Contents

—Report of Reserve Consultants, Miller and Lents, Ltd., dated March 20, 2006.” Most of our reserves consist of crude oil with a high sulfur content (over 1.8% sulfur by mass), and the average sulfur content of the high sulfur content crude oil that we produce is approximately 3.5% by mass. This high sulfur content crude oil typically commands a lower price in the market, although the impact of this is mitigated by Transneft’s practice of blending high and low-sulfur crude oil. See “—Transportation” under this Item. In 2005, 2004 and 2003 approximately 42.8%, 43.1% and 42.5%, respectively, of our total oil production volume was high sulfur content crude oil. See “—High Sulfur Content Crude Oil” under this Item for additional information.

Our crude oil reserves currently have a water cut of approximately 83% when produced, meaning that 83% of the fluid produced is water. The crude oil and extracted water are separated in field separation facilities. The crude oil is then transferred into the Transneft pipeline system for further distribution and the remaining water is re-injected into our wells to maintain reservoir pressure.

We are expanding our reserves outside Tatarstan into other regions of Russia, including Kalmykia, the Ulyanovsk, Samara, Orenburg and Krasnoyarsk regions and the Chuvash Republic. We currently hold licenses for exploration in the Ulyanovsk, Samara and Orenburg regions, the Chuvash Republic and the Nenetsk autonomous district in the Krasnoyarsk region and exploration and production licenses in the Samara and Orenburg regions. In 2005, we, along with Rosneft, developed a geological exploration program for the oil fields in the Nenetsk autonomous district for 2005 to 2007. While at this stage we cannot predict the level of capital investment that may be required of us in connection with this program, preliminary studies suggest that the total necessary investment for the exploration and production will amount to RR1.4 billion. See “Item 5—Operating and Financial Review and Prospects—Licenses.”

We also have plans to acquire exploration, development or production rights in Oman, Libya, Iraq, Syria and Iran. In May 2005 we registered a joint venture with Omani company Hamed International Marketing and Services Co. LLC to promote our products and services in Oman and other countries in the region. In October 2005, we, among nineteen other international oil companies, won on a tender a permit to explore and develop petroleum in the Gedames basin located in the central part of Libya, which is the site where Africa’s largest known crude-oil reserves are located. U.N. and U.S. sanctions against Iraq have been lifted subsequent to the military action in Iraq in 2003. Prior to the lifting of the sanctions we exported Iraqi oil under the U.N. oil-for-food program, participated in a consortium that included Rosneft to develop Iraqi oil fields, drilled a number of oil wells in Iraq under U.N.-approved contracts and opened a representative office in Iraq. We do not currently engage in any significant activities in Iraq. In November 2003, the Syrian government selected us to explore and develop a production block in eastern Syria, and in March 2005 we concluded an agreement with the government of Syria and the Syrian Oil Company according to which we are to explore for oil in this area and to produce oil on the basis of a 25-year production sharing agreement. We are also planning to participate in future tenders for the development of oil fields in Syria. We do not yet conduct any exploration or production activities in Syria as no agreement has been reached on the financing of the joint venture for the development of the field. We are now considering new partnerships to conduct our exploration activities in Syria. We have opened a representative office in Iran and in February 2005 the government of Tatarstan and the government of Iran concluded an agreement pursuant to which we are expecting to register a joint venture with an Iranian entity in order to participate in various projects in Iran, including tenders for the development of oil fields. The terms of our participation in this venture have not yet been finalized. Our final decision as to our participation in Iranian projects

will take into account the possible international sanctions imposed on Iran. See “Item 3—Key Information—Risk Factors—Risks Relating to the Company—We have historically had commercial relations with certain countries, including Libya, Iraq, Syria, Iran and Sudan that are currently or have been in the past the subject of economic sanctions imposed by the United States and international organizations. Violations of existing international or U.S. sanctions could subject us to penalties that would have a material adverse effect on our results of operations.” We believe that our operations in Iran and Syria have been conducted in full compliance with applicable Russian, U.S. and international law.

Since January 1, 2002, we have funded our exploration operations, including exploratory drilling, from internal funds. Prior to 2002, we funded these activities primarily through funds that we received from the Tatarstan Mineral Restoration Fund (the “Restoration Fund”). We were required to contribute

69

---

### Table of Contents

to the Restoration Fund an amount equal to 8.0% of our total expected sales proceeds (net of VAT and excise tax) for all crude oil that we extracted, and received back from the Tatarstan government each year a portion of our required contribution. The decision to remit any funds to us and the amount of any funds so remitted was at the discretion of the Tatarstan government. In 2001, we received back approximately RR563.5 million, or 9.6% of our contribution. We could carry-forward to subsequent years any amounts received but not used in the year of receipt. These funds had to be used to conduct exploration activities in Tatarstan relating to increasing recoverability of oil from existing deposits, certain purchases of new equipment, and certain research and development activities. The Tatarstan government had to approve the use of these funds. Due to a change in Russian legislation, since January 1, 2002 we no longer make contributions to the Restoration Fund. Moreover, we do not expect to receive any additional funds in connection with our contributions to the Restoration Fund made in prior periods. We are also seeking opportunities to acquire new fields that we consider economically viable. From time to time, we acquire small fields in Tatarstan.

### High Sulfur Content Crude Oil

High sulfur content crude oil, defined as crude oil containing more than 1.8% of sulfur by mass, represents most of our total proved reserves. Our high sulfur content crude oil contains on average 3.5% sulfur by mass. We believe that high sulfur content crude oil as a proportion of our production will increase in the future due to the high depletion level of our low sulfur content crude oil fields and the resulting decrease in production volumes. The amount of high sulfur content crude oil as a percentage of our crude oil production steadily increased from 1986 (20.2%) to 1992 (28.1%). In 1993 and 1994, high sulfur content crude oil represented a smaller portion of our crude oil production (26.1% in 1993 and 22.9% in 1994), as we experienced difficulties in exporting through intermediaries high sulfur content crude oil to the Kremenchug oil refinery in Ukraine due to the temporary disruption of trading relations between Russia and other CIS countries. Our production of high sulfur content crude oil increased to approximately 42.8% of our total oil production in 2005, 43.1% in 2004 and 42.5% in 2003, as a result of renewed shipments to the Kremenchug oil refinery starting in 1995, the establishment of new arrangements with refineries, in Nizhnekamsk and elsewhere, that are capable of refining high sulfur content crude oil, and our ability to transport our high sulfur content crude oil through the national pipeline system. The new oil refining and petrochemicals facility in Nizhnekamsk will allow us to refine up to 7 million tons of high sulfur content crude oil per year. See “—Refining and Marketing—Refined Products” under this Item.

### Production

## Overview

In the years ended December 31, 2005, 2004 and 2003, we produced approximately 25.6 million tons (182.4 mmbbl), 25.4 million tons (181.6 mmbbl) and 24.9 million tons (177.3 mmbbl) of crude oil, respectively, not including our share of production by TATEX, a joint venture that is accounted for by the equity method. This represented approximately 5.7%, 5.5% and 5.9% of the total crude oil production in Russia in 2005, 2004 and 2003, making Tatneft the sixth largest crude oil producer in Russia. The table below sets forth our production levels for the years ended December 31, 2005, 2004 and 2003:

2005 <sup>(1)(2)</sup>		Year Ended December 31, 2004 <sup>(1)(2)</sup>		2003 <sup>(1)(2)</sup>	
Tons	Barrels	Tons	Barrels	Tons	Barrels
		(in millions)			
25.6	182.4	25.4	181.6	24.9	177.3

(1)Includes annual production attributable to our joint venture Tatoiigas, which is consolidated with our results, of approximately 267,691 tons (1.9 mmbbl), 257,198 tons (1.8 mmbbl) and 265,301 tons (1.9 mmbbl) in the years ended December 31, 2005, 2004 and 2003, respectively.

(2)Includes approximately 173,783 tons (1.2 mmbbl), 173,495 tons (1.2 mmbbl) and 169,193 tons (1.2 mmbbl) in the years ended December 31, 2005, 2004 and 2003, respectively, produced at the third block of the Pavlovskoye area of the Romashkinskoye oil field operated by Ritek-Vnedreniye under a joint operations agreement with us.

70

Table of Contents

Our largest oil field is the Romashkinskoye field, from which we produced approximately 15.0 million tons (106.8 mmbbl) of crude oil in 2005 (approximately 58.5% of our total crude oil production in 2005), 14.8 million tons (105.4 mmbbl) in 2004 (approximately 58.0% of our total crude oil production in 2004) and 14.5 million tons (103.5 mmbbl) in 2003 (approximately 58.4% of our total crude oil production in 2003). We produced approximately the same quantities of crude oil from this field in prior years. The field was discovered in 1948 and reached peak production levels in 1970. The field is one of the largest in Russia in terms of reserves and physical size, covering an area of approximately 520,309 hectares (approximately 2,000 square miles).

Our second largest oil field is the Novo-Yelkhovskoye field, from which we produced approximately 2.5 million tons (17.6 mmbbl) of crude oil in 2005 (approximately 9.7% of our total crude oil production in 2005), 2.4 million tons (17.1 mmbbl) in 2004 (approximately 9.4% of our total crude oil production in 2004) and 2.4 million tons (17.1 mmbbl) in 2003 (approximately 9.7% of our total crude oil production in 2003). The field was discovered in 1956, began producing in 1958, and reached peak production levels in 1976. The field covers an area of approximately 124,543 hectares (approximately 479 square miles).

Our third largest oil field is the Bavlinskoye field, which was first discovered in 1946 and began production in the same year. The field reached peak production levels in 1957. Production from the field was approximately 0.9 million tons (6.6 mmbbl) of crude oil in 2005 (approximately 3.6% of our total crude oil production in 2005), 0.9 million tons (6.1 mmbbl) in 2004 (approximately 3.4% of our total crude oil production in 2004) and 0.8 million tons (5.8 mmbbl)

in 2003 (approximately 3.3% of our total crude oil production in 2003). The field covers an area of 46,989 hectares (approximately 181 square miles).

We reached our peak production levels of approximately 100 million tons (712.0 mmbbl) of crude oil per year in the mid-1970s. Our production declined from 1980 to 1993 due to the depletion of production from the Romashkinskoye and Novo-Yelkhovskoye fields. The reduction in output was compounded by the Russian economic recession of the early 1990s following the dissolution of the Soviet Union, which led to a downturn in demand for crude oil in Russia and a lack of capital investment. Since 1994, our production, combined with that of our joint ventures, has stabilized at approximately 24 to 25 million tons per year. We achieved this stabilization of production by utilizing a broad range of advanced oil extraction techniques, including hydrodynamic, geophysical, chemical, thermal, gas and microbiological technologies. Other factors contributing to the stabilization of production volumes since 1994 have included a more favorable Tatarstan tax regime through the end of 2000, providing increased economic incentives to bring a number of non-operational wells into production; the impact of our well rehabilitation program; and employment of secondary and tertiary recovery techniques to increase well productivity.

#### Tax benefits

In 1999 and 2000, we benefited from certain tax reductions and exemptions granted by Tatarstan with respect to some of the revenues derived from low-productivity wells. Other Tatarstan laws provided additional benefits, including a return of certain amounts of that portion of the royalties for the use of the subsoil that was payable to Tatarstan, and an exemption from property taxes on related wells and fixed assets, including, from January 1, 1998, amounts that had previously been payable to local authorities.

Tatarstan had in the past granted to us tax benefits with respect to some of the revenues derived from wells on newly exploited oil fields and from crude oil produced using secondary and tertiary crude oil recovery techniques, including an exemption from payments to the Restoration Fund in respect of such crude oil. Certain other Tatarstan tax benefits also aided us in the past in maintaining production volumes, including the return to us of up to 80% of the amount otherwise allocable to the Restoration Fund in 1995 and 1996, approximately 42% to 49% from 1997 through 1999, approximately 13.5% in 2000 and approximately 9.6% in 2001. As a result of reconciling the Russian and Tatarstan tax regimes, we no longer enjoy any specific tax benefits in Tatarstan. In 2002, the Tatarstan government set for us the minimum rates permitted by Russian legislation for payments for the right to explore and appraise oil fields and prospect for natural resources. However, effective from January 1, 2003, the Tatarstan government raised the rates to the maximum level permitted by the legislation. In 2005, 2004 and 2003, the rates for the right to explore and appraise oil fields in Tatarstan, Ulyanovsk and Orenburg regions were RR360 per square kilometer and RR20,000 per square kilometer for the right to prospect natural resources.

71

---

#### Table of Contents

Prior to January 1, 2002, we benefited from tax reductions granted by Russian Government Regulation No. 1213 of November 1, 1999. This regulation allowed the Ministry of Natural Resources to exempt oil companies from payments for oil production and from royalties for the use of subsoil owed to the federal government with respect to oil produced from rehabilitated and previously inactive wells as of January 1, 1999.

The New Natural Resources Production Tax Law introduced a differentiated rate for the unified natural resources production tax, including a coefficient based on the levels of depletion of the oil fields. As a result, tax expenses on production from oil fields having a depletion level superior to 80% will decrease from January 1, 2007 by 30%

compared to the current level of tax expenses for oil fields having a depletion level of 100%. We may benefit from these provisions as the majority of our oil fields, including the Romashkinskoye field, have a high depletion level. We plan to conduct technical modifications on our Romashkinskoye field in compliance with the provisions of the New Natural Resources Production Tax Law in order to benefit from its provisions. We do not expect that capital expenditures related to these modifications will be significant. See “—Overview of the Russian Oil Industry—Current System of Oil-Related Taxes and Payments—The Unified Natural Resources Production Tax” under this Item.

#### Production Costs

Our overall crude oil production costs have generally increased in recent years. Our direct operating costs for crude oil extraction (the “lifting expenses”) per barrel increased by 18% in 2005 to U.S.\$2.93 due to an increase in electricity tariffs and in wages. Lifting expenses increased by 0.8% in 2004 due to the real appreciation of the Russian ruble against the U.S. dollar as compared to 2003. These expenses remained virtually unchanged in 2003 as a result of the positive effects from our cost reduction program offset by the real appreciation of the ruble against the U.S. dollar. Lifting expenses do not include accretion of liability in accordance with SFAS 143 “Accounting for Asset Retirement Obligations” (“SFAS 143”). The growth in transportation expenses, increase in taxes other than income taxes and higher depreciation, depletion and amortization expenses resulted in an overall 23% increase in per barrel production costs from U.S.\$15.55 in 2004 to U.S.\$28.08 in 2005, as compared to a 30% and a 25% increase in 2004 and 2003, respectively.

The table below illustrates the dynamics of our production costs and average production costs per ton (excluding the unified natural resources production tax) over the periods indicated:

	Year ended December 31,		
	2005	2004	2003
Revenue (RR millions)	204,011	124,076	93,155
Production costs (RR millions)	34,272	26,500	26,562
Production (thousands of tons)	25,610	25,369	24,935
Average sales price (RR/ton)	7,966	4,891	3,736
Average production cost (RR/ton)	1,338	1,045	1,065

#### Wells

We had 42,675 wells as of December 31, 2005, including 18,867 active production wells and 8,602 active injection wells. As of December 31, 2004, we possessed a total of 42,635 wells. Of these, 18,659 were active production wells and 8,504 were active injection wells. We had 42,322 wells as of December 31, 2003, of which 19,209 were active production wells and 8,431 were active injection wells. Production wells are used to extract oil, while injection wells are used to pump water or other agents into the reservoir in order to maintain pressure and to enhance crude oil recovery. We improved production at 1,250 production wells (representing 6.5% of the active production wells) as of December 31, 2003. In 2004 and 2005, we improved production at approximately the same number of wells as in 2003.

Edgar Filing: O A O TATNEFT - Form 20-F

The table below sets forth information on our wells in the years ended December 31, 2005, 2004 and 2003:

	Year ended December 31,		
	2005	2004	2003
Production wells in operation	21,460	24,154	24,095
not in operation <sup>(1)</sup>	18,867	18,659	19,209
Injection wells in operation	2,593	5,495	4,886
not in operation <sup>(2)</sup>	9,393	9,220	9,017
Total production and injection wells	8,602	8,504	8,431
Others <sup>(3)</sup>	791	716	586
Total	30,853	33,374	33,112
	11,822	9,261	9,210
	42,675	42,635	42,322

(1)Includes wells that are temporarily inactive, wells due to be rehabilitated or stimulated and wells that are used for testing purposes only.

(2)Includes wells due to be rehabilitated.

(3)Examples of other wells include irreparable wells that have been abandoned or dismantled and special purpose wells.

The table below sets out the drilling activity of Tatneft and our joint ventures in the years ended December 31, 2005, 2004 and 2003:

Type of Drilling	Year ended December 31,		
	2005	2004	2003
Production	502.5	521.9	646.0
Exploration	52.9	50.1	51.4

Tatneft drilled 354 new production wells in 2005, 350 new production wells in 2004 and 414 new production wells in 2003. Our joint ventures drilled 36, 33 and 40 new production wells in 2005, 2004 and 2003, respectively. We generally drill more wells in the second half of the year than in the first half of the year, as weather conditions and poor roads make it difficult to drill during the spring. Most exploration activities conducted in the years ended December 31, 2005, 2004 and 2003 took place in the southern and eastern parts of Tatarstan. In addition, our oil services subsidiaries drilled 271 thousand meters, 196.9 thousand meters and 160.5 thousand meters for third parties, primarily small independent oil companies operating in Tatarstan in 2005, 2004 and 2003, respectively.

#### Well rehabilitation

We rehabilitated 1,134 production wells in 2005, 3,545 production wells in 2004 and 2,570 production wells in 2003, accounting for 5.3%, 18.9% and 13.4% of the active producing wells as of December 31, 2005, 2004 and 2003, respectively. Well rehabilitation primarily involves replacing or reconditioning pumps, replacing corroded pipes, and clearing well bores in order to bring wells back into production. At December 31, 2005 and 2004, approximately 12% and 23% of our production wells were non-operational, respectively, compared to approximately 20% as of December 31, 2003. In the years ended December 31, 2005, 2004 and 2003, approximately 667, 598 and 816 production wells were taken out of operation (representing approximately 3.1%, 2.8% and 3.4% of the total production wells), respectively.

## Secondary and tertiary recovery

As most of our oil fields, including Romashkinskoye, our largest oil field, have a high depletion level, we have designed and successfully implemented a range of measures aimed at maintaining and even increasing production volumes from these fields. We plan to continue our well stimulation program, subject to providing necessary financing. We produced approximately 11.2 million tons (79.8 mmbbl), or 44.4% of our total crude oil produced in 2005, using secondary and tertiary recovery techniques,

73

## Table of Contents

approximately 11.3 million tons (80.5 mmbbl), or 45.1% of our total crude oil produced in 2004, and 11.2 million tons (79.6 mmbbl), or 45.3% of our total crude oil produced in 2003, using these techniques. We intend to continue to use these and other enhanced recovery techniques to optimize our production of crude oil and expect that crude oil produced using these methods will increase as a percentage of our total production. These advanced techniques include flow rate and water injection pattern management, horizontal drilling, hydraulic rupture of formations and chemical, microbiological and thermal recovery techniques. We continue to explore technologies that will enhance these methods.

## TRANSPORTATION

We transport most of our crude oil through the pipeline system operated by Transneft, Russia's monopoly pipeline operator. The Ministry of Industry and Energy allocates usage of the pipeline network for export deliveries to oil producers on a quarterly basis.

Currently, the pipeline capacity, including non-CIS export pipeline capacity, and terminal access are allocated among oil producers on a quarterly basis in proportion to the volume of oil produced and delivered to the Transneft pipeline system in the prior quarter, planned oil production in the forthcoming quarter, and total pipeline capacity. Our non-CIS export pipeline allocation is equivalent to approximately one-third of the oil we produce and deliver to Transneft. Failure to pay taxes to the Russian government could result in the termination or temporary suspension of our access to the export pipelines. We do not believe that our share of pipeline export capacity will be materially adjusted in the near future. See "Item 3—Key Information—Risk Factors—Risks Relating to the Company—We are dependent on Transneft, a state-owned company that controls the monopoly pipeline system, for the transport of nearly all of our crude oil, and our ability to export crude oil is limited by the system for allocating access to Transneft's pipelines," "Item 3—Key Information—Risk Factors—Risks Relating to the Company—We must pay transportation expenses and tariffs to Transneft in order to maintain pipeline access, and these expenses and tariffs may be raised in the future, which could increase our costs" and "—Overview of the Russian Oil Industry—Regulation of the Russian Oil Industry—Oil and Refined Products Transportation Regime."

Transneft sets the tariff rates for using its pipelines subject to the oversight of the Federal Tariffs Service, a successor to the Federal Energy Commission, which also regulates the activities of natural monopolies in petroleum and energy transmission networks. Pipeline transportation costs have risen substantially over the past several years. The overall price to transport crude oil depends on the number of Transneft "districts" through which the oil is transported. From October 1, 2006, the pipeline tariff (determined using the Central Bank's ruble/U.S. dollar exchange rate at October 1, 2006 and exclusive of VAT) for us to transport crude oil to Butinge is approximately U.S.\$14.73 per ton; to Moscow approximately U.S.\$7.20 per ton; to the Kremenchug oil refinery approximately U.S.\$10.11 per ton; to Primorsk approximately U.S.\$14.78 per ton; to Novorossisk approximately U.S.\$14.09 per ton; and to Germany approximately



U.S.\$11.37 per ton. In addition, Transneft charges a premium of U.S.\$2.5 per ton (exclusive of VAT) to deliver high sulfur content crude oil when it is mixed with other, low sulfur content crude oil. See “—Exploration and Production—Reserves and Fields—High Sulfur Content Crude Oil” under this Item for additional information on high sulfur content crude oil.

Transportation costs for the shipment of our crude oil are covered out of the price of crude oil exported to both CIS and non-CIS countries. We pay these rates in advance. Domestic prices do not include transportation costs, because we charge domestic buyers separately for the cost of transportation. We pay transportation costs with respect to tolling arrangements, as crude oil delivered under such contracts remains our property.

In addition to transportation of crude oil via Transneft, we transport a portion of our refined products through the Transnefteprodukt pipeline. Transnefteprodukt is also a state-controlled entity, specializing in the transportation of refined products. The Transnefteprodukt system is less extensive than the Transneft system. The Federal Tariffs Service also has responsibility for setting the tariff rates for Transnefteprodukt.

In 2002, we started shipping crude oil and refined products by railroad from the Nizhnekamsk oil refinery’s oil-loading platform and in 2003 from Tikhoretskaya oil-loading platform. Our total rail shipments were approximately 2.1 million tons (15.2 mmbbl) of refined products and 0.03 million tons

74

---

## Table of Contents

(0.2 mmbbl) of crude oil in 2005, 4.3 million tons (30.4 mmbbl) of refined products and 1.3 million tons (9.4 mmbbl) of crude oil in 2004 and 3.2 million tons (22.8 mmbbl) of refined products and 2.3 million tons (16.4 mmbbl) of crude oil in 2003.

Since November 2002, we have accumulated a fleet of railroad cars capable of carrying oil and oil products and formed a subsidiary, OOO Tatneft-Trans, to operate these and leased rail cars and to coordinate transportation of our products via rail-road. As of December 31, 2005, we operated 1,168 rail cars, including 950 rail cars that we owned, 1,162 rail cars, including 950 rail cars that we owned as of December 31, 2004, and 1,166 rail cars, including 950 rail cars that we owned as of December 31, 2003.

## REFINING AND MARKETING

### Crude Oil

We have three markets for the crude oil that we produce ourselves or purchase from other producers: (i) the domestic Russian market; (ii) the market for exports to the CIS; and (iii) the market for exports to non-CIS countries. In recent years, we have shifted the focus of our domestic Russian market activities to selling refined products instead of selling primarily crude oil. Since we own and lease limited refining capacity, we generally either sell crude oil directly or through intermediaries and then purchase refined products produced from our oil for further resale, or transfer oil to refineries for refining under processing arrangements and receive in return refined products for sale into the market. We currently no longer have processing arrangements. See “—Refined Products” under this Item.

The table below sets forth certain data with respect to the sales volumes of crude oil that we produced and purchased from other producers for the years ended December 31, 2005, 2004 and 2003:

	Year Ended December 31,								
	2005			2004			2003		
	Tons	Barrels	%	Tons	Barrels	%	Tons	Barrels	%
(in thousands of units, except percentages)									
Crude oil sales <sup>(1)</sup>									
Domestic	5,964	42,482	24.6	5,329	37,959	24.7	6,153	43,828	28.1
CIS	5,168	36,812	21.3	3,153	22,459	14.7	2,637	18,783	12.0
Non-CIS	13,107	93,361	54.1	13,035	92,848	60.6	13,124	93,482	59.9
Total	24,239	172,655	100.0	21,517	153,266	100.0	21,914	156,093	100.0

(1)Includes purchases of 3,126 thousand tons, 3,673 thousand tons and 5,310 thousand tons in the years ended December 31, 2005, 2004 and 2003, respectively.

Export sales are made at a higher price than domestic sales. Our export sales increased significantly in 2005 compared to 2004 as a result of high oil prices in the world market and of the increase in allocated access to Transneft's pipelines in 2005. See “—Overview of the Russian Oil Industry—Regulation of the Russian Oil Industry—Oil and Refined Products Transportation Regime” under this Item. We are required to export certain volumes of crude oil in connection with our obligations under some of our loan agreements. See “Item 5—Operating and Financial Review and Prospects—Liquidity and Capital Resources—Debt—Long-Term Foreign Currency Denominated Debt.”

Revenues from sales of crude oil accounted for approximately 68% of total sales revenues in 2005, compared to 59% in 2004.

#### Non-CIS Crude Oil Export Sales

We charge world market prices for crude oil exported to non-CIS countries, including the Baltic States. Although the average price for non-CIS exports is higher than CIS and domestic prices, we are prevented from exporting additional amounts of oil to non-CIS countries due to our limited access to the Transneft pipeline network. See “—Transportation” under this Item.

In 2005, 2004 and 2003, approximately 21.9%, 14.0% and 26.6% of our non-CIS deliveries, respectively, were supplied to customers located in Germany, Poland, the Czech Republic and Slovakia

75

#### Table of Contents

via the Druzhba pipeline. The remainder of our oil was exported via the ports of Novorossisk, Primorsk, Butinge, Odessa and Yuzhnyi primarily to customers located in Turkey, France and Germany, or via the Transneft pipeline system to the Baltic States.

We make our non-CIS export sales for hard currency. A substantial portion of our non-CIS foreign currency export volumes is pledged as security for our foreign currency loans. During 2005 and 2004, up to 30% of our approximately 1.0 million tons per month and 1.1 million tons per month, respectively, of non-CIS crude oil exports, were pledged as security for existing borrowings (including 200,000 tons under long-term borrowings). See “Item 3—Key Information—Risk Factors—Risks Relating to the Company —We have experienced liquidity problems in the past and could

experience them in the future,” “Item 3—Key Information—Risk Factors—Risks Relating to the Company—Our main oil fields have a high depletion level and require increased capital expenditures to maintain production levels. Inability to finance these and other expenditures could have a material adverse effect on our financial condition and the results of our operations” and “Item 5—Operating and Financial Review and Prospects—Liquidity and Capital Resources—Debt—Long-Term Foreign Currency Denominated Debt.” The remaining export volumes are sold on the basis of spot contracts. We generally conclude export sales for delivery at the relevant port (in the case of shipment by oil carrier) or for delivery at the Russian border (in the case of cross-border pipeline transport) and usually receive payment for exports to non-CIS countries within one to two months of delivery. The price of non-CIS exports generally must cover transportation costs that we pay to Transneft. See “—Transportation” under this Item. Our primary clients in the export market are international oil traders. In 2005, our non-CIS export crude oil prices per ton increased to RR9,721 compared to an average of RR6,575 in 2004 following an increase in oil prices in the world market due to strong demand and on concerns about refiners’ ability to supply this demand in the context of tensions in the Middle East and war in Iraq, the aftermath of hurricane Katrina and growing demand in China. See “—Overview of the Russian Oil Industry—Crude Oil Prices” under this Item.

We currently do not hedge our foreign currency exposure (except, to a certain extent, for Bank Zenit (until April 2005) in connection with its own operations), but may do so in the future to the extent that we are able to do so. See “Item 10—Additional Information—Exchange Controls” and “Item 11—Quantitative and Qualitative Disclosures about Market Risk—Derivatives.”

#### CIS Crude Oil Export Sales

CIS exports comprise exports to member nations of the CIS other than Russia, and represent primarily exports through intermediaries to the Kremenchug oil refinery in Ukraine operated by Ukratnafta. CIS crude oil prices have historically been lower than the prices we are able to realize on our non-CIS exports but have historically been higher than domestic prices. We delivered through intermediaries approximately 4.4 million tons (31.5 mmbbl) of crude oil to the Kremenchug oil refinery, representing approximately 88% of our CIS oil sales, in 2005, 3.09 million tons (22.0 mmbbl) of crude oil, representing almost all of our CIS oil sales, in 2004, and 2.56 million tons (18.5 mmbbl) of crude oil, representing approximately 97% of our CIS crude oil sales, in 2003. The price of CIS exports generally must cover transportation costs that we are required to pay to Transneft. See “—Transportation” under this Item. CIS average crude oil prices per ton increased to RR8,782 in 2005 from RR5,357 in 2004, a 64% increase, due to the increase in demand.

#### Domestic Crude Oil Sales and Deliveries

Domestic crude oil prices are normally lower than world market prices and are only relatively correlated with them. Domestic crude oil prices result from the supply and demand imbalance within the domestic market, which owing to the limitations on export is generally oversupplied. In 2005, our domestic prices per ton averaged RR5,222, compared to average price of RR3,702 per ton in 2004, representing a 41% increase, driven by an increase in demand of domestic refineries.

We conclude a significant portion of our domestic crude oil sales with a number of domestic oil dealers, who then sell oil to refineries. We have long-standing relationships with many of the domestic oil dealers, but do not currently maintain any material long-term contractual commitments. We also transferred oil until April 2004 under processing arrangements with third parties, under which we receive refined products for sale into the market.

Table of Contents

Most of the crude oil sold to domestic oil dealers or transferred by us under processing arrangements was ultimately delivered to the Nizhnekamsk oil refinery (until September 2005) and the Moscow oil refinery (until April 2004). In 2005, 2004 and 2003, approximately 73%, 78% and 58%, respectively, of our total domestic crude oil shipment volumes were ultimately delivered to these two refineries, including approximately 54%, 63% and 50%, respectively, to the Nizhnekamsk oil refinery. In October 2005, we entered into a long-term supply contract with TAIF in order to supply to TAIF at market price up to 650,000 tons per month of crude oil to be refined at the Nizhnekamsk oil refinery. Deliveries were also made to other refineries located throughout European Russia, including in Ufa, Ryazan and Nizhny Novgorod. In total, approximately 7.4 million tons, 9.2 million tons and 8.3 million tons were delivered to domestic refineries, representing approximately 27%, 38% and 34% of all our deliveries (excluding purchased oil) in 2005, 2004 and 2003, respectively. The decrease of deliveries to domestic refineries in 2005 is mainly due to the increase in deliveries through intermediaries to the Kremenchug oil refinery in Ukraine.

We engage in swap transactions with other Russian oil companies whereby we undertake to deliver our oil to certain refineries in Russia or the CIS in exchange for delivery of oil of equivalent value to refineries in or adjacent to regions of Russia where we have retail operations. Such swap arrangements are beneficial to us and our counterparties insofar as they result in reduction of transportation costs and improved marketing efficiencies. The total volume of such swap transactions amounted to 0.4 million tons and 2.1 million tons in 2004 and 2003, respectively. We did not engage in swap transactions in 2005. We also enter into agency agreements with other Russian oil companies whereby we purchase crude oil and refined products from these companies and resell it to our customers. The total volume of such transactions amounted to 1.2 million tons in 2005.

**High Sulfur Content Crude Oil Sales**

High sulfur content crude oil has a lower market value than crude oil with low sulfur content. The national pipeline operator, Transneft, charges a premium of U.S.\$2.5 per ton (exclusive of VAT) for blending and transporting crude oil with a sulfur content of more than 1.8%, which includes our high sulfur content crude. The fee is payable in rubles, converted at the official ruble/U.S. dollar exchange rate as reported by the Central Bank in effect on the first day of each month. Transneft's current practice of blending our high sulfur content crude oil benefits us. See "Item 3—Key Information—Risk Factors—Risks Relating to the Company—A significant proportion of our crude oil production and reserves consists of high sulfur content oil, for which we receive a lower price and which has lower marketability than lower-sulfur content crude oil." We blended and shipped virtually all of our high sulfur content crude oil production in 2005, 2004 and 2003.

**Refined Products**

Tatneft did not receive or acquire any refining capacity in connection with the privatization of the Russian oil and natural gas sector. However, we have increasingly been developing our refining capabilities and reducing our reliance on purchases of refined products produced from our crude oil from third parties. The table below sets forth our refined product sales for the years ended December 31, 2005, 2004 and 2003:

	Year Ended December 31,								
	2005			2004			2003		
	Tons	Barrels	%	Tons	Barrels	%	Tons	Barrels	%
Refined product sales <sup>(1)</sup>	(in thousands of units, except percentages)								
Domestic	5,897	42,004	71.7	6,202	44,177	55.0	7,271	51,791	61.3

CIS	356	2,536	4.3	459	3,270	4.1	63	449	0.5
Non-CIS	1,979	14,096	24.0	4,609	32,830	40.9	4,523	32,217	38.2
Total	8,232	58,636	100.0	11,270	80,277	100.0	11,857	84,457	100.0

(1)Includes purchases of 3,349 thousand tons, 4,177 thousand tons and 4,086 thousand tons in the years ended December 31, 2005, 2004 and 2003, respectively.

77

## Table of Contents

In August 1997, Tatarstan President Shaimiev announced plans to expand and upgrade the petrochemicals facility at Nizhnekamsk, owned by Nizhnekamskneftekhim, in order to enable Tatarstan to become independent from refineries located elsewhere. To this end, we entered into discussions with Nizhnekamskneftekhim and TAIF, both of which are related parties under the influence of the Tatarstan government. These discussions resulted in an agreement to form a joint venture company OAO Nizhnekamsk Oil Refinery to expand, upgrade and operate the Nizhnekamsk oil refinery. Our total investment in the refinery amounted to approximately RR9,607 million as of September 1, 2005. The first phase of the base facility of the refinery was brought on stream in 2002, and we intended to further expand and upgrade this facility. However, OAO Nizhnekamsk Oil Refinery has been involved in a dispute with TAIF over the lease of the CDU owned by TAIF. This dispute resulted in the return by OAO Nizhnekamsk Oil Refinery of the CDU to TAIF, and in the sale of substantially all our production assets and inventory of OAO Nizhnekamsk Oil Refinery to TAIF. Following this sale, OAO Nizhnekamsk Oil Refinery was left without production capacity, and is now in the process of liquidation (completion of liquidation is expected by the end of 2006). For further discussion see “Item 3—Key Information—Risk Factors—Risks Relating to the Company—We are dependent on oil refineries outside of Tatarstan.” We have also formed TKNK, a joint venture with Nizhnekamskneftekhim, Svyazinvestneftekhim and LG International Corp. to carry out a feasibility study and construction of an oil refining and petrochemicals facility in Tatarstan. However, in June 2005, all work on the TKNK project was suspended as the joint venture parties could not reach an agreement with respect to its financing and as we designed the project to build a new oil refinery in Nizhnekamsk. See “—History and Development—Development” under this Item.

In September 2005, together with Svyazinvestneftekhim, we founded ZAO Nizhnekamsk Oil Refinery to build an oil refining and petrochemicals facility in Nizhnekamsk. We directly own 40% of the new company and Svyazinvestneftekhim owns 9%. The remaining 51% is indirectly held by IPCG Fund. The new facility will comprise an oil refinery with a refining capacity of 7 million tons of oil per year, construction of which is expected be completed in 2008 in respect of the refining unit and in 2009 in respect of the hydro-crusher unit, a deep refining unit with a fuel oil capacity of 3.5 million of tons, construction of which is expected be completed in 2009, and a petrochemical plant producing products based on aromatics that is projected to be opened in 2010. The initial construction works (including the preparation of the site, etc.) commenced in September 2005. Our total investments in ZAO Nizhnekamsk Oil Refinery amounted to approximately RR3 billion through October 1, 2006. We expect that completion of this new facility should decrease our dependence on refineries outside of Tatarstan and should enable us to produce more environmentally-friendly and more competitive oil products. See “—History and Development—Development” under this Item.

We own a small oil refinery in Kichuyi, Tatarstan, which began operating in 1995. This refinery is one of the most technologically modern oil refineries in Russia. It has an annual refining capacity of 400,000 tons (approximately 2.85 mmbbl) and produces gasoline and diesel fuel to serve primarily our fuel needs and those of local residents of the Almetyevsk region.

In 2001, we acquired approximately 40% of the shares of the Minnibaevsk gas refinery, which we had held as collateral for a loan to the government of Tatarstan. In 2002, a reverse stock split carried out by the Minnibaevsk gas refinery resulted in our ownership of 100% of its outstanding shares, the minority shareholders having been cashed out. Subsequently, we transferred the assets of the Minnibaevsk gas refinery into our unincorporated gas production, transportation and refining division Tatneftegaspererabotka. Deliveries from the Minnibaevsk gas refinery totaled 0.9 million tons of gas products in each of 2003 and 2004, of which approximately 56% were delivered to Nizhnekamskneftekhim, 1% exported, and the balance sold to various domestic customers. In 2005, deliveries from the Minnibaevsk gas refinery totaled 0.8 million tons of gas products, of which approximately 11.5% were delivered to Nizhnekamskneftekhim, 19.48% were exported and the balance was sold to domestic customers.

We own an 8.6% interest in Ukrtatnafta, a company with a 100% ownership interest in the Kremenchug oil refinery in Ukraine, one of the largest refineries for high sulfur content crude oil in the CIS. The Tatarstan government owns 28.78% of the shares of Ukrtatnafta, which are held under our

78

---

## Table of Contents

fiduciary management. The Ukrainian government currently owns, through NK Naftogas of Ukraine, approximately 43% of Ukrtatnafta's shares.

We may also become involved in additional alliances and equity participations with certain refineries to which we deliver crude oil or which we consider economically viable. See “—Organizational Structure —Refining and Marketing—Subsidiaries and Associated Companies” under this Item.

As a result of measures that we have undertaken in recent years in the areas of sales and marketing of refined products, our sales structure has undergone significant changes. We expect that further development of our retail network will result in increased sales of refined products in the domestic market. Due to the fact that we lease limited own refining capacity, we sell crude oil to intermediaries, who then refine oil in domestic refineries, following which we purchase refined products processed from our oil. In 2005, we purchased refined products totaling approximately 3.3 million tons, of which we exported 0.1 million tons. We sold refined products totaling 8.2 million tons, 11.3 million tons and 11.9 million tons, and earned revenue of RR66,380 million, RR60,121 million and RR43,831 million from these sales for the years ended December 31, 2005, 2004 and 2003, respectively. The decreasing volume of these sales is attributable to a shift away from purchases and resales of refined products in favor of an increased emphasis on selling our own refined products.

Processing arrangements, primarily with the Nizhnekamsk oil refinery until September 2005, accounted for a significant portion of our crude oil product sales in 2005. Under such arrangements, a refinery processes crude oil for us in exchange for either a portion of crude oil, refined products, or a payment made by us. We retain ownership of the crude oil and of the related derivative products throughout the refining process. We currently no longer have processing arrangements.

We are also actively engaged in developing our retail sales network for refined products. As of January 1, 2006, there were 553 Tatneft-controlled service stations throughout Russia and Ukraine, including 408 in Russia and 145 in Ukraine. Tatneft-controlled service stations sold 1 million ton of refined products in 2005. We are currently implementing a program to increase the number of our controlled service stations.

## PETROCHEMICALS

We did not receive or acquire any petrochemicals companies or operations in connection with the privatization of the Russian oil and gas sector. However, in an attempt to create a vertically integrated company, since 2000 we have been increasing our petrochemicals capabilities.

In 2000, we purchased an approximately 34.6% stake in Nizhnekamskshina from the Tatarstan government, subsequently increasing our stake to 76.01% through additional purchases and participation in a new share issuance. Nizhnekamskshina has been consolidated in our consolidated financial statements from September 30, 2001. Nizhnekamskshina is one of the largest tire manufacturers in Russia, accounting for approximately 28.3%, 28.6% and 27.7% of all tires produced in Russia in 2005, 2004 and 2003, respectively, and supplying its products to both domestic and foreign markets. Nizhnekamskshina consists of two divisions, a mass tire plant that produces tires for light-weight vehicles and a truck tires plant. Nizhnekamskshina produced approximately 11.4 million tons of tires, 11.2 million tons of tires and 10.7 million tons of tires in 2005, 2004 and 2003, respectively. Approximately 21.1%, 27.0% and 26.0% of the tires produced by Nizhnekamskshina in 2005, 2004 and 2003, respectively, were supplied to car manufacturers; 58.8%, 53.0% and 53.6% were sold on the secondary market; and 20.1%, 20.0% and 20.3% were exported, including approximately 16.6%, 15.0% and 15.4% to customers in the CIS. We are in the process of renovating the manufacturing facilities at Nizhnekamskshina. In connection with this renovation process, we have attracted investment and know-how from Western partners. In particular, in May 2002, Nizhnekamskshina entered into an agreement with the Italian tire producer Pirelli to use Pirelli's know-how and equipment, and in July 2004 we started producing tires for light passenger vehicles using this technology in the production of up to two million tires annually under the Kama-Euro brand. Nizhnekamskshina shipped approximately 700 thousand of these tires through December 31, 2005.

We also acquired approximately 77.1% of Nizhnekamsk Industrial Carbon Plant in 2000 from the Tatarstan government, subsequently increasing our ownership to 83.78% in 2005. Nizhnekamskshina

79

---

## Table of Contents

obtains raw materials from Nizhnekamsk Industrial Carbon Plant. Nizhnekamsk Industrial Carbon Plant also sells its products to other Russian tire manufacturers and exports its products to Poland, Bulgaria, India, China, Vietnam, Indonesia, Turkey and other countries. In addition, we formed and own 51% of Yarpolymermash-Tatneft, which is based on the assets of the Yaroslavl Polymer Machine Plant, in order to manufacture equipment for processing materials for tire production. In 2003, we commenced production at OOO Tatneft-Nizhnekamskneftekhimoil, a polyalphaolefin-based synthetic lubricants plant that is the only such enterprise in Russia. In the first half of 2004, the production of polyalphaolefin-based synthetic lubricants was conducted on a transitional basis. Polyalphaolefin-based synthetic lubricants are also used at the plant for the production of high-quality greasing substances, such as engine, transmission, refrigerator and synthetic oils. The American Oil Institute has issued a license on the conformity of our engine oil "Tatneft-Profy" with the API standards. In December 2004, programs were approved to update the oils to international standards and on the production of new products. These programs were suspended in 2005 as we did not reach an agreement with our partners on the oils update and as we decided after further consideration that these programs were not economically viable. Investment in these programs was approximately RR31.6 million through October 1, 2006.

In 2002, we created Tatneft-Neftekhim, a management company for our petrochemicals operations, and transferred to it our holdings in Nizhnekamskshina, Nizhnekamsk Industrial Carbon Plant, Yarpolymermash-Tatneft, Tatneft-Nizhnekamskneftekhimoil, OOO Trading House Kama, a marketing subsidiary of Nizhnekamskshina, and other petrochemicals companies.

## COMPETITION

### Oil and Refined Products

We currently hold most of the licenses for oil exploration and production within Tatarstan. We consider all other major Russian oil companies, including Rosneft (particularly following its acquisition of the former YUKOS subsidiary Yuganskneftegaz in December 2004), LUKOIL, Surgutneftegaz, TNK-BP and Gazprom Neft (formerly Sibneft, renamed after its acquisition by Gazprom in October 2005), to be our principal competitors in our core business segments. We compete with these and other oil companies for customers both within Russia and internationally, primarily for sales of crude oil.

We believe that our drilling costs are less than those for oil companies operating in Siberia. Our oil reserves are generally closer to the surface than in Siberia, and are located in more geographically accessible terrain. While the main productive horizons in Siberia are found at a depth of approximately 2,300 to 2,400 meters, our main productive horizons lie at a depth of approximately 1,200 to 1,700 meters. We also believe our location gives us a transportation cost advantage over companies operating in Siberia, as we are located closer to major markets in Moscow and Eastern and Western Europe. In addition, while our oil fields have a high depletion level and while we produce high sulfur content crude oil, we believe that this has not to date contributed to a higher cost per barrel compared to the other Russian oil companies.

We expect to experience increasing levels of competition in the industry. A number of other Russian oil companies, as well as foreign oil companies, compete on bids for licenses and offer services in Russia, increasing the competition that we face. Foreign-owned companies in particular may have access to greater financial and other resources than we do, which may give them a competitive advantage. We also expect to experience increasing competition due to the limited quantities of unexploited and unallocated oil reserves remaining in Russia, and the effects of, and financial resources provided by, increased foreign investment into the Russian oil industry. Full implementation of the PSA laws could substantially increase levels of interest of foreign and domestic companies in oil production in Russia and further increase the level of competition we face even within Tatarstan. Strategic acquisitions of additional assets, such as mergers or other forms of combination, may also strengthen our domestic competitors. The Russian oil industry has recently experienced significant consolidation, including the privatization sale of Slavneft, a large Russian oil company, to a consortium of shareholders who also control TNK and Sibneft, at the time, Russia's third and fifth largest oil companies, respectively; establishment of a strategic joint venture between BP and TNK on the basis of their respective Russian assets; the sale of Yuganskneftegaz, the

80

---

### Table of Contents

most significant subsidiary of YUKOS, to Rosneft; and the acquisition of Sibneft, the fifth largest oil producer in Russia, by Gazprom. Gazprom has publicly announced plans to proceed to further acquisitions of oil assets in Russia and abroad. In December 2005, Rosneft, the tenth largest oil producer in Russia, acquired significant production and refinery facilities in Russia and announced its plans to acquire additional facilities in the near future. These competitors may have better access to financial and other resources and greater political influence than we do. See “Item 3—Key Information—Risk Factors—Risks Relating to the Company—We expect the oil industry in Russia to become increasingly competitive.”

### Petrochemicals



In the petrochemicals sector we compete for the Russian and CIS tire markets primarily with other Russian tire manufacturers, such as the Yaroslavl, Omsk, Moscow, Kirov, Krasnoyarsk, Voronezh, Volzhsky, Barnaul, NIIShP, Ural and Petroshina tire companies, as well as Ukrainian tire plant Rosava. The Omsk, Yaroslavl, Volzhsky and Ural tire companies, accounting for approximately 48% of tires produced in Russia in 2005, are controlled by Sibur, a petrochemicals subsidiary of Gazprom. The Kirov, Krasnoyarsk and Voronezh tire companies, accounting for approximately 18.3% of tires produced in Russia in 2003, as well as Rosava, are controlled by AMTEL, an international petrochemicals holding. Several of our competitors have entered into joint ventures with major international tire manufacturers, and several international tire manufacturers, including Goodyear, Michelin, Continental, Pirelli and Nokian Tires, have announced plans or taken steps to enter the Russian tire manufacturing market. We expect to experience increasing levels of competition in the petrochemicals segment in the coming years. For example, Nokian Tires has announced its decision to build a new plant in Vsevolzhsk and within three years to produce 3.5 million tires per year (with a maximum production capacity of 8-9 million tires per year). In addition, in 2004, Michelin opened a plant that produces extra class radial tires and sport tires in Davidovo (in the Moscow region) and has announced plans to reach a production capacity of 2.1 million tires per year in 2005.

## ENVIRONMENTAL MATTERS

We are currently subject to environmental legislation enacted by both Russia and Tatarstan. The Russian legislation provides grounds for requiring polluters to clean up environmental pollution. Environmental authorities may impose fines for breaches of environmental and sanitation standards as a payment for remediation of the damage caused to the environment. We actively pursue policies, however, that are designed to reduce pollution and its effects, particularly with respect to water, soil and air. Furthermore, the implementation of the Kyoto Protocol may impose new and/or additional rules or more stringent environmental norms. Such requirements may require additional capital expenditures or modifications in operating practices. The impact on us will depend on, among other factors, the base level against which permissible levels of emissions are to be measured and the allocation of quotas for such emissions, which is currently uncertain.

The Russian Government adopted a regulation on October 12, 2005 incorporating the Special Technical Regulation on Requirements to emissions of hazardous substances by automotive vehicles circulating on the territory of the Russian Federation. Pursuant to this regulation, all fuels (gasoline and oil fuels) must meet certain ecologic standards (Euro-2) from April 21, 2006, certain stricter ecologic standards (Euro-3) from January 2008, and certain even stricter ecologic standards (Euro-4) from 2010. We intend to base the infrastructure of the new refining facility in Nizhnekamsk on the latest technology in order to meet these ecological requirements. For further information on the new Nizhnekamsk facility, see “—Refining and Marketing—Refined Products” under this Item.

All four of the main rivers located in the territory of our operations previously tested positive in excess of safe levels for chlorides (chemicals derived from the oil production process) and oil products, which characterizes the impact of oil producing industry on these rivers. Levels of chloride contamination in local rivers peaked in 1986, have recently dropped below the maximum allowable concentrations established by law and continue to decrease. We use the system of circulating and repeated water supply in oil production where water is used in maintaining the steam pressure after the oil treatment.

---

## Table of Contents

We have responded to problems of pipeline corrosion by implementing a technology, which we have developed, for coating pipes on the inside with corrosion-resistant material (polyethylene). Almost all of our wastewater carrying

pipelines have now been replaced with such polyethylene-coated pipes and we continue to replace our oil-gathering networks. Where the use of polyethylene-coated pipes is technically impossible, we use pipes with an internal polymer coating. Along with other corrosion control methods, we have successfully used corrosion inhibitors and electro-chemical protection of oil producing equipment. We develop and implement measures for diagnostics of the technical state of oil-producing pipes on an annual basis. We also organized a permanent monitoring of corrosion of oil-producing equipment for assessment of maintaining resources for safe use and prevention of environmental risks.

To protect underground drinking water sources we have engaged in a well rehabilitation program involving liquidation of old wells, drilling of stand-by wells, construction of more environmentally safe well constructions and hydroisolation of storage pits during well drilling and repair work.

We have developed a complex of measures to ensure ecologically safe construction and repair of the wells and other oil producing facilities. We have organized a supervising service that monitors compliance of the production technology with legal requirements.

We have an opportunity to conduct purification and recovery of contaminated soil as the need arises, as well as recovery of the oil sludge earlier collected in ponds.

Through our joint venture TATEX we have been installing vapor recovery equipment on our oil storage tanks. In 2003, two additional vapor recovery systems became operational. In 2004, two more vapor recovery systems became operational and we completed construction on an additional three vapor recovery systems. In 2005, four additional vapor recovery systems became operational and we completed construction of an additional two vapor recovery systems. Currently there are 41 vapor recovery systems in operation, equipping all of our storage tanks. This program has helped to reduce substantially emissions of hydrocarbons from our facilities into the atmosphere. We have reduced sulfur dioxide emissions by installing facilities for sulfur cleaning.

After making an economic assessment we created facilities and introduced technologies for processing used tires, luminescent lamps, oil sludge, used motor oils and wires and other production waste because environmental regulations changed and became more strict in respect of handling of waste.

We maintain special laboratories to monitor the surface and ground waters and control the atmospheric air in the territory where we conduct our activities.

When designing a project, the infrastructure projections take into account the possible impact of the designed project on the environment. This impact is evaluated by internal studies, which results are then submitted for independent ecological expertise. In addition, our operations are subject from time to time to ecological compliance reviews.

In August 2006, our environmental management system received the ISO 14001:2004 certification. ISO 14001:2004 specifies requirements for an environmental management system to enable an organization to develop and implement a policy and objectives, which take into account legal requirements and other requirements to which the organization subscribes, and information about significant environmental aspects. In addition, in August 2006, our occupational health and safety management system received the OHSAS 18001:1999 certification. OHSAS 18001:1999 specifies requirements for an occupational health and safety management system to enable an organization to control its occupational health and safety risks and improve its performance.

## CORPORATE REORGANIZATION

Following the dissolution of the Soviet Union and due to the subsequent disruption of relations with oil industry equipment manufacturers located within the CIS, most of which were located outside Russia, our predecessor production associations created internal service enterprises such as the Central Production Service Department, the Electric Equipment Service Department and the Subsoil and Wells Repair Service Department. At the same time, in

response to disruptions in other sectors of the economy, they increased the number of non-core activities, such as production and processing of agricultural products.

82

---

## Table of Contents

In order to reduce our operating costs and to improve our focus on our core business of exploration and production, we are currently implementing a program of corporate reorganization that was initially approved by our Board of Directors in 1996. The key tasks of the reorganization program are:

- enhancing oil and natural gas production potential;
- transferring to subsidiaries functions that are unrelated to our core activities;
- reducing extraction and auxiliary production expenses by: (i) reducing the number of divisions and (ii) optimizing utilization of production facilities;
- improving efficiencies in utilization of personnel; and
- reducing social benefit costs.

The first stage of the corporate reorganization program concentrated on transferring certain support services that had been provided within each NGDU or by other departments into newly formed subsidiaries expected to provide services on an independent and competitive basis and on divesting social assets and responsibilities by gradually transferring these to local authorities.

We have now completed the first stage of the reorganization by separating out more than 40 former departments engaged in oil production services and transferring a number of social assets to local authorities. We are currently in the second stage of our reorganization, in which we are seeking to transform our company into a vertically integrated holding company and improve management efficiencies. To this end, we are acquiring and increasing our interests in petrochemical and oil-refining enterprises, such as Nizhnekamskshina, ZAO Nizhnekamsk Oil Refinery, Yarpolymermash-Tatneft and Nizhnekamsk Industrial Carbon Plant, and in enterprises that sell crude oil and oil products or provide oil services, such as Tatneft Europe.

In order to improve our vertically integrated structure, in 2002 we created Tatneft-Neftekhim, a management company for our petrochemicals operations, and transferred to it our holdings in Nizhnekamskshina, Nizhnekamsk Industrial Carbon Plant, Yarpolymermash-Tatneft and other petrochemicals companies. We also proceeded with a merger of our natural gas and natural gas products collection, refining and transportation assets into the Tatneftegaspererabotka division, established a drilling management company OOO Tatneft-Bureniye, consolidated management of Tatneft-branded gas stations in OOO Tatneft-Centernefteproduct and continued with our internal restructuring in order to optimize costs and corporate governance. As part of our internal restructuring, we took additional steps to streamline management and improve efficiency by centralizing and restructuring our logistics services and reducing the number of employees engaged in general construction, machine tool, special-purpose machinery and related services. In 2003, we divested our stakes in 21 agricultural companies and formed a subsidiary, OOO Tatneft-Aktiv, to optimize leasing of various assets not necessary for our ongoing operations to third parties. In compliance with our long-term strategy to dispose non-core assets, in 2005, we sold our entire stake in Bank Devon-Credit and in IFK Solid, as well as a significant portion of our stake in Bank Zenit.

Further Reorganization Plans

We have approved a corporate reorganization program for 2005 to 2007, which is aimed at further transferring support services, currently provided within each NGDU, to newly formed subsidiaries. In accordance with this program we plan to transfer the following functions unrelated to our core activities to subsidiaries:

- public transport;
- construction and installation works;
- repair and maintenance of our conventional pumping units;
- downhole logging works;
- chemical analytical works; and
- security of industrial facilities.

83

---

### Table of Contents

In an effort to reduce our costs, we intend to separate out some of our small service units into economically independent operations. In so doing, we intend to take advantage of the tax benefits available to small businesses. At this stage, we will continue with our program of divesting non-core assets.

We do not plan to retain a controlling interest in all of the newly created service companies and, where we do retain a controlling interest, we expect to transfer minority interests in these companies either to the management and workers of each company or to outside investors. We also plan to retain legal title to certain of the property to be used by the new service companies and to lease it to these companies. The service companies are expected to compete to provide services to Tatneft and to market their services to other exploration and production companies, though in the first several years following their creation we expect to remain the primary customer of such companies. We do not intend to retain control of the road construction companies or maintenance companies, and these entities may become independent of our group. The road construction and maintenance companies have already been registered as limited liability companies.

We do not expect that any significant financial charges will arise as a result of such reorganization.

### Social Assets

We currently own certain social assets, including sports and leisure facilities. We manage other social assets, such as housing and kindergartens, which are the property of Tatarstan but have been provided to us under the principle of “economic management” pursuant to agreements with the Tatarstan government. At December 31, 2005, 2004 and 2003, we held social assets with a net book value of RR3,906 million, RR4,732 million and RR4,870 million, respectively. We transferred social assets with a combined net book value of RR352 million, RR455 million and RR2,162 million (including medical equipment with a net book value of RR1,917 million) in the years ended December 31, 2005, 2004 and 2003, respectively, to public ownership. We also incurred social infrastructure expenses of RR164 million, RR249 million and RR279 million for the years ended December 31, 2005, 2004 and 2003, respectively, for maintenance primarily relating to housing, schools and cultural buildings.

We have also developed a long-term home construction program, which is aimed at reducing housing shortages in the regions in which we operate. One of the most important aspects of the program is the provision of non-interest bearing loans to employees (except for executive officers) for home and apartment purchases. In 2003 and 2004, we issued RR58.63 million and RR50 million, respectively, in housing loans, enabling more than 5% of our employees who qualified as in need of improved housing to acquire new housing. From 2005, we construct houses for our employees

financed by the Governmental Housing Fund of the Republic of Tatarstan.

## RELATIONSHIP WITH TATARSTAN

As of May 15, 2006, Svyazinvestneftekhim, a company wholly-owned by the government of Tatarstan, held, directly and through its subsidiary Investneftekhim, approximately 33.59% of our capital stock and 35.87% of our Ordinary Shares. The Tatarstan government also holds a Golden Share, which gives it the power to appoint a representative to our Board of Directors and Revision Committee and veto certain corporate decisions. The Golden Share currently has an indefinite term. For a description of the Golden Share rights see “Item 3—Key Information—Risk Factors—Risk Relating to Tatarstan—Tatarstan legislation may be inconsistent with Russian legislation, and resolution of these inconsistencies is uncertain” and “Item 7—Major Shareholders and Related Party Transactions—Major Shareholders.” Through its indirect participation in Tatneft, its legislative, taxation and regulatory powers, and also through significant informal pressures, the Tatarstan government is able to exercise considerable influence over us. The Tatarstan government has used its influence in the past to mandate oil sales and to cause us to raise capital for the benefit of Tatarstan or to pay the debts of Tatarstan when independently we may not have entered into such transactions. See “Item 3—Key Information—Risk Factors—Risks Relating to Tatarstan—The Tatarstan government has the power to exercise significant influence over our operations,” “Item 3—Key Information—Risk Factors—Risks Relating to Tatarstan—We may face pressures from the Tatarstan government to engage in certain business practices that we may not have independently chosen and that may not maximize shareholder value,” “Item 3—Key Information—Risk

84

---

## Table of Contents

Factors—Risks Relating to the Company—We have experienced liquidity problems in the past and could experience them in the future” and “Item 3—Key Information—Risk Factors—Risks Relating to the Company—The Russian and Tatarstan governments can mandate deliveries of crude oil and refined products at less than market prices, adversely affecting our revenue and relationships with other customers.”

Tatarstan continues to own, directly or indirectly, controlling or substantial minority stakes in or to exercise significant influence over operations of, virtually all of the major enterprises in Tatarstan, except for OAO Kamaz (a major customer of Nizhnekamskshina), which is controlled by the Russian federal government. The specific nature of Tatarstan’s interest in each enterprise cannot be determined, however, and therefore detailed information is not available to us about the extent of Tatarstan’s involvement in certain transactions into which we may enter. Nonetheless, we are aware that, as a result of Tatarstan’s involvement in other enterprises, Tatarstan has an interest in a number of transactions involving us, including the following:

- Tatenergo. Our companies receive most of their electricity from Tatenergo, wholly-owned by Tatarstan, the primary provider of electric power in Tatarstan.
- Nizhnekamskneftekhim. Tatarstan owns 25.2% of the shares of Nizhnekamskneftekhim, which are held under TAIF’s fiduciary management. Through domestic sales agents we deliver some of our crude oil products to Nizhnekamskneftekhim, the largest petrochemicals company in Tatarstan. Nizhnekamskneftekhim was also a shareholder in OAO Nizhnekamsk Oil Refinery and TKNK.
- TAIF. TAIF, which was previously affiliated with Tatarstan, formed together with us in 1999 OAO Nizhnekamsk Oil Refinery. TAIF also owns the CDU at the Nizhnekamsk oil refinery, previously leased to OAO Nizhnekamsk Oil Refinery. See “Item 3—Key Information—Risk

Factors—Risks Relating to the Company—We are dependent on oil refineries outside of Tatarstan.’’ In October 2005, we entered into a long-term supply contract with TAIF in order to supply to TAIF at market price up to 650,000 tons per month of crude oil to to be refined at the existing Nizhnekamsk oil refinery.

In the mid-1990s, we informally agreed with the Tatarstan government that we would use up to 50% of our export receivables to secure loans for the benefit of the Tatarstan government. See ‘‘Item 3—Key Information—Risk Factors—Risks Relating to Tatarstan—The Tatarstan government has the power to exercise significant influence over our operations’’ and ‘‘Item 3—Key Information—Risk Factors—Risks Relating to Tatarstan—We may face pressures from the Tatarstan government to engage in certain business practices that we may not have independently chosen and that may not maximize shareholder value.’’ In 1997 and 1998, we received funds under these loans and then on-loaned them to the Tatarstan government (and in certain cases retained a portion of the funds with respect of amounts then owed to us by the Tatarstan government). These on-loans were to be repaid directly by the Tatarstan government, or indirectly through a reduction in our obligations to Tatarstan. Our own loans obtained in order to make these on-loans to Tatarstan were restructured through the Restructuring Agreement (we repaid all amounts due under the Restructuring Agreement in 2002). The Tatarstan government reduced its outstanding obligation to us under these on-loans by transferring controlling interests in a local telecommunications company, Tatincom-T, and a geophysical services company, Tatneftegeofizika, in 1999 and discharged RR73 million and RR4,368 million in 2000 and 1999, respectively, through relief of tax liabilities and cash and cash equivalent payments. In 2001, the Tatarstan government settled the remaining balance of the loan through tax liability relief and the transfer to us of shares in companies in Tatarstan, such as Bank Ak Bars and OAO Kamaz.

In the past we have also guaranteed the obligations of other Tatarstan entities in which the Tatarstan government had an interest. In 1998, we entered into a guarantee agreement for a U.S.\$50 million loan made by Société Générale to TAIF, which was previously partly owned by the Tatarstan government. Under the terms of the guarantee, we agreed to meet all of TAIF’s obligations under the loan agreement. As a result of TAIF’s failure to repay the loan in full, we became liable for paying U.S.\$19 million to Société Générale. This obligation was restructured under the terms of the Restructuring Agreement.

85

---

## Table of Contents

Tatarstan had in the past granted to us special tax provisions in relation to our operations. These tax provisions provided significant tax savings for us. We have not enjoyed any significant tax benefits from Tatarstan since January 1, 2003. See ‘‘—Exploration and Production—Production—Tax benefits’’ under this Item.

Resolution of the Cabinet of Ministers of Tatarstan No. 462 reduced tariffs for power resources used by us by 27% beginning in the third quarter of 1998 and continuing through the final quarter of 1999. We have not received any similar benefits since 1999.

The President of Tatarstan has publicly encouraged us to construct an oil refinery in Tatarstan, and we have made substantial investments in refining facilities at the Nizhnekamsk oil refinery through OAO Nizhnekamsk Oil Refinery. In early September 2005, we sold to TAIF our share of the production assets and inventory of OAO Nizhnekamsk Oil Refinery, including the refining units. In February 2006, we sold to TAIF additional refining units of OAO Nizhnekamsk Oil Refinery. In September 2005, together with Svyazinvestneftekhim, we founded ZAO Nizhnekamsk Oil Refinery to build an oil refining and petrochemicals facility in Nizhnekamsk. See ‘‘—History and Development—Development— Developments in 2005—Refining and Marketing’’ under this Item. The Tatarstan government has also actively encouraged us to create a vertically integrated oil company in Tatarstan and to explore bitumen

reserves. See “—Strategy—Shaping and improving our structure as a vertically integrated oil company” under this Item.

In 2003, at the request of the Tatarstan government, we purchased a promissory note due in 2022 in the amount of RR1,197 million issued by Nedoimka, a unitary company controlled by the government of Tatarstan. Nedoimka used the proceeds of this transaction to finance social expenditures planned under Tatarstan's budget. We believed that this promissory note was not recoverable. Consequently, we wrote off the promissory note in fiscal year 2003, resulting in a charge to operations of RR1,197 million. See Note 19 to our audited consolidated financial statements and “Item 7—Major Shareholders and Related Party Transactions—Related Party Transactions.”

In September 2004, we borrowed RR2 billion under a loan agreement with Svyazinvestneftekhim. The purpose of the loan was to finance construction of a new refinery by TKNK. See “—History and Development—Development” under this Item. The loan interest rate was 0.01% per annum, and the loan matured in March 2014. We repaid this loan in February 2005. See “Item 7—Major Shareholders and Related Party Transactions—Related Party Transactions.”

In January 2004, at the request of the Tatarstan government, we purchased interest-free promissory notes due in 2024 in the amount of RR960 million from Tatgospostavki, a unitary company controlled by the government of Tatarstan. Tatgospostavki used the proceeds of this transaction to finance social expenditures planned under Tatarstan's budget. See Note 10 to our audited consolidated financial statements and “Item 7—Major Shareholders and Related Party Transactions—Related Party Transactions.”

#### PROPERTY, PLANT AND EQUIPMENT

Substantially all of our material tangible fixed assets, consisting of interests in crude oil and natural gas reserves, refining facilities, gas stations, storage, manufacturing and transportation facilities and other property, are located in Tatarstan. For a description of our reserves, sources of crude oil, refining facilities, gas station operations and other facilities see “—History and Development,” “—Exploration and Production,” “—Refining and Marketing” and “—Petrochemicals” under this Item. In 1999, we started acquiring gas stations outside of Tatarstan, in particular in Moscow, the Moscow region, Vladimir, the Volga and Urals regions, the Leningrad region, Nizhny Novgorod and Arkhangelsk, as well as in Ukraine. In 2002, in a series of transactions we purchased 16,767 hectares of land underneath most of our production properties located in Tatarstan from the Tatarstan government for RR330 million. In early September 2005, we sold to TAIF our share of the production assets and inventory of OAO Nizhnekamsk Oil Refinery, including the refining units, for approximately U.S.\$262 million (net of VAT). See “—History and Development—Development—Developments in 2005—Refining and Marketing.” In February 2006, we sold to TAIF additional refining units of OAO Nizhnekamsk Oil Refinery for RR198 million (net of VAT). See “—History and Development—Development—Developments in 2006—Refining and Marketing.”

86

---

#### Table of Contents

#### ITEM 4A—UNRESOLVED STAFF COMMENTS.

This Item is not applicable.

87

Table of Contents

ITEM 5—OPERATING AND FINANCIAL REVIEW AND PROSPECTS

The following discussion of our financial condition and results of operations is based on and should be read in conjunction with our audited consolidated financial statements as at December 31, 2005 and 2004 and for each of the years in the three-year period ended December 31, 2005. In each case, these statements should also be read together with the accompanying notes and supplemental information appearing elsewhere in this annual report. These financial statements have been prepared in accordance with U.S. GAAP. This discussion includes forward-looking statements that involve risks and uncertainties. Actual results could differ materially from those anticipated in the forward-looking statements as a result of numerous factors, including certain factors discussed later in this Item.

For convenience, certain amounts of crude oil have been translated from tons to barrels. These translations were made at the rate of 7.123 barrels per ton of crude oil, reflecting the weighted average density of our crude oil reserves. However, the actual density of our crude oil reserves may vary by approximately 10% above or below this weighted average, such that actual barrel amounts may vary from this convenience translation. See “Item 4—Information on the Company—Exploration and Production.”

Russia’s economy was considered hyperinflationary for purposes of our consolidated financial statements for the year ended December 31, 2002 and prior periods, and such consolidated financial statements were prepared in accordance with APB 3. All ruble amounts for periods prior to January 1, 2003 are thus expressed in constant rubles as of December 31, 2002 purchasing power, except as indicated otherwise. At a meeting of the AICPA International Practices Task Force on November 25, 2002, the Task Force concluded that Russia will no longer be considered highly inflationary effective from January 1, 2003.

OVERVIEW

Our financial results have been and will continue to be affected significantly by several factors attributable to the special characteristics of the Russian economy and our primary product markets. These factors include crude oil and refined product prices; constraints on the export sale of crude oil and refined products; transportation costs; and inflation and foreign currency exchange rate fluctuations. Each of these factors is discussed in more detail below.

Crude Oil and Refined Product Prices

Our operations are significantly affected by changes in crude oil and refined product prices, both in export markets and in Russia. These prices are affected by external factors over which we have no control, such as global economic conditions, demand growth, inventory levels, weather, competing fuel prices and global and domestic supply. Export and domestic prices for crude oil and refined products have been highly volatile, depending on the balance between supply and demand and on OPEC production levels.

Historically, crude oil prices in the Russian market have been lower (and at times substantially lower) than prices in the international market. Moreover, there is no independent or uniform market price for crude oil in Russia primarily because a significant portion of crude oil allocated for sale in Russia is produced by vertically integrated Russian oil companies and is refined by the same vertically integrated companies. Crude oil that is not exported from Russia, refined by the producer or otherwise sold is offered for sale in the domestic market at prices determined on a transaction-by-transaction basis.

Most of the crude oil that we sell is transported through the Transneft pipeline system. Transneft is a state-controlled company. Our crude oil is blended in the Transneft pipeline system with other crude oil of varying qualities to



produce an export blend commonly referred to as Urals. Although we pay Transneft a premium of U.S.\$2.5 per ton (exclusive of VAT) of such blended and transported crude oil, we benefit from this blending, as the quality of our crude oil is generally lower than that produced by other Russian major oil companies (predominantly those producing crude oil in West Siberia) due to the relatively high sulfur content of the crude oil that we produce. There is currently no equalization scheme for differences in crude oil quality supplied to the Transneft pipeline system, and the implementation of any such scheme is not determinable at present. If these proposals are adopted, the current system will be changed to our significant detriment and our business and results of operations would be adversely

88

---

## Table of Contents

affected. See “Item 3—Key Information—Risk Factors—Risks Relating to the Company—A significant proportion of our crude oil production and reserves consists of high sulfur content oil, for which we receive a lower price and which has lower marketability than lower-sulfur content crude oil.”

### Constraints on the Export Sale of Crude Oil and Refined Products

We transport substantially all of the crude oil that we sell in export markets through trunk pipelines in Russia that are controlled by Transneft. The Russian government is expected to retain control over Transneft for the foreseeable future. Although pipeline capacity in Russia has increased in recent years, this capacity has not kept up with increases in production experienced by Russian oil and gas companies, and therefore the capacity of the pipeline network acts as a constraint on exports and indirectly on oil production in Russia. Currently, there are government-sponsored and private programs to increase pipeline capacity.

Tatneft also used the Russian rail network to transport the crude oil and refined products. However, the Russian rail network has limited capacity and the Russian government may allocate use of the Russian railway system on a preferential basis to domestic deliveries. Moreover, the system is subject to disruption as a result of its declining physical condition, a shortage of railcars, the limited capacity of border stations and spills and leakages, including those due to poorly maintained tank cars.

A significant proportion of our crude oil and refined products transported by pipeline and rail is delivered to marine terminals for onward transportation. There are significant constraints present in Russia’s oil shipment terminals due to geographic location, weather conditions and port capacity limitations.

In addition, our ability to sell crude oil in export markets may be constrained by the Russian government and its agencies, which seek to ensure the availability of sufficient supplies of crude oil and refined products on the domestic market. We believe that physical and governmental constraints on export sales of crude oil and refined products may continue in the future.

### Transportation Costs

We incur transportation costs for the delivery of crude oil to refineries and for the delivery of crude oil and refined products to export markets. Transneft collects, on a prepayment basis, a ruble tariff on domestic crude oil shipments and a combined ruble and hard currency tariff on exports. A significant proportion of our refined products are transported using the Transnefteprodukt pipeline system. However, the Transnefteprodukt system is not as extensive as the Transneft system for transporting crude oil.

Prior to March 2004, the Russian Federal Energy Commission periodically reviewed and set the tariff rates for each segment of the Transneft and the Transnefteprodukt pipelines. In March 2004, the Federal Energy Commission was reorganized into the Federal Tariffs Service, which has now assumed this role.

We are also subject to tariffs for crude oil and refined products that we transport by railway.

#### Inflation and Foreign Currency Exchange Rate Fluctuations

A significant part of our revenues are derived from export sales of crude oil and refined products, which are denominated in U.S. dollars. Our operating costs are primarily denominated in rubles.

Accordingly, the relative movements of ruble inflation and ruble/U.S. dollar exchange rates can significantly affect our results of operations. In particular, our operating margins are generally adversely affected by a real appreciation of the ruble against the U.S. dollar (i.e., by an inflation rate that is higher than the rate at which the ruble is devaluing against the U.S. dollar) because this will generally cause costs to increase relative to revenues. We have not historically used financial instruments to hedge against foreign currency exchange rate fluctuations. Our operating margins have been adversely affected recently due to the recent appreciation of the ruble against the U.S. dollar.

As measured by Russia's CPI, annual inflation in Russia was 10.9%, 11.7%, 12.0%, 15.1% and 18.8%, in 2005, 2004, 2003, 2002 and 2001, respectively. Given Russia's past inflation history, Russia's economy

89

---

#### Table of Contents

was considered hyperinflationary for purpose of our consolidated financial statements for the year ended December 31, 2002 and prior periods, and such consolidated financial statements were prepared in accordance with APB 3. These figures were thus expressed in millions of constant rubles as of December 31, 2002 purchasing power. At a meeting of the AICPA International Practices Task Force on November 25, 2002, the Task Force concluded that Russia would no longer be considered highly inflationary effective from January 1, 2003.

The following table shows the inflation rate in Russia, the period-end and average ruble/U.S. dollar exchange rates, the rates of nominal devaluation (appreciation) of the ruble against the U.S. dollar, and the rates of real change in the value of the ruble against the U.S. dollar for the periods indicated.

	Year ended December 31,				
	2005	2004	2003	2002	2001
Inflation rate	10.9%	11.7%	12.0%	15.1%	18.8%
U.S.\$ period-end exchange rate	28.78	27.75	29.45	31.78	30.14
Average U.S.\$ exchange rate	28.31	28.81	30.68	31.35	29.17
Nominal appreciation (devaluation) of the ruble	(3.7%)	5.8%	7.3%	(5.4%)	(7.0%)
Real ruble appreciation	6.9%	18.5%	20.9%	9.2%	11.0%

---

Sources: Goskomstat and the Central Bank.

Over the past decade, the ruble has at times fluctuated dramatically against the U.S. dollar. The Central Bank has from time to time imposed various currency control regulations in attempts to support the ruble, and may take further actions in the future to the extent permitted by the Currency Law. See “Item 10—Additional Information—Exchange Controls.”

## Taxation

We are subject to numerous taxes that have had a significant effect on the results of operations. Russian tax legislation is and has been subject to varying interpretations and frequent changes.

The Tax Code was amended in August 2001, effective from January 1, 2002. As a result of this amendment, two new chapters of the Tax Code were introduced that have affected our results of operations. Under the first of these chapters, the maximum income tax rate for income received from ordinary activities was reduced from 35% to 24%, the tax rate for dividends received from domestic companies was reduced from 15% to 6%, increasing to 9% in 2005, and the tax rate for dividends received from foreign companies was reduced from 35% to 15%. However, investment tax credits that could be used to reduce income tax by up to 50% were abolished. Under the second chapter, a unified natural resources production tax on the extraction of commercial minerals was introduced. This unified natural resources production tax replaced the mineral restoration tax, royalty tax and excise tax on crude oil. In addition, road users tax was abolished effective January 1, 2003.

In addition to income taxes, we are also subject to:

- unified natural resources production tax;
- export duties;
- excise taxes on refined products;
- value added taxes;
- property taxes;
- land tax;
- vehicle tax;
- other local taxes and levies; and
- tax penalties and interest.

90

---

## Table of Contents

These taxes have had a significant effect on our results of operations, and represented 38%, 29% and 28% of our total sales and other operating revenues in the years ended December 31, 2005, 2004 and 2003, respectively. These taxes also represented 45% of total costs and other deductions in the year ended December 31, 2005, 35% in the year ended December 31, 2004 and 31% in the year ended December 31, 2003.

These taxes are reflected in taxes other than income taxes in our consolidated statements of operations. In addition, we are subject to payroll-based taxes, which are included as salary costs within selling, general and administrative expenses or operating expenses, as appropriate.

The table below presents a summary of statutory tax rates to which we and most of our subsidiaries were subject during the years ended December 31, 2005, 2004 and 2003:

Tax	Year Ended December 31,			Taxable base
	2005	2004	2003	
Income tax—maximum rate	24%	24%	24%	Taxable income
VAT	18%	18%	20%	Added value
Unified natural resources production tax <sup>(1)</sup> , average	RR1,873	RR1,053	RR801	Metric ton produced (crude oil)
Refined products excise tax:				
High octane gasoline	RR3,629	RR3,360	RR3,000	
Low octane gasoline	RR2,657	RR2,460	RR2,190	
Diesel fuel	RR1,080	RR1,000	RR890	
Motor fuel	RR2,951	RR2,732	RR2,440	Metric ton produced and sold domestically <sup>(2)</sup>
Crude oil export duty, average <sup>(3)</sup>	U.S.\$130.6	U.S.\$55.9	U.S.\$30.4	Metric ton exported
Refined products export duty, average <sup>(4)</sup> :				
Light distilled products (gasoline products) and mid-distilled products (diesel fuel)	U.S.\$92.3	U.S.\$38.0	U.S.\$27.4	EUR30.0
Fuel oil (mazut)	U.S.\$52.7	U.S.\$36.7	U.S.\$27.4	EUR15.1
Road users tax <sup>(5)</sup>	—	—	—	1.0%
Property tax—maximum rate	2.2%	2.2%	2.0%	2.0%

(1) See “Item 4—Information on the Company—Overview of the Russian Oil Industry—Current System of Oil-Related Taxes and Payments—The Unified Natural Resources Production Tax” and “Item 4—Information on the Company—Overview of the Russian Oil Industry—Current System of Oil-Related Taxes and Payments—Oil-Related Export Duties.”

(2) Excise taxes are paid on refined products produced and sold domestically. Prior to January 1, 2003, following changes to the Tax Code, excise tax was paid by the producers of refined products. From January 1, 2003, excise taxes are paid by the sellers of refined products to end customers, while producers and intermediary re-sellers accrue excise tax and subsequently recover it subject to certain conditions set by the Russian legislation.

(3) From February 1, 2002, crude oil export duties have been denominated in U.S. dollars. Prior to February 1, 2002, crude oil export duties were denominated in euro.

(4) From January 1, 2003, refined products export duties have been denominated in U.S. dollars. Prior to January 1, 2003, refined products export duties were denominated in euro.

(5) Abolished from January 1, 2003.

In the year ended December 31, 2005 overall tax burden increased significantly compared with the year ended December 31, 2004. Unified natural resources production tax increased by 78%, average crude oil export duty by 134%, average refined products export duty by 94% and excise tax on refined products by 8%.

The unified natural resources production tax increased in 2005 as a result of the increase in the base tax rate from RR347 per metric ton in 2004 to RR419 per metric ton in 2005 due to an increase in the Urals blend price by 45%. Through December 31, 2003, the base tax rate for the unified natural resources production tax was set at RR340 per ton of crude oil produced, increasing to RR347 per ton of crude oil

---

Table of Contents

produced in 2004 and to RR419 per ton of crude oil produced effective from January 1, 2005. The rate is adjusted monthly depending on the market price of Urals blend and the ruble exchange rate, and becomes zero if the Urals blend price falls to or below U.S.\$8.00 per barrel (U.S.\$9.00 from January 1, 2005). From January 1, 2007, the unified natural resources production tax rate is set at RR419 per ton of crude oil, multiplied by a ratio reflecting the changes in the world crude oil prices and by a prescribed depletion rate for the relevant oil field depending on its depletion.

The New Natural Resources Production Tax Law introduced a differentiated rate for the unified natural resources production tax, including a coefficient based on the levels of depletion of the oil fields. As a result, tax expenses on production from oil fields having a depletion level superior to 80% will decrease from January 1, 2007 by 30% compared to the current level of tax expenses for oil fields having a depletion level of 100%. We may benefit from these provisions as the majority of our oil fields, including the Romashkinskoye field, have a high depletion level. See “Item 4—Information on the Company—Overview of the Russian Oil Industry—Current System of Oil-Related Taxes and Payments—The Unified Natural Resources Production Tax.”

Maximum rates of export duties for crude oil were established by Russian Federal Law No. 33-FZ dated May 7, 2004, as amended. The maximum rates depend on a lagged average of Urals blend prices. Effective from June 11, 2004, the export duty rates were increased as follows. These rates start at zero when the lagged Urals blend price is at or below U.S.\$109.5 per metric ton. The export duty rates then increase by U.S.\$0.35 per ton for each U.S.\$1.00 increase in the lagged Urals blend price when the lagged Urals blend price is between U.S.\$109.5 and U.S.\$146.0 per ton, by U.S.\$0.45 per ton for each U.S.\$1.00 increase in the lagged Urals blend price when the lagged Urals blend price is between U.S.\$146.0 and U.S.\$182.5 per ton, and by U.S.\$0.65 per ton for each U.S.\$1.00 increase in the lagged Urals blend price when the lagged Urals blend price is above U.S.\$182.5 per ton.

During the year ended December 31, 2003, export duties on refined products were limited to 90% of the export duties on crude oil. This limitation was lifted effective from January 16, 2004. Rates of export duties on refined products are now established by the Russian government based on the levels of demand of refined products in the domestic and international markets.

Crude oil and refined products exported to CIS countries that have entered into an agreement on customs union with the Russian Federation are not subject to export duties. We currently benefit from this provision only to a limited extent as the majority of our crude oil export sales are through intermediaries to the Kremenchug oil refinery in Ukraine, which has no agreement on customs union with the Russian Federation.

From January 1, 2005 the excise tax rates are RR3,629 per metric ton for high octane gasoline, RR2,657 per metric ton for low octane gasoline, RR1,080 per metric ton for diesel fuel and RR2,951 per metric ton for motor fuel. Effective from January 1, 2006, excise tax for straight run gasoline (naphtha) was introduced at the rate of RR 2,657 per metric ton. Accrued excise tax for straight run gasoline could be subsequently recovered if it is used for petrochemical production.

From January 1, 2004, the maximum property tax rate was increased from 2% to 2.2%. However, local authorities set the actual tax rates. The property tax rate in Tatarstan is 2.2% for 2005 and 2004.

We are subject to VAT on most of our purchases. Until December 31, 2003, the VAT rate was 20%, reduced to 18% from January 1, 2004. VAT paid is recoverable against VAT received on domestic sales. Export sales are subject to VAT at zero rate. Input VAT related to export sales is recoverable from the Russian government. Our results of operations exclude the impact of VAT.

Effective income taxes have also had a significant effect on our financial results, representing 32.1%, 30.7% and 31% of income before income taxes and minority interest in the years ended December 31, 2005, 2004 and 2003, respectively.

In the context of the significant regulatory changes related to Russia's transition from a centrally planned to a market economy over the past decade and the general instability of the new market institutions introduced in connection with this transition, taxes, tax rates and implementation of taxation in Russia have experienced numerous changes. Although there are signs of improved political stability in

92

---

## Table of Contents

Russia, further changes to the tax system may be introduced which may adversely affect our financial performance. In addition, uncertainty related to Russian tax laws exposes us to the possibility of enforcement measures and the risk of significant fines and could result in a greater than expected tax burden.

For more information on the current system of oil-related taxation see "Item 3—Key Information—Risk Factors—Risks Relating to the Company—The Russian tax system imposes substantial burdens on us and is subject to frequent change and significant uncertainty."

### Developments in 2006

In March-April 2006, we acquired 100% of the shares of OAO LDS-1000, the owner of the ice hockey arena in the city of Kazan, for RR2.9 billion.

In February 2006, we transferred RR2 billion into fiduciary management to Investment Bank Vesta, LLC, a related party, which is controlled by an affiliate of one of our senior executives. See "Item 7—Major Shareholders and Related Party Transactions—Related Party Transactions."

## RESULTS OF OPERATIONS

The following table shows certain key business and financial indicators:

	2005	Year Ended December 31,		2003
		% Change on prior year	2004	
Crude oil production (in millions of metric tons)	25.6	0.8%	25.4	24.9
Refining and tolling throughput (in millions of metric tons)	4.1	(43.1%)	7.2	8.4
Cash flow from operating activities (in RR millions)	26,787	(3.6%)	27,791	20,000
Basic net income per share (in RR) Ordinary	13.19	25.7%	10.88	6.93

Edgar Filing: O A O TATNEFT - Form 20-F

Preferred	12.94	12.8%	11.91	52.3%	7.82
Diluted net income per share (in RR)					
Ordinary	13.13	26.0%	10.84	57.1%	6.90
Preferred	12.88	13.0%	11.87	52.2%	7.80

Year Ended December 31, 2005 vs. Year Ended December 31, 2004

Sales and other operating revenues

A breakdown of sales and other operating revenues is provided in the following table:

	Year Ended December 31,	
	2005	2004
	(in RR millions)	
Crude oil	203,935	122,323
Refined products	66,380	60,121
Petrochemicals	16,148	13,320
Other sales	12,562	9,408
Net banking interest income	1,333	1,610
Total sales and other operating revenues	300,358	206,782

Sales and other operating revenues totaled RR300,358 million for the year ended December 31, 2005, an increase of 45% compared to RR206,782 million for the year ended December 31, 2004. The increase is mainly attributable to an increase in crude oil and refined products sales prices.

93

---

Table of Contents

The table below provides an analysis of the changes in revenues from sales of crude oil:

	Year Ended December 31,	
	2005	2004
Domestic sales of crude oil		
Revenues (in RR millions)	31,143	19,727
Volume (in thousand tons)	5,964	5,329
Price (in RR per ton)	5,222	3,702
CIS export sales of crude oil		
Revenues (in RR millions)	45,385	16,890
Volume (in thousand tons)	5,168	3,153
Price (in RR per ton)	8,782	5,357
Non-CIS export sales of crude oil		

Edgar Filing: O A O TATNEFT - Form 20-F

Revenues (in RR millions)	127,407	85,706
Volume (in thousand tons)	13,107	13,035
Price (in RR per ton)	9,721	6,575

Revenues from sales of crude oil increased by 67% to RR203,935 million for the year ended December 31, 2005 compared to RR122,323 million for the year ended December 31, 2004. This increase is attributable to an overall increase in crude oil prices and an increase in volumes of crude oil sold within CIS countries. Revenues from crude oil sales increased to 68% of total sales and other operating revenues in 2005 from 59% in 2004.

Revenues from domestic sales of crude oil increased by 58% to RR31,143 million in 2005 from RR19,727 million in 2004. This increase resulted from a 41% increase in average selling prices in the year ended December 31, 2005, compared to the prices at which crude oil was sold in the year ended December 31, 2004, and from a 12% increase in volumes of crude oil sold. Revenues from domestic sales represented 10% of total sales and other operating revenues for the years ended December 31, 2005 and 2004.

Revenues from CIS export sales of crude oil increased by 169% to RR45,385 million in 2005 from RR16,890 million in 2004 due to a 64% increase both in volumes sold and in selling prices during the year ended December 31, 2005 compared to the year ended December 31, 2004. We continued to provide crude oil on a regular basis through intermediaries to the Kremenchug oil refinery in Ukraine, which accounted for 88% of our CIS export sales in 2005. The remaining CIS export sales were to refineries in Belarus and Kazakhstan. Revenues from CIS export sales increased to 15% of total sales and other operating revenues for the year ended December 31, 2005, as compared to 8% for the year ended December 31, 2004.

Revenues from non-CIS export sales of crude oil increased by 49% to RR127,407 million in 2005 from RR85,706 million in 2004. Selling prices increased by 48% during the year ended December 31, 2005, compared to the year ended December 31, 2004. Volumes of non-CIS crude oil export sales slightly increased by 1% in 2005 as compared to 2004. Revenues from non-CIS export sales increased to 42% of total sales and other operating revenues for the year ended December 31, 2005, as compared to 41% for the year ended December 31, 2004.

94

---

Table of Contents

The table below provides an analysis of the changes in revenues from sales of refined products:

	Year Ended December	
	31,	
	2005	2004
Domestic sales of refined products		
Revenues (in RR millions)	42,174	28,063
Volume (in thousand tons)	5,897	6,202
Price (in RR per ton)	7,152	4,525
CIS export sales of refined products		
Revenues (in RR millions)	4,954	3,546
Volume (in thousand tons)	356	459
Price (in RR per ton)	13,916	7,725



## Non-CIS export sales of refined products

Revenues (in RR millions)	19,252	28,512
Volume (in thousand tons)	1,979	4,609
Price (in RR per ton)	9,728	6,186

Revenues from sales of refined products amounted to RR66,381 million for the year ended December 31, 2005 compared to RR60,121 million for the year ended December 31, 2004, a 10% increase. This increase is mainly attributable to a 50% increase in domestic sales. Refined products that we sell are primarily gasoline, fuel oil, diesel fuel and naphtha. Revenues from sales of refined products decreased to 22% of total sales and other operating revenues in 2005, from 29% in 2004.

Revenues from domestic sales of refined products increased by 50% to RR42,174 million in 2005 from RR28,063 million in 2004 due to a 58% increase in the average selling price during the year ended December 31, 2005 compared to the selling prices in the year ended December 31, 2004, partly offset by a 5% decrease in sales volumes. The decrease in volumes sold was due to the termination in 2004 of processing at the Moscow oil refinery and the Ufa oil refinery and a 38% decline in processing throughput at the Nizhnekamsk refinery from 5,735 thousand tons in 2004 to 3,531 thousand tons in 2005. The increase in revenues from sales of refined products was partially offset by a 38% increase in 2005 in the amount of purchased refined products. Revenues from domestic sales of refined products represented 14% of our total sales and other operating revenues in 2005 and 2004.

Revenues from CIS export sales of refined products increased by 40% to RR4,954 million in 2005 from RR3,546 million in 2004. The increase was linked to a 80% increase in the average selling price of refined products in the year ended December 31, 2005 compared to the selling prices in the year ended December 31, 2004, while volumes of refined product sold decreased by 22% in 2005. Revenues from our CIS export sales of refined products represented 2% of our total sales and other operating revenues in 2005 and 2004.

Revenues from non-CIS export sales of refined products decreased by 32% to RR19,252 million in 2005 from RR28,512 million in 2004 primarily due to a 57% decrease in volumes sold, partially offset by a 57% increase in average selling price per ton. Revenues from non-CIS export sales of refined products decreased as a percentage of our total sales and other operating revenues, to 6% in 2005, as compared to 14% in 2004.

Revenues from sales of petrochemical products increased by 21% to RR16,147 million in 2005 from RR13,320 million in 2004. The increase was primarily attributable to a 20% increase in revenue from tire sales, to RR14,780 million in 2005, from RR12,362 million in 2004. This increase was attributable to both increased prices and higher volumes of tires sold. We increased production of tires by 2% to 11.4 million tons of tires in 2005 from 11.2 million tons of tires in 2004. The average selling price increased due to an increase in CIS and non-CIS export sales of tires, where average tire prices are higher than in Russia. Revenues from sales of petrochemicals constituted 5% of our total sales and other operating revenue in 2005, decreasing from 6% in 2004.

Revenues from other sales increased by 34% to RR12,562 million in 2005 from RR9,408 million in 2004. Other sales primarily comprise sales of materials and equipment and various field services provided

---

Table of Contents

by our production subsidiaries to third parties (such as drilling, lifting, construction, repairs and geophysical works). The increase in other sales is mainly attributable to growth in our drilling sales and in processing fees received by the

Nizhnekamsk oil refinery from third parties. Revenues from other sales constituted 4% of our total sales and other operating revenue in 2005, decreasing from 5% in 2004.

Net banking interest income decreased by 17%, to RR1,333 million in 2005 from RR1,610 million in 2004 due to the disposal in 2005 of the totality of our participation in Bank Devon-Credit and of a significant part of our participation in Bank Zenit. See “Item 4—Information on the Company—History and Development—Development—Developments in 2005—Banking Operations.” As a result of this disposal, banking interest income decreased by 44% to RR2,150 million in 2005 from RR3,844 million in 2004 and banking interest expense decreased by 63% to RR816 million in 2005 from RR2,234 million in 2004.

#### Costs and other deductions

Total costs and other deductions increased by 52% to RR258,545 million in 2005 from RR169,818 million in 2004. This increase resulted primarily from a significant increase in loss on disposals and impairment of investments, a 95% increase in taxes other than income taxes, a 31% increase in operating expense and a 27% increase in purchased oil and refined products. A breakdown of costs and other deductions is provided in the following table.

	Year Ended December 31,	
	2005	2004
	(in RR millions)	
Operating	44,649	34,227
Purchased oil and refined products	49,704	39,107
Exploration	1,029	861
Transportation	8,493	9,142
Selling, general and administrative	19,444	16,941
Bad debt provision and write-offs	422	(714)
Depreciation, depletion and amortization	11,013	9,237
Loss on disposals of property, plant and equipment and impairment of investments	6,894	726
Taxes other than income taxes	116,381	59,587
Maintenance of social infrastructure	164	249
Transfer of social assets constructed after privatization	352	455
Total costs and other deductions	258,545	169,818

Operating expenses increased by 30% to RR44,649 million in 2005 from RR34,227 million in 2004. Operating expenses include the following main categories: lifting expenses, refining and processing expenses, cost of petrochemical products, cost of materials other than oil and gas refined products purchased for re-sale and other direct costs. Lifting expenses increased by 18% in 2005 compared to 2004 due to an increase in electricity tariffs and in wages. Refining expenses increased by 9% to RR2,107 million in 2005 from RR1,926 million in 2004 primarily due to an increase in rental expenses for the Nizhnekamsk oil refinery. Processing fees paid to external refineries decreased by 73% to RR176 million in 2005 from RR648 million in 2004, primarily due to the termination in 2004 of processing at the Moscow oil refinery and the Ufa oil refinery. Cost of petrochemical products increased by 45% to RR13,005 million in 2005 from RR8,950 million in 2004, primarily due to the increase in the production of tires by 20% and the related increase in production costs, which include primarily costs of raw materials and electricity. Accretion of asset retirement obligation under SFAS 143, which is included in operating costs, increased by 39% to RR2,380 million in 2005 from RR1,709 million in 2004 due to new wells put in operation in 2005 and increase in accrued costs on existing wells.

Table of Contents

A summary of purchased oil and refined products for 2005 and 2004 is as follows:

	Year Ended December	
	31,	
	2005	2004
Purchased refined products (in RR millions)	31,326	22,725
Volume (in thousand tons)	3,349	4,177
Average price per ton (in RR)	9,354	5,441
Purchased crude oil (in RR millions)	18,378	16,382
Volume (in thousand tons)	3,126	3,673
Average price per ton (in RR)	5,879	4,460
Total purchased oil and refined products (in RR millions)	49,704	39,107

Expenses related to the purchase of oil and refined products totaled RR49,704 million for the year ended December 31, 2005, an increase of 27% compared to RR39,107 million for the year ended December 31, 2004. Purchases of refined products increased by 38% to RR31,326 million in 2005 from RR22,725 million in 2004 due to a 72% increase in average purchase price per ton, both in the domestic market and in Ukraine, where we had increased purchases in 2005 and where the prices are higher than in Russia. This increase in prices was partially offset by a decrease in volumes purchased by 20% in 2005 as compared to 2004. Purchases of crude oil increased by 12% to RR18,378 million in 2005 from RR16,382 million in 2004 as a result of a 32% increase in average purchase prices, partially offset by a 15% decrease in volumes purchased. The increase in the average purchase price resulted from increased purchases in the international market (primarily in Ukraine), where purchase prices are higher than in the domestic market, to 1,021 thousand tons in 2005 from 553 thousand tons in 2004. Purchases of crude oil and refined products in 2005 were related to agency agreements with other Russian oil companies whereby we purchase crude oil and refined products from these companies and resell it to our customers. The total volume of such transactions amounted to 1.2 million tons in 2005. Purchases of crude oil and refined products in 2004 were related to swap transactions with other Russian oil companies whereby we undertake to deliver our oil to certain refineries in Russia or the CIS in exchange for delivery of oil of equivalent value to refineries in or adjacent to regions of Russia where we have retail operations. The total volume of such swap transactions amounted to 0.4 million tons in 2004.

Exploration expenses increased by 20% to RR1,029 million in 2005 from RR861 million in 2004. This increase is due to increased exploration activities within and outside Tatarstan.

Transportation expenses decreased by 7%, to RR8,493 million in 2005 from RR9,142 million in 2004. This decrease was primarily due to a 27% decrease in volumes of refined products sold, including a 57% decrease in volumes of export sales of refined products, only partially offset by a 13% increase in volumes of crude oil sales (See “—Production costs per barrel” under this Item). Transportation expenses are incurred in the delivery of crude oil and refined products to final customers and to refineries for processing.

Selling, general and administrative expenses increased by 15% to RR19,444 million in 2005 from RR16,941 million in 2004. This increase resulted mainly from an increase in wages and, to a lesser extent, in charity and sponsorship expenses. Certain selling, general and administrative expenses are by nature fixed costs, which are not directly

attributable to production, such as general business costs, insurance, advertising, management expenses, legal fees, consulting, audit services and others. Production overhead costs remained on the same level as in 2004.

Bad debt provision and write-offs amounted to RR422 million in 2005 compared with RR714 million credit in 2004. This is explained by reversal of bad debt provision on long-term loans to employees in 2004 as we ceased to consider them non-recoverable.

Depreciation, depletion and amortization increased by 19% to RR11,013 million in 2005 from RR9,237 million in 2004. The increase is attributable to continued investments in oil and natural gas properties and retail gas stations.

Loss on disposals of property, plant and equipment and impairment of investments increased to RR6,894 million in 2005 from RR726 million in 2004. This increase is mainly due to a loss on disposal of

97

---

## Table of Contents

refining fixed assets units to TAIF in September 2005 and a loss on disposal of the totality of our participation in Bank Devon-Credit and of a significant part of our participation in Bank Zenit in 2005. See “Item 4—Information on the Company—History and Development—Development—Developments in 2005—Refining and Marketing” and “Item 4—Information on the Company—History and Development—Development—Developments in 2005—Banking Operations.”

Taxes other than income taxes increased by 95%, to RR116,381 million in 2005 from RR59,587 million in 2004. Expenditures on export duties increased by 125% from RR29,232 million in 2004 to RR65,667 million in 2005, and expenditures on the unified natural resources production tax increased by 76% from RR26,418 million in 2004 to RR46,560 million in 2005. Export duties and the unified natural resources production tax rates are linked to crude oil market prices, which increased significantly in 2005 compared with 2004. Expenditures on excise tax decreased by 74% from RR1,548 million in 2004 to RR408 million in 2005, as a result of the decrease of refining and processing operations in 2005 and a decrease in purchases of taxable refined products (diesel fuel and petrol fuels). Other taxes mainly include land tax and VAT, which was not qualified for recovery.

Maintenance of social infrastructure expenses decreased by 34% to RR164 million in 2005 from RR249 million in 2004. Social expenses are subject to variations depending on social needs, which were as important in 2005 as they were in 2004. Maintenance of social infrastructure remained well below 1% of total sales and other operating revenues in both 2005 and 2004.

Transfer of social assets constructed after privatization decreased by 23% to RR352 million in 2005 from RR455 million in 2004. The majority of the social assets are transferred to local authorities without financial counterpart. Transfer assets gradually decrease as we continue to dispose our social assets.

Production costs per barrel

Below is an analysis of our production costs in U.S. dollar per barrel:

Year Ended December  
31,

Edgar Filing: O A O TATNEFT - Form 20-F

	2005 <sup>(1)</sup>	2004 <sup>(2)</sup>	Change
	(in U.S.\$)		
Lifting expenses	2.93	2.48	18%
General and administrative expenses	1.12	1.13	(1)%
Transportation expenses	1.17	1.15	2%
Total taxes other than income tax	21.05	9.40	124%
Depreciation, depletion and amortization	1.81	1.39	30%
Total production costs per barrel	28.08	15.55	81%

(1)The conversion factors are 1 ton = 7.123 barrels and U.S.\$1 = RR28.31.

(2)The conversion factors are 1 ton = 7.123 barrels and U.S.\$1 = RR28.81.

Lifting and general and administrative expenses are expenses related to oil and natural gas production and incurred by our oil and natural gas producing divisions and subsidiaries. Total production expenses include lifting, general and administrative and transportation expenses, and exclude costs incurred in conjunction with services rendered to third parties, goods produced or purchased and then subsequently sold and other auxiliary activities of the exploration and production segment unrelated to the extraction of oil and natural gas reserves.

Our lifting expenses averaged U.S.\$2.93 per barrel in 2005 compared to U.S.\$2.48 per barrel in 2004. Lifting expenses increased due to the real appreciation of the Russian ruble against the U.S. dollar. Direct operating costs do not include accretion of liability in accordance with SFAS 143.

General and administrative expenses include expenses incurred by our production divisions relating to crude oil production. These expenses per barrel decreased by 1% in 2005 as a result of the real appreciation of the Russian ruble against the U.S. dollar.

98

### Table of Contents

The 2% increase in transportation expenses per barrel of produced crude oil was primarily due to the increased CIS export sales of crude oil. Transportation expenses per barrel are incurred in the delivery of crude oil to our customers.

The increase in total taxes other than income tax per barrel of produced crude oil was primarily the result of increases in export duty and the unified natural resources production tax, which are linked to market crude oil prices. The effective unified natural resources production tax increased by 78% to U.S.\$9.02 in 2005 from U.S.\$5.07 in 2004 and export duty rate per barrel (applied to total produced crude oil) increased by 182% to U.S.\$11.97 in 2005 from U.S.\$4.25 in 2004.

The increase in the depreciation expense per barrel of produced crude oil was primarily the result of continued significant investment in the development of oil fields.

### Other income and expenses

Other income totaled RR764 million for the year ended December 31, 2005 compared to other expenses totaling RR1,668 million for the year ended December 31, 2004.

Earnings from equity investments increased by 71% to RR1,279 million in 2005 from RR748 million in 2004 due to higher income received from our subsidiaries and joint ventures in 2005, in particular from TATEX, and income of Bank Zenit accounted for in our financial statements for the year ended December 31, 2005 under the equity method.

Foreign exchange gain amounted to RR67 million in 2005 compared with gain of RR41 million in 2004. The gain resulted from the appreciation of the Russian ruble against the U.S. dollar.

Interest expense net of interest income decreased to RR94 million in 2005 from RR640 million in 2004, as a result of an increase in interest income to RR1,057 million in 2005 from RR746 million in 2004 due to the interest income collected from the loan granted to Efremov Kautschuk GmbH in connection with the proposed acquisition of the shares of Turkey's oil refining monopoly Tupras (loan granted from the proceeds of U.S.\$375 million bridge loans from BNP Paribas and Credit Suisse First Boston). This increase was accompanied by a decrease in interest expense to RR1,151 million in 2005 from RR1,386 million in 2004, which resulted from the repayment of debt (average debt decreased in 2005 compared with 2004 by 33%).

Other net income amounted to a RR821 million loss in 2005 compared with a RR1,817 million loss in 2004. This increase was due to the decrease in other net banking expenses in 2005 by RR935 as a result of the disposal in 2005 of the totality of our participation in Bank Devon-Credit and of a significant part of our participation in Bank Zenit. See “Item 4—Information on the Company—History and Development—Development—Developments in 2005—Banking Opera

#### Income taxes

Income taxes increased by 26% to RR13,681 million in 2005 from RR10,861 million in 2004. Current income tax increased by 50% to RR15,097 million in 2005 from RR10,032 million in 2004, as a result of higher statutory profit recognized by us. The deferred tax decreased to RR1,416 million income in 2005 from RR829 million expense in 2004. The difference between the effective tax rate and the statutory tax rate is due to certain non-deductible expenses.

#### Minority interest

Minority interest decreased to RR654 million in 2005 from RR1,025 million in 2004 due to the disposal in 2005 of certain subsidiaries, including the disposal of the totality of our participation in Bank Devon-Credit and of a significant part of our participation in Bank Zenit. See “Item 4—Information on the Company—History and Development—Development—Developments in 2005.”

99

---

#### Table of Contents

Year Ended December 31, 2004 vs. Year Ended December 31, 2003

Sales and other operating revenues

A breakdown of sales and other operating revenues is provided in the following table:

Year Ended December  
31,

Edgar Filing: O A O TATNEFT - Form 20-F

	2004	2003
	(in RR millions)	
Crude oil	122,323	90,327
Refined products	60,121	43,831
Petrochemicals	13,320	11,583
Other sales	9,408	9,076
Net banking interest income	1,610	1,001
Total sales and other operating revenues	206,782	155,818

Sales and other operating revenues totaled RR206,782 million for the year ended December 31, 2004, an increase of 33% compared to RR155,818 million for the year ended December 31, 2003. The increase is mainly attributable to an increase in crude oil and in refined products sales prices.

The table below provides an analysis of the changes in revenues from sales of crude oil:

	Year Ended December 31,	
	2004	2003
Domestic sales of crude oil		
Revenues (in RR millions)	19,727	11,346
Volume (in thousand tons)	5,329	6,153
Price (in RR per ton)	3,702	1,844
CIS export sales of crude oil		
Revenues (in RR millions)	16,890	9,470
Volume (in thousand tons)	3,153	2,637
Price (in RR per ton)	5,357	3,591
Non-CIS export sales of crude oil		
Revenues (in RR millions)	85,706	69,511
Volume (in thousand tons)	13,035	13,124
Price (in RR per ton)	6,575	5,296

Revenues from sales of crude oil increased by 35% to RR122,323 million for the year ended December 31, 2004 compared to RR90,327 million for the year ended December 31, 2003. This increase is attributable to a RR16,195 million increase in non-CIS export sales, a RR8,381 million increase in domestic sales and a RR7,420 million increase in CIS export sales. Revenue from sales of crude oil increased to 59% of total sales and other operating revenues in 2004, from 58% in 2003.

Revenues from domestic sales of crude oil increased by 74% to RR19,727 million in 2004 from RR11,346 million in 2003, notwithstanding a 13% decrease in volumes sold. This increase resulted from the 101% increase in selling prices in the year ended December 31, 2004, compared to the prices at which crude oil was sold in the year ended December 31, 2003. Revenues from domestic sales increased to 10% of total sales and other operating revenues for the year ended December 31, 2004, as compared to 7% for the year ended December 31, 2003.

Revenues from CIS export sales of crude oil increased by 78% to RR16,890 million in 2004 from RR9,470 million in 2003 due to a 20% increase in volumes sold and a 49% increase in selling prices during the year ended December 31, 2004 compared to the year ended December 31, 2003. We continued to provide crude oil on a regular basis through intermediaries to the Kremenchug oil refinery in Ukraine, which accounted for almost all of our CIS export sales. Revenues from CIS export sales increased to 8% of total sales and other operating revenues for the year ended December 31, 2004, as compared to 6% for the year ended December 31, 2003.

Table of Contents

Revenues from non-CIS export sales of crude oil increased by 23% to RR85,706 million in 2004 from RR69,511 million in 2003. While volumes of non-CIS crude oil export sales decreased by 1%, selling prices increased by 24% during the year ended December 31, 2004, compared to the year ended December 31, 2003. We decreased our crude oil rail shipments in 2004 as rail shipments are more costly than transportation via Transneft. Revenues from non-CIS export sales increased to 41% of total sales and other operating revenues for the year ended December 31, 2004, as compared to 45% for the year ended December 31, 2003.

The table below provides an analysis of the changes in revenues from sales of refined products:

	Year Ended December 31,	
	2004	2003
Domestic sales of refined products		
Revenues (in RR millions)	28,063	23,545
Volume (in thousand tons)	6,202	7,271
Price (in RR per ton)	4,525	3,238
CIS export sales of refined products		
Revenues (in RR millions)	3,546	336
Volume (in thousand tons)	459	63
Price (in RR per ton)	7,725	5,333
Non-CIS export sales of refined products		
Revenues (in RR millions)	28,512	19,950
Volume (in thousand tons)	4,609	4,523
Price (in RR per ton)	6,186	4,411

Revenues from sales of refined products amounted to RR60,121 million for the year ended December 31, 2004 compared to RR43,831 million for the year ended December 31, 2003, a 37% increase. This increase is mainly attributable to a RR8,562 million increase in non-CIS export sales, together with a RR4,518 million increase in domestic sales and a RR3,220 million in CIS export sales. Refined products that we sell are primarily gasoline, fuel oil, diesel fuel and naphtha. Revenues from sales of refined products increased to 29% of total sales and other operating revenues in 2004, from 28% in 2003.

Revenues from domestic sales of refined products increased by 19%, to RR28,063 million in 2004, from RR23,545 million in 2003 due to a 40% increase in the average selling price during the year ended December 31, 2004 compared to the selling prices in the year ended December 31, 2003, partly offset by a 15% decrease in sales volumes. The decrease in volumes sold was due to a 49% decline in the processing throughput at the Moscow refinery due to the change from processing to direct sales arrangements in 2004, from 1,494 thousand tons in 2003 to 756 thousand tons in 2004, and a 6% decline in the refining throughput at the Nizhnekamsk refinery, from 6,081 thousand tons in 2003 to 5,735 thousand tons in 2004. This decrease was partly offset by a 2% increase in the volumes of refined products purchased for re-sale to 4,177 thousand tons in 2004 from 4,086 thousand tons in 2003. Revenues from domestic sales of refined products decreased to 14% of our total sales and other operating revenues in 2004, as compared to 15% in 2003.



Revenues from CIS export sales of refined products increased to RR3,546 million in 2004 from RR336 million in 2003. We significantly increased sales of refined products in Ukraine through a local retail network of gas stations and we also continued to provide refined products in Belarus and Kazakhstan.

Revenues from non-CIS export sales of refined products increased by 43%, to RR28,512 million in 2004, from RR19,950 million in 2003, primarily due to a 40% increase in average selling price per ton. Revenues from non-CIS export sales of refined products increased as a percentage of our total sales and other operating revenues, to 14% in 2004, as compared to 13% in 2003.

Revenues from sales of petrochemical products increased by 15% to RR13,320 million in 2004, from RR11,583 million in 2003. The increase was primarily attributable to a 20% increase in revenue from tire sales, to RR12,362 million in 2004, from RR10,302 million in 2003. This increase was attributable to both

101

---

### Table of Contents

increased prices and higher volumes of tires sold. We increased production of tires by 6% to 11.2 million tons of tires in 2004 from 10.7 million tons of tires in 2003. The average selling price increased due to an increase in CIS and non-CIS export sales of tires, where average tire prices are higher than in Russia. Revenues from sales of petrochemicals constituted 6% of our total sales and other operating revenue in 2004, decreasing from 7% in 2003.

Revenues from other sales increased by 4%, to RR9,408 million, in 2004 from RR9,076 million in 2003. Other sales primarily comprise sales of materials and equipment and various field services provided by our production subsidiaries to third parties (such as drilling, lifting, construction, repairs and geophysical works). The increase in other sales is mainly attributable to growth in our drilling sales and in processing fees received by the Nizhnekamsk oil refinery from third parties. Revenues from other sales constituted 5% of our total sales and other operating revenue in 2004, down from 6% in 2003.

Net banking interest income increased by 61%, to RR1,610 million, in 2004 from RR1,001 million in 2003, largely as a result of an increase in the volume of the banking activities of Bank Zenit and Bank Devon-Credit. Banking interest income increased by 34%, to RR3,844 million, in 2004 from RR2,859 million in 2003 due to an increase in banking loans and advances to customers from RR20,146 million as of December 31, 2003 to RR29,692 million as of December 31, 2004. Banking interest expense increased by 20%, to RR2,234 million, in 2004 from RR1,858 million in 2003 due to the increase of activity of our banking subsidiaries.

### Costs and other deductions

Total costs and other deductions increased by 20% to RR169,818 million in 2004 from RR141,474 million in 2003. This increase resulted primarily from a 37% increase in taxes other than income taxes, a 20% increase in transportation costs and a 35% increase in purchased oil and refined products, partly offset by a 78% decrease in loss on disposals and impairment of investments and a 79% decrease in transfer of social assets constructed after privatization. A breakdown of costs and other deductions is provided in the following table.

Year Ended December  
31,

	2004	2003
	(in RR millions)	
Operating	34,227	31,799
Purchased oil and refined products	39,107	28,997
Exploration	861	812
Transportation	9,142	7,635
Selling, general and administrative	16,941	15,499
Bad debt provision and write-offs	(714)	(262)
Depreciation, depletion and amortization	9,237	8,850
Loss on disposals of property, plant and equipment and impairment of investments	726	2,325
Taxes other than income taxes	59,587	43,378
Maintenance of social infrastructure	249	279
Transfer of social assets constructed after privatization	455	2,162
Total costs and other deductions	169,818	141,474

Operating expenses increased by 8%, to RR34,227 million, in 2004 from RR31,799 million in 2003. Operating expenses include the following main categories: lifting expenses; refining and processing expenses; cost of petrochemical products; cost of materials other than oil and gas refined products purchased for re-sale; and other direct costs. Lifting expenses remained approximately unchanged in 2004 in comparison with 2003 due to a cost-saving program implemented by the management. Refining expenses increased by approximately RR700 million primarily due to the increase in renting expenses of the Nizhnekamsk oil refinery. Processing fees paid to external refineries decreased by approximately RR600 million in 2004, primarily due to the termination in 2004 of processing at the Moscow oil refinery. Cost of petrochemical products increased by approximately RR1,100 million to RR8,950 million in 2004,

102

---

### Table of Contents

mainly due to the increased raw materials prices, transportation costs and other associated costs. Accretion of asset retirement obligation under SFAS 143, which is included in operating costs, increased by 10% to RR1,709 million in 2004 from RR 1,548 million in 2003. Other costs increased as a result of the increase in compensation expense in respect of the stock compensation plan approved by our Board of Directors on December 31, 2000, from RR179 million in 2003 to RR426 million in 2004, as well as the change in crude oil and refined products inventory in 2004 resulting in an increase of costs.

A summary of purchased oil and refined products for 2004 and 2003 is as follows:

	Year Ended December	
	31,	
	2004	2003
Purchased refined products (in RR millions)	22,725	14,158
Volume (in thousand tons)	4,177	4,086
Average price per ton (in RR)	5,441	3,465
Purchased crude oil (in RR millions)	16,382	14,839

Volume (in thousand tons)	3,673	5,310
Average price per ton (in RR)	4,460	2,795
Total purchased oil and refined products (in RR millions)	39,107	28,997

Expenses related to the purchase of oil and refined products totaled RR39,107 million for the year ended December 31, 2004, an increase of 35%, compared to RR28,997 million for the year ended December 31, 2003. Purchases of refined products increased by 61%, to RR22,725 million, in 2004 from RR14,158 million in 2003, due to a 57% increase in average purchase price per ton, both in the domestic market and in Ukraine, where we had increased purchases in 2004 and where the prices are higher than in Russia. Purchases of crude oil increased by 10%, to RR16,382 million, in 2004 from RR14,839 million in 2003, as a result of a 60% increase in average purchase prices, partially offset by a 31% decrease in volumes purchased. The increase in the average purchase price resulted from increased purchases in the international market (primarily in Ukraine), where purchase prices are higher than in the domestic market, to 553 thousand tons in 2004 from 104 thousand tons in 2003. Purchases of crude oil and refined products constituted approximately 19% of our total sales and other operating revenues both in 2004 and 2003. Purchases of crude oil and refined products are related to swap transactions with other Russian oil companies whereby we undertake to deliver our oil to certain refineries in Russia or the CIS in exchange for delivery of oil of equivalent value to refineries in or adjacent to regions of Russia where we have retail operations. The total volume of such swap transactions amounted to 0.4 million tons and 2.1 million tons in 2004 and 2003, respectively.

Exploration expenses increased by 6% to RR861 million in 2004 from RR812 million in 2003. This increase is due to increased exploration activities in Kalmykia, the Nenetsk autonomous district, the Orenburg region and the Samara region. Exploration expenses represented less than 1% of our total sales and other operating revenues in both 2004 and 2003.

Transportation expenses increased by 20%, to RR9,142 million, in 2004 from RR7,635 million in 2003. This increase was primarily due to an increase in Transneft's transportation tariffs as well as increased export sales of crude oil within the CIS. Transportation expenses are incurred in the delivery of crude oil and refined products to final customers and to refineries for processing. Transportation expenses constituted 4% of our total sales and other operating revenues in 2004, as compared to 5% in 2003.

Selling, general and administrative expenses increased by 9%, to RR16,941 million, in 2004 from RR15,499 million in 2003. This increase resulted mainly from an increase in charity and sponsorship expenses and land leasing expenses. Certain selling, general and administrative expenses are by nature fixed costs, which are not directly attributable to production, such as general business costs, insurance, advertising, management expenses, legal fees, consulting, audit services and others. Production overhead costs remained on the same level as in 2003. Selling, general and administrative expenses constituted 8% of our total sales and other operating revenues in 2004, a decrease from 10% in 2003.

103

---

## Table of Contents

Bad debt provision and write-offs amounted to RR714 million credit in 2004 compared with RR262 million credit in 2003. This increase primarily resulted from the reversal of bad debt provision on certain long-term loans as we no longer considered them non-recoverable.

Depreciation, depletion and amortization increased by 4%, to RR9,237 million, in 2004 from RR8,850 million in 2003. The increase is attributable to continued investments in oil and natural gas properties and retail gas stations.

Depreciation, depletion and amortization constituted 5% of our total sales and other operating revenues in 2004, as compared to 6% in 2003.

Loss on disposals of property, plant and equipment and impairment of investments decreased by 69% to RR726 million, in 2004 from RR2,325 million in 2003. This decrease is mainly due to a RR1,197 million write off in 2003 of long-term notes receivable, issued by Nedoimka, a unitary company controlled by the government of Tatarstan, which we do not consider to be recoverable. See ‘‘Item 7—Major Shareholders and Related Party Transactions—Related Party Transactions.’’ Decrease in loss was also attributable to decreased loss on disposal of fixed assets. Loss on disposals and impairment constituted less than 1% of our total sales and other operating revenues in 2004.

Taxes other than income taxes increased by 37%, to RR59,587 million, in 2004 from RR43,378 million in 2003. Expenditures on export duties increased by 61%, to RR29,232 million, from RR18,174 million, and expenditures on the unified natural resources production tax increased by 33%, to RR26,418 million from RR19,818 million. Export duties and the unified natural resources production tax rates are linked to crude oil market prices, which increased in 2004 compared with 2003. Expenditures on excise tax decreased by 24% to RR1,548 million in 2004 from RR2,031 million in 2003, as a result of the decrease of refining and processing in 2004 and decrease of purchases of taxable refined products (diesel fuel and petrol fuels). Tax penalties and interest decreased to virtually nil in 2004 from RR686 million in 2003. Tax penalties and interest in 2003 resulted from recognition of restructured tax interest on VAT related to prior years (RR501 million) and partially from a claim for back taxes from the federal tax authorities, received in April 2005 and recognized in the year ended 31 December 2003. We repaid all the restructured VAT in accordance with the schedule agreed. See ‘‘Item 3—Key Information—Risk Factors—Risks Relating to the Russian Legal System and Russian Legislation—Unlawful, selective or arbitrary government action may have an adverse effect on our business and results of operations and the value of our GDSs.’’ Other taxes mainly include land tax and VAT, which was not qualified for recovery.

Maintenance of social infrastructure expenses decreased by 11%, to RR249 million, in 2004 from RR279 million in 2003. Social expenses are subject to variations depending on social needs, which were as important in 2004 as they were in 2003. Maintenance of social infrastructure remained well below 1% of total sales and other operating revenues in both 2004 and 2003.

Transfer of social assets constructed after privatization decreased by 79% to RR455 million in 2004 from RR2,162 million in 2003. Transfer of social assets in 2003 was primarily driven by the transfer of medical equipment to Medical Center with a net book value of RR1,917 million. Expenses related to the transfer of social assets constituted less than 1% of total sales and other operating revenues in 2004 and 2003.

104

Table of Contents

Production costs per barrel

Below is an analysis of our production costs in U.S. dollar per barrel:

Year Ended December		Change
2004 <sup>(1)</sup>	2003 <sup>(2)</sup>	
	31,	

Edgar Filing: O A O TATNEFT - Form 20-F

	(in U.S.\$)		
Lifting expenses	2.48	2.46	1%
General and administrative expenses	1.13	1.12	1%
Transportation expenses	1.15	1.01	14%
Total taxes other than income tax	9.40	6.05	55%
Depreciation, depletion and amortization	1.39	1.28	9%
Total production costs per barrel	15.55	11.92	30%

(1)The conversion factors are 1 ton = 7.123 barrels and U.S.\$1 = RR28.81.

(2)The conversion factors are 1 ton = 7.123 barrels and U.S.\$1 = RR30.69.

Lifting and general and administrative expenses are expenses related to oil and natural gas production and incurred by our oil and natural gas producing divisions and subsidiaries. Total production expenses include lifting, general and administrative and transportation expenses, and exclude costs incurred in conjunction with services rendered to third parties, goods produced or purchased and then subsequently sold and other auxiliary activities of the exploration and production segment unrelated to the extraction of oil and natural gas reserves.

Our lifting expenses averaged U.S.\$2.48 per barrel in 2004 compared to U.S.\$2.46 per barrel in 2003. Lifting expenses increased due to the real appreciation of the Russian ruble against the U.S. dollar partially offset by our cost-saving program. Direct operating costs do not include accretion of liability in accordance with SFAS 143.

General and administrative expenses include expenses incurred by our production divisions relating to crude oil production. The 1% increase in general and administrative expenses per barrel of produced oil was primarily the result of the real appreciation of the Russian ruble against the U.S. dollar.

The 14% increase in transportation expenses per barrel of produced oil was primarily due to the increased CIS export sales of crude oil and to the increase in transportation tariffs.

The increase in total taxes other than income tax per barrel of produced oil was primarily the result of increases in export duty and the unified natural resources production tax, which are linked to market crude oil prices. The effective unified natural resources production tax increased by 40% to U.S.\$5.07 per barrel in 2004 from U.S.\$3.64 per barrel in 2003, while the export duty rate per barrel (applied to total produced crude oil) increased by 79% to U.S.\$4.25 per barrel in 2004 from U.S.\$2.38 per barrel in 2003.

The increase in the depreciation expense per barrel of produced crude oil was primarily the result of continued significant investment in the development of oil fields.

#### Other income and expenses

Other expenses totaled RR1,668 million for the year ended December 31, 2004, a substantial increase compared to other income of RR313 million for the year ended December 31, 2003. As a percentage of total sales and other operating revenues, other income (expenses) accounted for less than 1% during 2004 and 2003.

Earnings from equity investments increased to RR748 million in 2004 from RR101 million in 2003 due to higher income received from our equity affiliates and joint ventures in 2004, in particular TATEX.

Foreign exchange gains amounted to RR41 million in 2004 compared to a loss of RR225 million in 2003. The gain resulted from the appreciation of the Russian ruble against the U.S. dollar.

Interest expense net of interest income decreased by 58% to RR640 million in 2004 from RR1,524 million in 2003, as a result of an increase in interest income to RR746 million in 2004 from

Table of Contents

RR303 million in 2003 due to the interest income collected from the loan granted to Efremov Kautschuk GmbH in connection with the proposed acquisition of the shares of Turkey's oil refining monopoly Tupras (loan granted from the proceeds of U.S.\$375 million bridge loans from BNP Paribas and Credit Suisse First Boston). This increase was accompanied by a decrease in interest expense to RR1,386 million in 2004 from RR1,827 million in 2003, which resulted from the repayment of debt (average debt decreased in 2004 compared with 2003 by 6%) and appreciation of the ruble, as the majority of our debt is denominated in foreign currency.

Other net income amounted to RR1,817 million loss in 2004 compared to a RR1,961 million gain in 2003. In 2003, we recorded a gain of RR2,251 million as a result of the offset of income tax, VAT and unified natural resources production tax liability due to a favorable court decision in a lawsuit filed by us against the Tax Ministry of Tatarstan in December 2002. Other net income partially offsets other net banking expense, which increased to RR1,888 million in 2004 from RR1,362 million in 2003, primarily due to increased net gains from dealing in foreign currencies and securities.

## Income taxes

Income taxes increased to RR10,861 million in 2004 from RR4,582 million in 2003. Current income tax increased by 65% to RR10,032 million in 2004 from RR 6,070 million in 2003, as a result of higher statutory profit recognized by us. The deferred tax decreased to a RR829 million expense in 2004 from a RR1,488 million benefit in 2003. The difference between the effective tax rate and the statutory tax rate is due to certain non-deductible expenses.

## Minority interest

Minority interest amounted to RR1,025 million charge in 2004, down from RR63 million credit in 2003 reflecting increased income recognized in 2004 by our non-wholly owned subsidiaries, such as Tatoiigas, Chulpan, Nizhnekamskshina, Bank Zenit and Bank Devon-Credit.

## LIQUIDITY AND CAPITAL RESOURCES

## Cash Flows

Amounts are presented in nominal terms. The following table shows certain key financial indicators:

	Year ended December 31,		
	2005	2004	2003
	(RR millions, except current ratio)		
Total assets	282,144	309,561	262,717
Total liabilities	79,734	132,431	108,436
Current ratio	3.13	1.49	1.36
Total bank loans payable	8,570	27,619	26,009
Shareholders' equity	198,721	170,476	149,180

At December 31, 2005, our cash holdings consisted of cash, cash equivalents, and restricted cash, including U.S. dollar-denominated amounts of RR4,299 million (U.S.\$149 million), of which holdings of RR153 million (U.S.\$5 million) were restricted.

As of December 31, 2005, our working capital amounted to RR62,032 million, compared to RR34,480 million as of December 31, 2004. As of December 31, 2005, our current ratio increased by 111% to 3.13 compared to 1.49 as of December 31, 2004. Our current ratio is calculated as current assets divided by current liabilities. The increase in our working capital is primarily attributable to a decrease in short-term customer deposits from RR20,552 at December 31, 2004 to zero at December 31, 2005 due to disposal of our participation in Bank Zenit and Bank Devon Credit, and to a decrease in short-term debt from RR18,101 million in 2004 to RR5,857 million in 2005 due to partial redemption of our debt.

We believe that our working capital is sufficient for our present requirements.

106

---

## Table of Contents

The following table shows our cash flows for the years ended December 31, 2005, 2004 and 2003:

	Year Ended December 31,		
	2005	2004	2003
	(in RR millions)		
Net cash provided by operating activities	26,787	27,791	20,000
Net cash used in investing activities	(14,146)	(22,105)	(19,150)
Net cash provided by (used in) financing activities	(12,710)	3,969	533
Effect of foreign exchange on cash and cash equivalents	—	(5)	(3)
Increase (decrease) in cash and cash equivalents	(69)	9,650	1,380

In 2005, 2004 and 2003, the major sources of our liquidity were cash flows from operating activities and funds borrowed under credit facilities described under “—Debt” below.

### Net Cash Provided by Operating Activities

Net cash provided by operating activities decreased by 4% to RR26,787 million in 2005 from RR27,791 million in 2004, primarily due to the disposal in 2005 of the totality of our participation in Bank Devon-Credit and of a significant part of our participation in Bank Zenit, partially offset by effect of higher net income due to higher oil prices. See “Item 4—Information on the Company—History and Development—Development—Developments in 2005—Bank Operations.”

Net cash provided by operating activities increased by 39% in 2004, primarily due to higher net income received in 2004 due to higher oil prices. Net cash provided by operating activities increased by 130% to RR20,000 million in 2003 due to changes in working capital and despite the lower income before cumulative effect of change in accounting principles in 2003.

### Net Cash Used For Investing Activities

Net cash used for investing activities decreased by 36% to RR14,146 million in 2005 from RR22,105 million in 2004, primarily due to the disposal in 2005 of the totality of our participation in Bank Devon-Credit and of a significant part of our participation in Bank Zenit. See ‘‘Item 4—Information on the Company—History and Development—Development—Developments in 2005—Banking Operations.’’

Net cash used in investing activities increased by 15% in 2004, as a result of the increased investment activity in 2004. Net cash used in investing activities increased by 63% to RR19,150 million in 2003, primarily due to the fact that our proceeds from disposal of investments decreased in 2003 as compared to 2002.

#### Net cash Provided by (Used For) Financing Activities

Net cash provided by financing activities changed to an outflow of RR12,710 million in 2005 from an inflow of RR3,969 million in 2004, primarily as a result of net repayment of debt in the amount of RR11,502 million in 2005 compared with net repayment of debt of RR245 million in 2004.

Net cash provided by financing activities increased to RR3,969 in 2004 from RR533 in 2003, as a result of an increase in proceeds from issuance of debt from RR39,468 million in 2003 to RR87,982 million in 2004, and an increase in banking customer deposits (related parties) from a RR486 million decrease in 2003 to a RR2,645 increase in 2004. This was partially offset by an increase in repayment of debt, which amounted to RR88,227 million in 2004 as compared to RR42,788 million in 2003. Net cash provided by financing activities decreased significantly to RR533 in 2003 from RR5,563 million in 2002 due to the repayment of short-term and long-term debt and repayment of capital lease obligations in 2003.

#### Capital Expenditures

We make some of our capital expenditures using consideration other than cash. In the years ended December 31, 2004 and 2003, our operating cash flows exceeded our cash capital expenditures and were above our combined cash and non-cash capital expenditures. Our cash and cash equivalents decreased in the year ended December 31, 2005. Our total capital expenditures amounted to RR15,261 million, RR19,143 million and RR25,940 during the years ended December 31, 2005, 2004 and 2003.

107

---

#### Table of Contents

Following is a table of our cash and non-cash capital expenditures:

	Year Ended December 31,		
	2005	2004	2003
	(in RR millions)		
Cash capital expenditures	12,527	12,255	12,611
Asset retirement costs	156	5,022	9,980
Capitalization of leases	677	1,241	2,223
Mutual cancellations and barter settlements	1,901	625	1,126
Total capital expenditures	15,261	19,143	25,940



Most of our capital expenditures are made in the exploration and production segment to maintain oil production levels. Capital expenditures in refining and marketing were made to improve the oil refining capacities of the Nizhnekamsk oil refinery until September 2005, construct the new refining and petrochemicals facility in Nizhnekamsk from September 2005 and expand our gas stations operations. Capital expenditures in the petrochemicals segment are mainly related to capital expenditures of Nizhnekamskshina, Nizhnekamsk Industrial Carbon Plant and Yarpolymermash-Tatneft to support production and sale of automobile tires.

Following is a table of our capital expenditures by segment:

	Year Ended December 31,		
	2005	2004	2003
	(in RR millions)		
Exploration and production	13,337	15,211	21,320
Refining and marketing	1,428	1,411	2,766
Petrochemicals	496	2,278	1,768
Banking	—	243	86
Total capital expenditures	15,261	19,143	25,940

We planned a capital expenditure program for 2006 of approximately RR26,664 million, exclusive of acquisitions, which was expected to be funded primarily through cash from operating activities, primarily sales of crude oil and refined and petrochemical products, and, if necessary, through additional borrowings. Future capital expenditures are expected to be made principally on production development, drilling development and other equipment in order to maintain current crude oil production. Our single most significant current capital commitment relates to the new Nizhnekamsk refining and petrochemicals facility, ZAO Nizhnekamsk Oil Refinery, for which our total projected investments are approximately RR113 billion, including RR6.5 billion for 2006. Our total investments in ZAO Nizhnekamsk Oil Refinery amounted to approximately RR3 billion through October 1, 2006. These funds have been and will continue to be lent to ZAO Nizhnekamsk Oil Refinery. While we expect ZAO Nizhnekamsk Oil Refinery to repay part of these loans to us once the project finance funding for the project has been obtained by ZAO Nizhnekamsk Oil Refinery from outside financiers, we may also make significant investments from our own funds. See “Item 4—Information on the Company—History and Development—Development—Developments in 2006—Refining and Marketing” and “Item 4—Information on the Company—Refining and Marketing—Refined Products.” We also plan to make significant investments in the development of our retail gas station network and the development of our petrochemicals operations, including upgrading production at Nizhnekamskshina. Our capital expenditures will be dependent on the sufficiency of cash flows, as well as on economic and political conditions. Capital expenditures on social assets will continue to be substantial, although we believe they will be lower than in the past as a result of the implementation of our cost restructuring plans. See “Item 4—Information on the Company—Corporate Reorganization—Social Assets.”

We operate a central treasury function, initially through allocation of our budget, which is reviewed each month by our budget committee and the Board. Payments are either classed as centralized, paid by Tatneft, or decentralized, paid directly by the relevant organizational department. Centralized payment requests are reviewed by the Chief Accountant and the Head of Finance Department. Payments made by

the organizational departments are overseen by the head of the relevant unit. Over 99% of all of our expenses are paid via centralized payments.

## Debt

Our borrowings of short-term debt and long-term debt net of repayments of short-term debt and long-term debt were RR(11,502) million and RR(245) million for the periods ended December 31, 2005 and December 31, 2004, respectively. The overall decline in our borrowings as reported in our financial statements resulted from improved financial results and cash flows during 2005.

The following table shows our borrowings at December 31, 2005, 2004 and 2003:

	At December 31,		
	2005	2004	2003
	(in RR millions, except for percentages)		
Short-term debt			
Fixed interest rate debt	2,070	14,859	7,561
Weighted average interest rates for fixed rate debt	9.20%	6.35%	7.51%
Variable interest rate debt	299	1,572	884
Weighted average interest rates for variable rate debt	5.19%	4.25%	5.72%
Total short-term borrowings	2,369	16,431	8,445
Foreign currency-denominated short-term debt	299	7,081	4,335
Ruble-denominated short-term debt	2,070	9,350	4,110
Total short-term borrowings	2,369	16,431	8,445
Plus: Current portion of long-term debt	4,436	3,670	4,768
Less: due to related parties	(948)	(2,000)	—
Total short-term debt obligations	5,857	18,101	13,213
Long-term debt			
Fixed interest rate debt	1,977	5,445	4,577
Weighted average interest rates for fixed rate debt	9.24%	9.35%	9.71%
Variable interest rate debt	4,224	7,743	12,987
Weighted average interest rates for variable rate debt	7.47%	5.42%	5.3%
Total long-term borrowings	6,201	13,188	17,564
Foreign currency denominated long-term debt	4,278	10,719	15,902
Ruble-denominated long-term debt	1,923	2,469	1,662
Total long-term borrowings	6,201	13,188	17,564
Less: current portion of long-term debt	(4,436)	(3,670)	(4,768)
Total long-term debt obligations	1,765	9,518	12,796
Total debt	7,622	27,619	26,009

At December 31, 2005, 2004 and 2003, our long-term debt, including current maturities, amounted to RR6,201 million, RR13,188 million and RR17,564 million, and our short-term debt less the current portion of long-term debt amounted to RR2,369 million, RR16,431 million and RR8,445 million, respectively. In the following paragraphs we provide a summary of our outstanding debt. For a more comprehensive information about our debt, see Note 12 to our audited consolidated financial statements included in this annual report.

### Short-Term Foreign Currency Denominated Debt

Our short-term foreign currency-denominated debt amounted to RR299 million as of December 31, 2005, including the amount outstanding under the loan from Credit Suisse Zurich as of that date.

109

---

## Table of Contents

In December 2003, we entered into a RR1,034 million (U.S.\$35 million) one-month revolving overdraft facility with Credit Suisse Zurich. The monthly revolving loan bears interest at 1 month London inter-bank offered rate (“LIBOR”) plus varying margin of about 1.8% per annum and is collateralized by crude oil sales. The amount of loan outstanding as of December 31, 2005 and 2004 was RR299 million (U.S.\$10.3 million) and RR789 million (U.S.\$28.4 million).

Interbank loans from foreign banks of RR4,720 million as at December 31, 2004 had effective average interest rates of 5% per annum. As of 31 December 2005, we had no interbank loans consolidated in our financial statements.

### Short-Term Russian Ruble Denominated Debt

Russian ruble denominated short-term debt is primarily comprised of loans from Russian banks. Short-term ruble denominated loans of RR1,122 million and RR7,350 million bear contractual interest rates of 6% to 14% and 8% to 10% per annum for the periods ended December 31, 2005 and December 31, 2004, respectively. The loans are collateralized by the assets of the Group.

The weighted-average interest rates for short-term debt, excluding the short-term portion of long-term debt, as of December 31, 2005 and 2004 were 8.36% and 6.15%, respectively.

### Long-Term Foreign Currency Denominated Debt

In October 2002, we entered into a loan agreement with BNP Paribas for U.S.\$300 million. The amount outstanding under this loan as of December 31, 2005 was RR2,638 million, of which RR1,440 million is classified as current. The loan proceeds are payable in two tranches. The first tranche in the amount U.S.\$125 million bears interest at LIBOR plus 4.25% per annum. The second tranche in the amount U.S.\$175 million bears interest at LIBOR plus 3.75% per annum and was fully repaid in October 2005. The loan is collateralized by crude oil export contracts of 120 thousand tons per month, and matures in October 2007. The loan agreement requires compliance with certain financial covenants including, but not limited to, minimum levels of consolidated tangible net worth, and maximum debt and interest coverage ratios.

In March 2002, we entered into a U.S.\$200 million loan agreement with Credit Suisse First Boston. The amount of loan outstanding as of December 31, 2005 was RR1,586 million, of which RR1,268 million is classified as current. The loan bears interest at LIBOR plus 3.78% per annum, is collateralized by crude oil export contracts of 80 thousand tons per month and matures in March 2007.

The above two loan agreements require compliance with certain financial covenants including, but not limited to, minimum levels of consolidated tangible net worth, and maximum debt and interest coverage ratios. In the years ended December 31, 2005, 2004 and 2003, we were in compliance with all covenants required by the loans agreements except for one of the covenants contained in each of these loan agreements due to the delays in the completion of our audited 2005, 2004 and 2003 financial statements prepared under U.S. GAAP, and our interim consolidated financial statements for the six months ended June 30, 2006, June 30, 2005 and June 30, 2004. However, we have provided BNP Paribas and Credit Suisse First Boston with our audited 2003 and 2004 U.S. GAAP financial

statements and with our interim consolidated financial statements for the six months ended June 30, 2004 and June 30, 2005, BNP Paribas and Credit Suisse First Boston issued waivers covering our audited 2005 U.S. GAAP financial statements until November 15, 2006 and we believe that by filing this annual report we have cured any event of default under our loan agreements. See “Item 3—Key Information—Risk Factors—Risks Relating to the Company—Future delays in the timely completion of our financial statements or filing of our annual reports could lead to negative consequences for us, including sanctions by the London Stock Exchange, or cause us to be in default under our loan agreements.”

On June 12, 2003, Bank Zenit issued internationally traded long-term notes (“Eurobonds”) with a face value of U.S.\$125 million and an interest rate of 9.25% payable semi-annually in arrears on June 12 and December 12. The issue matures on June 12, 2006. The effective interest rate on the Eurobonds is 10%. The entire amount of Eurobonds outstanding at December 31, 2004 was RR2,976 million. As of December 31, 2005, the amount outstanding under the Eurobonds is not reflected in our financial statements due to the fact that we account for our investments in Bank Zenit under the equity method.

110

---

## Table of Contents

### Long-Term Russian Ruble Denominated Debt

Long-term Russian ruble denominated debt includes debentures and other loans bearing interest rates from 9% to 19%. Debentures outstanding as of December 31, 2005 amounted to RR1,500 million. Other loans represent non-banking loans. The loans mature between July 2006 and June 2015.

The fair value of the Group’s long-term debt is similar to its book value. Fair value assessment is subject to considerable uncertainty.

The following table shows our schedule of repayments for long-term borrowings (excluding long-term promissory notes, deposit certificates and term banking customer deposits) at December 31, 2005, December 31, 2004 and December 31, 2003, expressed in constant ruble terms.

	At December 31,		
	2005	2004	2003
	(in RR millions)		
Within one year	4,436	3,670	4,768
Between one and two years	1,516	6,848	3,996
Between two and five years	218	2,460	8,699
After five years	31	210	101
Total	6,201	13,188	17,564

### CONTRACTUAL OBLIGATIONS

The schedule below sets out our total contractual obligations as of December 31, 2005.

Contractual Obligations	Total	Payment due by period			More than 5 years
		Less than 1 year	1-3 years	3-5 years	
		(in RR millions)			
Long-Term Debt Obligations <sup>(1)</sup>	6,645	4,880	1,734	—	31
Capital (Finance) Lease Obligations	851	630	221	—	—
Operating Lease Obligations	—	—	—	—	—
Purchase Obligations	—	—	—	—	—
Asset Retirement Obligations	26,230	32	206	228	25,764
Other Long-Term Liabilities	—	—	—	—	—
Total	33,282	5,542	2,161	228	25,795

(1)The rate used for the variable rate debt is 7.47%.

#### OFF-BALANCE SHEET ARRANGEMENTS

At December 31, 2005, we guaranteed a third party's debt obligations to Bank Zenit in the amount of RR526 million. As of December 31, 2005, we had not recorded any liability in our consolidated financial statements in connection with these guarantees as we do not believe, based on information available, that it is probable any amounts will be paid under these guarantees. These guarantees expire in 2009 and our total exposure including interest on the underlying loans is RR526 million.

At December 31, 2005, we had letters of credit outstanding totaling U.S.\$4.5 million and EUR1.0 million, primarily for the benefit of certain customers and suppliers. All letters of credit were issued through Bank Zenit.

#### CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The preparation of consolidated financial statements in conformity with U.S. GAAP requires management to select appropriate accounting policies and to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses and the disclosure of contingent assets

111

#### Table of Contents

and liabilities. For a full description of our significant accounting policies, please refer to Note 3 to our audited consolidated financial statements included in this annual report. Certain of these accounting policies involve judgments and uncertainties to such an extent that there is a reasonable likelihood that materially different amounts would have been reported under different conditions, or if different assumptions had been used, and actual amounts may differ from these estimates. The following critical accounting policies require significant judgments, assumptions and estimates and you should read them in conjunction with our consolidated financial statements.

#### Oil Exploration and Production Activities

We follow the successful efforts method of accounting for our oil and gas properties, whereby costs of acquiring unproved and proved oil and gas property as well as costs of drilling and equipping productive wells, including development dry holes, and related production facilities are capitalized. Exploration expenses, including geological

and geophysical expenses and the costs of carrying and retaining undeveloped properties, are expensed as incurred. The costs of exploratory wells that find oil and gas reserves are capitalized pending determination of whether proved reserves have been found. If proved reserves are not found, exploratory well costs are expensed as a dry hole. In an area requiring a major capital expenditure before production can begin, an exploration well is carried as an asset if sufficient reserves are discovered to justify its completion as a production well, and additional exploration drilling is underway or firmly planned. We do not capitalize the cost of other exploratory wells for more than one year unless proved reserves are found.

The process of estimating reserves is inherently judgmental. Proved oil and natural gas reserves are estimated quantities of crude oil and natural gas which geological and engineering data demonstrate with reasonable certainty to be recoverable in future years from known reservoirs under existing economic and operating conditions (i.e., prices and costs as of the date that the estimate is made). Prices include consideration of changes in existing prices provided only by contractual arrangements, but not on escalations based upon judgments about future conditions. Actual prices and costs are subject to change due, in significant part, to factors beyond our control. These factors include world oil prices, energy costs and increases or decreases of oil field service costs. Due to inherent uncertainties and the limited nature of reservoir data, estimates of underground reserves are subject to changes over time as additional information becomes available.

The determination of estimated proved reserves is a significant element in arriving at the results of operations of exploration and production activities. We use independent reservoir engineers to estimate all of our oil and gas reserves. The estimates of proved reserves impact well capitalization, undeveloped lease impairments and the depreciation rates of proved properties, wells and equipment. Reduction in reserve estimates may result in the need for impairments of proved properties and related assets.

Our oil and gas fields are located principally in Tatarstan. We obtain licenses from the governmental authorities to explore and produce oil and gas from these fields. Most of our existing production licenses expire from 2013 to 2019. The license for our largest field, Romashkinskoye, was renewed in July 2006 and expires in 2038. See “—History and Development—Development—Developments in 2006—Exploration and Production.” The economic lives of our licensed fields extend significantly beyond the license expiration dates. Under Russian law, we are entitled to renew our licenses to the end of the economic lives of the fields, provided certain conditions are met. Article 10 of the Subsoil Law provides that a license to use a field “shall be” extended at its scheduled termination at the initiative of the subsoil user if necessary to finish production in the field, provided that there are no violations of the conditions of the license. The legislative history of Article 10 indicates that the term “shall” replaced the term “may” in August 2004, clarifying that the subsoil user has an absolute right to extend the license term so long as it has not violated the conditions of the license. We have received a letter dated April 4, 2006, from the Tatarstan branch of the Federal Services for the Supervision of the Use of Natural Resources under the Ministry of Natural Resources of the Russian Federation, confirming that, to date, it has not identified any violations of the terms of our licenses that could prevent their extension and that, based on approved development plans and in accordance with the Subsoil Law, our licenses will be extended at our request. Our right to extend our licenses is, however, dependent on our continuing obligation to comply with the terms of our licenses, and we have the ability and intent to do so. We plan to request the extension of our licenses. Our current

112

---

## Table of Contents

production plans are based on the assumption, which we consider to be reasonably certain, that we will be able to extend all of our existing licenses. These plans have been designed on the basis that we will be producing crude oil

through the economic lives of our fields and not with a view to exploiting our reserves to maximum effect only through the license expiration dates.

We are of the view that it is “reasonably certain” that we will be allowed to produce oil from our reserves after the expiration of our existing production licenses and until the end of the economic lives of the fields. “Reasonable certainty” is the applicable standard for defining proved reserves under the SEC’s Regulation S-X, Rule 4-10. Accordingly, we have included in proved reserves in this annual report on Form 20-F all reserves that otherwise meet the standards for being characterized as “proved” and that we estimate we can produce through the economic lives of our licensed fields.

As set out in the Revised Reserves Report, we revised our estimate of the net oil reserves as of January 1, 2006, previously contained in the report issued by Miller and Lents on June 27, 2006. The Revised Reserves Report reflected a correction of the conversion factor from 7.230 barrels per ton of crude oil to 7.123 barrels per ton of crude oil and a change in the license expiration date for the Romashkinskoye oil field from July 2013 to July 2038. As a result, the estimate of our total proved reserves, previously 5,851.1 mmbbl, was revised to 5,872.2 mmbbl through the economic lives of our licensed fields, and the estimate of our total proved reserves through the current license expiration was revised from 1,341.5 mmbbl to 3,166.7 mmbbl, as presented in the Revised Reserves Report. See “Exhibit 15.1—Report of Reserve Consultants, Miller and Lents, Ltd., dated September 26, 2006.”

The SEC staff have indicated that proved reserves generally should be limited to those that can be produced through the license expiration date unless there is a long and clear track record which supports the conclusion that the extension of the license will be granted as a matter of course. We believe that the extension of our licenses is a matter of course as fully described above. To assist the reader in understanding the proved oil reserves that will be produced during the existing license periods and those that will be produced during the period of the expected license extension, we have presented reserves information in this annual report on Form 20-F for each of these two periods in “Item 4—Information on the Company—Exploration and Production.”

Classification of reserves in Russia currently differs from classifications established in other countries, including the United States. In November 2005, the Russian Ministry of Natural Resources approved a new classification of reserves that should bring the Russian classification into line with international standards, in particular with the classification of petroleum reserves and resources established by the United Nations (WPC/SPE/AAPG). The new classification is expected to come into effect on January 1, 2009.

We calculate depreciation, depletion and amortization using the unit of production method over proved or proved developed oil and gas reserves depending on the nature of the costs involved. See Note 3 and the “Supplemental Information on Oil and Gas Exploration and Production Activities” to our audited consolidated financial statements to this annual report. The proved or proved developed reserves used in the unit of production method assume the extension of our production licenses beyond their current expiration dates until the end of the economic lives of the fields, as discussed, above.

Effective January 1, 2003, we adopted a new accounting principle relating to the accounting for asset retirement obligations, SFAS 143. This new statement applies to legal obligations associated with the retirement and removal of tangible long-lived assets. Following the requirements of SFAS 143, we recognize a liability for the fair value of legally required asset retirement obligations associated with long-lived assets in the period in which the retirement obligations are incurred. We capitalize the associated asset retirement costs as part of the carrying amount of the long-lived assets in accordance with SFAS 143. Over time the liability is increased for the change in its present value, and the capitalized cost in properties, plant and equipment is depreciated over the useful life of the related asset. Legal obligations, if any, to retire refining and marketing, distribution and banking assets are generally not recognized because of the indeterminable settlement date of these obligations.

Environmental Remediation

Environmental expenditures are expensed or capitalized, depending upon their future economic benefit. Expenditures that relate to an existing condition caused by past operations, and do not have a

113

---

## Table of Contents

future economic benefit, are expensed. Liabilities for these expenditures are recorded on an undiscounted basis when environmental assessments or cleanups are probable and the costs can be reasonably estimated.

### Income Tax Accounting

The computation of our income tax expense requires the interpretation of complex tax laws and regulations and the use of judgment in determining the nature and timing of accounting for differences between financial reporting and income tax reporting. This is particularly evident in the Russian Federation where tax legislation is constantly changing (specifically the statutory profits tax rate) and is subject to interpretation by the tax authorities. Changes in the Russian statutory tax rate can significantly affect our deferred tax liability. As prescribed by U.S. GAAP, any changes to the statutory tax rate are recognized by us in the period the tax law is enacted rather than the effective date of the change.

The above assessment of critical accounting policies is not meant to be an all-inclusive discussion of the uncertainties that can occur from the application of the full range of our accounting policies. Materially different results could occur in the application of the accounting policies as well. Additionally, materially different results can occur upon the adoption of new accounting standards promulgated by the various rule-making bodies.

We believe that our estimates and assumptions are reasonably accurate and we do not believe that they are reasonably likely to change materially in the future.

### Variable Interest Entities

In January 2003, the Financial Accounting Standard Board (“FASB”) issued FIN 46 and in December 2003, FASB issued a revised interpretation of FIN 46 (“FIN 46-R”), which superseded FIN 46 and clarified and expanded current accounting guidance for Variable Interest Entities (“VIEs”). FIN 46-R clarifies when a company should consolidate in its financial statements the assets, liabilities and activities of a VIE. FIN 46-R provides general guidance as to the definition of a variable interest entity and requires it to be consolidated if a party with an ownership, contractual or other financial interest absorbs the majority of the VIE’s expected losses, or is entitled to receive a majority of the residual returns, or both. A variable interest holder that consolidates the VIE is the primary beneficiary and is required to consolidate the VIE’s assets, liabilities and non-controlling interests at fair value at the date the interest holder first becomes the primary beneficiary of the VIE. We adopted FIN 46 and FIN 46-R effective January 1, 2004; however, such adoption did not have a material impact on our financial reporting and disclosures.

### ZAO Uninvest-Holding

ZAO Uninvest-Holding (“Uninvest-Holding”), a wholly owned subsidiary of ZAO OLC Center-Capital (“Center-Capital”), was founded on October 6, 1999. As of December 31, 2004, we held a 29.85% ownership interest in Center-Capital and, accordingly, held an indirect ownership of 29.85% in Uninvest-Holding. This investment was accounted for under the equity method in 2004.



Uninvest-Holding is engaged in leasing operations and wholesale trading. During 2004, Uninvest-Holding was primarily engaged in the leasing out of vehicles, oil-production equipment, and power equipment. Uninvest-Holding finances its equipment purchases through loans primarily from third party entities registered offshore.

During 2004, we acquired from Uninvest-Holding, under finance leasing arrangements, machinery and equipment amounting to RR1,241 million and made lease payments of RR1,289 million. During 2004, we indirectly provided finance to Uninvest-Holding, through loans to a third party. As of December 31, 2004, these loans amounted to RR781 million.

We determined that Uninvest-Holding was a VIE but that OAO Tatneft was not the primary beneficiary.

Our maximum exposure to loss is estimated to be RR1,206 million, representing loans and accounts receivable from Uninvest-Holding as of December 31, 2004. These receivables have been accounted for as financial assets.

114

---

### Table of Contents

In 2005, our ownership in Uninvest-Holding was reduced to 13% as result of a share offering in which OAO Tatneft, through Center-Capital, did not participate. This investment has been accounted for under the cost method in 2005.

#### Oil and oil products traders

We routinely enter into a number of transactions in the normal course of business with various crude oil and oil products traders. We do not hold an equity interest in any of the entities in question.

We have been unable to obtain the necessary financial information to determine whether these entities are variable interest entities or whether we are the primary beneficiary, principally due to legal and other barriers, privacy laws and information disclosure rules and practices in Russia.

Net sales activities with these entities in the years ended December 31, 2005 and 2004 were approximately RR46,631 million and RR55,497 million, of which RR44,994 million and RR49,357 million resulting from sales of crude oil and RR1,637 million and RR6,140 million from sales of oil products, respectively. Net purchasing activities accounted for approximately RR10,662 million and RR10,527 million, of which zero and RR2,306 related to crude oil purchases and RR10,662 million and RR8,221 million to purchases of oil products in the years ended December 31, 2005 and 2004, respectively.

Our maximum exposure to loss because of our involvement with these entities is estimated to be approximately RR3,870 million and RR3,414 million, which primarily represents our accounts receivable from these entities as of December 31, 2005 and 2004, respectively.

#### Off-shore entities

During 2004, we entered into a number of transactions in the normal course of business with certain off-shore entities.

Xyloco Enterprises Ltd. was engaged in treasury stock transactions on behalf of the Group. In 2003 and 2004, Xyloco Enterprises Ltd. purchased 1,173,200 ADRs and 1,175 Ordinary Shares for a total amount of RR622 million. These securities, together with dividends thereon, were transferred to us in 2004. Solden Investments Ltd. was engaged in

securities trading on behalf of the Group. In 2004, Solden Investments Ltd. entered into securities sales and purchase transactions for a total amount of RR445 million. During 2004, we extended loans to Seapower Impex House amounting to RR1,990 million which were repaid in July 2005. The loans bear interest at rates ranging between 3-months LIBOR plus 3.2646% and 3-month LIBOR plus 3.8638% per annum.

We have been unable to obtain the necessary financial information to determine whether the above entities were variable interest entities or whether we are the primary beneficiary.

Our maximum exposure to loss because of our involvement with these entities is estimated to be RR1,990 million, which represents the loan granted to Seapower Impex House at December 31, 2004, and which has been accounted for as a financial asset.

#### Recent Accounting Pronouncements

Stock-based compensation. On December 16, 2004, FASB issued SFAS No. 123 (revised 2004) "Share Based Payment" ("SFAS 123R"), which is a revision of SFAS 123. SFAS 123R supersedes APB 25 and amends Statement No. 95 "Statement of Cash Flows". SFAS 123R prescribes the accounting for a wide range of share-based compensation arrangements, including share options, restricted share plans, performance-based awards, share appreciation rights, and employee share purchase plans; pro forma disclosure is no longer permitted. The cost of the equity instruments is to be measured based on fair value of the instruments on the date they are granted (with certain exceptions) and is required to be recognized over the period during which the employees are required to provide services in exchange for the equity instruments. SFAS 123R is effective in the first interim or annual reporting period beginning after June 15, 2005.

SFAS 123R provides two alternatives for adoption: (1) a "modified prospective" method in which compensation cost is recognized for all awards granted subsequent to the effective date of this statement

115

---

#### Table of Contents

as well as for the unvested portion of awards outstanding as of the effective date and (2) a "modified retrospective" method which follows the approach in the "modified prospective" method, but also permits entities to restate prior periods to reflect compensation cost calculated under SFAS 123 for pro forma amounts disclosure. We adopted SFAS 123R on January 1, 2006 using the modified prospective method. The adoption of SFAS 123R is not expected to have a material impact on our results of operations. On March 30, 2005, the SEC released Staff Accounting Bulletin No. 107 "Share-Based Payment," ("SAB 107"), which expresses the views of the SEC staff regarding the application of SFAS 123R. The adoption of SFAS 123R and SAB 107 will approximate the impact of SFAS 123 as described in the disclosure of pro forma net income and income per share in this Note to the consolidated financial statements.

Inventory costs. In November 2004, the FASB issued SFAS No. 151 "Inventory Costs an amendment of ARB No. 43, Chapter 4" ("SFAS 151"), which became effective for us on January 1, 2006. SFAS 151 requires that items, such as idle facility expense, excessive spoilage, double freight, and re-handling costs, be recognized as a current-period charge. We are currently analyzing the provisions of this statement to determine the effects, if any, on our results of operations, financial position or cash flow.

Nonmonetary exchanges of similar assets. In December 2004, the FASB issued SFAS No. 153 "Exchanges of Nonmonetary Assets" ("SFAS 153"), which became effective for us on January 1, 2006. SFAS 153 addresses the

measurement of exchanges of nonmonetary assets. The guidance in APB 29 is based on the principle that exchanges of nonmonetary assets should be measured based on the fair value of the assets exchanged. The guidance in APB 29, however, included certain exceptions to that principle. SFAS 153 amends APB 29 to eliminate the exception for nonmonetary exchanges of similar productive assets and replaces it with a general exception for exchanges of nonmonetary assets that do not have commercial substance. A nonmonetary exchange has commercial substance if the future cash flows of the entity are expected to change significantly as a result of the exchange. The adoption of the provisions of SFAS 153 is not expected to have a material impact on our results of operations, financial position or cash flow.

Accounting changes and error corrections. In May 2005, the FASB issued SFAS No. 154 “Accounting changes and error corrections” (“SFAS 154”), which became effective for us on January 1, 2006. SFAS 154 replaces APB Opinion No. 20 “Accounting Changes” (“APB 20”), and SFAS No. 3 “Reporting Changes in Interim Financial Statements”, and changes the requirements for the accounting for and reporting of a change in accounting principle. SFAS 154 requires retrospective application to prior period’s financial statements of all changes in accounting principle, unless it is impracticable to determine either the period-specific effects or the cumulative effect of the change, if a pronouncement which requires the change in accounting principle does not include specific transition provisions. SFAS 154 carries forward without change to the guidance contained in APB 20 for reporting the correction of an error in previously issued financial statements and a change in accounting estimate.

Conditional asset retirement obligations. In March 2005, the FASB issued Interpretation No. 47 “Accounting for Conditional Asset Retirement Obligations, an interpretation of FASB Statement No. 143” (“FIN 47”), which we adopted as of December 31, 2005. This interpretation clarifies that an entity is required to recognize a liability for a legal obligation to perform asset retirement activities when the retirement is conditional on a future event if the liability’s fair value can be reasonably estimated. The adoption of FIN 47 did not have a material effect on our results of operations, financial position or cash flow.

Suspended well costs. In April 2005, the FASB issued FASB Staff Position FAS No. 19-1 “Accounting for suspended well costs” (“FSP FAS 19-1”), which we adopted on July 1, 2005. FSP FAS 19-1 amends SFAS 19 and applies to companies that follow the successful efforts method of accounting. FSP FAS 19-1 concludes that exploratory well costs should continue to be capitalized when the well has found a sufficient quantity of reserves to justify its completion as a producing well and an entity is making sufficient progress assessing the reserves and the economic and operating viability of the project. In addition FSP FAS 19-1 requires certain disclosures to provide financial statement users information about management’s evaluation of capitalized exploratory well costs. The adoption of the provisions of FSP FAS 19-1 did not have a material impact on our results of operations, financial position or cash flow.

116

---

## Table of Contents

Buy/sell transactions. In November 2004, the EITF began deliberating the accounting for buy/sell and related transactions as Issue No. 04-13 “Accounting for Purchases and Sales of Inventory with the Same Counterparty,” and reached a consensus at its September 2005 meeting. The EITF concluded that purchases and sales of inventory, including raw materials, work-in-progress or finished goods, with the same counterparty that are entered into “in contemplation” of one another should be combined and reported net for purposes of applying APB Opinion No. 29.

Additionally, the EITF concluded that exchanges of finished goods for raw materials or work-in-progress within the same line of business is not an exchange subject to APB Opinion No. 29 and should be recorded at fair value. The

new guidance is effective prospectively and became effective for us beginning July 1, 2006, for new arrangements entered into, and for modifications or renewals of existing arrangements. We are reviewing this guidance to determine the effects, if any, on our results of operations, financial position or cash flow.

**Impairment of investments.** In November 2005, the FASB issued FSP FAS 115-1/FAS 124-1 “The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments” (“FSP 115-1/124-1”), which became effective for us on January 1, 2006. FSP 115-1/124-1 provides guidance on determining when investments in certain debt and equity securities are considered impaired, whether that impairment is other-than-temporary, and on measuring such impairment loss. FSP 115-1/124-1 also includes accounting considerations subsequent to the recognition of an other-than-temporary impairment and requires certain disclosures about unrealized losses that have not been recognized as other-than-temporary impairments. We do not expect that this FSP will have a material impact on our financial reporting and disclosures.

**Presentation of taxes collected from customers.** In June 2006, the FASB ratified the earlier EITF consensus on Issue 06-3 “How Sales Taxes Collected from Customers and Remitted to Governmental Authorities Should Be Presented in the Income Statement (That Is, Gross Versus Net Presentation),” which will become effective for us on January 1, 2007. The new accounting standard requires that a company disclose its policy for recording taxes assessed by a governmental authority on a revenue-producing transaction between a seller and a customer. In addition, for any such taxes that are reported on a gross basis, a company is required to disclose the amounts of those taxes. Our expected policy in relation to Issue 06-3 is to present the relevant taxes on a gross basis.

**Income tax uncertainties.** In July 2006, the FASB issued FIN 48 “Accounting for Uncertainty in Income Taxes—An Interpretation of FASB Statement No. 109” (“FIN 48”), which will become effective for us on January 1, 2007. This standard clarifies the accounting for uncertainty in income taxes recognized in a company’s financial statements. A company can only recognize the tax position in the financial statements if the position is more-likely-than-not to be upheld on audit based only on the technical merits of the tax position. This accounting standard also provides guidance on thresholds, measurement, derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition that is intended to provide better financial-statement comparability among different companies. We do not expect the implementation of this standard will have a material effect on our results of operations or financial position.

**Fair value measurements.** In September 2006, the FASB issued SFAS No. 157 “Fair Value Measurements” (“SFAS 157”), which provides enhanced guidance for using fair value to measure assets and liabilities, which will become effective for us on January 1, 2008. SFAS No. 157 establishes a common definition of fair value, provides a framework for measuring fair value under U.S. GAAP and expands disclosure requirements about fair value measurements. We are currently evaluating the effect, if any, of adoption of SFAS No. 157 on our financial reporting and disclosures.

## RESEARCH AND DEVELOPMENT

In the years ending December 31, 2005, 2004 and 2003, we spent approximately RR365.7 million, RR283.8 million and RR316 million on research and development, respectively.

The Tatar Research and Design Institute of the Oil Industry (“TatNIPIneft”), a research division of ours, has been in operation for approximately 50 years and is our main research and development unit.

## Table of Contents

TatNIPIneft is one of the leading petroleum and petrochemicals research and development institutes in Russia and specializes in the prospecting and exploration of oil fields, well construction and rehabilitation, production methods, corrosion protection of oil equipment, and the assessment of reserves and development of oil fields.

We often conduct fundamental research in collaboration with independent research institutes, either on an ongoing or one-off contract basis. Generally, contracts for such research provide for the joint ownership of any research developed, our ownership of any resulting patents, and an indemnification of Tatneft by the research institute with regard to any claims arising from unauthorized usage by the research institute of processes or technologies patented by third parties. These terms are all subject to variation, however, depending on the specific circumstances of the research to be conducted.

We use a variety of patented technologies (and related processes) in our operations, as do our affiliates and related institutes, such as TatNIPIneft. These patented technologies and processes include several that have been licensed from third parties. We currently hold approximately 3,000 Russian patents, of which we currently actively exploit approximately 30. In addition, we hold 19 patents outside Russia, including in Canada, China, Germany, France, Iran, Italy, Mexico, the United Kingdom, the United States and Vietnam. Patented technology (and related processes) that are material to our operations consist primarily of patents relating to protecting pipelines against corrosion caused by water or foreign particles, patents for local well casing technology and patents relating to extracting and containing natural gas and light hydrocarbons escaping from crude oil held in storage. We developed some of these patents (such as those on the TATEX natural gas collection system) in joint ventures or in collaboration with third parties. We believe that licensing revenues are not material to us.

In 2004, our oil field development work included continued development of new designs and processes for the application of advanced oil bed stimulation methods and technologies, in order to ensure profitable oil field development. In the area of well construction, we have specifically focused on increasing penetration rates and well production capabilities. Moreover, we continue to improve the quality of techniques for drilling mud, technologies for implementing profile shut-offs and construction of small-diameter wells. In oil and natural gas treatment, we continued work on reconstruction of the collection system, improvement of accounting, as well as implementation of more strict requirements for the oil quality to meet demands of the world and domestic markets.

In the energy sector, we are building new, more efficient and economical equipment. We are focusing on energy-saving projects as well as the development and implementation of measures to optimize energy consumption due to time-specific tariffs by our suppliers, cut energy costs and implement the program of energy saving. We are also improving the automation of our control systems by creating integrated control and information support for oil production, accounting, treatment and delivery. These measures will allow us to use available information to analyze various production areas and to take immediate action during an emergency.

In order to protect our equipment, we have worked to develop new anticorrosion equipment and monitoring programs, including new field development methods. We have also sought to develop geological-technical measures for improving our flooding system, ensuring a reliable operation of well stock and creating highly efficient pumping units, valving and “Christmas-tree” equipment. We have also worked to develop technical solutions for the production of high viscosity oil as well as the profitable operation of flooded and low-producing wells. We continued to improve oil gathering and well-productivity accountability measures and to develop efficient depth pumping units and wellhead equipment for producing wells. In addition, we have undertaken an environmental analysis, including assessing the adequacy of our current environmental efforts and the health of the population in the oil-producing areas of Tatarstan in which we operate.

## LICENSES

As of December 31, 2005, we held 59 production licenses giving us the exclusive rights to produce oil from 73 fields. Of our 59 licenses, 34 were solely production licenses and 25 were combined exploration and production licenses, 6 of which cover 19 oil fields. Two exploration and production licenses cover the Tat-Kandyzskoe oil field and one exploration and production license covers the Matrosovskoye oil field,

118

---

## Table of Contents

both located in Tatarstan and the Orenburg region. Our joint ventures held production licenses for seven additional oil fields and two subsoil areas: three oil fields of Tatoiigas, two oil fields of TATEX and two oil fields and two subsoil areas of Kalmtatneft. Of the nine licenses held by the joint ventures, one license held by TATEX and two licenses held by Kalmtatneft were solely production licenses and six were combined exploration and production licenses.

Seven of the exploration and production licenses allow for exploration with the right to future development on newly discovered fields. Once exploration is completed, however, each field will require a separate development license with specific conditions relating to that field. Five of these licenses were issued in 1995 and cover nearly the entire oil-prospecting region of Tatarstan. These licenses exclude only fields for which specific licenses have already been granted, and are valid for 25 years. There are currently 19 known oil fields within these license areas, including 17 oilfields for which we have already acquired mining allotments and are in the process of undertaking initial testing exploitation. In addition, two of the exploration and production licenses were granted to our joint venture Kalmtatneft for exploration and production in Kalmykia in March 2002. In 2004, Kalmtatneft received a license for geological survey and evaluation of deposits of hydrocarbon materials in Kalmykia.

We own 75.1% in each of Tatneft-Abdulino and Tatneft Severny, which hold one and two subsoil licenses, respectively, for the exploration of hydrocarbon materials in deposits in the Orenburg region. Tatneft-Abdulino and Tatneft Severny each also received an additional license for the exploration of hydrocarbon materials in deposits in the Orenburg region in a license tender held on March 29, 2005. We also hold a 74.9% interest in Tatneft-Samara, which holds three subsoil licenses for the exploration of hydrocarbon materials in deposits in the Samara region and received an additional two licenses for the exploration and production of hydrocarbon materials in deposits in the Samara region in a license tender held on February 22, 2005. In 2005, we acquired 70% of Ilekneft, which holds one production license and two combined exploration and production licenses. We hold 51% of Abdulinskneftegaz, which holds one geological survey license for oil fields in the Orenburg region. We also acquired in 2005 50% of both Severageologia and Severgaznefteprom, which each hold two geological survey licenses for oil fields in Nenetsk autonomous district. We own 50% of Kalmneftegaz, which holds four licenses to explore and develop four oil fields in Kalmykia and two licenses for geological survey in Kalmykia.

We also currently hold Russian Federation exploration licenses, valid for five years from the date of issuance: one for exploration in the Ulyanovsk region (issued in October 2000 and renewed for three years in 2005) and seven for exploration in the western part of Tatarstan (issued in 2003). We also held until recently one Russian Federation exploration license for exploration in the Chuvash Republic, which was issued in May 2001. We did not request the renewal of this license because of the expected low production level in this area.

Most of our existing production and combined exploration and production licenses were issued between 1993 and 1997 under the “grandfather” provisions of the Tatarstan and Russian laws on subsoil use. The production licenses give Tatneft and the joint ventures the exclusive right to exploit fields in a defined area and are valid for 20 years, and the combined licenses that allow both exploration and production of crude oil are valid for 25 years. All of the licenses relating to the fields located in Tatarstan held by our joint ventures and all but two licenses held by small Tatarstan oil

companies were transferred to such entities by Tatneft.

In order to comply with our exploration and production licenses, we pay certain local and federal taxes and to meet certain environmental requirements. These licenses may be revoked if we fail to comply with their terms or if we fail to heed warnings given by the regulatory authorities.

Article 10 of the Subsoil Law provides that a license to use a field must be extended by the relevant authorities at the initiative of the license holder if the extension is necessary to finish production in the field, provided that the licensee has not violated the terms of the license. For instance, the license for our largest field, Romashkinskoye, was renewed in July 2006 and expires in 2038. We believe that our existing production licenses will be extended at or prior to their scheduled expiration and we will apply for extensions of our existing production licenses when appropriate. See “Item 4—Information on the Company—Overview of the Russian Oil Industry—Regulation of the Russian Oil Industry—Licensing.

119

---

### Table of Contents

During the fourth quarter of 1997 and 1998, pursuant to a decree of the Tatarstan government encouraging the development of small new oil fields by newly established companies, we transferred several of our oil fields to such newly established companies. Transferred fields were covered by the five special Russian exploration licenses referred to above. As of December 31, 2005, as a result of this process, 32 newly formed oil companies held licenses for small oil fields in Tatarstan. Some of the newly established companies are majority owned by former employees of Tatneft. These companies are not affiliates of Tatneft. Such transfers may not have been made in full compliance with Russian law, which requires that the initial license-holder own not less than 50% in the legal entity that receives the license and that the new license-holder possesses the equipment necessary to explore the oil field or extract oil. Subsoil licenses are issued jointly by local and federal authorities. See “Item 4—Information on the Company—Exploration and Production.”

### TRENDS INFORMATION

Information on recent trends in our operations is discussed in “Item 4—Information on the Company —History and Development—Development,” “Item 4—Information on the Company—Strategy” and “—Results of Operations” under this

120

---

### Table of Contents

#### ITEM 6—DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES

##### DIRECTORS AND SENIOR MANAGEMENT

###### Board of Directors

The Joint-Stock Companies Law requires at least a seven-member Board of Directors for an open joint stock company

with more than 1,000 holders of ordinary shares and at least a nine-member Board of Directors for an open joint stock company with more than 10,000 holders of ordinary shares. Our Board currently consists of 15 members. Directors are elected for one-year terms by our shareholders' meeting by cumulative voting and can be re-elected for an unlimited number of terms. If the Board is not elected at the time prescribed under current legislation, the powers of the existing Board terminate and a new shareholders' meeting has to be convened to elect a new Board. All directors can be removed by a vote of the shareholders' meeting. Apart from those members appointed by the Tatarstan government, through Svyazinvestneftekhim in its capacity as a shareholder of Tatneft, the Tatarstan government holds a Golden Share in our company that gives it power to appoint a representative to our Board. See "Item 3—Key Information—Risk Factors—Risks Relating to Tatarstan—The Tatarstan government has the power to exercise significant influence over our operations," "Item 4—Information on the Company —Relationship with Tatarstan" and "Item 7—Major Shareholders and Related Party Transactions —Major Shareholders."

As of the date of this annual report, the members of our Board of Directors are as follows:

Name	Titles	Year of Birth
Rustam Nurgalievich Minnikhanov*	Chairman of the Board, Prime Minister of the Republic of Tatarstan	1957
Shafagat Fahrazovich Takhautdinov	Director, General Director of Tatneft	1946
Radik Raufovich Gaizatullin	Director, Finance Minister of the Republic of Tatarstan	1964
Sushovan Ghosh	Director, Managing Director of SGI Group Ltd.	1957
Nail Gabdulbarievich Ibragimov	Director, First Deputy General Director of Production, Chief Engineer	1955
Rais Salikhovich Khisamov	Director, Deputy General Director, Chief Geologist	1950
Vladimir Pavlovich Lavushchenko	Director, Deputy General Director of Economics	1949
Nail Ulfatovich Maganov	Director, First Deputy General Director, Head of Oil and Refined Products Sales Department	1958
Renat Halliulovich Muslimov	Director, State Counsel to the President of the Republic of Tatarstan	1934
Renat Kasimovich Sabirov	Director, Head of Oil, Gas and Chemical Industry Department of the Government of the Republic of Tatarstan	1967
Valery Yurievich Sorokin	Director, General Director of Svyazinvestneftekhim	1964
Mirgazian Zakievich Taziev	Director, Member of the Executive Board, Head of the Almetievneft NGDU	1947
Valery Pavlovich Vasiliev	Director, Minister of Land and Property Relations of the Republic of Tatarstan	1947
Maria Leonidovna Voskresenskaya	Director, Director of Brentcross Ltd.	1955
David William Waygood	Director, Director of Waygood Limited	1950

\*Appointed to the Board of Directors pursuant to the exercise of the Golden Share rights of the Tatarstan government.



Table of Contents

Biographies of the directors are set out below:

Rustam Nurgalievich Minnikhanov. Mr. Minnikhanov was born in 1957. In 1978, he graduated from the Kazan Agricultural Institute with a specialization in mechanical engineering, and he graduated from the Institute of Soviet Trade in 1986. He has a Ph.D. in Economics. He started work in 1978 as engineer responsible for diagnostics at the Sabinsky district union of Agricultural Equipment. He further worked as senior and chief power engineer at the Sabinsky Forestry Engineering Co. From 1983 to 1985, he was Deputy Director of Trade of the Sabinsky district, and from 1985 to 1990, he was Chairman of the Arsky Consumer Supplies Board. He was then elected Chairman of the Executive Committee of the Arsky Council of Peoples' Deputies. In 1992, he was First Deputy Head of the Administration of the Arsky district of the Republic of Tatarstan, and from 1993 to 1996, he was Chairman of the Visokogorsky district Council of People's Deputies and then Head of Administration of the Visokogorsky district of the Republic of Tatarstan. From 1996 to 1998, he was Minister of Finance of the Republic of Tatarstan. Since July 1998, he has been Prime Minister of the Republic of Tatarstan. He has served as Chairman of our Board since June 1998.

Shafagat Fahrazovich Takhautdinov. Mr. Takhautdinov was born in 1946. In 1971, he graduated from the Gubkin Petrochemical and Gas Industry Institute of Moscow. He has a Ph.D. in Economics. He started work in 1964 as a driller's assistant at the Almetyevsk Drilling Operations Department and then worked as an oil production operator, underground well repair foreman and manager of a reservoir pressure maintenance section. He also served as Head of the Djalilneft NGDU (1978-1983), Head of the Almetyevneft NGDU (1983-1985), First Secretary of the Communist Party Committee of Leninogorsk (1985-1990). From 1990 to 1999, he was Chief Engineer and First Deputy General Director of Tatneft. Since 1999, he has been our General Director. Since October 2006, Mr. Takhautdinov has been Chairman of the board of directors of Ukrtatnafta.

Radik Raufovich Gaizatullin. Mr. Gaizatullin was born in 1964. In 1985, he graduated from the Kazan Agricultural Institute with a specialization in accounting and economic analysis of agriculture. He started work as chief accountant at the collective farm Mayak, Laishevsky district. He then worked as the leading economist for control and supervision of the Laishevsky district Cooperative Society, and then as the chief accountant of the agricultural firm Biryuli, Visokogorsky district. In 1999, he was transferred to the Ministry of Finance of the Republic of Tatarstan as Head of the Section for Financing Agriculture and Food Industry. In June 2000, he was appointed Deputy Minister of Finance of the Republic of Tatarstan, and in 2001 he was appointed First Deputy Minister of Finance of the Republic of Tatarstan. Since June 27, 2002, he has served as Finance Minister of the Republic of Tatarstan. He has been a member of our Board of Directors since 2001.

Sushovan Ghosh. Mr. Ghosh was born in 1957. He graduated with First Class Honors in 1979 from the Queen Mary's College of the University of London with a specialization in electrical and electronics engineering. He is also a Fellow of the Institute of Chartered Accountants, England and Wales. From 1998 to 2000 and since 2002, he has served as the Managing Director of SGI Group Ltd. (U.K.), and from 2001 to 2002, he was Deputy Head of the International Investments and Trading Department and Director of Finance of Renaissance Capital in Russia.

Nail Gabdulbarievich Ibragimov. Mr. Ibragimov was born in 1955. In 1977, he graduated cum laude from the Gubkin Petrochemical and Gas Industry Institute of Moscow. He has a Ph.D. in Technical Sciences. He first worked as an oil and natural gas production operator with the Almetyevneft NGDU, and was then promoted to the position of Chief Engineer of the Almetyevneft NGDU. In 1999, he was appointed Deputy General Director and Chief Engineer of Tatneft. He has been First Deputy General Director of Production and Chief Engineer of the Company since 2000.

Rais Salikhovich Khisamov. Mr. Khisamov was born in 1950. In 1978, he graduated from the evening department of the Gubkin Petrochemical and Gas Industry Institute of Moscow with a specialization in mining engineering. He has a doctorate in Geology and Mineralogy. He started work as an oil production operator at the Elkhovneft NGDU, then worked as a collector at the Birsk Geological Prospecting Unit and as an operator at the Irkenneft NGDU. In 1972, after serving in the army, he joined the Irkenneft NGDU where he worked until 1997, gradually promoted from the position of well

122

---

## Table of Contents

exploration operator to that of Chief Geologist of the Irkenneft NGDU. Since October 1997, he has been working as Chief Geologist and Deputy General Director of the Company.

Vladimir Pavlovich Lavushchenko. Mr. Lavushchenko was born in 1949. In 1972, he graduated from the Gubkin Petrochemical and Gas Industry Institute of Moscow. He has a Ph.D. in Economics. After serving in the army, he worked as an engineer, then as a senior engineer and chief of a computing equipment group at the Research and Production Division of the Almeteyevneft NGDU. In 1984, he became Head of the Scientific Organization of Work Section of the Yamashneft NGDU, and from 1986, he worked as Deputy Director of Economic Matters of the Almeteyevneft NGDU. In April 1995, he was appointed Chief Accountant of Tatneft, and since 1997, he has been Deputy General Director of Economics.

Nail Ulfatovich Maganov. Mr. Maganov was born in 1958. In 1983, he graduated from the evening department of the Tatarstan branch of the Gubkin Petrochemical and Gas Industry Institute of Moscow. He started work in 1977 at the Elkhovneft NGDU, where he was gradually promoted from the position of transportation helper to that of Head of the Oil and Gas Production Division. Between 1991 and 1993, he was Deputy Head of the Zainskneft NGDU for capital construction. In 1993, he was transferred to the position of Head of Tatneft Oil and Refined Products Sales Department. In 1994, he was appointed Deputy General Director of Production of Tatneft. Since July 2000, he has been our First Deputy General Director of the Sales of Oil and Refining and Oil Products and Head of the Oil and Refined Products Sales Department. Since October 2006, Mr. Maganov has been a member of the board of directors of Ukrtatnafta.

Renat Halliulovich Muslimov. Mr. Muslimov was born in 1934. In 1957, he graduated from the Kazan State University with a specialization in geology and exploration of oil and natural gas fields. He has a Ph.D. in Geology and Mineralogy. He started work in 1957 as a driller's assistant, and later became Head of the Geological Section of the Bugulmaneft NGDU and Chief Geologist of the Leninogorskneft NGDU. From 1966, he worked as Chief Geologist and Deputy General Director of Tatneft. Since 1998, he has been State Counsel to the President of the Republic of Tatarstan.

Renat Kasimovich Sabirov. Mr. Sabirov was born in 1967. In 1991, he graduated cum laude from the Kazan State University, and in 1994, he completed post-graduate studies from the Kazan State Technological Institute. In 1998, he completed the President Program of management training program. He has a Ph.D. in Chemical Sciences. After working at the Kazan Technological Institute from 1994 to 1990 as assistant of the physical and colloidal chemistry department, he was Chief Specialist, Head of the Marketing Department of OAO Neftekhinvest-Holding. From June 2003, he was appointed Chief Consultant of the Organizational Department of the administration of the President of the Republic of Tatarstan. From August 2003, he was Head of Oil, Gas and Chemical Industry Department of the Government of the Republic of Tatarstan. He has been member of our Board since June 2006.

Valery Yurievich Sorokin. Mr. Sorokin was born in 1964. He graduated from the Kazan State University in 1986. From 1996 to 2002, he worked as director of the Agency for State Debt Management of the Republic of Tatarstan under the Ministry of Finance of the Republic of Tatarstan. Since 2003, he has been General Director of Svyazinvestneftekhim.

Mirgazian Zakievich Taziev. Mr. Taziev was born in 1947. He graduated from the Oktyabrsk Oil Technical College with a specialization in mechanics. In 1972, he graduated from the Gubkin Petrochemical and Gas Industry Institute of Moscow with a specialization in machine and equipment of the oil and gas industry. In 1965, Mr. Taziev began working as a machinist-repairman in the oil-industrial section of Tyumazineft of Production Association "Bashneft." From 1966 to 1978, he worked at the Elkhovneft NGDU, as a mechanic, a specialist in oil production, and the head of exchange of the regional engineering-technological service. In 1978, he joined Tatneft, working as the Head of the repair shop and assistant Head of Central Production Services for the repair of electrical loading stations. In 1984, he became assistant Head of construction at Elkhovneft. In 1988, he was appointed Head of the Irkenneft NGDU. From 2001 to 2005, Mr. Taziev served as Head of the Djalilneft NGDU. In 2005, he was appointed Head of the Almetievneft NGDU. Mr. Taziev is also a member of our Executive Board.

Valery Pavlovich Vasiliev. Mr. Vasiliev was born in 1947. He graduated from the Kazan Agricultural Institute in 1970 with a specialization in mechanical engineering. He started work in 1970 as a mechanical

123

---

## Table of Contents

engineer at the District Coordination Council of the Agricultural Department of the Executive Committee of the Laishevsky district Council. He then worked in the Laishevsky district as Chief Engineer of the Volzhsky state farm, Chairman of the Put Ilyicha collective farm and Director of the Rossiya state farm. His other positions have included: from 1977 to 1985 service as a full-time party officer, serving as the Second and First Secretary of the Communist Party Committee of the Laishevsky district and Head of the Agriculture and Food Industry Section of the Communist Party Committee of the Tatar region. In 1986, he was appointed First Deputy Chairman of the State Agricultural Committee and Minister of the Republic of Tatarstan. He was then appointed First Secretary of the Communist Party Committee of the Rybno-Slobodsky district. From 1989 to 1995, he worked at the government of the Republic of Tatarstan as First Deputy Chairman of the Council of Ministers and First Deputy Prime Minister of the Republic of Tatarstan. He was then Head of the Control Department of the administration of the President of the Republic of Tatarstan. From 1996 to 1999, he headed the Ministry for Agriculture and Food of the Republic of Tatarstan. In May 1999, he was appointed Chairman of the State Property Management Committee of the Republic of Tatarstan. Since 2001, he has been Minister for Land and Property Relations of the Republic of Tatarstan.

Maria Leonidovna Voskresenskaya. Ms. Voskresenskaya was born in 1955. She graduated from the Moscow Financial Academy in 1977 with a specialization in economics. She is a U.S. Certified Public Accountant and a certified Russian Auditor. She is also a Director in the Board of Directors of the Independent Directors Association in Russia. She worked at Ernst & Young Moscow office from 1991 until 2003, where she was a partner. During 1993 and 1994, she worked at Ernst & Young Philadelphia office in the United States. Since 2004 she served as a director of Brentcross Holding Ltd.

David William Waygood. Mr. Waygood was born in 1950. He is an Associate of the Institute of Bankers in the United Kingdom. From 1998 to 1999, Mr. Waygood served as Group Representative in the Moscow representative office of the National Westminster Bank plc. In 2000 and 2001, he was Director at LTP Trade plc, London, a trade finance company. Since August 2001, he has been Director of Waygood Limited, an international business

consultancy.

#### Executive Board

As of the date of this annual report, members of the Executive Board of Tatneft are as follows:

Name	Titles	Year of Birth
Valeriy Dmitrievitch Ershov	Head of Legal Department	1949
Semyon Afroimovich Feldman	Advisor to the General Director	1936
Iskandar Gatinovich Garifullin	Chief Accountant	1960
Viktor Isakovich Gorodny	Deputy General Director, Head of Property Management Department	1952
Khamid Zagirovich Kaveev	Deputy General Director and Director of OOO Tatneft Regions	1955
Rustam Nabiulloevich Mukhamadeev	Deputy General Director of Personnel and Social Development	1952
Rafael Saitovich Nurmukhametov	Head of the Leninogorskneft NGDU	1949
Rafkat Mazitovich Rakhmanov	Deputy General Director of Oil Well Repair and Oil Enhanced Recovery	1948
Zagit Foatovich Sharafeev	Deputy General Director of Tatneft, Director of Tatneft-Neftekhim	1955
Fyodor Lazarevich Shyelkov	Deputy General Director on General Matters	1948
Mikhail Nikolaevich Studenskiy	Deputy General Director of Drilling	1945
Mirgazian Zakievich Taziev	Director, Member of the Executive Board, Head of the Almetievneft NGDU	1947
Evgeny Aleksandrovich Tikhturov	Head of Finance Department	1960

124

---

#### Table of Contents

Name	Titles	Year of Birth
Vladlen Aleksandrovich Voskoboinikov	Head of Consolidated Financial Reporting Department	1965
Alexander Trofimovich Yukhimets	Secretary of the Board of Directors	1949
Vladimir Nikolaevich Zinoviev	Deputy General Director of Capital Construction	1951

Biographies of the executive officers are set out below:

Valeriy Dmitrievitch Ershov. Mr. Ershov was born in 1949. In 1978, he graduated from the Kazan State University with a specialization in jurisprudence. He started work in 1971 as an adjuster at the Omsk Aviation Plant. From 1972 to 1992 he served in the Ministry for the Interior of Tatarstan. He then worked as Head of the Bureau for Foreign Economic Relations of AO Alnas (1992-1995) and Director of OOO Taurus (1995-1998). In 1998, he joined Tatneft

as Head of Legal Department (renamed from Legal Division after a reorganization in 2002).

Semyon Afroimovich Feldman. Mr. Feldman was born in 1936. In 1958, he graduated from the Leningrad Mining Institute and received the specialization of mining engineer for development of oil and natural gas fields. He worked first as an oil production operator, and then as a production foreman, manager of an oil production section and Deputy Head for Capital Construction at the Prikamneft NGDU. From 1985 until February 2004, he served as Deputy General Director of Capital Construction at Tatneft. From February 2004, Mr. Feldman has served as Advisor to the General Director of Tatneft.

Iskandar Gatinovich Garifullin. Mr. Garifullin was born in 1960. In 1981, he graduated from the Kazan Financial and Economic Institute with a specialization in accounting. Between 1981 and 1982, he worked as Deputy Chief Accountant of a mobile unit of PA Tatneftestroi. Subsequent work includes serving as an accountant at the Construction and Installation Department of the Sulevneft NGDU (1983-1985); chief accountant of a state farm (1985-1989); Chief Accountant of the Almetyevsk District Agro-Industrial Production Association (1989-1991); Chief Accountant of the Almetyevneft NGDU (1991-1997); and Chief Accountant of Tatneft (1997-1999). Since 1999, Mr. Garifullin has served as Chief Accountant and Head of the Accounting and Financial Reporting Department of Tatneft.

Viktor Isakovich Gorodny. Mr. Gorodny was born in 1952. In 1978, he graduated cum laude from the Gubkin Petrochemical and Gas Industry Institute of Moscow with a specialization in technology and comprehensive mechanization of oil and gas field development. Mr. Gorodny also graduated from the Higher Communist Party School in Saratov in 1987, from the Business Technology College of the North-Western Extramural Polytechnic Institute in 1993 and from the International Personnel Academy in Kiev, Ukraine, in 1998. He has a Ph.D. in Economics. Between 1969 and 1984, Mr. Gorodny worked at the Almetyevneft NGDU at various working and engineering positions, then served as Secretary of the Communist Party Committee of the Elkhovneft NGDU (1984-1985); superintendent of the industrial-transport section of the Communist Party Committee of Almetyevsk (1985-1988); and Deputy Head of the Capital Construction Department of the Almetyevneft NGDU (1988-1995). He is a deputy of the Joint Council of the Almetyevsk district of the city of Almetyevsk. Since 1995, he has served as Deputy General Director and Head of the Property Management Department of Tatneft.

Khamid Zagirovich Kaveev. Mr. Kaveev was born in 1955. He graduated from the Kazan Aviation Institute in 1978, and received a Ph.D. in Economics from the Academy of National Economy in 1992. After working at the Kazan Aviation Institute, he worked at the Minnibaevsk oil refinery from 1979 to 1984. He then worked as an instructor at the Communist Party Committee of Almetyevsk, from 1987, serving as Deputy Chairman of the Almetyevsk Council of People's Deputies and from 1989 as Chairman of the Almetyevsk Council of People's Deputies. He has served as Deputy Manager of our joint ventures Tatoilpetro and TATEX since 1992, and was appointed General Director of TATEX in December 1996. Since June of 1999, he has served as Deputy General Director and Head of the Foreign Economics Corporation of Tatneft. Since 2005, Mr. Kaveev became Director of OOO Tatneft Regions and continued to serve as Deputy General Director.

Rustam Nabiulloevich Mukhamadeev. Mr. Mukhamadeev was born in 1952. In 1977, he graduated from the Gubkin Petrochemical and Gas Industry Institute of Moscow, with a specialization in

technological and complex mechanization for the development of oil and gas fields. From 1970 to 1971, Mr. Mukhamadeev worked as a student operator for the Elkhovneft NGDU. Following service in the army, he joined the evening department of the Tatarstan branch of the Gubkin Petrochemical and Gas Industry Institute of Moscow as a senior laboratory technician. In 1975, Mr. Mukhamadeev returned to the Elkhovneft NGDU as an oil-pump research engineer, subsequently becoming a senior geologist at Tatneftegasrazvedka in 1978. His subsequent work includes serving as an instructor in the industrial-transport section of the Communist Party Committee of Almet'yevsk (1981-1985); Secretary of the Communist Party Committee, Assistant Director of Personnel, extra-curricular and social development, Assistant Director of Social Development and Assistant Director of General Operations of the Elkhovneft NGDU (1985-1998); and head of the Almet'yevsk repair and construction division of Tatneft (1998-2001). Mr. Mukhamadeev has served as our Deputy General Director of Personnel and Social Development since August 2001.

Rafael Saitovich Nurmukhametov. Mr. Nurmukhametov was born in 1949. He began working in 1966 as an electrician. In 1974, he graduated from the Ufa Oil Institute with a specialization in technology and complex mechanization of the development of oil and gas fields. After graduation, he worked at the Suleevneft NGDU as an oil production operator, technology engineer, foreman for oil production, Head of the Oil and Gas Production Shop, and Head of Subterranean and Capital Oil Well Workover. Mr. Nurmukhametov has also served at the Communist Party Committee of the Tatar region and as an instructor and Head of the Oil and Gas Production Departments of the Djalilneft NGDU (1983-1986), the Laseganneft NGDU (1986-1989) and the Pokachivneft NGDU (1987-1989). Since 1989, he has been Head of the Leninogorskneft NGDU of Tatneft.

Rafkat Mazitovich Rakhmanov. Mr. Rakhmanov was born in 1948. He started work in 1964 as a car mechanic. In 1970, he graduated from the Ufa Oil Institute with a specialization in machinery and equipment for oil and gas fields. After graduation, he worked at the Djalilneft NGDU as a laboratory engineer, oil production foreman, Head of the District Engineer Controlling Service, Head of Oil and Gas Production Shop and Head of a Production Department. He later became Chief Engineer at the Company. From 1982-1986, he was Head of Oil and Gas Production Shop and then Head of Production Department of the Elkhovneft NGDU. In 1986, he was appointed Head of Almet'yevsk Central Base for the Maintenance of Oil Production Equipment. In 2001, he became our Deputy General Director of Oil Well Repair and Oil Enhanced Recovery.

Zagit Foatovich Sharafeev. Mr. Sharafeev was born in 1956. In 1980, he graduated from the Kazan Chemical-Technological Institute and in 1991 he graduated from the All-Union Finance and Economics Institute. He has a Ph.D. in Economics. From 1997 to 2000, he was General Director of OAO Nizhnekamskstekhuglerod. From 2000 to 2002, Mr. Sharafeev was First Deputy General Director of Nizhnekamskshina and from 2002 was First Deputy Director of Tatneft-Neftekhim. In August 2004, Mr. Sharafeev became Director of Tatneft-Neftekhim.

Fyodor Lazarevich Shyelkov. Mr. Shyelkov was born in 1948. In 1972, he graduated from the Gubkin Petrochemical and Gas Industry Institute of Moscow with a specialization in oil and gas field machinery and equipment. He started work in 1966 as a driller's assistant at the directorate Tatburneft. His subsequent work positions include: mechanic, driller's assistant, senior mechanical engineer at Leninogorskburneft (1972-1973); service in the army (1973-1974); mechanic, Deputy Manager, Manager of the Production Servicing Unit, Secretary of the Communist Party Committee of the Leninogorsk Drilling Work Department (1974-1983); Head of the Leninogorsk Oil Well Repair and Oil Enhanced Recovery Department (1983-1985); First Deputy General Director of PA Tatneft for Western Siberia (1985-1987); Head of the Department for the Preparation of Processing Fluid for Maintaining Reservoir Pressure of PA Tatneft (1987); and as Deputy General Director of PA Tatneft and Head of the Industrial Transport and Special Purpose Equipment Department (1987-1996). Since 1996, he has served as our Deputy General Director of General Matters.

Mikhail Nikolaevich Studenskiy. Mr. Studenskiy was born in 1945. In 1966, he graduated from the Oktyabrsk Oil Technical College with a specialization in oil well drilling, and he graduated from the Ufa Oil Institute in 1972. From 1966 until 1997, he held various positions, from driller to Head of Almet'yevsk Drilling Works Department. He has

served as Deputy General Director of Drilling of Tatneft since January 2000 and as a Deputy General Director and Head of the Drilling Department since October 2002.

126

---

## Table of Contents

Mirgazian Zakievich Taziev. See “—Board of Directors” under this Item.

Evgeny Aleksandrovich Tikhturov. Mr. Tikhturov was born in 1960. In 1982, he graduated from the Ordjonikidze Moscow Management Institute with a specialization in organization of management. After service in the army, he started work in 1984 at the Yamashneft NGDU as an engineer. Subsequent positions included: Head of the Labor Organization Section, Head of the Labor and Salary Section, Deputy Head for Economics, Deputy Head for Economics—Chief Accountant. In 1995, he was transferred to the position of Deputy Head of Economics and Finances of Tatneft. In 1997, he was appointed Head of Tatneft’s Finance Department. Since 1999, he has served as the Head of our Finance Department. Mr. Tikhturov is also member of the Board of Directors of IPCG Fund since 2006.

Vladlen Aleksandrovich Voskoboinikov. Mr. Voskoboinikov was born in 1965. He graduated in 1993 from the Southern Alberta Institute of Technologies with a specialization in accounting and he received an MBA from the University of Aspen in 2002. From 1995 to 1999, he worked at Black Sea Energy, a company listed on the Toronto Stock Exchange, as Chief Financial Officer for oil projects in Russia, then from the year 2001 to 2005, he worked as Chief Financial Officer at the Siberian Service Company, one of the largest oil servicing companies in Russia. Beginning from September 2005, he has served as Head of the Consolidated Financial Reporting Department at Tatneft and became member of the Management Board on December 30, 2005.

Alexander Trofimovich Yukhimets. Mr. Yukhimets was born in 1949. He graduated from the evening department of the Tatarstan branch of the Gubkin Petrochemical and Gas Industry Institute of Moscow in 1972. He started working in 1966 as a machinist, and then as master in oil production of RITS-1 of the Almeteyvneft NGDU. After serving in the army, he worked as an engineer and as Head of Shift of RITS-1. In 1974, he was elected Deputy Secretary of the Communist Party Committee of the Almeteyvneft NGDU. From 1976 to 1979, he worked as Deputy General Engineer for Safety. He was elected Head of the Trade Union of the Almeteyvneft NGDU in 1979 and Head of the Trade Union of Tatneft in 1985. He served as Deputy Head of the Suleevneft NGDU from 1990 to 1995. Since 1995, Mr. Yukhimets has served as Secretary of our Board of Directors.

Vladimir Nikolaevich Zinoviev. Mr. Zinoviev was born in 1951. He graduated from the Kazan Construction Engineering Institute in 1980 with a specialization in industrial and civil construction. Following service in the army (1972-74), he was a foreman at a construction company (1974-76), instructor of industrial-transportation department of the City Communist Party Committee (1976-1980), chief engineer of construction company No. 52 (1980-84), chief engineer and then director of industrial construction facility of the Yakutgasstroy Trust in Yakutia (1984-91) and Chief Engineer of Industrial Construction Company No. 5 (1991-1992). From 1992 through February 2004, he served as Deputy Chief for Capital Construction of the Yamashneft NGDU. From February 2004, he has served as Deputy General Director of Capital Construction at Tatneft.

## COMPENSATION

Total salaries, bonuses and other awards paid by Tatneft and its subsidiaries to members of the Board as a group and to executive officers other than members of the Board as a group during 2005 were approximately RR179.1 million, and approximately RR96.3 million during 2004, as compared with approximately RR77.7 million during 2003.

In addition, in 2005, we issued and placed to members of our Board and senior management 9,840,000 options to acquire 9,840,000 Ordinary Shares, representing approximately 0.45% of our Ordinary Shares. The options, represented by option certificates, are non-transferable and are exercisable before the end of the fiscal year ended December 31, 2005. Each option entitles its holder to purchase one Ordinary Share at the exercise price, corresponding to the minimum price of the Ordinary Shares in the three-year period preceding the date the decision on issuance of the option certificates was adopted by our Board of Directors. We reserve the right to repurchase during the 90-days period following the end of the fiscal year ended December 31, 2005 outstanding options at the maximum weighted average daily market price of our Ordinary Shares for the preceding three years on the MICEX less the exercise price of the option. In the first quarter of 2006, we repurchased the options granted in 2005 at RR94.03 per option. The remaining options were cancelled due to the non-fulfillment of their working objectives by the

127

---

## Table of Contents

beneficiaries of the cancelled options. In 2005 we repurchased the options granted in 2004 at RR43.48 per option. We acquired Ordinary Shares underlying the options on the secondary market. IFK Solid, acted as the underwriter and placement agent for the issuance of the options, and OAO Aktsionerny Kapital (“Aktsionerny Kapital”), our registrar, acts as the registrar for the option certificates. See “Item 7 —Major Shareholders and Related Party Transactions—Related Party Transactions.”

We provide termination benefits for the following members of our Board of Directors: Mr. Takhautdinov, Mr. Khisamov, Mr. Lavushchenko, Mr. Maganov and Mr. Taziev. Upon termination these directors receive a one-time cash payment, which is determined as a multiple (10 times) of the basic portion of their monthly salary and in the aggregate totaled RR8,480,720 as of May 15, 2006.

## BOARD PRACTICES

### Authority of the Board

The Board has the right to take decisions on all issues pertaining to our activity and internal affairs, except for issues within the competence of the shareholders’ meeting, the General Director or the Executive Board. See “—The General Director” and “—The Executive Board” under this Item.

The following matters are within the competence of the Board, according to the Joint-Stock Companies Law, our Charter and the Regulation on the Board of Directors:

- determining our strategic priorities;
- convening annual and extraordinary meetings of shareholders;
- approving agendas for shareholders’ meetings;
- determining record dates for the right to participate in the shareholders’ meetings;
- submitting certain matters to the shareholders’ meetings, as provided for by law; deciding on inclusion of shareholders’ proposals to the agendas for shareholders’ meetings and deciding on other matters related to the convening and holding of the shareholders’ meetings;
- deciding on increases in our charter capital through issuance of additional shares within the amount of authorized shares;
- placement of bonds and other securities;



- determining the market value of property, where provided for by law;
- acquiring stocks, bonds, and other securities we may issue, where provided for by law;
- appointing and dismissing the General Director and the Executive Board;
- making recommendations relating to the amount of remuneration and contributory compensation to be paid to members of the Revision Committee (as defined below) and determining payments for the services of the independent auditors;
- recommending the amount of the dividend on shares and the procedure for payment thereof;
- using our reserves and other funds;
- forming branches and opening representative offices;
- concluding certain major transactions by the Company and certain interested party transactions, where provided for by law, and concluding certain other transactions, where provided for by our internal documents;
- approving our registrar and determining the terms and conditions of our agreement with the registrar and its termination;
- amending our Charter following the placement of additional shares, including amendments relating to the increase in our charter capital, as provided by law;

128

---

#### Table of Contents

- determining the procedures for presenting all bills, statements and declarations and determining the system for calculation of profits and losses, including the rules relating to the amortization of property;
- appointing the First Deputy General Director;
- appointing and dismissing the Secretary of the Board and determining her/his duties;
- approving other internal documents of the Company on the regulation of the matters related to the competence of the Board of Directors, excluding internal documents that are within the competence of the shareholders' meeting and executive bodies where provided for in the Charter;
- forming committees of the Board of Directors and approving related Regulations;
- adopting the Corporate Governance Code and amending it;
- approving the working standards of the Board of Directors and the Executive Board and determining their compensation;
- making other decisions that are not within the competence of the shareholders' meeting, the General Director and the Executive Board.

#### Meetings of the Board

The Board meets whenever necessary, but in general once every month. The Board must hold one meeting at least one month prior to the annual shareholders' meeting to review Tatneft's annual report.

Meetings of the Board can be called by the Chairman of the Board or at the request of any other Director, the General Director, the Executive Board, any member of the Revision Committee or the independent auditor. The agenda of Board meetings must include any items proposed by shareholders who own in the aggregate at least 5% of our Ordinary Shares, members of the Board, the Revision Committee, the General Director or the Executive Board.

The Joint-Stock Companies Law and our Charter generally require the affirmative vote of a majority of our directors present at a meeting for an action to pass. A quorum exists if more than 50% of our directors are present. Russian law requires a unanimous vote of all of our directors for certain decisions, such as the approval of major transactions, and

the issuance of additional shares. The Chairman of the Board casts the deciding vote in the event of a tie.

The minutes of Board meetings must be accessible for review to any shareholder upon request.

The current Joint-Stock Companies Law prohibits a person from holding the posts of Chairman of the Board and General Director at the same time.

#### Committees of the Board of Directors

**Audit Committee.** As of the date of this annual report, the Audit Committee of our Board of Directors, appointed on June 30, 2005, is comprised of the following directors: Mr. Ghosh (Chairman), Mr. Gaizatullin, Mr. Waygood and Ms. Voskresenskaya. Under the terms of reference of the Audit Committee, its membership shall consist of at least three directors, including one director who is an audit committee financial expert. We have determined that pursuant to Rule 10A-3 under the Exchange Act, three members of our Audit Committee are independent and that the fourth falls under the exemption from the audit committee member independence requirement provided by Rule 10A-3(b)(iv)(D) under the Exchange Act. In addition, our Board has determined that Ms. Voskresenskaya qualifies as an “audit committee financial expert” for purposes of Item 16A of Form 20-F. Responsibilities of the Audit Committee are separate from the responsibilities of our Revision Committee that we are required to maintain as a matter of Russian law. See “—Revision Committee” under this Item. Our Audit Committee is responsible for submitting recommendations to the Board of Directors on an annual basis regarding the independent auditor, negotiating the terms of engagement of the independent auditor and evaluating its performance, overseeing completeness and correctness of our financial statements and evaluating

129

---

#### Table of Contents

reliability, effectiveness of our internal control, pre-approving permissible non-auditing services provided by our auditor and dealing with “whistleblowing” reports.

**Human Resources and Compensation Committee.** As of the date of this annual report, our Human Resources and Compensation Committee, appointed on June 30, 2005, is comprised of the following directors and members of senior management: Mr. Waygood (Chairman), Mr. Lavushchenko, Mr. Ibragimov, Mr. Gorodny, Mr. Mukhamadeev and Mr. Garifullin. The Human Resources and Compensation Committee is responsible for appraising the work of the Board and management, developing recommendations with respect to remuneration of top managers, the terms of their employment contracts and personnel policies more generally, establishing criteria for selecting candidates for the Executive Board and to head the Company's structural divisions, and as preparing proposals on the main terms of agreements with members of the Board of Directors, the General Director and members of the Executive Board.

**Corporate Governance Committee.** As of the date of this annual report, our Corporate Governance Committee, appointed on June 30, 2005, is comprised of the following directors and members of senior management: Mr. Gorodny (Chairman), Mr. R.S. Khisamov, Mr. Sorokin, Mr. Ershov, Mr. R.M. Khisamov and Mr. Rakhmatullin. The Corporate Governance Committee provides reports and recommendations to the Board of Directors regarding development and improvement of our corporate governance practices, including relationships between the shareholders, the Board of Directors and management and interaction with the subsidiaries and other affiliates.

**Disclosure Committee.** As of the date of this annual report, our Disclosure Committee, appointed on June 30, 2005, is comprised of the following directors and members of senior management: Mr. Lavushchenko (Chairman), Mr.

Gorodny, Mr. Tikhturov, Mr. Ershov, Mrs. T. Vilкова, Mr. Gaifutdinov, Mr. Demin, Mr. Garifullin, Mr. Rafikov, Mr. Volkov and Mr. Yukhimets. The Disclosure Committee is responsible for assisting the Board of Directors and the chief executive and financial officers in developing, carrying out and evaluating our internal controls and procedures in connection with information disclosure.

#### Approval of Major Transactions

The Joint-Stock Companies Law defines a “major transaction” as a transaction (including a loan, pledge or guarantee) or a series of interrelated transactions not in the ordinary course of business and not in connection with the placement of ordinary shares or securities convertible into ordinary shares, involving the acquisition or disposal of assets, the value of which constitutes 25% or more of the balance sheet value of the assets of a company calculated in accordance with RAR as of the most recent reporting date. Major transactions involving assets ranging from 25% to 50% of the balance sheet value of the assets of a company require the unanimous approval of all members of the Board or, in the absence of such approval, the affirmative vote of shareholders holding a majority of the voting shares present at a shareholders’ meeting. Major transactions involving assets in excess of 50% of the balance sheet value of our assets require a three-quarters affirmative vote of shareholders present at a shareholders’ meeting.

#### Approval of Interested Party Transactions

The Joint-Stock Companies Law contains special requirements for approval of transactions with interested parties. The definition of “interested parties” includes members the Board, the General Director, members of the Executive Board, any person that owns, together with any affiliates, at least 20% of our Ordinary Shares (for example, Tatarstan or the Tatarstan Ministry for Land and Property Relations) or that may give instructions to us with which we must comply, provided that such person, or that person’s close relatives or affiliates:

- is a party to, or beneficiary of, a transaction with us, whether directly or as a representative or intermediary;
- owns, together or separately, at least 20% of the issued shares of a legal entity that is a party to, or beneficiary of, a transaction with us, whether directly or as a representative or intermediary;
- or

130

---

#### Table of Contents

- is a member of the Board or any management body of the company (or the managing company of such company) that is a party to, or a beneficiary of, a transaction with us, whether directly or as a representative or intermediary.

We must obtain the approval of one of the following prior to entering into an interested party transaction:

- a majority of independent directors (1) who are not “interested parties” in the transaction and (2) who are not, and were not during the year preceding the date of approval, our affiliates (except for serving as directors) and who and whose close relatives are not, and were not during the year preceding the date of approval, the General Director or members of the Executive Board;
- or
- a majority of all shareholders that are not “interested parties” in the transaction if (1) the value of such transaction is at least 2% of the value of our balance sheet assets calculated in accordance with RAR as of the most recent reporting date; (2) the transaction involves the issuance of shares or securities convertible into shares in an amount that equals at least 2% of the Ordinary

Shares and Ordinary Shares into which the issued securities convertible into Ordinary Shares, if any, may be converted; or (3) all members of the Board are interested parties or are not independent directors.

In certain non material transactions, we failed to comply with this requirement of the Joint-Stock Companies Law. Due to the nature of these transactions, we do not believe that this failure will have a material impact on our financial condition or results of operations. See ‘‘Item 3—Key Information—Risk Factors—Risks Relating to the Russian Legal System and Russian Legislation—Some transactions between us and interested parties require the approval of disinterested directors or shareholders and our failure to obtain approvals could cause our business to suffer.’’

#### Approval of Transactions other than Major Transactions and Interested Party Transactions

We have adopted a regulation on the procedure for approving certain transactions by the Board of Directors, approved by the Board on March 28, 2006 (the ‘‘Regulation’’), the scope of which is broader than what is required by the Joint-Stock Companies Law. Pursuant to this Regulation, advance approval by the Board is required for the following transactions made by Tatneft, its subsidiaries and other organizations controlled by Tatneft (the ‘‘Group Companies’’), or on their behalf:

- extension of loans or placement of funds (including deposits), as well as offering of guarantees for debt obligations (sureties, guarantees, pledges or property rights), except for transactions:
  - the amount of liabilities under which does not, in any single transaction or group of related transactions (i.e., transactions with the same participants and with the same commercial goal, including loans extended under the single credit line, provision of various type of security for the same debt obligation, etc) exceed 0.5% of the book value of the net assets of the Group Company according to its financial statements as of the then last reporting date;
  - in which the borrowers or deposit-takers (or obligors under debt obligations that are guaranteed or secured) are other Group Companies, or entities, companies or organizations, the financial statements of which are consolidated with the financial statements of Tatneft prepared in accordance with U.S. GAAP;
  - that are carried out on market terms in the ordinary course of business, including commercial (trade) credits;
  - that represent extension of loans or bank guarantees, as well as placement of funds, by Group Companies that are credit organizations holding relevant licenses; and
  - that represent placement of deposits with credit organizations on market terms.
- acquisition of Tatneft shares or derivatives and securities convertible into Tatneft shares (including depositary receipts based on Ordinary Shares of Tatneft), except for transactions connected with the ordinary business activities of a Group Company.

131

---

#### Table of Contents

- sale of property the book value or contractual selling price of which exceeds 2% of the book value of the net assets of the Group Company according to its financial statements as of the then last reporting date.

The Board may whether approve, refuse or postpone the issue of the advance approval. The decision is taken by a majority vote of members of the Board participating in the meeting. In the event of a tied vote of members of the Board, the Chairman of the Board shall cast the deciding vote.

The Board may also initiate procedures for approval of a transaction that has been already entered into and falling within the scope of this Regulation. Each transaction that is required to be approved in advance by the Board pursuant to this Regulation and that was carried out without such an approval must be notified for approval to the Secretary of the Board. If the Board decides not to approve the transaction, the Group Company that is the initiator of the transaction is requested to undertake all possible measures to terminate such a transaction, provided, however, that such termination would not lead to any losses for the Group Company.

#### The General Director

The General Director is elected by the Board for a five-year term, and can be removed by a vote of 75% of the members of the Board. The current General Director, Mr. Shafagat F. Takhautdinov, was elected by the Board on June 21, 1999, and re-elected for an additional five years on May 24, 2004.

The General Director exercises day-to-day control over our activities. The General Director is accountable to the Board and the shareholders. The General Director is authorized, without a power of attorney, to take actions on behalf of the Company, within his powers established by our Charter and the applicable law.

Pursuant to the Charter and the Provisions On the General Director approved by the shareholders on June 25, 2004, the authority of the General Director includes the following:

- managing our assets in the manner prescribed by our Charter and the law;
- nominating candidates for First Deputy General Director;
- nominating candidates to the Executive Board;
- organizing work of the Executive Board and delegating duties among members of the Executive Board;
- making employment decisions;
- concluding collective bargaining agreements;
- appointing and dismissing heads of departments and representative offices; and
- approving internal documents of the Company, excluding internal documents that are within the competence of the shareholder's meeting, Board of Director and Executive Board.

The General Director also chairs the meetings of our Executive Board.

#### The Executive Board

The Executive Board is our collegial executive body. While under the Provisions on the Executive Board approved by the shareholders on June 28, 2002, the Executive Board does not have a fixed number of members, the General Director, the First Deputy General Directors, the Chief Accountant, the Secretary of the Board and the Head of the Legal Department must be among its members. Other members may be appointed by the Board. The Executive Board exercises day-to-day management and control over our activities. Pursuant to the Charter, the Executive Board provides for the execution of the following:

- developing our programs of activities;
- participating in commercial and non-commercial organizations;

132

---

#### Table of Contents

- fulfilling our financial and investment programs;

- selling our shares and other securities;
- determining procedures for access to the register of shareholders;
- submitting proposals on profit and loss distribution to the Board;
- determining our domestic and foreign pricing policies; and
- approving other internal documents of the Company on the regulation of matters related to the competence of the Executive Board and other documents provided by the General Director.

The Executive Board meets when necessary as determined by the General Director, or at the request of one-third of members of the Executive Board, Board of Directors, Revision Committee or the Chairman of the Board of Directors. Meetings of the Executive Board have a quorum if at least one-half of the members are present. All decisions are taken by a simple majority of votes. The Chairman of the Executive Board has the deciding vote in the event of a tie.

#### Revision Committee

The Revision Committee is our financial control body required by the Joint-Stock Companies Law, and is charged with supervising our financial and economic activity. It is accountable to the general shareholders' meeting. The Revision Committee makes decisions by a majority of votes of its members.

The Revision Committee consists of nine members, elected by the general shareholders meeting. The Revision Committee cannot include directors, the General Director or any other of our officers. Revision Committee members serve a one-year term.

The Revision Committee must submit its annual report to the Board at least 40 days prior to each annual shareholders' meeting.

The Revision Committee can be directed to conduct a special audit by holders of 10% or more of the Ordinary Shares, by the shareholders' meeting or by the Board. In such case, a report of the Revision Committee must be submitted to the Board not later than one month after the directive.

Members of the Revision Committee, appointed on June 30, 2006, as of the date of this annual report are:

- Marat Mikhailovich Afanasiev, \* Head of the Department of Economic Analysis at the Ministry of Finance of the Republic of Tatarstan;
- Ferdinand Renatovich Galiullin, Chief Accountant of the Djalilneft NGDU;
- Venera Gibadullova Kuzmina, Head of the Revision Committee;
- Nikolai Kuzmich Lapin, Head of the Tatneft Control and Audit Department;
- Marsel Masgutovich Muradymov, Chief Accountant of the Yamashneft NGDU;
- Peter Nikolaevich Paramonov, Chief Accountant of the Irkenneft NGDU;
- Lilya Rafaelovna Rakhimzyanova, Head of the Oil Production Section with the Ministry of Economy and Industry of the Republic of Tatarstan; and
- Ifiya zgarovna Sinegaeva, Deputy Head for Economics of Almetyevsk Department for Oil Enhanced Recovery and Capital Repair of Oil Wells of OAO Tatneft.
- Tamara Milchailovna Vilkovala, Deputy Chief Accountant of Tatneft, Deputy Head of the Accounting Department of Tatneft.

---

\*Appointed to the Revision Committee pursuant to the exercise of the Golden Share rights of the Tatarstan government.

#### Liability of Directors and Officers

In accordance with the Joint-Stock Companies Law, our directors and executive officers (as defined under Russian law) are liable to Tatneft for losses caused as a result of their culpable actions or inaction,

Table of Contents

unless there are other grounds for, or scope of, liability established by a federal law. We, or any our shareholder on behalf of us owning at least 1% of our issued Ordinary Shares, may seek compensation for such losses (by the means of a “derivative action” when the action is brought by a shareholder). Liability is joint and several among all culpable directors and officers. In the event that liability arises as a result of a board decision, directors who voted against the decision or who did not take part in the vote are not liable to us. Our directors and officers have no insurance for their liability in the event of a claim or lawsuit against them claiming wrongdoing in connection with our business.

We are no longer required to disclose the differences between our corporate governance practices and the NYSE governance standards since the delisting of our GDSs from the NYSE (see “Item 4 —Information on the Company—History and Development—Development—Developments in 2006 —Delisting and Intention to Deregister”). However, for a comparison of OAO Tatneft’s corporate governance rules and corporate governance practices as of June 26, 2006 to the NYSE corporate governance standards, see the table posted on our website <http://www.tatneft.ru> ([http://www.tatneft.ru/doc/persons/COMPARISON\\_40924\\_1.DOC](http://www.tatneft.ru/doc/persons/COMPARISON_40924_1.DOC)).

**EMPLOYEES**

As of December 31, 2005, together with our principal subsidiaries the Group had approximately 80,560 employees, of which Tatneft had approximately 43,610 employees (including 29,037 employees working in oil production and 6,451 in drilling). The Group, together with its affiliated companies, had approximately 100,400 and 98,000 employees as of December 31, 2004 and 2003, respectively, of which Tatneft had approximately 62,805 employees (including 31,257 employees working in oil production and 6,491 in drilling) and 64,842 employees (including 32,986 employees working in oil production and 6,481 in drilling), respectively. The decrease in the number of our employees in 2005 is primarily attributable to the continuing reorganization of our Group, including to the sale of certain assets. Nizhnekamskshina had 11,243, 13,513 and 14,125 employees in 2005, 2004 and 2003, respectively; and our banking subsidiaries had 1,823 employees and 1,103 employees in 2004 and 2003, respectively.

We have adopted a collective labor agreement that applies to all employees of Tatneft, and sets a minimum level of compensation. This agreement is renegotiated annually and the most recent version became effective on January 25, 2005. Each NGDU, however, is entitled to provide additional benefits to its employees if it so chooses. Most employees are members of the Tatneft employees’ union, which acts for those employees in discussions with management. Nizhnekamskshina also has a collective labor agreement applicable to all of its employees. To date, we have not experienced any material labor disputes, strikes or legal actions, and we believe that our relations with our employees are good.

We maintain a pension plan pursuant to the collective labor agreement that entitles employees who have worked with Tatneft for more than ten years and retired before the establishment of our discretionary pension fund to receive on a quarterly basis 7.5% of the base sum in the amount of RR4,500, plus 0.75% for each year of employment over ten years provided, however, that the aggregate amount of payments thereunder may not exceed RR1,500 per quarter. In 1997, we established a new discretionary pension fund, in which employees, who have worked for us for more than ten years may participate. Tatneft pays a portion of the contributions for participants in this plan. At December 31, 2005, there were 19,070 employees participating in the discretionary pension fund. In addition to these pension plans, employees can obtain a number of formal and informal benefits, including bonuses for those who travel frequently, compensation for work-related injuries and losses, and one-time severance pay for workers who are laid off. The liabilities represented by these plans and benefits are not currently material to our financial condition or results of

operations. However, the cost of such plans may become significant in the future.

We also have an incentive plan through which we allocate a certain portion of net profits to purchase Ordinary Shares on the secondary market for distribution under our stock option compensation program. In 2003, we issued options to purchase 9,300,000 Ordinary Shares to the members of the Board of Directors and the senior managers. We repurchased the option certificates from holders upon such option certificates becoming exercisable. In 2004, we issued and placed to members of our Board and senior management 10,028,000 options to acquire 10,028,000 Ordinary Shares. In 2005, we repurchased the

134

---

## Table of Contents

options granted in 2004 upon such option certificates becoming exercisable. In 2005, we issued and placed 9,840,000 options, 9,611,000 of which we repurchased in the first quarter of 2006. See “—Compensation” under this Item and “Item 7—Major Shareholders and Related Party Transactions—Related Party Transactions.”

## SHARE OWNERSHIP

No single Director or executive officer owned in excess of one percent of our outstanding capital stock as at May 15, 2006. Moreover, our directors and members of the Executive Board, as a group (30 persons) own less than one percent of our capital stock. The following table sets forth information concerning the direct ownership of our Ordinary Shares for all directors and members of the Executive Board as at May 15, 2006 (as at June 30, 2006 for Mr. Sabirov).

Name	Number of Ordinary Shares	Ordinary Share Ownership Percentage
Rustam Nurgalievich Minnikhanov	None	None
Shafagat Fahrazovich Takhautdinov	2,699,700	0.116503
Renat Kasimovich Sabirov	None	None
Radik Raufovich Gaizatullin	None	None
Sushovan Ghosh	None	None
Nail Gabdulbarievich Ibragimov	450,400	0.019586
Rais Salikhovich Khisamov	430,200	0.018760
Vladimir Pavlovich Lavushchenko	1,050,000	0.045465
Nail Ulfatovich Maganov	None	None
Renat Halliulovich Muslimov	1,716,900	0.074332
Valery Yurievich Sorokin	None	None
Mirgazian Zakievich Taziev	227,700	0.010111
Valery Pavlovich Vasiliev	None	None
Maria Leonidovna Voskresenskaya	None	None
David William Waygood	None	None
Viktor Isakovich Gorodny	None	None
Iskandar Gatinovich Garifullin	226,500	0.009806
Valeriy Dmitrievitch Ershov	None	None
Semyon Afroimovich Feldman	880,900	0.038372



Khamid Zagirovich Kaveev	64,500	0.002953
Rustam Nabiulloevich Mukhamadeev	92,900	0.004204
Rafael Saitovich Nurmukhametov	220,200	0.010465
Rafkat Mazitovich Rakhmanov	472,300	0.020604
Zagit Foatovich Sharafeev	None	None
Fyodor Lazarevich Shyelkov	686,800	0.029929
Mikhail Nikolaevich Studenskiy	19,200	0.001143
Evgeny Aleksandrovich Tikhturov	42,100	0.001939
Alexander Trofimovich Yukhimets	100,000	0.004583
Vladimir Nikolaevich Zinoviev	None	None
Vladlen Aleksandrovich Voskoboinikov	None	None

135

---

### Table of Contents

The following table sets forth information concerning the direct ownership of our directors and members of our Executive Board of our Preferred Shares as at May 15, 2006. Directors and members of our Executive Board not listed below do not own any of our Preferred Shares.

Name	Number of Preferred Shares	Preferred Share Ownership Percentage
Shafagat Fahrazovich Takhautdinov	10,400	0.000447
Nail Gabdulbarievich Ibragimov	5,200	0.000224
Rais Salikhovich Khisamov	6,200	0.000267
Vladimir Pavlovich Lavushchenko	7,600	0.000327
Nail Ulfatovich Maganov	4,100	0.000176
Renat Halliulovich Muslimov	12,200	0.000525
Mirgazian Zakievich Taziev	7,500	0.000322
Viktor Isakovich Gorodny	5,900	0.000254
Iskandar Gatinovich Garifullin	1,600	0.000069
Semyon Afroimovich Feldman	11,700	0.000503
Khamid Zagirovich Kaveev	4,200	0.000181
Rustam Nabiulloevich Mukhamadeev	4,900	0.000211
Rafael Saitovich Nurmukhametov	7,800	0.000335
Rafkat Mazitovich Rakhmanov	7,000	0.000301
Fyodor Lazarevich Shyelkov	9,400	0.000404
Mikhail Nikolaevich Studenskiy	7,400	0.000318
Evgeny Aleksandrovich Tikhturov	3,000	0.000129
Alexander Trofimovich Yukhimets	6,600	0.000284
Vladimir Nikolaevich Zinoviev	1,200	0.000052

136

Table of Contents

ITEM 7—MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS

MAJOR SHAREHOLDERS

At May 15, 2006, Svyazinvestneftekhim, a joint-stock company wholly-owned by the Republic of Tatarstan, owned, directly and through its subsidiary Investneftekhim, 781,404,369 Ordinary Shares, or 33.59% of our capital stock and 35.87% of our Ordinary Shares.

In addition to Svyazinvestneftekhim's ownership of Ordinary Shares, the Tatarstan government holds a Golden Share. Under the federal law, the holder of a Golden Share has the power to veto major decisions at meetings of shareholders, including:

- decisions relating to changes in the capital stock;
- amendments to the charter;
- liquidation or reorganization of the company; and
- entering into major or interested party transactions.

Under Tatarstan law, the Golden Share also allows the government to veto the foregoing decisions of the shareholders or the Board, as well as participation of the company in other legal entities and appointment of the General Director. It is not certain how the inconsistencies between federal and Tatarstan legislation on the Golden Share would be resolved, were they to be tested in a court. See "Item 3—Key Information—Risk Factors—Risks Related to Tatarstan—Tatars legislation may be inconsistent with Russian legislation, and resolution of these inconsistencies is uncertain."

Under both federal and Tatarstan law, the Golden Share also allows the government to appoint one representative of the government to each of our Board of Directors and Revision Committee.

In accordance with the Provisions on the Tatarstan Ministry for Land and Property Relations approved by the Order of the Cabinet of Ministers of the Republic of Tatarstan No. 430, dated July 9, 2001, the Tatarstan government retains its rights under the Golden Share until such time as the Tatarstan Ministry for Land and Property Relations takes a decision to terminate them.

Due to Svyazinvestneftekhim's current ownership of Ordinary Shares and its rights under the Golden Share, Tatarstan may elect members of the Board and influence our direction and future operations, including decisions regarding acquisitions and other business opportunities, declaration of dividends and issuance of additional shares and other securities even without recourse to the Golden Share.

In addition to holding a Golden Share in Tatneft, the Tatarstan government holds a Golden Share in our subsidiary Nizhnekamskshina.

Shareholding Structure

Our shareholding structure evolved out of the mass privatization program in Russia that began in 1991. Although there have been some changes since 1991 in the authority of various agencies involved, the privatization process has been regulated and supervised by the Federal State Property Management Committee (the "GKI") or in some regions, such as Tatarstan, by its regional counterparts (for Tatarstan, the Tatarstan Ministry for Land and Property Relations and its predecessors). The privatization program generally required that both management and workers agree on a privatization plan, and that it be approved by the GKI. A plan provided a charter for the new joint-stock company and

for the distribution of its shares. Although there were several possible choices, plans generally called for shares to be: (i) given or sold at nominal value or less to management and workers; (ii) sold at tender or auction to third parties; and (iii) held by the state for some specified period of time, often three or five years (with little provision as to what would or could be done with the shares after the specified period). Large blocks of shares (in some cases as much as 51%) were transferred to management and employees. In some cases, workers and management received some shares free of charge (usually Preferred Shares), and were given the right to purchase other shares (usually ordinary voting shares) for nominal value (usually the price to management) or a discount to nominal value (usually the price to workers). Moreover, during the first two years of the privatization program, workers and management were able to purchase shares using privatization vouchers that were issued free to all Russian citizens in October 1992, and that until near the

137

---

## Table of Contents

end of the voucher privatization period in 1994 could generally be purchased at a discount to their nominal value. Finally, workers and management, as well as other Russians and in some cases non-Russians, were able to purchase shares in periodic auctions or tenders held by the GKI.

In the case of Tatneft, the Tatarstan State Property Management Committee (the “Tatarstan GKI”), the legal predecessor to the Tatarstan Ministry for Land and Property Relations, initially owned all of our shares, and then distributed them pursuant to our privatization plan of January 21, 1994 (the “Privatization Plan”). Workers were given Preferred Shares free of charge, although a few were not taken up and were subsequently returned to the Tatarstan GKI. The Tatarstan GKI offered Ordinary Shares representing approximately 30% of the capital stock to workers at 40% of their nominal value, and offered another 5% to management at nominal value. The Tatarstan GKI gave another block of shares to us to use as bonus shares in order to give incentives to workers and management. The Tatarstan GKI sold some shares in domestic auctions. The Tatarstan GKI also transferred a block of 33,000,000 shares to us, which have since been transferred to Tatneft, Solid & Co. and IFK Solid. See “Item 9—The Offer and Listing —Markets—Activities of the Company and its Affiliates in the Market.” Finally, the Tatarstan GKI sold Ordinary Shares in a global offering of GDSs, representing the Ordinary Shares, in December 1996. In connection with that transaction, we caused the GDSs to be listed on the LSE and arranged for the GDSs to be listed on the NYSE in March 1998 and on the NewEx, the trading segment for central and eastern European securities on the regulated unofficial market of the Frankfurt Stock Exchange (the “NewEx”) in November 2000. We have recently delisted our GDSs from the NYSE and decided to terminate, when circumstances permit, our registration with the SEC. See “Item 3—Risk Factors—Risks Relating to Investment in our GDSs—Our decision to delist our GDSs from the NYSE could adversely affect the liquidity of our GDSs” and “Item 4—Information on the Company—History and Development— Development—Developments in 2006—Deregistration and Intention to Deregister.” Each GDS represents the right to receive twenty Ordinary Shares.

We have not issued any additional shares since our inception, and the Tatarstan Ministry for Land and Property Relations in 2003 contributed to Svyazinvestneftekhim those shares that it has not previously distributed pursuant to the Privatization Plan.

On June 22, 2001, the annual shareholders’ meeting approved a ten-fold increase of the charter capital. This increase was accomplished by raising the nominal value of our shares from 10 kopeks to 1 ruble per share. The FSFM registered the share conversion relating to the charter capital increase on November 20, 2001, and the capital increase became effective on December 20, 2001, when the respective amendments to our Charter were registered with the state registration chamber.

Our shareholding structure at May 15, 2006 is summarized below:

	Number of Shares	Percent of Charter Capital
Ordinary Shares		
Shares owned by Svyazinvestneftekhim <sup>(1)(2)</sup>	781,404,369	33.59
Other Ordinary Shares		
Held by residents:		
Held by individuals	141,147,174	6.07
Held by other legal entities <sup>(3)</sup>	1,256,139,157	54.0
Held by non-residents (both individuals and legal entities)	589,738,366	25.35
Total Ordinary Shares <sup>(4)</sup>	2,178,690,700	93.66
Preferred Shares		
Held by individuals	58,815,474	2.5
Held by other legal entities	88,693,026	3.8
Held by non-residents	7,204,017	0.31
Total Preferred Shares	147,508,500	6.34
Total	2,326,199,200	100.00

(1)Svyazinvestneftekhim is 100% owned by the Tatarstan government. The Tatarstan government also holds a Golden Share in Tatneft.

138

#### Table of Contents

(2)Includes 73,209,590 Ordinary Shares, representing 3.15% of our charter capital and 3.36% of our Ordinary Shares, which are owned by Investneftekhim, a subsidiary of Svyazinvestneftekhim.

(3)Includes 27,085,470 GDRs (541,709,400 Ordinary Shares), representing 23.3% of our charter capital and 24.9% of our Ordinary Shares, which were held through our GDR program, with 17 registered and 3,054 beneficial holders of such GDRs, of which over 2,631 holders were U.S. holders, as of October 17, 2006. See ‘Item 9—The Offer and Listing—Markets—The GDS Market.’

(4)Includes 178,440,892 Ordinary Shares held in treasury as of December 31, 2005.

The following table sets forth information as of May 15, 2006 regarding the record ownership of Ordinary Shares by shareholders who own more than 5% of such shares and by the directors and executive officers as a group, as per Russian statutory requirements:

	Number of Ordinary Shares	Percent of Ordinary Shares
Ordinary Shareholders <sup>(1)</sup>		
Svyazinvestneftekhim <sup>(2)</sup>	781,404,369	35.87
The Bank of New York	533,456,580	24.49
UBS AG	160,491,938	7.37

Langdel Investments Limited	114,573,600	5.26
URALSIB-Upravlenie Kapitalom	116,284,150	5.34
Directors and executive officers as a group	10,736,800	0.47

(1) At December 31, 2005, approximately 178,440,892 of our Ordinary Shares, representing approximately 8% of our Ordinary Shares, were held by our subsidiaries and classified as treasury stock under U.S.

GAAP. However, under Russian law, shares held by subsidiaries may vote and receive dividends.

(2) Includes 73,209,590 Ordinary Shares, representing 3.15% of our charter capital and 3.36% of our Ordinary Shares, which are owned by Investneftekhim, a subsidiary of Svyazinvestneftekhim.

OAOUK URALSIB-Upravlenie Kapitalom (formerly Nikoil-Sberezheniye) is acting in fiduciary management and was one of the registered holders of over 5% of our Ordinary Shares as of May 15, 2006. TAIF acquired in excess of 5% of our Ordinary Shares in late 1998, but TAIF held less than 5% of our shares as of May 15, 2006. We are not currently aware of any arrangements that might result in a future change in control.

Our major shareholders have the same voting rights per share as other shareholders. See “Item 10—Additional Information—Memorandum and Articles of Association—Voting Rights.”

#### RELATED PARTY TRANSACTIONS

Svyazinvestneftekhim, which is wholly-owned by the Tatarstan government, is our largest shareholder, owning, directly and through its subsidiary Investneftekhim, 33.59% of our capital stock and 35.87% of our Ordinary Shares as of May 15, 2006. The Tatarstan government also holds a Golden Share. See “—Major Shareholders” under this Item. Currently, four of our directors, including the Chairman of the Board, are senior members of the Tatarstan government. In the ordinary course of business, we regularly enter into transactions with other entities that are controlled, either directly or indirectly, by the government of Tatarstan. These enterprises include, among others, Tatenergo and Nizhnekamskneftekhim.

Over the course of 2003, the Company arranged for the purchase of its own shares in anticipation of establishing a stock-based compensation scheme for senior management. See “Item 15—Controls and Procedures.” This scheme was never adopted and the shares are reflected as treasury stock in the Company’s financial statements.

In 2003, at the request of the Tatarstan government, we purchased a promissory note due in 2022 in the amount of RR1,197 million issued by Nedoimka, a unitary company controlled by the government of Tatarstan. Nedoimka used the proceeds of this transaction to finance social expenditures planned under Tatarstan’s budget. We believed that this promissory note was not recoverable. Consequently, we wrote off the promissory note in fiscal year 2003, resulting in a charge to operations of RR1,197 million. See Note 19 to our audited consolidated financial statements.

In addition, in 2003, 2004 and 2005 we made a significant portion of our export sales of crude oil and refined products to Efremov Kautschuk GmbH, a subsidiary of OAO Efremovsky Zavod Sinteticheskogo Kauchuka, which sells our crude oil outside of Russia and the CIS. OAO Efremovsky Zavod

139

#### Table of Contents

Sinteticheskogo Kauchuka was in 2003, 2004 and 2005 a related party to us as members of our senior management are on its board of directors. Our sales to Efremov Kautschuk GmbH totaled RR82,324 million for the year ended

December 31, 2005.

In January 2004, Efremov Kautschuk GmbH, was announced as the winner of a privatization auction for 65.8% of Turkey's oil refining monopoly Tupras. Subsequently, Efremov Kautschuk GmbH formed a consortium with Zorlu Holding A.S. and established a joint venture, Tatneft-Zorlu, of which we agreed to purchase 50% if Tatneft-Zorlu acquired shares in Tupras. On June 6, 2004, Turkey's Administrative Court invalidated the tender for the sale of controlling stake in Tupras in a suit brought by the trade union representing Tupras workers, and this decision was upheld on appeal by the Supreme Administrative Court of Turkey in November 2004. As a result, our agreement to purchase 50% of Tatneft-Zorlu was terminated. In September 2005 the government of Turkey held a new auction for 51% of Tupras. According to press reports, the shares were acquired by a consortium led by Koc Holding with minority participations by Shell Company of Turkey and Shell Overseas Investments (part of Royal Dutch Shell), Aygaz and Opet of Turkey. We did not participate in this new auction and have no commitment to participate in any future auction or tender for the sale of Tupras shares, which may be organized by the government of Turkey, or otherwise to acquire any shares in Tupras.

In January 2004, at the request of the Tatarstan government, we purchased interest-free promissory notes due in 2024 in the amount of RR960 million from Tatgospstavki, a unitary company controlled by the government of Tatarstan. Tatgospstavki used the proceeds of this transaction to finance social expenditures planned under Tatarstan's budget.

In September 2004, we borrowed RR2 billion under a loan agreement with Svyazinvestneftekhim. The purpose of the loan was to finance construction of a new refinery by TKNK. See "Item 4— Information on the Company—History and Development—Development." The loan interest rate was 0.01% per annum, and the loan matured in March 2014. As the joint venture parties reached a deadlock with respect to the financing of this project, we repaid the loan in two tranches, RR1,000 million each, in February 2005. See "Item 7—Major Shareholders and Related Party Transactions—Related Party Transactions."

In July 2005, we provided a subordinated loan to Bank Zenit in the amount of RR1.7 billion, maturing in 7 years, bearing interest at 8.5% per annum.

In February 2006, we transferred RR2 billion into fiduciary management to Investment Bank Vesta, LLC, a related party, which is controlled by an affiliate of one of our senior executives. Under this agreement, Investment Bank Vesta is managing and investing our funds for a fee payable if the return on the investment reaches certain threshold. We have the right to terminate unilaterally this agreement at any time.

On April 25, 2006, shareholders of Bank Devon-Credit approved a RR900 million subordinated loan provided by us, maturing in 7 years, priced at 7.5% per annum. This transaction has been also approved by our Board of Directors on April 27, 2006. Shareholders of Bank Devon-Credit also approved deals to be concluded in the future to attract funds by Bank Devon-Credit from us in the aggregate total amount of RR1 billion.

Transactions are entered into in the normal course of business with significant shareholders, directors and companies with which we have significant shareholders in common. See Note 18 to our consolidated financial statements included in this annual report.

#### INTERESTS OF EXPERTS AND COUNSEL

This Item is not applicable.

Table of Contents

## ITEM 8—FINANCIAL INFORMATION

## CONSOLIDATED STATEMENTS AND OTHER FINANCIAL INFORMATION

See “Item 18—Financial Statements” and our audited consolidated financial statements and other financial information included elsewhere in this annual report.

## EXPORT SALES

Export sales (outside the CIS) of oil and refined products were RR146,659 million, RR114,218 million, RR89,461 million, RR77,854 million and RR80,038 million or 49%, 55%, 51%, 54% and 51% of total revenue for the years ended December 31, 2005, 2004, 2003, 2002 and 2001, respectively.

## LEGAL AND ARBITRATION PROCEEDINGS

We are the named defendant in a number of lawsuits as well as the named party in numerous other proceedings arising in the ordinary course of business. None of these proceedings has to date had, individually or in the aggregate, a material adverse impact on us. While the outcome of these suits is uncertain, we are currently neither the subject of nor aware of any pending legal action that, in our opinion, would individually or in the aggregate have a material adverse effect on us.

## DIVIDENDS AND DIVIDEND POLICY

We may declare annual and interim dividends on the Ordinary Shares and Preferred Shares by resolution of a simple majority of shareholders voting at a shareholders’ meeting, up to the amount recommended by the Board. Under the Joint-Stock Companies Law and our Charter, interim dividends may be declared on results of the first quarter, six months and nine months of the financial year. Under the Joint-Stock Companies Law, we are permitted to pay dividends on Ordinary Shares out of net profits, and dividends on Preferred Shares out of net profits and funds specially designated for such purposes. In either case, these amounts are calculated in accordance with RAR. This legislation and other statutory laws and regulations dealing with distribution rights are open to interpretation. See “Item 3—Key Information—Risk Factors—Risks Relating to the Company—The Russian tax system imposes substantial burdens on us and is subject to frequent change and significant uncertainty.” Our Charter requires us to declare an annual dividend to holders of Preferred Shares equal to 100% of the nominal value of Preferred Shares (unless otherwise decided by the shareholders). However, if a dividend declared on the Ordinary Shares is greater than 100% of the nominal value of the Preferred Shares, holders of the Preferred Shares are entitled to receive a dividend at least equal in value to the dividend declared on the Ordinary Shares. The net income (loss) per Ordinary Share calculations consider this entitlement to dividends for the preferred shareholders through the use of the two class calculation method. Under this method, net income is reduced by the amount of dividends on the Preferred Shares and the amount of imputed additional dividends that are necessary to ensure that the preferred shareholders do not receive a dividend amount per Preferred Share that is inferior to that received by each ordinary shareholder. Certain of our loan agreements also restrict our ability to pay dividends in excess of our net profits for the financial year for which the dividend is paid, as calculated in accordance with RAR.

The table below illustrates our dividend policies over the five-year period.

2001	2002	2003	2004 <sup>(2)</sup>	2005
------	------	------	---------------------	------

Edgar Filing: O A O TATNEFT - Form 20-F

Class of Shares	% of nominal value	Per Share Dividend (RR) <sup>(1)</sup>	% of nominal value <sup>(3)</sup>	Per Share Dividend (RR) <sup>(1)</sup>	% of nominal value <sup>(3)</sup>	Per Share Dividend (RR) <sup>(1)</sup>	% of nominal value	Per Share Dividend (RR) <sup>(1)</sup>	% of nominal value	Per Share Dividend (RR) <sup>(1)</sup>
Ordinary Shares <sup>(4)</sup>	10%	0.10	10%	0.10	30%	0.30	90%	0.90	100%	1.00
Preferred Shares	100%	1.00	100%	1.00	100%	1.00	100%	1.00	100%	1.00

(1)Dividends are stated in nominal rubles.

141

Table of Contents

(2)An interim dividend for the nine months ended September 30, 2004 was approved by an extraordinary general meeting of our shareholders held on November 6, 2004. This interim dividend amounted to RR0.67 per Ordinary Share and RR1.00 per Preferred Share. This dividend was paid out as of December 31, 2004. In addition to the interim dividend, an annual dividend of RR0.23 per Ordinary Share was approved by the shareholders at the annual meeting dated June 30, 2005.

(3)In 2001, the nominal value of both classes of our shares was increased from 10 kopeks to RR1.00 per share.

(4)One GDS represents 20 Ordinary Shares. The U.S. dollar amount of the GDS dividend is determined by the exchange rate used by the Depositary to convert the dividend to U.S. dollars on the date of payment.

On June 30, 2006, following the recommendation of our Board of Directors, our shareholders approved at a general meeting dividends equal to 100% of the nominal value of the Ordinary Shares and to 100% of the nominal value of Preferred Shares. These dividends are to be paid in cash from July 1, 2006 to December 31, 2006.

The amount of any future dividends will depend on our results of operations, cash requirements and other factors. See “Item 3—Key Information—Risk Factors—Risks Relating to the Company.” Reserves available for distribution to shareholders are based on statutory accounts prepared in accordance with RAR, which differ from U.S. GAAP.

Owners of GDSs are entitled to receive any dividends to which the Ordinary Shares represented by their GDSs are entitled. Cash dividends are paid to the Depositary in rubles and, except as otherwise provided in the Deposit Agreement between us and the Depositary relating to the GDSs, are converted by the Depositary into U.S. dollars and distributed to owners of GDSs. Under certain circumstances, dividends may be subject to withholding tax. See “Item 10—Additional Information—Taxation” for a discussion of the tax consequences for owners of GDSs of the payment of dividends by Tatneft. Fluctuations in the value of the ruble against the U.S. dollar will affect the U.S. dollar amount of any dividends received by the holders of the GDSs.

**SIGNIFICANT CHANGES**

As set out in the Revised Reserves Report, we revised our estimate of the net oil reserves as of January 1, 2006, previously contained in the report issued by Miller and Lents on June 27, 2006. The Revised Reserves Report reflected a correction of the conversion factor from 7.230 barrels per ton of crude oil to 7.123 barrels per ton of crude oil and a change in the license expiration date for the Romashkinskoye oil field from July 2013 to July 2038. As a result, the estimate of our total proved reserves, previously 5,851.1 mmbbl, was revised to 5,872.2 mmbbl through the economic lives of our licensed fields, and the estimate of our total proved reserves through the current license expiration was revised from 1,341.5 mmbbl to 3,166.7 mmbbl, as presented in the Revised Reserves Report. See “Exhibit 15.1—Report of Reserve Consultants, Miller and Lents, Ltd., dated September 26, 2006.”



Other than as disclosed above or elsewhere in this annual report, no significant changes have occurred since the date of our most recent audited financial statements.

142

---

## Table of Contents

### ITEM 9—THE OFFER AND LISTING

Our GDSs are listed on the LSE and the NewEx. Since the integration of the NewEx into the Deutsche Börse AG in 2002, our GDSs have also been traded on the Xetra trading system of the Deutsche Börse. Our GDSs were also listed on the NYSE until September 14, 2006, date on which our GDSs were delisted in accordance with our decision. See “Item 3—Key Information—Risk Factor—Risks Relating to Investment in our GDSs—Our decision to delist our GDSs from the NYSE could adversely affect the liquidity of our GDSs” and “Item 4—Information on the Company—History and Development—Development—Developments in 2006—Delisting and Intention to Deregister.” Subsequent to our listing on the NYSE in March 1998, our GDSs have been traded on the Berlin, Munich, Stuttgart, Hamburg and Düsseldorf stock exchanges. Our Ordinary Shares are also traded on the RTS and listed on the MICEX.

We recently decided to delist our GDSs from the NYSE. See “Item 3—Risk Factors—Risks Relating to Investment in our GDSs—Our decision to delist our GDSs from the NYSE could adversely affect the liquidity of our GDSs.”

### MARKETS

#### The GDS Market

The principal trading market for the GDSs is the LSE and, prior to the delisting, the NYSE. See “Item 3—Key Information—Risk Factor—Risks Relating to Investment in our GDSs—Our decision to delist our GDSs from the NYSE could adversely affect the liquidity of our GDSs” and “Item 4—Information on the Company—History and Development—Development—Developments in 2006—Delisting and Intention to Deregister.” The GDSs were admitted to the Official List of the LSE in December 1996 and were listed on the NYSE on March 30, 1998.

The following table shows, for each period indicated, the reported closing highest and lowest middle market quotation for the GDSs on the NYSE (through September 14, 2006).

Period	U.S.\$ per GDS <sup>(1)</sup>	
	High	Low
2001	11.73	6.69
2002	17.05	9.88
2003	26.90	14.25
2004	37.00	21.47
First Quarter	27.82	22.80
Second Quarter	30.20	22.99
Third Quarter	32.15	21.00
Fourth Quarter	37.28	26.80
2005	73.01	27.45
First Quarter	36.92	27.33

Second Quarter	37.35	31.30
Third Quarter	64.35	37.65
Fourth Quarter	74.00	51.55
2006		
First Quarter	122.20	68.99
April	125.02	105.16
May	127.00	79.60
June	96.61	67.50
July	103.99	78.30
August	120.84	99.48
September (until September 14, 2006)	103.50	89.15

(1)The ratio of Ordinary Shares to GDSs is 20 to 1.

143

### Table of Contents

The following table shows, for each period indicated, the reported closing highest and lowest middle market quotation for the GDSs on the LSE as derived from the Daily Official List of the LSE.

Period	U.S.\$ per GDS <sup>(1)</sup>	
	High	Low
2001	11.70	6.38
2002	17.20	9.80
2003	26.90	14.40
2004	37.00	21.15
First Quarter	28.00	22.50
Second Quarter	29.45	25.88
Third Quarter	32.00	21.15
Fourth Quarter	37.00	26.75
2005	71.00	27.18
First Quarter	41.00	27.18
Second Quarter	37.20	31.65
Third Quarter	64.00	37.90
Fourth Quarter	71.00	53.48
2006		
First Quarter	124.50	66.80
April	121.00	107.00
May	123.00	81.00
June	98.75	66.25
July	103.30	80.60
August	120.10	100.60
September	105.00	80.00
October	95.00	83.00

---

(1)The ratio of Ordinary Shares to GDSs is 20 to 1.

In June 1996, we launched a program, registered with the SEC, for American depositary receipts (“ADRs”) representing Ordinary Shares or rights to receive Ordinary Shares. In December 1996, we established two unregistered ADR programs (the “Restricted ADR Program” and the “Regulation S ADR Program”) in connection with an international offering of certain of our Ordinary Shares in the United States and elsewhere pursuant to Rule 144A and Regulation S under the Securities Act. In March 1998 we merged these two ADR programs into one registered ADR program (the “Registered ADR Program”) in connection with listing the ADRs on the NYSE. We also exchanged ADRs issued under the Restricted ADR Program for ADRs issued under the Registered ADR Program, and we formally abolished the Restricted ADR Program in 1999. On July 10, 2006, we redesignated our ADR program to a GDR program pursuant to the amended Deposit Agreement. See “Exhibit 2.1—Form of Amended and Restated Deposit Agreement dated as of July 10, 2006 between OAO Tatneft and The Bank of New York, as Depositary, and holders from time to time of Global Depositary Shares thereunder.” Our Board of Directors approved on June 30, 2006 the decision to delist our GDSs from the NYSE and to terminate, when circumstances permit, our registration with the SEC. Trading of the GDSs on the NYSE ceased on September 14, 2006. Pursuant to the Deposit Agreement, we have designated November 15, 2006 as a “Certification Date.” The Deposit Agreement provides that, after the Certification Date, the Ordinary shares of the Company underlying all GDRs except those beneficially owned by persons who, on or before the Certification Date, (i) have certified that they are not “resident in the United States” or (ii) have certified that they are QIBs and have been approved by the Company, will be sold by the Depositary outside the United States pursuant to Regulation S under the Securities Act and, upon completion of those sales, the proceeds of those sales will be transferred to the beneficial holders of such GDRs subject to the terms and conditions of the Deposit Agreement. A beneficial owner’s certification that he, she or it either (i) is not “resident in the United States” or (ii) is a QIB and requests permission to continue to hold the Company’s GDRs will not be effective for this purpose unless the

144

---

## Table of Contents

beneficial owner, together with the certification, deposits its GDR with the Depositary or transfers the relevant GDRs to a blocked account with The Depositary Trust Company, in either case until after the Certification Date. See “Item 3—Key Information—Risk Factor—Risks Relating to Investment in our GDSs—Our decision to delist our GDSs from the NYSE could adversely affect the liquidity of our GDSs” and “Item 4—Information of the Company—History and Development—Development—Developments in 2006—Delisting and Intention to Deregister.” According to the records of The Depositary Trust Company, acting as registrar for our GDR program, as of October 17, 2006, there were 17 registered and 3,054 beneficial holders (of which over 2,631 holders were U.S. holders) of 27,085,470 GDRs under the Registered GDR Program. In the aggregate, these holdings constituted approximately 24.9% of our total issued Ordinary Shares, and approximately 23.3% of our capital stock. Since brokers and other nominees hold certain of the GDRs, the above numbers may not represent the actual number of U.S. beneficial holders or of Ordinary Shares or GDRs beneficially held by U.S. persons.

According to the Law on the Securities Market and the regulations of the Russian Federal Commission on the Securities Market, the predecessor of the FSFM, the deposit of shares of a Russian company into DR programs requires the permission of the FSFM. Such permission may be denied, among other reasons, if more than 35% of the class of shares eligible for deposit into the DR program will circulate outside Russia, including in the form of GDSs, or if the DR program contemplates the voting of the shares underlying the DSs other than in accordance with the instructions of the DS holders. Until July 10, 2006, in the absence of instructions from holders of our GDSs, the Depositary was entitled to give a proxy to vote the shares underlying such GDSs to our representative. From July 10, 2006, the shares underlying our GDSs may not be voted other than in accordance with the instructions of GDS holders

and GDSs for which the Depositary does not receive timely voting instructions are not voted. Our GDR program had no express limitations on the deposit of our Ordinary Shares into the program until July 10, 2006. From July 10, 2006, Ordinary Shares may not be deposited into the program absent certification that the depositor is not resident in the United States. There is uncertainty as to whether the FSFM regulation applies to DR programs into which additional shares have been deposited and/or continue to be deposited in excess of 35% of the Ordinary Shares at the time of enactment of the regulation, or only to DR programs established after the time of its enactment. Articles appearing in the press have noted that in January 2003, The Bank of New York ceased deposits of shares of another Russian company into its DR program after the aggregate number of shares deposited into the program exceeded the amount permitted by the FSFM for this company. We have never applied to the FSFM or its predecessor entities for permission for our GDR program. The number of the Ordinary Shares deposited in our GDR program constitutes approximately 24.9% of our Ordinary Shares, and we may be required to limit the amount of the Ordinary Shares deposited in our GDR program to 35% of our Ordinary Shares. Accordingly, we can give no assurance that The Bank of New York, acting as Depositary for our GDR program, will allow additional deposits of the Ordinary Shares if they exceed the 35% limitation. Furthermore, the FSFM regulation does not specify the consequences of violating the regulation. See ‘‘Item 3—Key Information—Risk Factors—Risks Relating to Investment in our GDSs —The rights of non-Russian residents to own or vote our shares or GDSs may be subject to restrictions.’’

### The Ordinary Share Market

Trading in Ordinary Shares within Russia has grown significantly since 1996. The primary markets for the Ordinary Shares are the RTS and MICEX. The Ordinary Shares were quoted on the RTS on October 17, 1995, and listed on MICEX on August 20, 1999.

145

---

### Table of Contents

The following table shows, for each period indicated, the reported highest and lowest middle market prices for the Ordinary Shares on the RTS. These prices were reported in U.S. dollars.

Period	U.S.\$ per Ordinary Share	
	High	Low
2001	0.58	0.32
2002	0.85	0.49
2003	1.35	0.72
2004	1.86	1.06
First Quarter	1.38	1.13
Second Quarter	1.49	1.16
Third Quarter	1.61	1.07
Fourth Quarter	1.86	1.36
2005	3.70	1.44
First Quarter	1.83	1.43
Second Quarter	1.85	1.55
Third Quarter	3.20	1.84
Fourth Quarter	3.95	2.67

2006		
First Quarter	6.40	3.55
April	6.10	5.27
May	6.10	4.10
June	4.90	3.50
July	5.09	4.00
August	5.98	4.95
September	5.28	4.20
October	4.80	4.15

The following table shows, for each period indicated, the reported highest and lowest middle market prices for the Ordinary Shares on the MICEX. These prices are reported in rubles.

Period	RR per Ordinary Share	
	High	Low
2001	16.90	9.36
2002	16.90	9.36
2003	41.28	22.58
2004	56.75	29.95
First Quarter	40.48	30.20
Second Quarter	43.00	33.00
Third Quarter	47.10	29.95
Fourth Quarter	56.75	36.58
2005	103.63	38.58
First Quarter	50.90	38.32
Second Quarter	53.15	43.01
Third Quarter	92.44	52.50
Fourth Quarter	117.90	76.00
2006		
First Quarter	176.89	102.79
April	169.35	143.64
May	167.80	107.63
June	132.96	94.83
July	138.29	110.32

146

---

### Table of Contents

Period	RR per Ordinary Share	
	High	Low
August	159.03	133.20
September	142.18	106.99
October	127.99	111.31

Activities of the Company and its Affiliates in the Market

Both we and our affiliates, including directors, management, and affiliated broker-dealers and financial institutions, have in the past been active in the market for Ordinary Shares. This activity is likely to continue in the future. Russian residents generally find it difficult or impossible to participate in the GDS market due to currency exchange restrictions. See “Item 10—Additional Information—Exchange Controls.”

On March 18, 1997, Tatneft, IFK Solid and OAO Zenta, formed a limited partnership, Tatneft, Solid & Co., in order to acquire unrestricted Ordinary Shares and rights to acquire Restricted Ordinary Shares as those shares became unrestricted. The Restricted Ordinary Shares were the Ordinary Shares that were subject to restrictions on transfer for what was originally a three-year period subsequent to their transfer out of state ownership. By May 2001, all such restrictions were lifted and all of our Ordinary Shares became freely tradable. One reason for the establishment of Tatneft, Solid & Co. was to control the flow of Restricted Ordinary Shares into the market as the restrictions on resale expired. See “—The Ordinary Share Market” under this Item.

Tatneft, IFK Solid and OAO Zenta are the only general partners in Tatneft, Solid & Co. At May 16, 2006, there were 112 limited partners, mainly Tatneft employees (including our directors and executive officers), who generally contributed unrestricted Ordinary Shares to Tatneft, Solid & Co. in exchange for their limited partnership interests. The general partners are entitled to 20% of the Tatneft, Solid & Co.’s net income, and the limited partners to 80%. The general partner and each limited partner share in the net income allocable to its class pro rata to its contribution to Tatneft, Solid & Co. At May 15, 2006, Tatneft, Solid & Co. held 6,775 Ordinary Shares. See “—The Ordinary Share Market” under this Item.

IFK Solid began to actively participate in the market for the Ordinary Shares from September 19, 1996. IFK Solid was acquired in 1996 by a group that included Tatneft and several affiliated and non-affiliated companies, and it continues to participate actively in the market for our shares. In late December 2005, we sold all of our shares in IFK Solid, representing 59.7% of the total outstanding shares of IFK Solid.

In addition, on December 23, 2005, our subsidiary Tatneft Oil AG acquired participation shares with a total value of U.S.\$394 million in an open-ended investment company IPCG Fund, incorporated in Jersey, Channel Islands, by contributing 116 million Ordinary Shares of Tatneft, treasury shares of the Group, and U.S.\$1 million in cash into the fund. IPCG Fund invests its assets primarily in equity and debt of companies operating in, or whose activities are connected to, the Russian Federation in general, and in or to the Republic of Tatarstan, in particular, with a priority for entities operating in the oil and chemicals industry and, to a lesser extent, the banking sector. IPCG Fund’s investment objective is to achieve medium and long-term capital appreciation of its investments. IPCG Fund is managed by MARS Capital Management Limited, a company regulated by Jersey Financial Services Commission. IPCG Fund is an indirect shareholder of ZAO Nizhnekamsk Oil Refinery and is expected to participate in the financing of the new refinery and petrochemicals facility, including through participation of additional investors in the fund. See Note 4 to our audited consolidated financial statements included in this annual report.

Overall, at December 31, 2005, 178,440,892 Ordinary Shares were held by our subsidiaries and classified as treasury stock under U.S. GAAP, compared to 185,559,889 Ordinary Shares at December 31, 2004 and 191,430,258 Ordinary Shares at December 31, 2003. Under Russian law, shares held by subsidiaries may vote and receive dividends.

#### Share Registrar

Our share register is currently held by Aktsionerny Kapital, which holds both federal and Tatarstan licenses to act as a share registrar. In the case of trades of Tatneft shares that involve licensed Russian

Table of Contents

broker-dealers, a transaction will ordinarily be registered by Aktsionerny Kapital solely on the basis of a transfer order. In the case of a transaction in which neither party is a licensed broker-dealer, additional documentation—including a transfer order, signature verifications and properly executed powers-of-attorney—is required. To facilitate trading, Aktsionerny Kapital has departments that act as transfer agents in Moscow and Kazan. These arrangements ordinarily obviate the need for traders in Moscow and Kazan to travel to Almet'yevsk to execute a trade. The registrar generally charges the maximum rates permitted by Russian law for various registrar actions. The maximum rates for these transactions currently include: (i) RR10 for opening an account; (ii) from RR20 up to RR8 million for registration of a transaction (depending on the value of the transaction); (iii) RR30 for amendments or additions to the information on a registered person; and (iv) RR10 for issuing an extract from the share register.

Aktsionerny Kapital is a member of PARTAD, the Russian professional organization of share registrars, transfer agents and depositories. It follows PARTAD guidelines for keeping share registers. It keeps reserve copies of the computerized register in a bank vault, as well as copies of extracts from the register. Aktsionerny Kapital also makes periodic backups of the share register.

Aktsionerny Kapital was established as an open joint-stock company in December 1996 and received capital contributions from five entities, including Tatneft and Bank Devon-Credit. We have been informed that Aktsionerny Kapital has expanded its operations to act on behalf of other companies in Tatarstan. At June 30, 2006, it acted as share registrar for 284 companies.

The FSFM regulations currently require that the share register of any Russian company with more than 50 shareholders, such as Tatneft, be held by a specialized registrar and that no shareholder of a specialized registrar own more than 20% of the registrar's share capital. As of December 31, 2005, we owned 19.6% of the shares of Aktsionerny Kapital. The FSFM regulations also generally prohibit (with a few exceptions) a specialized registrar from carrying out any activities other than those of a share registrar, and require that the specialized registrar obtain a license from the FSFM.

To the best of our knowledge and that of Aktsionerny Kapital, there has never been any accusation that either Tatneft or its share registrar has wrongfully failed to effect a transfer of shares on the Tatneft share register, or that a shareholder has been wrongfully deleted from the register.

148

---

Table of Contents

ITEM 10—ADDITIONAL INFORMATION

MEMORANDUM AND ARTICLES OF ASSOCIATION

Tatneft is a Russian open joint-stock company. Tatneft's affairs are governed by the Joint-Stock Companies Law, as amended, and the Tatarstan Privatization Law. In addition, our affairs are governed by our Charter and Provisions on the Executive Board Regulation on the Board of Directors, Provisions on the General Director and Provisions on the Revision Committee, each as approved by the shareholders at the June 25, 2004 annual shareholders' meeting, and as amended on the annual shareholders' meeting dated June 30, 2006.

Section 3 of our Charter states that the principal objective of our activities shall be the generation of profit, particularly through exploration, drilling, and development of oil and natural gas deposits. In pursuing these objectives, we may pursue a wide range of activities, including operation of oil refineries, gasoline stations, and accompanying maintenance, operations and research.

#### Directors

Our Board of Directors consists of 15 members elected by cumulative voting at the annual shareholders' meeting held on June 30, 2006. The term of office of a Director is until the next annual shareholders' meeting. In cumulative voting, a shareholder may cast a number of votes for one or more nominees for the Board equal to the number of voting shares held by such shareholder multiplied by the number of directors to be elected.

A quorum of the Board exists if a majority of directors are present at a meeting of the Board, and decisions must generally be taken by a majority vote of directors present at such a meeting. Pursuant to the Joint-Stock Companies Law, an interested party transaction involving, whether directly or indirectly, one of our directors must be approved by the disinterested directors or by a majority of all of our disinterested shareholders. See 'Item 6—Directors, Senior Management and Employees—Board Practices—Approval of Interested Party Transactions.'

#### Authorized Capital and Dividends

Our authorized capital consists of 2,178,690,700 Ordinary Shares, nominal value RR1.00 per share, and 147,508,500 Preferred Shares, nominal value RR1.00 per share.

Our Board of Directors recommends the payment of interim and annual dividends to our shareholders, who approve such interim and annual dividends by a majority vote at the shareholders' meeting. The dividends approved at the shareholders' meeting may not be more than the amount recommended by the Board. Dividends are distributed to shareholders entitled to participate in the shareholders' meeting that is approving the dividend. Dividends are not paid on treasury shares held by Tatneft.

Holders of Preferred Shares are entitled to a dividend of 100% of the nominal value of their shares unless otherwise decided by the shareholders' meeting. However, if a dividend declared on the Ordinary Shares is greater than 100% of the nominal value of the Preferred Shares, holders of the Preferred Shares are entitled to receive dividends of at least equal value to the dividend declared on the Ordinary Shares.

Under the Joint-Stock Companies Law, we are permitted to pay dividends on Ordinary Shares out of net profits and dividends on Preferred Shares out of net profits and funds specially designated for such purposes. In either case, these amounts are calculated in accordance with RAR. The following conditions also have to be met for dividends to be paid:

- the share capital has been paid in full;
- the value of our net assets, minus the proposed dividend payment, is not less than, and would remain following the payment of dividends, not less than the sum of our share capital and reserve fund;

149

---

#### Table of Contents

- we have repurchased all shares from shareholders who have exercised their right to demand



repurchase; and

- we are not, and would not become as a result of the payment of dividends, insolvent.

Our Charter also establishes a mandatory reserve fund equivalent to 5% of the charter capital, with annual contributions of 5% of net income until this amount has been reached. This fund may only be used to cover losses, to redeem bonds, and to repurchase shares when other funds are not available.

### Voting Rights

Each fully paid Ordinary Share, except for treasury shares held by Tatneft, gives its holder the right to participate in shareholders' meetings and vote on matters to be decided thereby. Holders of Preferred Shares are generally not entitled to vote at the shareholders' meetings. However, both the Charter and the Joint-Stock Companies Law entitle preferred stockholders to vote on changes and additions to the Charter where such changes provide for reorganization or liquidation of the Company, limitation of their rights, including the issuance of Preferred Shares with broader rights than those of the existing Preferred Shares, or change the amount of dividends on the Preferred Shares. Holders of Preferred Shares are also entitled to vote at the shareholders' meeting on any items that may appear on the agenda in the event that we fail to declare a dividend on Preferred Shares in full.

### Shareholders' Meetings

We are required by the Joint-Stock Companies Law to hold a general shareholders' meeting at least once a year between March 1 and June 30 of each year, and the agenda must include the following items:

- election of members of the Board of Directors;
- election of members of the Revision Committee;
- approval of the annual report, balance sheet, and profit and loss statement;
- approval of any distribution of profits, except net profit that has been distributed as quarterly dividends or losses; and
- approval of an independent auditor.

A shareholder or a group of shareholders owning in the aggregate at least two percent of our issued voting shares may submit proposals to the agenda of the annual shareholders' meeting and may nominate candidates to serve as members of our Board or Revision Committee. The shareholders must provide their agenda proposals or nominations to us within 30 calendar days of the end of the fiscal year preceding the annual shareholders' meeting, (i.e., by January 30).

Extraordinary shareholders' meetings may be called by the Board at its own initiative to consider matters within the competence of the general shareholders' meeting, as well as upon written request by the Revision Committee, our independent auditor or shareholders owning not less than 10% of our Ordinary Shares in the aggregate as of the date of such request. The Board must then consider the request, and, if approved, schedule the meeting not more than 40 days from the date of receipt of the request or 70 days from the date of receipt of the request if the proposed agenda includes the re-election of the Board by way of cumulative voting.

The quorum for a shareholders' meeting constitutes presence in person or through authorized representatives of holders of more than 50% of our voting shares. Shareholders are entitled to participate in the shareholders' meeting by forwarding a bulletin to us provided such bulletin is received at least two days before the meeting, except as to the election of Board members, members of the internal audit commission, appointment of the independent auditor, approval of annual reports and annual financial statements, profits distributions (including declaring dividends) and the covering of losses. If the quorum requirement is not met, another shareholders' meeting must be scheduled, in which case the quorum requirement is met if shareholders owning at least 30% of the issued voting shares have registered at that meeting. Shareholders may participate in meetings by proxy, provided that the proxy holds a power of attorney issued by the shareholder.

---

## Table of Contents

### Notice and Participation

All our shareholders entitled to participate in a shareholders' meeting must be notified of a meeting and its agenda no less than 20 days prior to the date of the meeting. However, if it is an extraordinary shareholders' meeting to elect our Board by cumulative vote, shareholders must be notified at least 70 days prior to the date of the meeting. Also, if an agenda of the shareholders' meeting contains an item on reorganization, the notification shall be made no less than 30 days prior of the meeting, and if it deals more particularly with the reorganization in the form of merger, spin-off or split-up and there is an item on the election of directors of a new company, the term shall be no less than 70 days. The record date of the shareholders' meeting is set by the Board and may not be (i) earlier than the date of adoption of the resolution to hold a shareholders' meeting and (ii) more than 50 days before the date of the meeting. In the case of an extraordinary shareholders' meeting to elect our Board, the record date must be within the 65-day period prior to the meeting.

### Liquidation

Under Russian legislation, the liquidation of a company results in its termination without the transfer of rights and obligations to other persons as legal successors. Tatneft may be liquidated by a three-quarters vote of our shareholders at a shareholders' meeting or by a court order.

Following a decision to liquidate, the right to manage our affairs would pass to a liquidation committee. In case of a voluntary liquidation, shareholders appoint the members of the liquidation committee at a shareholders' meeting. The court appoints members of the liquidation committee in the case of an involuntary liquidation. Creditors may file claims within a period to be determined by the liquidation committee, but which must be at least two months from the date of publication of the notice of liquidation by the liquidation committee.

The Civil Code sets the following order of priority among creditors in a liquidation:

- (1) individuals owed compensation for injuries or deaths caused by a company;
- (2) employees;
- (3) creditors with claims secured by pledges of a company's property;
- (4) federal and local governmental budgets; and
- (5) other creditors in accordance with Russian law.

The remaining assets are distributed among shareholders in the following order of priority:

- (1) payments to repurchase shares from shareholders having the right to demand repurchase;
- (2) payments of declared but unpaid dividends on Preferred Shares and the liquidation value of Preferred Shares, if any; and
- (3) payments to holders of Ordinary Shares and Preferred Shares on a pro rata basis.

### Limitations on Share Ownership

There are currently no restrictions under the Charter or under Russian or Tatarstan law that limit the right of non-Russian residents or persons to own or vote our shares either directly or through an GDR program. However, according to the Law on the Securities Market and the regulations of the Russian Federal Commission on the

Securities Market, the predecessor of the FSFM, the deposit of shares of a Russian company into DR programs requires the permission of the FSFM. Such permission may be denied, among other reasons, if more than 35% of the class of shares eligible for deposit into the DR program will circulate outside Russia, including in the form of GDSs, or if the DR program contemplates the voting of the shares underlying the DSs other than in accordance with the instructions of the DS holders. Until July 10, 2006, in the absence of instructions from holders of our GDSs, the Depositary was entitled to give a proxy to vote the shares underlying such GDSs to our representative. From July 10, 2006, the shares underlying our GDSs may not be voted other than in accordance with the

151

---

## Table of Contents

instructions of GDS holders and GDSs for which the Depositary does not receive timely voting instructions are not voted. Our GDR program had no express limitations on the deposit of our Ordinary Shares into the program until July 10, 2006. From July 10, 2006, Ordinary Shares may not be deposited into the program absent certification that the depositor is not resident in the United States. There is uncertainty as to whether the FSFM regulation applies to DR programs into which additional shares have been deposited and/or continue to be deposited in excess of 35% of the Ordinary Shares at the time of enactment of the regulation, or only to DR programs established after the time of its enactment. Articles appearing in the press have noted that in January 2003, The Bank of New York ceased deposits of shares of another Russian company into its DR program after the aggregate number of shares deposited into the program exceeded the amount permitted by the FSFM for this company. We have never applied to the FSFM or its predecessor entities for permission for our GDR program. The number of the Ordinary Shares deposited in our GDR program constitutes approximately 24.9% of our Ordinary Shares, and we may be required to limit the amount of the Ordinary Shares deposited in our GDR program to 35% of our Ordinary Shares. Accordingly, we can give no assurance that The Bank of New York, acting as Depositary for our GDR program, will allow additional deposits of the Ordinary Shares if they exceed the 35% limitation. Furthermore, the FSFM regulation does not specify the consequences of violating the regulation. See “Item 3—Key Information—Risk Factors—Risks Relating to Investment in our GDSs.”

In addition, recently, the Russian Ministry of Industry and Energy has prepared a draft law restricting foreign investments in certain “strategic” Russian industries. It provides that foreign investors may own, directly or through a chain of affiliated companies, not more than certain percentage (with the exact figure being a discrepancy in the range of 30-50%) of the share capital of a company involved in a “strategic” industry. In addition, a governmental approval will reportedly be required for acquisition by a foreign investor of more than 25% of a company involved in a “strategic” industry. On March 2, 2006, the Kommersant daily newspaper published a list of 39 “strategic” industries that might be influenced by the proposed law, which included production of natural resources. See “Item 3—Key Information—Risk Factors—Risks Relating to the Russian Legal System and Russian Legislation—Possible restrictions of foreign investments in strategic industries may limit your ability to hold or sell our GDSs.”

### Approval of the Federal Antimonopoly Service of the Russian Federation

Pursuant to Russian antimonopoly legislation, any transaction that would result in a person (including companies or individuals of its group, as defined by antimonopoly legislation) holding 25% or more of our issued voting shares must be approved in advance by the Federal Antimonopoly Service.

### Preemptive Rights

The Joint-Stock Companies Law grants existing shareholders a preemptive right to purchase shares or securities convertible into shares that we propose to sell in a public offering. In a private placement of shares or securities convertible into shares, shareholders who voted against it or did not vote on such private placement are entitled to acquire an amount of such shares or convertible securities proportionate to their existing stake. This rule does not apply when the shares are placed solely among existing shareholders if all such existing shareholders are entitled to acquire new shares in proportion to their existing holdings. We must notify shareholders in writing of the proposed sale of securities at least 45 days prior to the commencement of the public offering or the private placement. Within this 45-day period the shareholders may exercise their preemptive rights. If a shareholder elects to exercise preemptive rights to purchase securities, and the amount of securities that is proportionate to its existing stake is not a whole number, then such shareholder would be entitled to receive fractional securities.

#### Redemption Provisions

The Joint-Stock Companies Law provides that holders of voting shares can require us to repurchase all or a portion of their shares in the event of (i) our reorganization or certain major transactions, or (ii) amendments or restatements of our Charter that restrict such shareholder's rights, in both cases where such shareholders voted against or did not participate in the vote regarding the reorganization, major transaction or amendment or restatement of our Charter. We are required to repurchase shares in the above circumstances at a price determined by our Board, provided that such price may not be less than the market value of the shares as determined by an independent appraiser.

152

---

#### Table of Contents

#### Change of Control Provisions

In accordance with the Provision of the Tatarstan Ministry for Land and Property Relations approved by the Order of the Cabinet of Ministers of the Republic of Tatarstan No. 430, dated July 9, 2001, the Tatarstan government retains its rights under the Golden Share until such time as the Tatarstan Ministry for Land and Property Relations takes a decision to terminate them. The Golden Share gives the Tatarstan government the power to veto certain major decisions, including our liquidation or reorganization (i.e., mergers). See "Item 7—Major Shareholders and Related Party Transactions—Major Shareholders."

On January 5, 2006, the State Duma of the Russian Federation approved the Law Amending the Joint-Stock Companies Law. All the provisions of this law became effective on July 1, 2006, except the provision relating to the mandatory insurance of an independent appraiser's liability. This law sets rules for acquisitions of more than 30% of the voting shares of an open joint stock company and provides a legal frame for the squeeze-out of minority shareholders from a Russian company. Under this law, any person (together with its affiliates) intending to acquire more than 30% of our Ordinary Shares may (but is not required to) make an offer to other our shareholders to buy their shares in an amount and at a price determined by such person ("Voluntary Offer"). The price of the Voluntary Offer may differ from the market price. The purchaser of the Ordinary Shares may not acquire such shares at a price or on conditions different from those of the Voluntary Offer as long as the Voluntary Offer is open for acceptance. In addition, if such person (together with its affiliates) reaches the 30%, the 50% or the 75% threshold, this person is obliged to make an offer to the remaining shareholders to purchase their shares at the market price ("Mandatory Offer"). After the initiation of either a Voluntary Offer, or a Mandatory Offer, certain decisions may be taken only by our general shareholders' meeting rather than by our Board of Directors, regardless of the exclusive powers granted to the Board of Directors by our Charter, including share capital increase and approval of certain transactions.

Moreover, a person (together with its affiliates) acquiring more than 95% of our Ordinary Shares is obliged to purchase the shares of the other shareholders at market price at their demand; and to notify all the minority shareholders of their respective rights within 35 days following the acquisition of 95% of our Ordinary Shares. In addition, the aforementioned person acquiring at least 10% of the our Ordinary Shares as a result of a Mandatory Offer or of a Voluntary Offer is entitled to request a mandatory buy-out of the remaining shares purchased at the market price from all the other shareholders. See ‘‘Item 3—Key Information—Risk Factors—Risks Relating to the Russian Legal System and Russian Legislation—You could be subject to a mandatory buy-out procedure initiated by any person acquiring more than 95% of our Ordinary Shares.’’

## MATERIAL CONTRACTS

Other than the loan agreements with foreign lenders described under ‘‘Item 5—Operating and Financial Review and Prospects—Liquidity and Capital Resources’’ and contracts we enter into in the ordinary course of business, we have not entered into any contracts in the past two years that may be material to our operations.

## EXCHANGE CONTROLS

### General information

In December 2003, President Putin signed the Currency Law. Most provisions of the Currency Law came into effect in June 2004. The Currency Law significantly liberalizes the exchange control regime in Russia and expands the ability of Russian individuals and legal entities to engage in banking and financial transactions outside of Russia. Effective from January 1, 2007, the Currency Law will remove certain restrictions previously imposed by the Russian Government and the Central Bank on transactions between Russian and non-Russian residents (although some of the restrictions were removed as of July 1, 2006). However, certain currency control restrictions will not be repealed from 1 January 2007, including general prohibition of foreign currency operations between Russian companies (except for the operations specifically listed in the Currency Law and the operations between the authorized banks specifically listed in the Central Bank regulations) and the requirement to repatriate, subject to certain exceptions, export-related earnings in Russia.

153

---

## Table of Contents

The statute provides that any restrictions on operations are introduced only to prevent significant reduction in reserves, sharp movements in the exchange rate of the ruble, as well as to support Russia’s balance of payments. Such restrictions should be of a non-discriminatory nature and should be eliminated by the currency authorities upon elimination of circumstances that caused implementation of such restrictions. It appears that these formulations are non-precise and thus provide too much flexibility and discretion for the currency authorities to maintain the specified restrictions.

### Operations with GDSs and Ordinary Shares

Russian currency control restrictions with regard to such instruments as GDSs and Ordinary Shares are set forth in the Currency Law and respective regulations of the Central Bank.

Pursuant to the Currency Law, currency operations with GDSs and Ordinary Shares between residents and non-residents may be conducted without limitations, unless otherwise provided in the Currency Law and respective

regulations of the Central Bank. In particular, the Currency Law permits settling GDSs in both rubles and in foreign currencies, whereas Ordinary Shares may be settled only in rubles. In addition, until January 1, 2007, the Central Bank has the power to introduce the requirement to use special accounts with authorized Russian banks in relation to (i) acquisitions of foreign securities (such as GDSs) by Russian investors from non-residents of Russia and (ii) acquisitions of Russian securities (such as the Ordinary Shares) by foreign investors from residents of Russia. Under the Central Bank Regulation No.116-I, dated June 7, 2004, the special account requirement may apply to transactions that involve payments; exchanges of securities in barter transactions are not affected by this requirement.

Under the Currency Law, currency operations with Ordinary Shares between non-residents may be conducted either in rubles or in foreign currencies without limitations, subject to compliance with Russian securities and anti-monopoly laws and regulations. Moreover, GDSs may be sold by a non-Russian resident for U.S. dollars outside Russia without regard to Russian currency control laws so long as the buyer is not a Russian resident.

#### Payment and Repatriation of Dividends

Russian companies may pay dividends declared to non-residents both in foreign currencies (confirmed by the Central Bank in its Information Letter No. 31, dated March 31, 2005) and rubles.

Dividends paid to non-residents in rubles may be freely converted into foreign currencies through Russian authorized banks and remitted outside of Russia, subject to availability of foreign currencies in Russian foreign exchange market.

#### Purchase and Sale of Foreign Currencies and Rubles

The Currency Law requires all conversion operations in Russia to be conducted through Russian authorized banks. Prior to July 1, 2006, purchase of foreign currencies by Russian residents and sale of the same by Russian non-residents were also subject to potential special account and mandatory reserve requirements imposed by the Central Bank, which had never been imposed and were ultimately abolished.

#### TAXATION

The following discussion summarizes certain material United States federal and Russian income and withholding tax consequences for holders of our Ordinary Shares or GDSs. The discussion which follows is based on (a) the U.S. Internal Revenue Code of 1986, as amended, which is referred to in this summary as the “Code,” the U.S. Treasury regulations thereunder, and judicial and administrative interpretations thereof, (b) Russian law and (c) the Convention between the United States of America and the Russian Federation for the Avoidance of Double Taxation and the Prevention of Fiscal Evasion with Respect to Taxes on Income and Capital (the “U.S./Russia Double Tax Treaty”) all as in effect on the date hereof, and as subject to any changes (possibly on a retroactive basis) in these or other laws occurring after such date. It is also based, in part, on representations of the Depositary, and assumes that each obligation in the Deposit Agreement and any related agreements will be performed in accordance with its terms.

154

---

#### Table of Contents

The discussion that follows is intended as a descriptive summary only and is not intended as tax advice to any particular investor. It is also not a complete analysis or listing of all potential U.S. federal or Russian income and withholding tax consequences to a prospective holder of our Ordinary Shares or GDSs. Each prospective investor is urged to consult its own tax adviser regarding the specific U.S. federal, state, and local and Russian tax consequences

of the ownership and disposition of our Ordinary Shares or GDSs.

#### Russian Tax Considerations

The following is a summary of certain Russian tax considerations regarding the purchase, ownership and disposition of our Ordinary Shares or GDSs. The summary is general in nature and is based on the laws of the Russian Federation in effect as at the date of this prospectus. The summary does not seek to address the applicability of any double tax treaty relief. In this regard, however, it is noted that there may be practical difficulties involved in claiming double tax treaty relief. Investors should consult their tax advisors with respect to the consequences of an investment in the Ordinary Shares or GDSs arising under the legislation of the Russian Federation or any political subdivision thereof. Please see “Item 3—Key Information—Risk Factors—Risks Relating to the Company—The Russian tax system imposes substantial burdens on us and is subject to frequent change and significant uncertainty.” Under no circumstances should the descriptions set forth below be viewed as tax advice.

The Russian tax rules applicable to securities, and in particular those held by Non-Resident Holders (as defined below), are characterized by significant uncertainties and by an absence of interpretative guidance. In particular, the Russian tax authorities have provided very little guidance regarding the treatment of GDS arrangements. Russian tax law and procedures are not well developed and rules are sometimes interpreted differently by different tax inspectorates and inspectors. In addition, both the substantive provisions of Russian tax law and the interpretation and application of those provisions by the Russian tax authorities may be subject to more rapid and unpredictable change than in a jurisdiction with more developed capital markets. The relevant chapters of Part II of the Tax Code that set out the regulatory framework for taxation of the income of individuals and the profits of Russian and foreign legal entities do not regulate all issues arising in connection with the purchase, ownership, and disposition of Ordinary Shares or GDSs by Non-Resident Holders. Currently, the Russian government is in the process of replacing the existing tax legislation with a comprehensive tax code, but it is unclear when this process will be completed and how Non-Residential Holders would be affected.

#### General Comments

For the purposes of this summary, a “Non-Resident Holder” means: a physical person, physically present in the Russian Federation for less than 183 days in a given calendar year; or a legal person or entity not incorporated or otherwise organized in the Russian Federation (with no tax registration in Russia), which holds and disposes of our Ordinary Shares or GDSs other than through a permanent establishment in Russia. Russian income tax obligations of a Non-Resident Holder may arise with respect to income from a Russian source. Russian tax law does not provide a general definition as to what constitutes Russian source income; however, specific types of income, including dividends and capital gains on disposal of shares in certain Russian companies, are referred to as Russian source income for both individual and corporate Non-Resident Holders.

Generally, Russian income tax of a Non-Resident Holder with respect to income from Russian sources will be collected via a withholding mechanism. The obligation to withhold income tax of a Non-Resident Holder lies with a tax agent. Under Russian tax law, a tax agent may be either a Russian company or a foreign company carrying on business through a permanent establishment (taxable presence) in Russia. In practical terms, a tax agent is either a company paying dividends or a purchaser of Ordinary Shares or GDSs. There is no obligation for a Russian resident individual or a foreign company with no presence in Russia to withhold Russian income tax of a Non-Resident Holder.

#### Taxation of Dividends

Dividends paid to a Non-Resident Holder are generally subject to Russian income tax, which will be withheld by us as a tax agent, at a 15% rate for legal entities and at a 30% rate for individuals.

---

## Table of Contents

This tax may be reduced under the terms of a double tax treaty between Russia and the country of residence of the Non-Resident Holder. For example, the U.S./Russia Double Tax Treaty provides for reduced rates of withholding on dividends paid to holders that are Eligible U.S. Holders (as defined below) that are entitled to U.S./Russia Double Tax Treaty benefits; a 5% rate applies to Russian source dividends paid to Eligible U.S. Holders that are corporate legal entities owning 10% or more of the Russian entity's outstanding voting shares and a 10% rate applies for all other Eligible U.S. Holders. See “—Procedure for Obtaining Double Tax Treaty Relief.”

For the purposes of this summary, “Eligible U.S. Holder” means a U.S. person that is a beneficial owner of a GDS or Ordinary Share and of the cash dividends paid thereon that satisfies all the following conditions: the holder (i) is a resident in the United States for the purposes of the U.S./Russia Double Tax Treaty and (ii) holds the Ordinary Shares or GDSs in a manner not effectively connected with a permanent establishment in the Russian Federation through which such U.S. person carries on business activities or with a fixed base in the Russian Federation from which such U.S. person performs independent personal services.

However, double tax treaty relief may not be available to U.S. or other Non-Resident Holders of GDSs because of the lack of interpretative guidance on the beneficial ownership concept in Russia and taxation of income of beneficial owners, relating to the fact that the Depository (and not the holders of the GDSs) is the legal holder of our Ordinary Shares under Russian law. In 2005, the Ministry of Finance expressed an opinion that holders of depository receipts should be treated as the beneficial owners of the underlying shares for the purposes of the double tax treaty provisions applicable to taxation of dividend income from the underlying shares, provided that the tax residencies of depository receipt holders are duly confirmed. However, in the absence of any specific provisions in Russian tax legislation, it is unclear how the Russian tax authorities will ultimately treat the depository receipt arrangements. In the absence of any further clarification from the Russian tax authorities on the application of relevant double tax treaties, we are unlikely to be able to apply the reduced rates and will have to withhold income tax at the applicable rates under Russian domestic law on dividends payable to U.S. or other Non-Resident Holders. See “Item 3—Key Information—Risk Factors—Risks Relating to Investment in our GDSs—You may not be able to benefit from the United States-Russia double tax treaty.”

### Taxation of Capital Gains

### Taxation of Legal Entities

Tax implications may differ upon disposal of either GDSs or our Ordinary Shares by a Non-Resident Holder that is a legal entity.

In the case of GDSs, a Non-Resident Holder, that is a legal entity, generally should not be subject to any Russian income tax in connection with the sale, exchange or other disposition of GDSs outside Russia. The Tax Code provides that capital gains realized by non-resident legal entities from sales of shares or derivative instruments (where the underlying assets are in the form of shares in Russian companies) that are officially listed and sold on foreign exchanges will not be recognized as income from Russian sources and, therefore, shall not be subject to Russian income tax.

In the case of our Ordinary Shares, a Non-Resident Holder that is a legal entity may be subject to Russian income tax on capital gains only in connection with the sale of shares in a Russian company that has more than 50% of its assets



in the form of immovable property in Russia. In the event of such a sale by a Non-Resident Holder, a tax agent will be required to withhold 24% of any gain realized on the sale by the foreign legal entity. The gain will be determined as the difference between the sale price and the cost of acquisition plus all actual expenses relating to the acquisition, holding and disposition of shares paid by the Non-Resident Holder; provided that the Non-Resident Holder is able to present documentation confirming such amounts. Without documentary support, the Non-Resident Holder that is a legal entity is not entitled to deduct the cost of acquisition plus all actual expenses relating to the acquisition, holding and disposition of shares and income tax due will be withheld at the rate of 20% from the gross proceeds of the sale.

156

---

## Table of Contents

### Taxation of individuals

Income received by a Non-Resident Holder who is an individual, including capital gains from the sale of securities is subject to income tax at the rate of 30% provided this income is received from a source within Russia. Income is received from a source within Russia if the shares or GDSs are sold in the territory of the Russian Federation. However, there is no definition of ‘‘sale in the territory of the Russian Federation’’ in relation to transactions involving securities. There is a risk that any sale of our Ordinary Shares or GDSs may be considered as a sale in the territory of the Russian Federation if the purchaser of our Ordinary Shares or GDSs is a Russian resident (either a legal entity or an individual).

A Non-Resident Holder that is an individual may recognize income as the difference between sale proceeds and the cost of acquisition plus all actual expenses relating to the acquisition, holding and disposition of shares or GDSs. Where the expenses are not documented and cannot be confirmed, the full sale proceeds are subject to tax.

The income tax of a Non-Resident Holder that is an individual must be collected by a tax agent via a withholding procedure. If a tax agent is a professional participant of the securities market (broker, trust manager, or any person acting under an agency or similar agreement for the individual), income tax should be withheld from gross proceeds from the sale of shares or GDSs less deduction of eligible costs and expenses. In other cases, when a tax agent is technically required to withhold income tax from gross sales proceeds, the individual may later claim a deduction for costs and expenses based on a tax declaration to be filed with Russian tax authorities at the end of the reporting period. A refund of any overpayment of personal income tax in relation to disposition of our Ordinary Shares or GDSs may be claimed on the basis of the tax declaration filed by the individual Non-Resident Holder. There is a significant uncertainty regarding the availability and timing of such refunds.

### Double tax treaty relief

A Non-Resident Holder that is a legal entity may be able to avoid Russian income tax on the disposition of shares under the terms of a double tax treaty between the Russian Federation and the country of residence of the Non-Resident Holder.

Under the U.S./Russia Double Tax Treaty, U.S. holders are exempt from income tax on capital gains unless 50% or more of assets of the issuer are represented by immovable property. However, it should be noted that there is a difference between the two official (i.e., English language and Russian language) texts of the U.S./Russia Double Tax Treaty. Since the Russian competent authority is most likely to rely on the Russian language version, there is a risk for U.S. holders that capital gains on disposal of the shares in a Russian company, where the proceeds of such disposal are received from a source within Russia, would still be subject to Russian tax if immovable property comprised 50% or

more of fixed assets (as opposed to assets) of the issuer. Thus, it is possible that no double tax treaty relief from taxation of capital gains will be available for U.S. holders.

In practice, no advance exemption from withholding tax under a double tax treaty is available for individual Non-Resident Holders. See “—Procedure for Obtaining Double Tax Treaty Relief.”

It should be noted that all capital gains should be calculated in the currency in which a Non-Resident Holder receives such income.

#### Procedure for Obtaining Double Tax Treaty Relief

##### Legal entities

The procedure for obtaining double tax treaty relief is simplified under current legislative provisions. The Income Tax Chapter of the Tax Code, which became effective on January 1, 2002, eliminates the requirement that a non-resident organization should obtain tax treaty clearance from Russian tax authorities prior to receiving any income derived from the shares or GDSs (i.e., from the payment of dividends or the sale of shares). However, Russian tax authorities, in connection with a tax audit, may still dispute the eligibility of a non-resident to benefit from a double tax treaty and require the tax agent to

157

---

#### Table of Contents

provide documentary support for non-withholding. Upon failure to provide the required documentary support, the tax agent may be required to pay any tax, penalties, and interest. Under the Tax Code (Article 11) non-resident organizations include foreign legal entities, companies or other corporate formations with civil legal capacity established in accordance with legislation of foreign jurisdictions and international organizations.

In order to take advantage of a double tax treaty, it is sufficient to provide the Russian tax agent in advance of receiving income with a confirmation of tax residence for the purposes of the treaty in a state with which Russia has concluded the relevant treaty. The confirmation of the Non-Resident Holder's tax residence may be issued in the form of a letter from the competent authority of the Non-Resident Holder's country of residence, containing the tax identification number of the resident (if any), the period covered by the letter and the date of issuance. The letter should be duly signed and stamped.

If tax treaty relief is not obtained and income tax is withheld by a tax agent on capital gains or other amounts, a Non-Resident Holder that is an organization as defined by the Tax Code may apply for a tax refund within 3 years from the end of the tax period in which the tax was withheld. To process a claim for a refund, the Russian tax authorities require (i) a confirmation of the tax residence of a Non-Resident Holder in a state with which Russia has concluded the relevant treaty at the time the income was paid; (ii) an application for refund of the income tax withheld in a format provided by the Russian tax authorities; and (iii) copies of the relevant contracts and payment documents confirming the payment of the income tax withheld to the appropriate Russian authorities (Form 1012DT (2002) is designed to combine (i) and (ii) for foreign organizations). The Russian tax authorities may require a Russian translation of some documents. Under the provisions of the Tax Code, the refund of the tax withheld should be granted within one month after the submission of the documents. However, procedures for processing such claims have not been clearly established, and there is significant uncertainty regarding the availability and timing of such refunds.

## Individuals

In accordance with the Tax Code, a Non-Resident Holder who is an individual, in order to take advantage of a relevant double tax treaty, must present to the tax authorities a document substantiating his or her tax residence that complies with the applicable double tax treaty and a document supporting the income received and the tax paid offshore, confirmed by the foreign tax authorities. Formally, such requirement means that an individual cannot rely on the tax treaty until he or she pays the tax in the jurisdiction of their residence.

If income tax is withheld by a tax agent, a Non-Resident Holder who is an individual may apply for a tax refund within 1 year from the end of the tax period in which the tax was withheld for individual Non-Resident Holders. There is however, significant uncertainty regarding the availability and timing of such refunds.

## Information for U.S. holders

A U.S. corporate holder seeking to obtain relief from Russian withholding tax under the U.S./Russia Double Tax Treaty must provide a confirmation of its tax residence that complies with the applicable double tax treaty in advance of receiving income. U.S. holders may obtain such confirmation by submitting a Form 8802 and all the required statements and documentation to the Internal Revenue Service, Philadelphia Service Center, U.S. Residency Certification Request, P.O. Box 16347, Philadelphia, PA 19114-0447 U.S.A. The procedures for obtaining certification are described in greater detail in Internal Revenue Service Publication 686.

Other than as specifically provided for in the foregoing discussion, the Depositary will have no obligation to assist a GDS holder with the completion and filing of any application for advance double tax treaty relief.

## Russian Tax Reporting Obligation of a Non-Resident Holder

If income received by a Non-Resident Holder who is an individual is treated as Russian source income subject to tax in Russia, but for any reason this tax has not been withheld by a tax agent, such a non-resident individual is liable to declare his/her income to the Russian tax authorities and pay the income tax.

158

---

## Table of Contents

No reporting obligations arise with respect to Russian source income for a Non-Resident Holder that is a legal entity.

## U.S. Federal Income Tax Considerations

The following is a general description of the material U.S. federal income tax consequences that apply to you if you are a beneficial owner of GDSs or Ordinary Shares who is a U.S. holder. For purposes of this summary, a “U.S. Holder” is a beneficial owner of GDSs or Ordinary Shares that is:

- a citizen or resident of the United States;
- a U.S. domestic corporation; or
- otherwise subject to United States federal income tax on a net income basis with respect to income from the GDSs or Ordinary Shares.

If a partnership (including any entity treated as a partnership for U.S. federal income tax purposes) is a beneficial

owner of GDSs or Ordinary Shares, the U.S. federal income tax treatment of a partner in the partnership will generally depend on the status of the partner and the activities of the partnership. Since your U.S. federal income and withholding tax treatment may vary depending upon your particular situation, you may be subject to special rules not discussed below. Special rules will apply, for example, if you are:

- an insurance company;
- a tax-exempt organization;
- a financial institution;
- a person subject to the alternative minimum tax;
- a person who is a broker-dealer in securities;
- an S corporation;
- an expatriate subject to Section 877 of the United States Internal Revenue Code;
- an owner, directly, indirectly or by attribution, of 10% or more of the outstanding Ordinary Shares; or
- an owner holding GDSs or Ordinary Shares as part of a hedge, straddle, synthetic security or conversion transaction.

In addition, this summary is generally limited to persons holding Ordinary Shares or GDSs as “capital assets” within the meaning of Section 1221 of the U.S. Internal Revenue Code and whose functional currency is the U.S. dollar. The discussion below also does not address the effect of any U.S. state or local tax law or foreign tax law.

For purposes of applying U.S. federal income and withholding tax law, a holder of a GDS will be treated as the owner of the underlying Ordinary Shares represented by that GDS.

#### Taxation of Dividends on Ordinary Shares or GDSs

For U.S. federal income tax purposes, the gross amount of a distribution, including any Russian withholding taxes, with respect to Ordinary Shares or GDSs will be treated as a taxable dividend to the extent of our current and accumulated earnings and profits, computed in accordance with U.S. federal income tax principles. Distributions in excess of our current or accumulated earnings and profits will be applied against and will reduce your tax basis in Ordinary Shares or GDSs and, to the extent in excess of such tax basis, will be treated as gain from a sale or exchange of such Ordinary Shares or GDSs. You should be aware that we do not intend to calculate our earnings and profits for U.S. federal income tax purposes. If you are a corporation, you will not be allowed a deduction for dividends received in respect of distributions on Ordinary Shares or GDSs, which is generally available for dividends paid by U.S. corporations to U.S. corporations.

159

---

#### Table of Contents

Subject to certain exceptions for short-term and hedged positions, the U.S. dollar amount of dividends received by an individual prior to January 1, 2009 with respect to the GDSs will be subject to taxation at a maximum rate of 15% if the dividends are “qualified dividends.” Dividends paid on the GDSs will be treated as qualified dividends if Tatneft was not, in the year prior to the year in which the dividend was paid, and is not, in the year in which the dividend is paid, a passive foreign investment company (“PFIC”). Based on Tatneft’s audited financial statements and relevant market and shareholder data, Tatneft believes that it was not a PFIC for U.S. federal income tax purposes with respect to its 2004 and 2005 taxable years. In addition, based on Tatneft’s financial statements and its current expectations regarding the value and nature of its assets, the sources and nature of its income Tatneft does not anticipate being treated as a PFIC

for its 2006 taxable year.

The U.S. Treasury has announced its intention to promulgate rules pursuant to which holders of GDSs or common stock and intermediaries through whom such securities are held will be permitted to rely on certifications from issuers to establish that dividends are treated as qualified dividends. Because such procedures have not yet been issued, it is not clear whether Tatneft will be able to comply with them.

Holders of GDSs and Ordinary Shares should consult their own tax advisers regarding the availability of the reduced dividend tax rate in the light of their own particular circumstances.

If a dividend distribution is paid in rubles, the amount includible in income will be the U.S. dollar value of the dividend, calculated using the exchange rate in effect on the date the dividend is includible in income by you in accordance with your method of accounting, regardless of whether the payment is actually converted into U.S. dollars. Any gain or loss resulting from currency exchange rate fluctuations during the period from the date the dividend is includible in your income to the date the rubles are converted into U.S. dollars will be treated as ordinary income or loss. You may be required to recognize foreign currency gain or loss on the receipt of a refund of Russian withholding tax pursuant to the U.S./Russia Double Tax Treaty to the extent the United States dollar value of the refund differs from the dollar equivalent of that amount on the date of receipt of the underlying dividend.

Russian withholding tax at the rate applicable to you under the U.S./Russia Double Tax Treaty will be treated as a foreign income tax that, subject to generally applicable limitations and conditions, is eligible for credit against your U.S. federal income tax liability or, at your election, may be deducted in computing taxable income. If Russian tax is withheld at a rate in excess of the rate applicable to you under the U.S./Russia Double Tax Treaty you may not be entitled to credits for the excess amount, even though the procedures for claiming refunds and the practical likelihood that refunds will be made available in a timely fashion are uncertain.

A dividend distribution will be treated as foreign source income and will generally be classified as “passive income” or, for a dividend that is includible in your gross income for a tax year beginning before January 1, 2007, in some cases, “financial services income” for United States foreign tax credit purposes. The rules relating to the determination of the foreign tax credit, or deduction in lieu of the foreign tax credit, are complex and you should consult your own tax advisers with respect to those rules.

#### Taxation on Sale or Exchange of Ordinary Shares or GDSs

The sale of Ordinary Shares or GDSs will generally result in the recognition of gain or loss in an amount equal to the difference between the amount realized on the sale and your adjusted basis in such Ordinary Shares or GDSs. That gain or loss will be capital gain or loss if the Ordinary Shares or GDSs are capital assets in your hands and will be long-term capital gain or loss if the Ordinary Shares or GDSs have been held for more than one year. If you are an individual, such realized long-term capital gain is generally subject to taxation at a maximum rate of 15% for gain recognized after May 5, 2003 and before 2009, and otherwise at a maximum rate of 20%. Limitations may apply to your ability to offset capital losses against ordinary income.

Deposits and withdrawals of Ordinary Shares by you in exchange for GDSs will not result in the realization of gain or loss for U.S. federal income tax purposes.

If Russian tax is withheld on the sale of Ordinary Shares or GDSs, you may not be entitled to credits for the amount withheld, even though the procedures for claiming refunds and the practical likelihood that refunds will be made available in a timely fashion are uncertain.

Table of Contents

Information Reporting and Backup Withholding

Dividends and proceeds from the sale or other disposition of Ordinary Shares or GDSs that are paid in the United States or by a U.S.-related financial intermediary will be subject to U.S. information reporting rules and backup withholding tax, unless you are a corporation or other exempt recipient. In addition, you will not be subject to backup withholding if you provide your taxpayer identification number and certify that no loss of exemption from backup withholding has occurred. Holders that are not U.S. persons generally are not subject to information reporting or backup withholding, but such holders may be required to provide certification as to their non-U.S. status in connection with payments received within the United States or through certain U.S.-related financial intermediaries.

DOCUMENTS ON DISPLAY

We are subject to informational requirements of the Exchange Act applicable to foreign private issuers and, in accordance therewith, file annual reports on Form 20-F with the SEC and submit current reports on Form 6-K and other information and documents to the SEC. You may read and copy any materials we file with or submit to the SEC at the SEC's Public Reference Room at 450 Fifth Street, N.W., Room 1024, Washington, D.C. 20549 or the SEC's website <http://www.sec.gov>. You may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330 or, from outside the United States, at 1-202-942-8090.

161

---

Table of Contents

ITEM 11—QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to market risk from changes in both foreign currency exchange rates and interest rates. We are exposed to foreign exchange risk to the extent that our costs are denominated in currencies other than rubles. We are subject to market risk from changes in interest rates that may affect the cost of our financing. Other than our banking subsidiaries, we do not use financial instruments, such as foreign exchange forward contracts, foreign currency options, interest rate swaps and forward rate agreements, to manage these market risks. We also do not hold or issue derivative or other financial instruments for trading purposes.

Foreign Currency Risk

Our principal exchange rate risk involves changes in the value of the ruble relative to the U.S. dollar. At December 31, 2005, approximately RR4,576 million of our indebtedness was denominated in U.S. dollars (out of approximately RR7,622 million of our total indebtedness at that date). Depreciation in the value of the ruble relative to the U.S. dollar will increase the cost in rubles of our foreign currency denominated costs and expenses and of our debt service obligations for foreign currency denominated indebtedness. A depreciation of the ruble relative to the U.S. dollar will also result in foreign exchange losses as the ruble value of our foreign currency denominated indebtedness is increased. We believe that the risks associated with our foreign currency exposure are mitigated by the fact that a significant portion of our revenues, approximately 66%, are U.S. dollar-denominated, and thus more closely match

our foreign currency costs and debt service obligations. Furthermore, total loans and accounts receivable of RR16,880 million at December 31, 2005 were also U.S. dollar based, and serve to mitigate our exposure to foreign currency fluctuations. As of December 31, 2005, the ruble had depreciated against the U.S. dollar by approximately 3.7% since December 31, 2004. The value of the ruble against the U.S. dollar appreciated during 2006.

A hypothetical, instantaneous and unfavorable (depreciation of the U.S. dollar against the ruble) 10% change in currency exchange rates on December 31, 2005 would have resulted in additional interest expense, including default interest, of approximately RR47 million per year, reflecting the increased costs in rubles of servicing our foreign currency denominated indebtedness held at December 31, 2005. A hypothetical, instantaneous and unfavorable 10% change in currency exchange rates at December 31, 2005 would have resulted in an estimated foreign exchange loss of approximately RR458 million on foreign currency denominated indebtedness held at December 31, 2005.

#### Interest Rate Risk

We are exposed to interest rate risk on our indebtedness that bears interest at floating rates and to a lesser extent, on our indebtedness that bears interest at fixed rates. At December 31, 2005, we had approximately RR7,622 million in loans outstanding, of which approximately RR3,099 million bore interest at fixed rates and approximately RR4,523 million bore interest at floating rates determined by reference to the LIBOR for U.S. dollar deposits.

We undertake debt obligations to support general corporate purposes including capital expenditures and working capital needs. Upward fluctuations in interest rates increase the cost of new debt and the interest cost of outstanding variable rate borrowings. Fluctuations in interest rates can also lead to significant fluctuations in the fair value of our debt obligations. A hypothetical, instantaneous and unfavorable change of 100 basis points in the interest rate applicable to floating-rate financial liabilities held at December 31, 2005 would have resulted in additional net interest expense of approximately RR60 million per year. The above sensitivity analysis is based on the assumption of an unfavorable 100 basis point movement of the interest rates applicable to each homogenous category of financial liabilities. A homogeneous category is defined according to the currency in which financial liabilities are denominated and assumes the same interest rate movement within each homogeneous category (e.g., U.S. dollars, rubles).

As it relates to our fixed rate financial liabilities a hypothetical, instantaneous 10% decrease in interest rates would have resulted in RR9 million increase in the fair value of long-term debt outstanding as of December 31, 2005. However, our sensitivity to decreases in interest rates and corresponding increases in the fair value of our debt portfolio would unfavorably affect our results and cash flows only

162

---

#### Table of Contents

to the extent that we elected to repurchase or otherwise retire all or a portion of our fixed-rate debt portfolio at prices above carrying value.

#### Liquidity Risk

Liquidity risk arises when the maturity of assets and liabilities do not match. The matching and/or controlled mismatching of the maturities of assets and liabilities is fundamental to the management of our banking subsidiaries. It is unusual for the maturities and interest rates of assets and liabilities of banks ever to be completely matched since business transacted is often of an uncertain term and of differing types. However, while an unmatched position potentially enhances profitability, it can also increase the risk of losses. The maturities of assets and liabilities and the

ability to replace, at an acceptable cost, interest-bearing liabilities as they mature, are important factors in assessing the liquidity of our banking subsidiaries and their exposure to changes in interest and exchange rates. Liquidity risk is managed by our banking subsidiaries' Asset/Liability Committees. See "Item 4—Information on the Company—History and Development—Developments in 2005—Banking Operations" and "Appendix A—Tatneft's Banking Operations."

#### Derivatives

For the purpose of reducing interest rate risk and currency risk, our banking subsidiaries use a number of derivative instruments. These comprise interest rate swaps, forward rate agreements and forward foreign exchange contracts. The objective, when using any derivative instrument, is to ensure that the risk to reward profile of any transaction is optimized. The normal policy is to measure these instruments at their fair value, using the spot rate at the year end as the basis for the fair value measurement with resultant gains or losses being reported within gains less losses arising from dealing in foreign currency within the statement of operations. We do not believe that the derivatives entered into by our banking subsidiaries are material to us. See "Appendix A—Tatneft's Banking Operations."

#### Credit Risk

Our financial instruments that are potentially exposed to concentrations of credit risk consist primarily of accounts receivable, cash and cash equivalents, prepaid VAT as well as loans receivable and advances. A significant portion of our trade accounts receivable is due from domestic and export trading companies. We do not generally require collateral to limit the exposure to loss; however, sometimes letters of credit and prepayments are used. Although collection of these receivables could be influenced by economic factors affecting these entities, we believe there is no significant risk of loss to us beyond allowances already recorded. Our banking subsidiaries' maximum exposure to credit risk excluding the value of collateral is generally reflected in the carrying amounts of financial assets on the balance sheet. The impact of possible netting of assets and liabilities to reduce potential credit exposure is not significant. Our banking subsidiaries structure the levels of credit risk they undertake by placing limits on the amount of risk accepted in relation to one borrower, or groups of borrowers, and to geographical and industry segments. Such risks are monitored on a revolving basis and subject to an annual or more frequent review. Limits on the level of credit risk by product, borrower and industry sector are reviewed regularly. Exposure to credit risk is also managed, in part, by obtaining collateral and corporate and personal guarantees. Overall we do not believe that credit risk is material to us. See Note 20 to our consolidated financial statements and "Appendix A—Tatneft's Banking Operations."

We deposit available cash primarily with financial institutions in Russia. Deposit insurance of deposits of legal entities is not offered to financial institutions operating in Russia. To manage this credit risk, we allocate available cash across a variety of Russian banks and Russian affiliates of international banks. Management periodically reviews the creditworthiness of the banks in which it deposits cash.

VAT recoverable, representing amounts payable or paid to suppliers, is recoverable from the tax authorities via offset against VAT payable to the tax authorities on our revenue or direct cash receipts from the tax authorities. Management periodically reviews the recoverability of the balance of prepaid VAT and believes it is fully recoverable within one year.

Credit risk for off-balance sheet financial instruments is defined as the possibility of sustaining a loss as a result of another party to a financial instrument failing to perform in accordance with the terms of



the contract. Our banking subsidiaries use the same credit policies in making conditional obligations as they do for on-balance sheet financial instruments through established credit approvals, risk control limits and monitoring procedures. We do not believe that off-balance sheet instruments are material to us.

#### Commodity Price Risk

Substantially all of our crude oil and refined products are sold on the spot market or under short-term contracts at market sensitive prices. Market prices for export sales of crude oil and refined products are subject to volatile trading patterns in the commodity futures market. Average selling prices can differ from quoted market prices due to the effects of uneven volume distributions during the period, quality differentials, different delivery terms compared to quoted benchmarks, different conditions in local markets and other factors. Domestic prices generally follow the trend of world market prices but are volatile due to the nature of the Russian market. We do not use any derivative instruments to hedge our production in order to decrease our price risk exposure. However, since we do not engage in futures and forward contracts, we do not believe that our value at risk is material.

#### Equity Price Risk

As of December 31, 2005 we had investments in shares of certain entities totaling RR9,681 million. These investments are exposed to market risk of fluctuations in equity prices. See “Item 9—The Offer and Listing—Markets—Activities of the Company and its Affiliates in the Market” for a description of the IPCG Fund.

A significant portion of these investments represents shares of Russian companies that are not publicly traded and, accordingly, their market values are not available. Currently, it is not practicable for us to estimate the fair values of these investments because we have not yet obtained or developed the valuation models necessary to make the estimates, and the cost of obtaining an independent valuation is believed by the management to be excessive considering the relative insignificance of the investments. We evaluate these investments annually to determine if such investments are impaired. Therefore, these investments are omitted from quantitative risk information disclosure presented herein.

164

---

#### Table of Contents

#### ITEM 12—DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES

This Item is not applicable.

165

---

#### Table of Contents

#### PART II

#### ITEM 13—DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES

None.

166

---

Table of Contents

ITEM 14—MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS

None.

167

---

Table of Contents

ITEM 15—CONTROLS AND PROCEDURES

We are required to maintain “disclosure controls and procedures,” as such term is defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act designed to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in SEC rules and forms, and that such information is accumulated and communicated to our management, including our General Director and Deputy General Director for Economics, as appropriate, to allow timely decisions regarding required disclosure.

We have announced our intention to terminate our registration with SEC. See “Item 4—Information on the Company—History and Development—Development—Developments in 2006—Delisting and Intention to Deregister.” If our registration with the SEC is terminated, we will not be required to comply with the rules of the SEC under Section 404 of the Sarbanes-Oxley Act of 2002 (“Sarbanes-Oxley Act”). If our registration with SEC is not terminated by June 30, 2007, we will be required to include an internal control report, including Management’s Assessment of Internal Control Over Financial Reporting, in our annual reports on Form 20-F beginning with the year ending December 31, 2006 pursuant to the rules and regulations promulgated under Section 404 of the Sarbanes-Oxley Act.

Under the supervision and with the participation of our management, including our General Director and Deputy General Director for Economics, we have evaluated the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rule 13a-15(b) and 15d-15(b) of the Exchange Act. Based upon that evaluation, the General Director and Deputy General Director for Economics have concluded that, as of December 31, 2005, our disclosure controls and procedures were not effective due to material weakness described below.

Notwithstanding the material weaknesses described below, management believes the consolidated financial statements included in this annual report on Form 20-F fairly present, in all material respects, our financial condition, results of operations and cash flows for the periods presented in accordance with accounting principles generally accepted in the United States of America.

Material Weaknesses in Internal Control Over Financial Reporting

A material weakness is a control deficiency, or combination of control deficiencies, that results in more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected within the timely period by employees in the normal course of performing their assigned function.

As of December 31, 2005, the following material weaknesses were identified in our internal control over financial reporting:

- We did not maintain an effective control environment. Specifically, the financial reporting organizational structure was not adequate to support our size, complexity or activities.

We have a complex organization structure, which includes more than one hundred subsidiaries and the structure changes from year to year. There is no written and clear policy establishing the role of our senior executives in the internal control and oversight of the operations of the subsidiaries. Accordingly, there is a risk that certain significant business transactions that occur in the subsidiaries may not be properly authorized or approved by our senior executives, and these transactions may not be accurately disclosed or reported in the financial statements. This control deficiency contributed to the material weaknesses discussed below and resulting audit adjustments to our consolidated financial statements.

- We did not maintain a sufficient complement of personnel with an appropriate level of accounting knowledge, experience and training in the application of generally accepted accounting principles commensurate with our financial reporting requirements. This material weakness contributed to the following individual material weaknesses:
- We did not maintain effective controls over the timely and accurate preparation and review of our financial statements in accordance with U.S. GAAP. Specifically, we did not have effective controls over the process for identifying and accumulating all required supporting information to

168

---

## Table of Contents

ensure the completeness and accuracy of our footnote disclosures and to ensure that balances in the financial statements agreed to supporting details. We do not have either integrated information systems or general ledgers, which support dual local (primarily Russian) statutory and U.S. GAAP accounting. U.S. GAAP accounts are prepared with the use of spreadsheets, using local (primarily Russian) statutory accounting data as the initial inputs. Additionally, U.S. GAAP consolidation for the Group is performed using a complex spreadsheet. The lack of integrated information systems and the high volume of manual computations significantly increase the risk of unintentional material errors and create difficulties for us in preparing accurate and timely financial statements. Furthermore, we do not have computerized fixed assets registers for U.S. GAAP reporting purposes. As a result, our consolidated fixed assets balance as at December 31, 2005 and our depreciation expense for 2005 were calculated with the use of spreadsheets, which, due to the human effort required, are prone to error. There is no process in place to ensure that the personnel charged with financial statements preparation are timely and fully informed by senior management about the substance of business transactions in order to determine their appropriate recognition in the consolidated financial statements prepared in accordance with U.S. GAAP. These control deficiency resulted in audit adjustments to our consolidated U.S. GAAP financial statements. Additionally, this control deficiency could result in a misstatement in a number of our financial statement accounts and disclosures, resulting in a material misstatement to our financial statements that would not be

prevented or detected.

- We did not maintain effective controls over the consolidation process, including receiving timely and accurate information and review of financial information related to our subsidiaries and equity investments in accordance with U.S. GAAP. In particular, we did not have effective controls in place to ensure that all entities (including those deemed immaterial) where we exercise control or significant influence are consolidated or equity accounted for in the U.S. GAAP financial statements, including consideration of variable interest entities, of which we may be the primary beneficiary or over which we may exert significant influence.
- We did not maintain effective controls over the process of collecting timely and accurate information and review of financial information about our transactions with the related parties. In particular, we did not have effective controls in place to ensure that all related parties, as defined by U.S. GAAP and the SEC, are identified and the nature of relationships and respective transactions are reflected in the consolidated financial statements.

#### Remediation Initiatives

As part of the remediation process implemented in 2006, we have: expanded (including through external hires) and raised the status (by establishing a new department whose functions and powers are clearly stated in an internal regulation) of our consolidated financial reporting function responsible for, inter alia, the preparation of our U.S. GAAP financial statements; appointed a CFO designate whose responsibilities include management of and oversight over the preparation of our U.S. GAAP financial statements; provided training for senior executives in respect of SEC rules and regulations and their respective responsibilities; appointed an independent financial expert to the Audit Committee; adopted a regulation requiring the approval of certain transactions by our Board of Directors even when such approval is not required under Russian law; established a new internal audit department; developed (with the assistance of an external consultant) a software to facilitate the preparation of our consolidated financial statements; and approved the principles of regulations relating to the management (including financial) of us as a group.

169

---

#### Table of Contents

##### ITEM 16A—AUDIT COMMITTEE FINANCIAL EXPERT

Our Board has determined that Maria Leonidovna Voskresenskaya qualifies as an “audit committee financial expert” within the meaning of Item 16A of Form 20-F.

170

---

#### Table of Contents

##### ITEM 16B—CODE OF ETHICS

We have adopted the Code of Corporate Culture satisfying the requirements of a code of ethics, as defined in Item 16B of Form 20-F under the Exchange Act. Our Code of Corporate Culture applies to all of our employees. Our Code of Corporate Culture is both filed as Exhibit 11.1 to this Form 20-F and posted on our website <http://www.tatneft.ru>. If

we amend the provisions of our Code of Corporate Culture that apply to our General Director, Deputy General Director of Economics, chief accounting officer and persons performing similar functions, or if we grant any waiver of such provisions, we will disclose such amendment or waiver on our website within five business days of the adoption of such amendment or waiver.

171

---

Table of Contents

ITEM 16C—PRINCIPAL ACCOUNTANT FEES AND SERVICES

Audit and Non-Audit Fees

The following table sets forth the fees (excluding VAT) billed to us by our independent auditor PricewaterhouseCoopers during the fiscal year ended December 31, 2005 and by our independent auditor Ernst & Young during the fiscal years ended December 31, 2005 and 2004:

	Year ended December	
	2005	2004
	31,	
	(in U.S.\$ thousands)	
Audit fees	2,687	3,592
Audit-related fees	93	—
Tax fees	—	—
Other fees	4,481	—
Total fees	7,261	3,592

Audit fees and audit-related fees include fees and expenses for services rendered from January through December 31 of the fiscal year, notwithstanding when the fees and expenses were billed. Audit fees in the above table are the aggregate fees billed by PricewaterhouseCoopers for 2005 and Ernst & Young for 2004 in connection with the audit of our annual financial statements.

Other fees billed to us during the fiscal year ended December 31, 2005 consisted of PricewaterhouseCoopers billings for Sarbanes Oxley Section 404 readiness consulting performed during 2005. These services comprised of existing system analysis and identification of major gaps in our existing system of internal controls over financial reporting. Pursuant to the delisting of our GDSs from the NYSE and our intention to terminate our registration with the SEC, this project was terminated in 2006. See “Item 4—Information on the Company—History and Development—Development—Developments in 2006—Delisting and Intention to Deregister.”.

Pre-approval Policies and Procedures

Upon proposal by the Board of Directors, the annual general meeting of shareholders appoints the auditor to audit the financial statements of a financial year. The Audit Committee recommends the auditor to the Board of Directors, negotiates the terms of engagement of the auditor and evaluates its performance. All fees relating to audit and other services provided by the independent auditor must be approved on a case-by-case basis by the Audit Committee.

172

---

Table of Contents

## PART III

## ITEM 17—FINANCIAL STATEMENTS

Not applicable.

173

---

Table of Contents

## ITEM 18—FINANCIAL STATEMENTS

Reference is made to pages F-1 through F-55.

174

---

ITEM 19—EXHIBITS

(a) The following financial statements are filed as part of this Form 20-F:

<u>Index to Consolidated Financial Statements</u>	<u>F-1</u>
<u>Report of PricewaterhouseCoopers, independent accountants</u>	<u>F-2</u>
<u>Report of Ernst &amp; Young, independent accountants</u>	<u>F-3</u>
<u>Consolidated Balance Sheets as of December 31, 2005 and 2004</u>	<u>F-4</u>
<u>Consolidated Statements of Operations and Comprehensive Income for the years ended December 31, 2005, 2004 and 2003</u>	<u>F-5</u>
<u>Consolidated Statements of Cash Flows for the years ended December 31, 2005, 2004 and 2003</u>	<u>F-7</u>
<u>Consolidated Statements of Shareholders' Equity for the years ended December 31, 2005, 2004 and 2003</u>	<u>F-9</u>
<u>Notes to Consolidated Financial Statements</u>	<u>F-10</u>

(b) Index to Exhibits

Pursuant to the rules and regulations of the SEC, we have filed certain agreements as exhibits to this annual report on Form 20-F. These agreements may contain representations and warranties by the parties. These representations and warranties have been made solely for the benefit of the other party or parties to such agreement and (i) may be intended not as statements of fact, but rather as a way of allocating the risk to one of the parties to such agreements if those statements turn out to be inaccurate, (ii) may have been qualified by disclosures that were made to such other party or parties and that either have been reflected in our filings or are not required to be disclosed in those filings, (iii) may apply materiality standards different from what may be viewed as material to investors and (iv) were made only as of the date of such agreements or such other date(s) as may be specified in such agreements and are subject to more recent developments. Accordingly, these representations and warranties may not describe our actual state of affairs at the date hereof.

- 1.1 Amended and Restated Charter of OAO Tatneft, as adopted on June 30, 2006 (English translation).
- 1.2 Regulation on the general shareholders meeting of OAO Tatneft, dated June 30, 2005, as amended on June 30, 2006 (English translation).
- 1.3 Regulation on the Board of Directors of OAO Tatneft, dated June 28, 2002, as amended on June 30, 2006 (English translation).
- 1.4 <sup>(1)</sup> Provisions on the General Director of OAO Tatneft, dated June 28, 2002, together with an English translation thereof.
- 1.5 <sup>(1)</sup> Provisions on the Executive Board of OAO Tatneft, dated June 28, 2002, together with an English translation thereof.
- 1.6 <sup>(1)</sup> Provisions on the Revision Committee of OAO Tatneft, dated June 28, 2002, together with an English translation thereof.
- 1.7 <sup>(2)</sup> Provisions on the Audit Committee of OAO Tatneft, dated October 29, 2004.
- 1.8 <sup>(2)</sup> Provisions on the Human Resources and Compensation Committee of OAO Tatneft, dated September 28, 2004.
- 1.9 <sup>(3)</sup> Regulation on the Procedure for Approving Certain Transactions by the Board of Directors of OAO Tatneft, dated March 28, 2006 (English translation).
- 1.10 Regulation on insider information and the procedure for notifying of transactions with OAO Tatneft securities, dated October 27, 2006 (English translation).

175

---

Table of Contents

- 1 .11 Code of Corporate Governance of OAO Tatneft, dated September 28, 2004 (English translation).
- 2 .1 Form of Amended and Restated Deposit Agreement dated as of July 10, 2006 between OAO Tatneft and The Bank of New York, as Depositary, and holders from time to time of Global Depositary Shares thereunder.
- 4 .1 <sup>(4)</sup> Agreement on Joint Activities for Shared Investment No. 180 of September 17, 1999 between OAO Tatneft and OAO Nizhnekamsk Oil Refinery.
- 4 .2 <sup>(4)</sup> Agreement on Joint Activities in Construction No. 01-37/15 of December 1, 1999.
- 8 .1 List of Significant Subsidiaries of OAO Tatneft.
- 11.1 <sup>(2)</sup> Code of Corporate Culture, dated December 26, 2003.
- 12.1 Section 302 Certification of the General Director of OAO Tatneft.
- 12.2 Section 302 Certification of the Deputy General Director of OAO Tatneft for Economics.

- 13.1 Section 906 Certification of the General Director and of the Deputy General Director for Economics of OAO Tatneft.  
15.1 Report of Reserve Consultants, Miller and Lents, Ltd., dated September 26, 2006.  
15.2 <sup>(5)</sup> Report of Reserve Consultants, Miller and Lents, Ltd., dated March 20, 2006.  
15.3 <sup>(6)</sup> Report of Reserve Consultants, Miller and Lents, Ltd., dated May 28, 2004.  
15.4 Consent of Miller and Lents, Ltd.

---

(1)Filed as an exhibit to our annual report on Form 20-F for the year ended December 31, 2001, filed with the SEC on July 1, 2002.

(2)Filed as an exhibit to our annual report on Form 20-F for the year ended December 31, 2003, filed with the SEC on July 14, 2005.

(3)Filed as an exhibit to our annual report on Form 20-F for the year ended December 31, 2004, filed with the SEC on June 26, 2006.

(4)Filed as an exhibit to our annual report on Form 20-F for the year ended December 31, 2000, filed with the SEC on July 2, 2001.

(5)Incorporated by reference from our report on Form 6-K furnished to the SEC on March 28, 2006.

(6)Incorporated by reference from our report on Form 6-K furnished to the SEC on July 23, 2004.

The total amount of long-term debt securities of the registrant and its subsidiaries authorized under any one instrument does not exceed 10% of the total assets of the Company and its subsidiaries on a consolidated basis. The Company agrees to furnish copies of any or all such instruments to the SEC upon request.

176

---

Table of Contents

SIGNATURES

The registrant hereby certifies that it meets all of the requirements for filing on Form 20-F and that it has duly caused and authorized the undersigned to sign this annual report on its behalf.

OAO TATNEFT

Registrant

/s/ Shafagat F. Takhautdinov

Name: Shafagat F. Takhautdinov

Title: General Director

Date: November 10, 2006

177



## INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

<u>Report of PricewaterhouseCoopers, independent registered public accountants</u>	<u>F-2</u>
<u>Report of Ernst &amp; Young, independent registered public accountants</u>	<u>F-3</u>
Consolidated Financial Statements:	
<u>Consolidated Balance Sheets as of December 31, 2005 and 2004</u>	<u>F-4</u>
<u>Consolidated Statements of Operations and Comprehensive Income for the years ended December 31, 2005, 2004 and 2003</u>	<u>F-5</u>
<u>Consolidated Statements of Cash Flows for the years ended December 31, 2005, 2004 and 2003</u>	<u>F-7</u>
<u>Consolidated Statements of Shareholders' Equity for the years ended December 31, 2005, 2004 and 2003</u>	<u>F-9</u>
<u>Notes to Consolidated Financial Statements</u>	<u>F-10</u>

F-1

Table of Contents

## Report of Independent Registered Public Accounting Firm

To the Board of Directors and Shareholders of OAO Tatneft:

In our opinion, the accompanying consolidated balance sheet and the related consolidated statements of operations and comprehensive income, of shareholders' equity and of cash flows present fairly, in all material respects, the financial position of OAO Tatneft and its subsidiaries (the "Company") at December 31, 2005, and the results of their operations and their cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit of these statements in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The consolidated financial statements of the Company as of December 31, 2004 and 2003 and for the years then ended were audited by other auditors whose report dated June 22, 2006 expressed an unqualified opinion on those statements.

As described in Note 1 to the consolidated financial statements, the Company intends to terminate the registration of its securities with the Securities and Exchange Commission.

Moscow, Russian Federation

November 10, 2006

F-2

---

Table of Contents

Report of Independent Registered Public Accounting Firm

The Board of Directors and Shareholders of OAO Tatneft

We have audited the accompanying consolidated balance sheet of OAO Tatneft (referred to as the “Company”) as of December 31, 2004, and the related consolidated statements of operations and comprehensive income, shareholders' equity, and cash flows for each of the two years in the period ended December 31, 2004. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the Company's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of OAO Tatneft at December 31, 2004 and the consolidated results of its operations and its cash flows for each of the two years in the period ended December 31, 2004 in conformity with U.S. generally accepted accounting principles.

As discussed in Notes 3 and 11 to the consolidated financial statements, in 2003 the Company adopted Statement of Financial Accounting Standards No. 143, Accounting for Asset Retirement Obligations, effective January 1, 2003.

Moscow, Russia

June 22, 2006

F-3

---

Table of Contents

TATNEFT

Consolidated Balance Sheets

## Edgar Filing: O A O TATNEFT - Form 20-F

(in millions of Russian Roubles)

	Notes	At December 31, 2005	At December 31, 2004
<b>Assets</b>			
Cash and cash equivalents		18,031	18,100
Restricted cash	5	153	274
Accounts receivable, net	6	20,207	10,625
Due from related parties	19	14,417	22,154
Short-term investments	7	5,116	7,778
Current portion of loans receivable and advances, net	10	1,652	21,162
Inventories	8	9,948	10,333
Prepaid expenses and other current assets	9	21,653	15,766
Total current assets		91,177	106,192
Restricted cash	5	—	1,024
Long-term loans receivable and advances, net	10	5,867	12,410
Due from related parties	19	2,561	—
Long-term investments	7	8,327	6,008
Property, plant and equipment, net	11	174,212	183,927
Total assets		282,144	309,561
<b>Liabilities and shareholders' equity</b>			
Short-term debt and current portion of long-term debt	12	5,857	18,101
Notes payable	13	384	6,615
Banking customer deposits	13	—	20,552
Trade accounts payable		4,409	6,242
Due to related parties	19	1,458	5,258
Other accounts payable and accrued liabilities	14	7,097	6,805
Capital lease obligations to related parties	11,19	630	760
Taxes payable	15	9,310	7,380
Total current liabilities		29,145	71,713
Long-term debt, net of current portion	12	1,765	9,518
Notes payable	13	403	2,827
Banking customer deposits	13	—	1,300
Due to related parties	19	448	—
Asset retirement obligations, net of current portion	11	26,230	23,789
Deferred tax liability	15	21,619	22,990
Capital lease obligations to related parties, net of current portion	11,19	124	294
Total liabilities		79,734	132,431
Minority interest		3,689	6,654
<b>Shareholders' equity</b>			
Preferred shares (authorized and issued at December 31, 2005 and 2004 – 147,508,500 shares; nominal value at December 31, 2005 and 2004 – RR1.00)	16	148	148
Common shares (authorized and issued at December 31, 2005 and 2004 – 2,178,690,700 shares; nominal value at December 31, 2005 and 2004 – RR1.00)	16	2,179	2,179
Additional paid-in capital		89,742	89,625

Accumulated other comprehensive income	336	180
Retained earnings	111,214	83,473
Less: Common shares held in treasury, at cost (178,440,892 shares and 185,559,889 shares at December 31, 2005 and 2004, respectively)	(4,898)	(5,129)
Total shareholders' equity	198,721	170,476
Total liabilities and shareholders' equity	282,144	309,561

The accompanying notes are an integral part of these consolidated financial statements.

F-4

## Table of Contents

### TATNEFT

#### Consolidated Statements of Operations and Comprehensive Income (in millions of Russian Roubles)

	Notes	Year ended December 31, 2005	Year ended December 31, 2004	Year ended December 31, 2003
Sales and other operating revenues	15,18	300,358	206,782	155,818
Costs and other deductions				
Operating		44,649	34,227	31,799
Purchased oil and refined products		49,704	39,107	28,997
Exploration		1,029	861	812
Transportation		8,493	9,142	7,635
Selling, general and administrative		19,444	16,941	15,499
Bad debt charges and credits, net		422	(714)	(262)
Depreciation, depletion and amortization	18	11,013	9,237	8,850
Loss on disposals of property, plant and equipment and impairment of investments	10,11	6,894	726	2,325
Taxes other than income taxes	15	116,381	59,587	43,378
Maintenance of social infrastructure	11	164	249	279
Transfer of social assets	11	352	455	2,162
Total costs and other deductions		258,545	169,818	141,474
Other income (expenses)				
Earnings from equity investments	7	1,279	748	101
Foreign exchange gain / (loss)		67	41	(225)
Interest income		1,057	746	303
Interest expense		(1,151)	(1,386)	(1,827)
Other (loss) / income, net		(488)	(1,817)	1,961
Total other income (expenses)		764	(1,668)	313
Income before income taxes, minority interest and cumulative effect of change in accounting principle		42,577	35,296	14,657

Income taxes			
Current income tax	(15,097)	(10,032)	(6,070)
Deferred benefit / (expense)	1,416	(829)	1,488
Total income tax expense	15 (13,681)	(10,861)	(4,582)
Income before minority interest and cumulative effect	28,896	24,435	10,075
of change in accounting principle	(654)	(1,025)	63
Minority interest			
Income before cumulative effect of change in accounting principle	28,242	23,410	10,138
Cumulative effect of change in accounting principle, net of RR 1,498 million tax	—	—	4,742
Net income	28,242	23,410	14,880
Foreign currency translation adjustments	175	15	3
Unrealized holding gains on available-for-sale securities, net of tax	—	19	43
Less: transfer of realized gains included in net income, net of tax	(19)	(43)	(33)
Comprehensive income	28,398	23,401	14,893

The accompanying notes are an integral part of these consolidated financial statements.

F-5

## Table of Contents

### TATNEFT

#### Consolidated Statements of Operations and Comprehensive Income

(in millions of Russian Roubles, except per share information)

	Notes	Year ended December 31, 2005	Year ended December 31, 2004	Year ended December 31, 2003
Basic net income per share before cumulative effect of changes in accounting principle (RR)	16			
Common		13.19	10.88	4.70
Preferred		12.94	11.91	5.59
Cumulative effect of changes in accounting principle (RR)				
Common		—	—	2.23
Preferred		—	—	2.23
Basic net income per share (RR)				
Common		13.19		