Form 10-Q
May 03, 2007

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 <br> FORM 10-Q 

(mark one)

## p QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2007
or
o TRANSITION REPORT PURSUANT TO SECTION 13 OF 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission File Number: 000-31225
, Inc.
(Exact name of registrant as specified in its charter)

Tennessee
(State or other jurisdiction of incorporation or organization)

211 Commerce Street, Suite 300, Nashville, Tennessee
(Address of principal executive offices)

62-1812853
(I.R.S. Employer Identification

No.)
37201
(Zip Code)
(615) 744-3700
(Registrant s telephone number, including area code)
Not Applicable
(Former name, former address and former fiscal year, if changes since last report)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

$$
\text { Yes } \mathrm{p} \quad \text { No o }
$$

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer o Accelerated Filer p Non-accelerated Filer o Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes o No p
As of April 30, 2007 there were $15,534,975$ shares of common stock, $\$ 1.00$ par value per share, issued and outstanding.

# Pinnacle Financial Partners, Inc. <br> Report on Form 10-Q <br> March 31, 2007 <br> TABLE OF CONTENTS 

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## FORWARD-LOOKING STATEMENTS

Pinnacle Financial Partners, Inc. ( Pinnacle Financial ) may from time to time make written or oral statements, including statements contained in this report which may constitute forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934 (the Exchange Act ). The words expect, anticipate , intend , consider, plan , believe , seek, should, estimate , and similar expressions are intended to identify such forwardstatements, but other statements may constitute forward-looking statements. These statements should be considered subject to various risks and uncertainties. Such forward-looking statements are made based upon management s belief as well as assumptions made by, and information currently available to, management pursuant to safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Pinnacle Financial s actual results may differ materially from the results anticipated in forward-looking statements due to a variety of factors. Such factors are described below and in Pinnacle Financial s Form 10-K, as updated by Item 1A of part II of this Form 10-Q and include, without limitation, (i) unanticipated deterioration in the financial condition of borrowers resulting in significant increases in loan losses and provisions for those losses, (ii) increased competition with other financial
institutions, (iii) lack of sustained growth in the economy in the Nashville, Tennessee or Knoxville, Tennessee areas, (iv) rapid fluctuations or unanticipated changes in interest rates, (v) the inability of our bank subsidiary, Pinnacle National Bank to satisfy regulatory requirements for its expansion plans, (vi) the inability of Pinnacle Financial to achieve its targeted expansion goals in the Knoxville, Tennessee market, (vii) the ability of Pinnacle Financial to grow its loan portfolio at historic or planned rates and (viii) changes in the legislative and regulatory environment, including compliance with the various provisions of the Sarbanes-Oxley Act of 2002. Many of such factors are beyond Pinnacle Financial s ability to control or predict, and readers are cautioned not to put undue reliance on such forward-looking statements. Pinnacle Financial does not intend to update or reissue any forward-looking statements contained in this report as a result of new information or other circumstances that may become known to Pinnacle Financial.

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\text { Page } 1
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## Part I. FINANCIAL INFORMATION

Item 1.

## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (Unaudited)

|  |  | $\begin{gathered} \text { March 31, } \\ 2007 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2006 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Cash and noninterest-bearing due from banks | \$ | 47,180,452 | \$ | 43,611,533 |
| Interest-bearing due from banks |  | 4,847,745 |  | 1,041,174 |
| Federal funds sold |  | 35,633,489 |  | 47,866,143 |
| Cash and cash equivalents |  | 87,661,686 |  | 92,518,850 |
| Securities available-for-sale, at fair value |  | 313,169,577 |  | 319,237,428 |
| Securities held-to-maturity (fair value of $\$ 26,482,598$ and $\$ 26,594,235$ at March 31, 2007 and December 31, 2006, respectively) |  |  |  |  |
|  |  | 27,085,811 |  | 27,256,876 |
| Mortgage loans held-for-sale |  | 11,668,414 |  | 5,654,381 |
| Loans |  | 1,553,980,356 |  | 1,497,734,824 |
| Less allowance for loan losses |  | $(16,792,017)$ |  | $(16,117,978)$ |
| Loans, net |  | 1,537,188,339 |  | 1,481,616,846 |
| Premises and equipment, net |  | 37,638,657 |  | 36,285,796 |
| Investments in unconsolidated subsidiaries and other entities |  | 16,879,642 |  | 16,200,684 |
| Accrued interest receivable |  | 10,785,658 |  | 11,019,173 |
| Goodwill |  | 114,287,640 |  | 114,287,640 |
| Core deposit intangible, net |  | 10,869,252 |  | 11,385,006 |
| Other assets |  | 25,897,746 |  | 26,724,183 |
| Total assets |  | 2,193,132,422 |  | 2,142,186,863 |
| LIABILITIES AND STOCKHOLDERS EQUITY |  |  |  |  |
| Deposits: |  |  |  |  |
| Noninterest-bearing demand | \$ | 306,885,434 | \$ | 300,977,814 |
| Interest-bearing demand |  | 249,691,538 |  | 236,674,425 |
| Savings and money market accounts |  | 499,476,036 |  | 485,935,897 |
| Time |  | 644,079,127 |  | 598,823,167 |
| Total deposits |  | 1,700,132,135 |  | 1,622,411,303 |
| Securities sold under agreements to repurchase |  | 116,951,631 |  | 141,015,761 |
| Federal Home Loan Bank advances |  | 26,712,224 |  | 53,725,833 |
| Federal funds purchased |  | 19,907,000 |  |  |
| Subordinated debt |  | 51,548,000 |  | 51,548,000 |


| Accrued interest payable | $4,484,595$ | $4,952,422$ |
| :--- | ---: | ---: |
| Other liabilities | $10,480,316$ | $12,516,523$ |
|  |  |  |
| Total liabilities | $1,930,215,901$ | $1,886,169,842$ |
| Stockholders equity: |  |  |
| Preferred stock, no par value; 10,000,000 shares authorized; no |  |  |
| shares issued and outstanding |  |  |
| Common stock, par value $\$ 1.00 ; 90,000,000$ shares authorized; |  |  |
| 15,530,975 issued and outstanding at March 31, 2007 and | $15,530,975$ | $15,446,074$ |
| 15,446,074 issued and outstanding at December 31, 2006 | $212,333,180$ | $211,502,516$ |
| Additional paid-in capital | $36,711,165$ | $31,109,324$ |
| Retained earnings | $(1,658,799)$ | $(2,040,893)$ |
| Accumulated other comprehensive loss, net | $262,916,521$ | $256,017,021$ |
|  |  | $\$ 2,193,132,422$ |

See accompanying notes to consolidated financial statements.
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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME <br> (Unaudited)

|  | Three months ended March 31, |  |
| :---: | :---: | :---: |
|  | 2007 | 2006 |
| Interest income: |  |  |
| Loans, including fees | \$28,977,224 | \$ 13,178,830 |
| Securities: |  |  |
| Taxable | 3,346,120 | 2,861,118 |
| Tax-exempt | 669,519 | 400,773 |
| Federal funds sold and other | 746,379 | 369,675 |
| Total interest income | 33,739,242 | 16,810,396 |
| Interest expense: |  |  |
| Deposits | 13,537,263 | 5,850,307 |
| Securities sold under agreements to repurchase | 1,712,091 | 508,788 |
| Federal funds purchased and other borrowings | 1,407,460 | 944,498 |
| Total interest expense | 16,656,814 | 7,303,593 |
| Net interest income | 17,082,428 | 9,506,803 |
| Provision for loan losses | 787,966 | 387,184 |
| Net interest income after provision for loan losses | 16,294,462 | 9,119,619 |
| Noninterest income: |  |  |
| Service charges on deposit accounts | 1,797,149 | 438,269 |
| Investment sales commissions | 734,560 | 513,597 |
| Insurance sales commissions | 636,962 | 264,828 |
| Gain on loans and loan participations sold, net | 363,306 | 324,546 |
| Trust fees | 420,290 | 52,000 |
| Other noninterest income | 1,073,316 | 455,011 |
| Total noninterest income | 5,025,583 | 2,048,251 |
| Noninterest expense: |  |  |
| Compensation and employee benefits | 8,266,501 | 4,448,357 |
| Equipment and occupancy | 2,164,702 | 1,173,353 |
| Marketing and other business development | 251,735 | 190,471 |
| Postage and supplies | 454,916 | 185,409 |
| Amortization of core deposit intangible | 515,754 | 131,682 |
| Other noninterest expense | 1,470,083 | 756,612 |
| Merger related expense |  | 443,330 |


| Total noninterest expense | 13,123,691 | 7,329,214 |
| :---: | :---: | :---: |
| Income before income taxes | 8,196,354 | 3,838,656 |
| Income tax expense | 2,594,513 | 1,226,760 |
| Net income | \$ 5,601,841 | \$ 2,611,896 |
| Per share information: |  |  |
| Basic net income per common share | 0.36 | 0.27 |
| Diluted net income per common share | 0.34 | 0.24 |
| Weighted average shares outstanding: |  |  |
| Basic | 15,433,442 | 9,578,813 |
| Diluted | 16,617,484 | 10,745,626 |

See accompanying notes to consolidated financial statements.
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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY AND COMPREHENSIVE INCOME <br> (Unaudited) <br> For the three months ended March 31, 2007 and 2006

## Common Stock

|  | Shares |  | Amount | Additional Paid-in <br> Capital | Unearned <br> Compensation | Retained <br> Earnings | Accumulated Other Comprehensiv Income (Loss) | Sto | Total ockholders <br> Equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balances, December 31, 2005 | 8,426,551 | \$ | 8,426,551 | \$ 44,890,912 | \$(169,689) | \$13,182,291 | \$(2,893,640) | \$ 6 | 63,436,425 |
| Transfer of unearned compensation to additional paid-in capital upon adoption of SFAS |  |  |  |  |  |  |  |  |  |
| Exercise of employee common stock options and related tax benefits | 14,180 |  | 14,180 | 109,112 |  |  |  |  | 123,292 |
| Issuance of restricted common shares pursuant to 2004 |  |  |  |  |  |  |  |  |  |
| Equity Incentive Plan | 3,600 |  | 3,600 | $(3,600)$ |  |  |  |  |  |
| Merger with Cavalry Bancorp, Inc. | 6,856,298 |  | 6,856,298 | 164,231,274 |  |  |  |  | 71,087,572 |
| Costs to register common stock issued in connection with the merger with Cavalry Bancorp, |  |  |  |  |  |  |  |  |  |
| Inc. <br> Compensation expense for |  |  |  | $(177,202)$ |  |  |  |  | $(177,202)$ |
|  |  |  |  | $\begin{array}{r} 34,085 \\ 152,596 \end{array}$ |  |  |  |  | $\begin{array}{r} 34,085 \\ 152,596 \end{array}$ |

Compensation expense for stock options Comprehensive income:
Net income Net unrealized holding losses on available-for-sale securities, net of deferred tax benefit of \$487,229

Total comprehensive income

2,611,896
2,611,896

$$
(789,307)
$$

$(789,307)$

## Balances,

March 31, 2006
15,300,629 \$15,300,629 \$209,067,488 \$
\$15,794,187 \$(3,682,947) \$236,479,357

Balances, December 31, 2006
Exercise of employee common stock options and related tax benefits Issuance of restricted common shares pursuant to 2004 Equity Incentive Plan 26,426 26,426 $(26,426)$
Compensation expense for restricted stock Compensation expense for stock options 448,283 15,446,074 \$15,446,074 \$211,502,516 \$ \$31,109,324 $\$(2,040,893) \$ 256,017,021$

Comprehensive income:
Net income
Net unrealized holding gains on available-for-sale securities, net of deferred tax
$\begin{array}{rrr} \\ & & \\ 58,475 & 58,475 & 389,808\end{array}$
$\begin{array}{rrr} \\ & & \\ 58,475 & 58,475 & 389,808\end{array}$
$\begin{array}{rrr} \\ & & \\ 58,475 & 58,475 & 389,808\end{array}$
expense of
\$234,187

Total
comprehensive
income $5,983,935$

Balances,
March 31, $2007 \quad 15,530,975 \quad \$ 15,530,975 \quad \$ 212,333,180 \quad \$ \quad \$ 36,711,165 \quad \$(1,658,799) \quad \$ 262,916,521$

See accompanying notes to consolidated financial statements.
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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

|  | Three months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 |  | 2006 |
| Operating activities: |  |  |  |  |
| Net income | \$ | 5,601,841 | \$ | 2,611,896 |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: |  |  |  |  |
| Net amortization of premium on securities |  | 132,221 |  | 244,351 |
| Depreciation and net amortization |  | 1,823,194 |  | 725,676 |
| Provision for loan losses |  | 787,966 |  | 387,184 |
| Gains on loans and loan participations sold, net |  | $(363,306)$ |  | $(324,546)$ |
| Stock-based compensation expense |  | 467,282 |  | 186,681 |
| Deferred tax benefit |  | $(1,310,271)$ |  | $(357,492)$ |
| Excess tax benefit from stock compensation |  | $(20,742)$ |  | $(41,991)$ |
| Mortgage loans held for sale: |  |  |  |  |
| Loans originated |  | $(36,739,515)$ |  | $(21,034,095)$ |
| Loans sold |  | 31,044,228 |  | 20,558,889 |
| Increase in other assets |  | 2,035,596 |  | $(898,056)$ |
| Decrease in other liabilities |  | $(2,504,034)$ |  | (11,294,420) |
| Net cash provided by (used in) operating activities |  | 954,460 |  | $(9,235,923)$ |
| Investing activities: |  |  |  |  |
| Activities in securities available-for-sale: |  |  |  |  |
| Purchases |  | $(3,355,360)$ |  | $(5,916,658)$ |
| Sales |  |  |  |  |
| Maturities, prepayments and calls |  | 10,078,338 |  | 7,479,033 |
|  |  | 6,722,978 |  | 1,562,375 |
| Increase in loans, net |  | $(56,801,579)$ |  | $(36,688,382)$ |
| Purchases of premises and equipment and software |  | $(2,292,955)$ |  | $(233,346)$ |
| Cash and cash equivalents acquired in merger with Cavalry Bancorp, |  |  |  |  |
| Inc., net of acquisition costs |  |  |  | 37,420,210 |
| Investments in unconsolidated subsidiaries and other entities |  | $(718,846)$ |  |  |
| Purchases of other assets |  |  |  | $(78,975)$ |
| Net cash provided by (used in) investing activities |  | $(53,090,402)$ |  | 1,981,882 |
| Financing activities: |  |  |  |  |
| Net increase in deposits |  | 78,001,234 |  | 22,167,707 |
| Net decrease in securities sold under agreements to repurchase |  | $(24,064,130)$ |  | $(1,922,321)$ |


| Net increase in Federal funds purchased | $19,907,000$ |  |
| :--- | ---: | ---: |
| Advances from Federal Home Loan Bank: |  |  |
| Issuances | $(27,013,609)$ | $(23,000,000)$ |
| Payments | 427,541 | 81,301 |
| Exercise of common stock options | 20,742 | 41,991 |
| Excess tax benefit from stock compensation |  | $(177,202)$ |
| Costs incurred in connection with registration of common stock issued <br> in merger <br>  <br> Net cash provided by financing activities <br> Net increase (decrease) in cash and cash equivalents <br> Cash and cash equivalents, beginning of period <br> Cash and cash equivalents, end of period | $47,278,778$ | $28,191,476$ |
|  | $(4,857,164)$ | $20,937,435$ |

See accompanying notes to consolidated financial statements.

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# PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> <br> (Unaudited) 

 <br> <br> (Unaudited)}

## Note 1. Summary of Significant Accounting Policies

Nature of Business Pinnacle Financial Partners, Inc. (Pinnacle Financial) is a bank holding company whose primary business is conducted by its wholly-owned subsidiary, Pinnacle National Bank (Pinnacle National). Pinnacle National is a commercial bank located in Nashville, Tennessee. Pinnacle National provides a full range of banking services in its primary market areas of Davidson, Rutherford, Williamson, Sumner and Bedford Counties.

Basis of Presentation These consolidated financial statements include the accounts of Pinnacle Financial and its wholly-owned subsidiaries. PNFP Statutory Trust I, PNFP Statutory Trust II, PNFP Statutory Trust III and Collateral Plus, LLC, are affiliates of Pinnacle Financial and are included in these consolidated financial statements pursuant to the equity method of accounting. Significant intercompany transactions and accounts are eliminated in consolidation.

Use of Estimates The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities as of the balance sheet date and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Material estimates that are particularly susceptible to significant change in the near term include the determination of the allowance for loan losses.

Impairment Long-lived assets, including purchased intangible assets subject to amortization, such as Pinnacle Financial s core deposit intangible asset, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized for the excess of the carrying amount over the fair value of the asset. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell, and are no longer depreciated.

Goodwill and intangible assets that have indefinite useful lives are tested annually for impairment, and more frequently if events and circumstances indicate that the asset might be impaired. An impairment loss is recognized to the extent that the carrying amount exceeds the asset s fair value. Pinnacle Financial s annual assessment date is as of September 30 such that the assessment will be completed during the fourth quarter of each year. Should Pinnacle Financial determine in a future period that the goodwill recorded in connection with the acquisition of Cavalry Bancorp, Inc. ( Cavalry ) has been impaired, then a charge to earnings will be recorded in the period such determination is made.

Cash and Cash Flows Cash on hand, cash items in process of collection, amounts due from banks, Federal funds sold and securities purchased under agreements to resell, with original maturities within ninety days, are included in cash and cash equivalents. The following supplemental cash flow information addresses certain cash payments and noncash transactions for each of the three months ended March 31, 2007 and 2006 as follows:

For the three months ended March 31, 2007

2006

## Cash Payments:

Interest
Income taxes

$$
\begin{array}{rrr}
\$ 16,469,389 & \$ 7,764,144 \\
1,100,000 & & 400,000
\end{array}
$$

Noncash Transactions:
Loans charged-off to the allowance for loan losses 187,818

43,976
Loans foreclosed upon with repossessions transferred to other assets 110,570

171,087,572
Common stock and options issued to acquire Cavalry Bancorp, Inc
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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited)

Income Per Common Share Basic earnings per share ( EPS ) is computed by dividing net income by the weighted average common shares outstanding for the period. Diluted EPS reflects the dilution that could occur if securities or other contracts to issue common stock were exercised or converted. The difference between basic and diluted weighted average shares outstanding was attributable to common stock options, warrants and restricted shares. The dilutive effect of outstanding options, warrants and restricted shares is reflected in diluted earnings per share by application of the treasury stock method.

As of March 31, 2007 and 2006, there were common stock options outstanding to purchase $1,846,000$ and $1,602,000$ common shares, respectively. Most of these options have exercise prices and compensation costs attributable to future services, which when considered in relation to the average market price of Pinnacle Financial s common stock, are considered dilutive and are considered in Pinnacle Financial s diluted income per share calculation for the three months ended March 31, 2007 and 2006. There were common stock options of 618,000, and 388,000 outstanding as of March 31, 2007 and 2006, respectively, which were considered anti-dilutive and thus have not been considered in the diluted earnings per share calculations below. Additionally, as of March 31, 2007 and 2006, Pinnacle Financial had outstanding warrants to purchase 395,000 and 406,000 , respectively, of common shares which have been considered in the calculation of Pinnacle Financial s diluted net income per share for three months ended March 31, 2007 and 2006.

The following is a summary of the basic and diluted earnings per share calculation for the three months ended March 31, 2007 and 2006:

For the three months ended March 31, 2007 2006

## Basic earnings per share calculation:

| Numerator - Net income | $\$ 5,601,841$ | $\$ 2,611,896$ |  |
| :--- | ---: | ---: | ---: |
| Denominator - Average common shares outstanding | $15,433,442$ | $9,578,813$ |  |
| Basic net income per share | $\$$ | 0.36 | $\$$ |
| Diluted earnings per share calculation: |  |  |  |
| Numerator - Net income | $\$ 5,601,841$ | $\$ 2,611,896$ |  |
| Denominator - Average common shares outstanding | $15,433,442$ | $9,578,813$ |  |
| Dilutive shares contingently issuable | $1,184,042$ | $1,166,813$ |  |
| Average diluted common shares outstanding | $16,617,484$ | $10,745,626$ |  |
| Diluted net income per share | $\$$ | 0.34 | $\$$ |

Comprehensive Income SFAS No. 130, Reporting Comprehensive Income describes comprehensive income as the total of all components of comprehensive income including net income. Other comprehensive income refers to revenues, expenses, gains and losses that under U.S. generally accepted accounting principles are included in comprehensive income but excluded from net income. Currently, Pinnacle Financial s other comprehensive income consists of unrealized gains and losses, net of deferred income taxes, on securities available-for-sale.
Note 2. Merger with Cavalry Bancorp, Inc.
On March 15, 2006, Pinnacle Financial consummated its merger with Cavalry Bancorp, Inc. ( Cavalry ), a one-bank holding company located in Murfreesboro, Tennessee. Pursuant to the merger agreement, Pinnacle acquired all of the

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outstanding shares of Cavalry common stock via a tax-free exchange whereby Cavalry shareholders received a fixed exchange ratio of 0.95 shares of Pinnacle Financial common stock for each share of Cavalry common stock, or approximately 6.9 million Pinnacle Financial shares. The accompanying consolidated financial statements include the activities of the former Cavalry since March 15, 2006.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited)

In accordance with SFAS No. 141, Accounting for Business Combinations ( SFAS No. 141 ), SFAS No. 142, Goodwill and Intangible Assets ( SFAS No. 142 ) and SFAS No. 147, Acquisition of Certain Financial Institutions ( SFAS No. 147 ), Pinnacle Financial recorded at fair value the following assets and liabilities of Cavalry as of March 15, 2006:

Cash and cash equivalents
Investment securities available-for-sale
Loans, net of an allowance for loan losses of \$5,102,296
Goodwill
Core deposit intangible
Other assets

Total assets acquired
\$ 37,420,210
39,476,178
545,598,367
114,287,640
13,168,236
42,936,956

## Deposits

Federal Home Loan Bank advances
Other liabilities
583,992,422
17,766,661

Total liabilities assumed
620,610,344
Total consideration paid for Cavalry
\$ 172,277,243

As shown in the table above, total consideration for Cavalry approximates $\$ 172.3$ million of which $\$ 171.1$ million was in the form of Pinnacle Financial common shares and options to acquire Pinnacle Financial common shares and $\$ 1.2$ million in investment banking fees, attorney s fees and other costs related to the acquisition which have been accounted for as a component of the purchase price. Pinnacle Financial issued 6,856,298 shares of Pinnacle Financial common stock to the former Cavalry shareholders. In accordance with EITF No. 99-12, Determination of the Measurement Date for the Market Price of Acquirer Securities Issued in a Purchase Business Combination, the consideration shares were valued at $\$ 24.53$ per common share which represents the average closing price of Pinnacle Financial common stock from the two days prior to the merger announcement on September 30, 2005 through the two days after the merger announcement. Aggregate consideration for the common stock issued was approximately $\$ 168.2$ million. Additionally, Pinnacle Financial also has assumed the Cavalry Bancorp, Inc. 1999 Stock Incentive Plan (the Cavalry Plan ) pursuant to which Pinnacle is obligated to issue 195,551 shares of Pinnacle Financial common stock upon exercise of stock options awarded to certain former Cavalry employees who held outstanding options as of March 15, 2006. All of these options were fully vested prior to the merger announcement date and expire at various dates between 2011 and 2012. The exercise prices for these stock options range between $\$ 10.26$ per share and $\$ 13.68$ per share. In accordance with SFAS No. 141, Pinnacle Financial has considered the fair value of these options in determining the acquisition cost of Cavalry. The fair value of these vested options approximated $\$ 2.9$ million which has been included as a component of the aggregate purchase price.

In accordance with SFAS Nos. 141 and 142, Pinnacle Financial recognized $\$ 13.2$ million as a core deposit intangible in connection with its merger with Cavalry. This identified intangible is being amortized over seven years using an accelerated method which anticipates the life of the underlying deposits to which the intangible is attributable. For the three months ended March 31, 2007 and 2006, approximately $\$ 516,000$ and $\$ 132,000$ of amortization, respectively, was recognized in the accompanying statement of income as other noninterest expense. Amortization expense associated with this identified intangible will approximate $\$ 1.8$ million to $\$ 2.1$ million per year
for the next four years with lesser amounts for the remaining two years.
Pinnacle Financial also recorded other adjustments to the carrying value of Cavalry s assets and liabilities in order to reflect the fair value of those net assets in accordance with U.S. generally accepted accounting principles, including a $\$ 4.8$ million discount associated with the loan portfolio, a $\$ 2.9$ million premium for Cavalry s certificates of deposit and a $\$ 4.6$ million premium for Cavalry s land and buildings. Pinnacle Financial also recorded the corresponding deferred tax assets or liabilities associated with these adjustments. The discounts and premiums related to financial assets and liabilities are being amortized into the statements of income using a method that approximates the level yield method over the anticipated lives of the underlying financial assets or liabilities. For the three months ended March 31, 2007 and 2006, the accretion of the fair value discounts related to the acquired loans and certificates of deposit increased net interest income by approximately $\$ 833,000$ and $\$ 431,000$, respectively. Based on the estimated useful lives of the acquired loans and deposits, Pinnacle Financial expects to recognize increases in net interest income related to accretion of these purchase accounting adjustments of $\$ 3.2$ million for the remainder of 2007 and in subsequent years.

Statement of Position 03-03, Accounting for Certain Loans or Debt Securities Acquired in a Transfer ( SOP 03-03 ) addresses accounting for differences between contractual cash flows and cash flows expected to be collected from an investor s initial

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited)

investment in loans or debt securities (loans) acquired in a transfer if those differences are attributable, at least in part, to credit quality. It includes loans acquired in purchase business combinations and applies to all nongovernmental entities, including not-for-profit organizations. The SOP does not apply to loans originated by the entity. At March 15, 2006, Pinnacle Financial identified $\$ 3.9$ million in loans to which the application of the provisions of SOP 03-03 was required. The purchase accounting adjustments reflect a reduction in loans and the allowance for loan losses of $\$ 1.0$ million related to Cavalry s impaired loans, thus reducing the carrying value of these loans to $\$ 2.9$ million as of March 15, 2006. At March 31, 2007, the carrying value of these loans had been reduced to $\$ 935,000$ due to cash payments received from the borrowers.

The following pro forma income statements assume the merger was consummated on January 1, 2006. The pro forma information does not reflect Pinnacle Financial s results of operations that would have actually occurred had the merger been consummated on such date (dollars in thousands, except per share information).
Three months ended March 31,
2007
$2006(1)$

## Pro Forma Income Statements:

Net interest income
Provision for loan losses
Noninterest income
Noninterest expense:
Compensation
Other noninterest expense
Net income before taxes
Income tax expense
Net income

Pro Forma Per Share Information:
Basic net income per common share

| Basic net income per common share | $\$$ | 0.36 | $\$$ | 0.33 |
| :--- | :---: | :---: | :---: | :---: |
| Diluted net income per common share | $\$$ | 0.34 | $\$$ | 0.31 |

Weighted average shares outstanding:
Basic
15,433,442
15,216,214
Diluted
16,617,484
16,383,027
(1) In preparation
and as a result
of the merger
during 2006,
Cavalry and
Pinnacle
Financial
incurred
significant
merger related
charges of
approximately
$\$ 10.5$ million in
the aggregate,
primarily for
severance
benefits, accelerated
vesting of
defined
compensation
agreements,
investment
banker fees, etc.
Including these
charges would
have decreased
pro forma net
income for the
three months
ended
March 31, 2006
by $\$ 7.84$ million
resulting in a net
loss of
\$2,742,000 and
a basic and
diluted pro
forma net loss
per share of
$\$ 0.18$ and \$0.17,
respectively.
During the three months ended March 31, 2006, Pinnacle Financial incurred merger integration expense related to the merger with Cavalry of $\$ 443,000$. These expenses were directly related to the merger, recognized as incurred and reflected on the accompanying consolidated statement of income as merger related expense.

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# PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited) 

## Note 3. Securities

The amortized cost and fair value of securities available-for-sale and held-to-maturity at March 31, 2007 and December 31, 2006 are summarized as follows:

|  | March 31, 2007 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Amortized Cost | Gross Unrealized Gains | Gross <br> Unrealized Losses | Fair Value |
| Securities available-for-sale: |  |  |  |  |
| U.S. Treasury securities | \$ | \$ | \$ | \$ |
| U.S. government agency securities | 37,082,560 | 9,139 | 377,336 | 36,714,363 |
| Mortgage-backed securities | 211,507,240 | 520,839 | 2,516,494 | 209,511,585 |
| State and municipal securities | 65,534,974 | 96,026 | 523,838 | 65,107,162 |
| Corporate notes and other | 1,887,167 |  | 50,700 | 1,836,467 |
|  | \$316,011,941 | \$626,004 | \$3,468,368 | \$313,169,577 |
| Securities held-to-maturity: |  |  |  |  |
| U.S. government agency securities | \$ 17,747,294 | \$ | \$ 324,369 | \$ 17,422,925 |
| State and municipal securities | 9,338,517 |  | 278,844 | 9,059,673 |
|  | \$ 27,085,811 | \$ | \$ 603,213 | \$ 26,482,598 |


\left.|  |  | December 31, 2006 |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Gross |  |  |  |  |  |$\right)$

At March 31, 2007, approximately $\$ 295,092,000$ of Pinnacle Financial s investment portfolio was pledged to secure public funds and other deposits and securities sold under agreements to repurchase.

## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited)

At March 31, 2007 and 2006, included in securities were the following investments with unrealized losses. The information below classifies these investments according to the term of the unrealized loss of less than twelve months or twelve months or longer:

At March 31, 2007:
U.S. government agency securities
Mortgage-backed securities
State and municipal securities
Corporate notes


## Investments with an

 UnrealizedLoss of 12 months or longer Unrealized Fair Value Losses

Total Investments with an Unrealized Loss Unrealized Fair Value Losses

| Investments with an |  |
| :---: | :---: |
| Unrealized | Total Investments with an |
| Loss of 12 months or longer | Unrealized Loss |
| Fair Value | Unrealized |
| Losses | Fair Value |

investments is not deemed to be other-than-temporary.
Note 4. Loans and Allowance for Loan Losses
The composition of loans at March 31, 2007 and December 31, 2006 is summarized as follows:

|  |  |  | $\begin{gathered} \text { At March 31, } \\ 2007 \end{gathered}$ | $\begin{gathered} \text { At December 31, } \\ 2006 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Commercial real estate | Mortgage |  | 287,498,424 | \$ 284,301,650 |
| Commercial real estate | Construction |  | 160,221,949 | 161,903,496 |
| Commercial Other |  |  | 665,856,898 | 608,529,830 |
| Total Commercial |  |  | 1,113,577,271 | 1,054,734,976 |
| Consumer real estate | Mortgage |  | 301,524,669 | 299,626,769 |
| Consumer real estate | Construction |  | 92,161,976 | 91,193,738 |
| Consumer Other |  |  | 46,716,440 | 52,179,341 |
| Total Consumer |  |  | 440,403,085 | 442,999,848 |
| Total Loans |  |  | 1,553,980,356 | 1,497,734,824 |
| Allowance for loan loss |  |  | $(16,792,017)$ | $(16,117,978)$ |
| Loans, net |  |  | 1,537,188,339 | \$ 1,481,616,846 |

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Unaudited)

Changes in the allowance for loan losses for the three months ended March 31, 2007 and for the year ended December 31, 2006 are as follows:

## Balance at beginning of period

Charged-off loans
Recovery of previously charged-off loans
Allowance acquired in acquisition of Cavalry (see note 2)
Provision for loan losses
Balance at end of period

| March 31, 2007 | December 31, <br> $\mathbf{2 0 0 6}$ |
| :---: | :---: |
| $\$ 16,117,978$ | $\$ 7,857,774$ |
| $(187,818)$ | $(818,467)$ |
| 73,891 | 244,343 |
|  | $5,102,296$ |
| 787,966 | $3,732,032$ |
|  | $\$ 16,117,978$ |

At March 31, 2007 and at December 31, 2006, Pinnacle Financial had certain impaired loans on nonaccruing interest status. The principal balance of these nonaccrual loans amounted to $\$ 4,774,000$ and $\$ 7,070,000$ at March 31, 2007 and December 31, 2006, respectively. In each case, at the date such loans were placed on nonaccrual, Pinnacle Financial reversed all previously accrued interest income against current year earnings. Had nonaccruing loans been on accruing status, interest income would have been higher by $\$ 102,000$ and $\$ 18,000$ for the three months ended March 31, 2007 and 2006, respectively.

At March 31, 2007, Pinnacle Financial had granted loans and other extensions of credit amounting to approximately $\$ 23,035,000$ to certain directors, executive officers, and their related entities, of which $\$ 17,639,000$ had been drawn upon. During the three months ended March 31, 2007, $\$ 1,018,000$ of new loans to certain directors, executive officers, and their related entities were made and repayments totaled $\$ 237,000$. At December 31, 2006, Pinnacle Financial had granted loans and other extensions of credit amounting to approximately $\$ 23,392,000$ to certain directors, executive officers, and their related entities, of which approximately $\$ 16,858,000$ had been drawn upon. The terms on these loans and extensions are on substantially the same terms customary for other persons for the type of loan involved. None of these loans to certain directors, executive officers, and their related entities, were impaired at March 31, 2007.

During the three months ended March 31, 2007 and 2006, Pinnacle Financial sold participations in certain loans to correspondent banks at an interest rate that was less than that of the borrower s rate of interest. In accordance with U.S. generally accepted accounting principles, Pinnacle Financial recognized a net gain on the sale of these participated loans for the three months ended March 31, 2007 and 2006 of approximately $\$ 45,000$ and $\$ 73,000$, respectively, which is attributable to the present value of the future net cash flows of the difference between the interest payments the borrower is projected to pay Pinnacle Financial and the amount of interest that will be owed the correspondent bank based on their participation in the loans. At March 31, 2007, Pinnacle Financial was servicing $\$ 120$ million of loans for correspondent banks and other entities, of which $\$ 114$ million was commercial loans.

## Note 5. Income Taxes

FASB Interpretation 48, Accounting for Income Tax Uncertainties ( FIN 48 ) was issued in June 2006 and defines the threshold for recognizing the benefits of tax return positions in the financial statements as more-likely-than-not to be sustained by the taxing authority. FIN 48 also provides guidance on the derecognition, measurement and classification of income tax uncertainties, along with any related interest and penalties and includes guidance concerning accounting for income tax uncertainties in interim periods. Pinnacle Financial adopted the provisions of FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes ( FIN 48 ), on January 1, 2007, and determined there was no need to make an adjustment to retained earnings upon adoption of this Interpretation. As of January 1, 2007, Pinnacle Financial has $\$ 700,000$ of unrecognized tax benefits related to Federal income tax matters.

If ultimately recognized, this amount will reduce goodwill associated with the acquisition of Cavalry and therefore would not impact the Company s effective tax rate. The Company does not anticipate any material increase or decrease in unrecognized tax benefits during 2007 relative to any tax positions taken prior to January 1, 2007.

As of January 1, 2007, Pinnacle Financial has accrued no interest and no penalties related to uncertain tax positions. It is Pinnacle Financial s policy to recognize interest and/or penalties related to income tax matters in income tax expense.

Pinnacle Financial and its subsidiaries file a consolidated U.S. Federal income tax return. The Company is currently open to audit under the statute of limitations by the Internal Revenue Service for the years ending December 31, 2003 through 2006.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited)

Pinnacle Financial and its subsidiaries state income tax returns are open to audit under the statute of limitations for the years ended December 31, 2002 through 2006.

Income tax expense attributable to income from continuing operations for the three months ended March 31, 2007 and 2006 consists of the following:

$$
2007
$$

2006
Current tax expense:

| Federal | $\$ 3,598,664$ | $\$ 1,474,215$ |
| :--- | ---: | ---: |
| State | 306,120 | 110,037 |
| Total current tax expense | $3,904,784$ | $1,584,252$ |

Deferred tax benefit:

| Federal |  |
| :--- | ---: |
| State | $(1,903,173)$ |
| $(217,098)$ |  |

State
\$ 2,594,513

$$
\begin{equation*}
\$ 1,226,760 \tag{1,310,271}
\end{equation*}
$$

Pinnacle Financial s income tax expense (benefit) differs from the amounts computed by applying the Federal income tax statutory rates of $35 \%$ in 2007 and $34 \%$ in 2006 to income before income taxes. A reconciliation of the differences for the three months ended March 31, 2007 and 2006 is as follows:

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
| :--- | ---: | ---: |
| Income taxes at statutory rate | $\$ 2,868,724$ | $\$ 1,305,053$ |
| State tax expense, net of Federal tax effect | 57,864 | 39,998 |
| Federal tax credits | $(90,000)$ | $(75,000)$ |
| Tax-exempt securities | $(196,607)$ | $(119,973)$ |
| Other items | $(45,468)$ | 76,682 |
|  |  | $\$ 2,594,513$ |
| Income tax expense |  | $\$ 1,226,760$ |

The effective tax rate for 2007 and 2006 is impacted by Federal tax credits related to the New Markets Tax Credit program whereby a subsidiary of Pinnacle National has been awarded approximately $\$ 2.3$ million in future Federal tax credits which are available thru 2010. Tax benefits related to these credits will be recognized for financial reporting purposes in the same periods that the credits are recognized in the Company s income tax returns. The credit that is available for the year ended December 31, 2007 is $\$ 360,000$ and for the year ended December 31, 2006 is $\$ 300,000$. Pinnacle Financial believes that it will comply with the various regulatory provisions of the New Markets Tax Credit program, and therefore has reflected the impact of the credits in its estimated annual effective tax rate for 2007 and 2006.

The components of deferred income taxes included in other assets in the accompanying consolidated balance sheets at March 31, 2007 and December 31, 2006 are as follows:

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

$$
2007 \quad 2006
$$

## Deferred tax assets:

| Allowance for loan losses | $\$ 6,918,726$ | $\$ 6,654,334$ |
| :--- | ---: | ---: |
| Loans | $1,154,981$ | $1,337,983$ |
| Securities | $1,017,449$ | $1,251,636$ |
| Accrued liability for supplemental retirement agreements | $1,552,598$ | $1,535,688$ |
| Deposits | 478,668 | 585,568 |
| Other deferred tax assets | 271,361 | 340,296 |
|  | $11,394,168$ | $11,705,505$ |
|  |  |  |
| Deferred tax liabilities: |  |  |
| Depreciation and amortization | 349,788 | $1,563,078$ |
| Core deposit intangible asset | $4,270,772$ | $4,473,076$ |
| FHLB dividends | 803,435 | 770,156 |
| Other deferred tax liabilities | 435,536 | 440,642 |
|  | $5,859,531$ | $7,246,952$ |
|  | $\$ 5,534,637$ | $\$ 4,458,553$ |

In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income, and tax planning strategies in making this assessment. Based upon the level of historical taxable income and projections for future taxable income over the periods in which the deferred tax assets are deductible, management believes it is more likely than not that Pinnacle Financial will realize the benefit of these deductible differences. However, the amount of the deferred tax asset considered realizable could be reduced in the near term if estimates of future taxable income during the carryforward period are reduced.

## Note 6. Commitments and Contingent Liabilities

In the normal course of business, Pinnacle Financial has entered into off-balance sheet financial instruments which include commitments to extend credit (i.e., including unfunded lines of credit) and standby letters of credit.
Commitments to extend credit are usually the result of lines of credit granted to existing borrowers under agreements that the total outstanding indebtedness will not exceed a specific amount during the term of the indebtedness. Typical borrowers are commercial concerns that use lines of credit to supplement their treasury management functions, thus their total outstanding indebtedness may fluctuate during any time period based on the seasonality of their business and the resultant timing of their cash flows. Other typical lines of credit are related to home equity loans granted to consumers. Commitments to extend credit generally have fixed expiration dates or other termination clauses and may require payment of a fee.

Standby letters of credit are generally issued on behalf of an applicant (our customer) to a specifically named beneficiary and are the result of a particular business arrangement that exists between the applicant and the beneficiary. Standby letters of credit have fixed expiration dates and are usually for terms of two years or less unless
terminated beforehand due to criteria specified in the standby letter of credit. A typical arrangement involves the applicant routinely being indebted to the beneficiary for such items as inventory purchases, insurance, utilities, lease guarantees or other third party commercial transactions. The standby letter of credit would permit the beneficiary to obtain payment from Pinnacle Financial under certain prescribed circumstances. Subsequently, Pinnacle Financial would then seek reimbursement from the applicant pursuant to the terms of the standby letter of credit.

Pinnacle Financial follows the same credit policies and underwriting practices when making these commitments as it does for on-balance sheet instruments. Each customer s creditworthiness is evaluated on a case-by-case basis, and the amount of collateral obtained, if any, is based on management $s$ credit evaluation of the customer. Collateral held varies but may include cash, real estate and improvements, marketable securities, accounts receivable, inventory, equipment, and personal property.

The contractual amounts of these commitments are not reflected in the consolidated financial statements and would only be reflected if drawn upon. Since many of the commitments are expected to expire without being drawn upon, the contractual amounts

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited)

do not necessarily represent future cash requirements. However, should the commitments be drawn upon and should our customers default on their resulting obligation to us, Pinnacle Financial s maximum exposure to credit loss, without consideration of collateral, is represented by the contractual amount of those instruments.

A summary of Pinnacle Financial s total contractual amount for all off-balance sheet commitments at March 31, 2007 is as follows:

Commitments to extend credit
\$510,561,720
Standby letters of credit
54,772,369
At March 31, 2007, the fair value of Pinnacle Financial s standby letters of credit was $\$ 159,000$. This amount represents the unamortized fee associated with these standby letters of credit and is included in the consolidated balance sheet of Pinnacle Financial. This fair value will decrease over time as the existing standby letters of credit approach their expiration dates.

Various legal claims also arise from time to time in the normal course of business. In the opinion of management, the resolution of claims outstanding at March 31, 2007 will not have a material effect on Pinnacle Financial s consolidated financial statements.

## Note 7. Stock Option Plan and Restricted Shares

Pinnacle Financial has two equity incentive plans under which it has granted stock options to its employees to purchase common stock at or above the fair market value on the date of grant and granted restricted share awards to employees and directors. During the first quarter of 2006 and in connection with its merger with Cavalry, Pinnacle Financial assumed a third equity incentive plan, the 1999 Cavalry Bancorp, Inc. Stock Option Plan (the Cavalry Plan ). All options granted under the Cavalry Plan were fully vested prior to Pinnacle Financial s merger with Cavalry and expire at various dates between January 2011 and June 2012.

As of March 31, 2007, of the $1,846,000$ stock options outstanding, $1,238,000$ of those options were granted with the intention to be incentive stock options qualifying under Section 422 of the Internal Revenue Code for favorable tax treatment to the option holder while 607,000 options would be deemed non-qualified stock options and thus not subject to favorable tax treatment to the option holder. All stock options under the plans vest in equal increments over five years from the date of grant and are exercisable over a period of ten years from the date of grant.

A summary of the activity within the three equity incentive plans during the three months ended March 31, 2007 and information regarding expected vesting, contractual terms remaining, intrinsic values and other matters was as follows:

|  | Number | Weighted- <br> Average <br> Exercise <br> Price | $\qquad$ | Aggregate Intrinsic <br> Value (1) $(000 \text { s) }$ |
| :---: | :---: | :---: | :---: | :---: |
| Outstanding at December 31, 2006 | 1,658,459 | \$12.93 | 6.4 | \$31,848 |
| Granted | 252,443 | 31.30 |  |  |
| Exercised | $(58,475)$ | 7.31 |  |  |
| Forfeited | $(6,492)$ | 29.47 |  |  |
| Outstanding at March 31, 2007 | 1,845,935 | \$16.56 | 6.7 | \$26,277 |

Outstanding and expected to vest as of March 31, 2007

Options exercisable at March 31, 2007

| $1,807,919$ | $\$ 16.37$ | 6.7 | $\$ 26,085$ |
| :--- | :--- | :--- | :--- |
| $1,009,781$ | $\$ 8.52$ | 5.0 | $\$ 22,209$ |

(1) The aggregate intrinsic value is calculated as the difference between the exercise price of the underlying awards and the quoted price of
Pinnacle
Financial
common stock
of $\$ 30.51$ per
common share
for the
approximately
1.2 million
options that
were
in-the-money at
March 31, 2007.
During the three months ended March 31, 2007, 142,000 option awards vested at an average exercise price of $\$ 15.15$ and an intrinsic value of approximately $\$ 3.9$ million.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited)

During the three months ended March 31, 2007, the aggregate intrinsic value of options exercised under the equity incentive plans was $\$ 1.37$ million determined as of the date of option exercise. As of March 31, 2007, there was approximately $\$ 5.46$ million of total unrecognized compensation cost related to unvested stock options granted under the equity incentive plans. That cost is expected to be recognized over a weighted-average period of 4.1 years.

During the three months ended March 31, 2007 and 2006, Pinnacle Financial recorded stock-based compensation expense using the
Black-Scholes valuation model for awards granted prior to, but not yet vested, as of January 1, 2006 and for stock-based awards granted after January 1, 2006. For these awards, Pinnacle Financial has recognized compensation expense using a straight-line amortization method. Stock-based compensation expense has been reduced for estimated forfeitures. The impact on the Company $s$ results of operations (compensation and employee benefits expense) and earnings per share of recording stock-based compensation in accordance with SFAS No. 123(R) (related to stock option awards) for the three months ended March 31, 2007 and 2006 was as follows:

Stock-based compensation expense
Deferred income tax benefit

Impact of stock-based compensation
expense after deferred income tax benefit

Impact on earnings per share:
Basic weighted average shares outstanding

Fully diluted weighted average shares

| outstanding | $\$$ | 0.007 | $\$$ | 0.009 | $\$$ | 0.016 | $\$$ | 0.013 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

For purposes of these calculations, the fair value of options granted for each of the three months ended March 31, 2007 and 2006 was estimated using the Black-Scholes option pricing model and the following assumptions:

2007

| $4.78 \%$ | $4.40 \%$ |
| :---: | :---: |
| 6.5 years | 6.5 years |
| $0.00 \%$ | $0.00 \%$ |
| $20.94 \%$ | $23.65 \%$ |
| $\$ 10.79$ | $\$$ |
|  |  |

Pinnacle Financial s computation of expected volatility is based on weekly historical volatility since September of 2002. Pinnacle Financial used the simplified method in determining the estimated life of stock option issuances. The risk free interest rate of the award is based on the closing market bid for U.S. Treasury securities corresponding to the expected life of the stock option issuances in effect at the time of grant.

Additionally, Pinnacle Financial s 2004 Equity Incentive Plan provides for the granting of restricted share awards and other performance or market-based awards, such as stock appreciation rights. There were no market-based awards or stock appreciation rights outstanding as of March 31, 2007. During the three months ended March 31, 2007, Pinnacle Financial awarded 23,196 shares, respectively, of restricted common stock to certain executives of Pinnacle Financial. Of these awards, 7,732 are considered granted for financial reporting purposes. The fair value of these awards as of the date of grant was $\$ 31.70$ per share. The forfeiture restrictions on the restricted shares lapse in three separate traunches should Pinnacle Financial achieve certain earnings and soundness targets over the subsequent three year period. 15,464 of the shares awarded on March 31, 2007 are not yet deemed to be granted for financial reporting purposes because the key terms required to be achieved in order for the forfeiture restrictions to lapse the have not yet been defined.

Compensation expense associated with all restricted share awards is recognized over the time period that the restrictions associated with the awards lapse based on a graded vesting schedule such that each year s traunche is amortized separately. For the three months ended March 31, 2007, Pinnacle Financial recognized approximately $\$ 102,000$ in compensation costs attributable to

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited)

all awards issued prior to March 31, 2007. Accumulated compensation costs since the date these shares were awarded have amounted to approximately $\$ 750,000$ through March 31, 2007.

During 2006, the Board of Directors of Pinnacle Financial awarded 4,400 shares of restricted common stock to the outside members of the board in accordance with their 2006 board compensation package. On March 20, 2007, the Board of Directors of Pinnacle Financial awarded 3,230 shares of restricted common stock to the outside members of the board in accordance with their 2007 board compensation package. Each board member received an award of 323 shares. The restrictions on these shares are expected to lapse on January 18, 2008 if each individual board member meets his or her attendance goals for the various board and board committee meetings to which each member is scheduled to attend during the year ended December 31, 2007. The weighted average fair value of these restricted share awards granted to our directors in 2007 as of the date of grant was $\$ 32.30$ per share. For the three months ended March 31, 2007, Pinnacle Financial recognized approximately $\$ 3,000$, in compensation costs attributable to these awards.

A summary of activity for restricted share awards for the three months ended March 31, 2007 follows:

|  | Executive Management Awards |  |  | Board of Director Awards <br> (number of share awards) |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Vested | Unvested | Totals | Vested | Unvested | Totals |  |
| Balances at December 31, |  |  |  |  |  |  |
| 2006 | 20,769 | 17,500 | 38,269 |  | 4,000 | 4,000 |
| Granted |  | 7,732 | 7,732 |  | 3,230 | 3,230 |
| Forfeited |  |  |  | 4,000 | $(4,000)$ |  |
| Vested | 12,755 | $(12,755)$ |  |  |  |  |
| Balances at March 31, 2007 | 33,524 | 12,477 | 46,001 | 4,000 | 3,230 | 7,230 |

A summary of compensation expense, net of the impact of income taxes, related to restricted stock awards for the three months ended March 31, 2007 and 2006, follows:

|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
| :--- | ---: | ---: |
| Stock-based compensation expense $\$ 105,000$ $\$ 34,000$ <br> Income tax benefit 41,000 13,000 <br> Impact of stock-based compensation expense, net of income tax benefit $\$ 64,000$ $\$ 21,000$ <br> Impact on earnings per share: <br> Basic weighted average shares outstanding <br> Fully diluted weighted average shares outstanding $\$ 0.004$ $\$ 0.002$$\$ \$ 0.004$ | $\$ 0.002$ |  |

## Note 8. Regulatory Matters

Pinnacle National is subject to restrictions on the payment of dividends to Pinnacle Financial under Federal banking laws and the regulations of the Office of the Comptroller of the Currency. Pinnacle Financial is also subject to limits on payment of dividends to its shareholders by the rules, regulations and policies of Federal banking authorities. Pinnacle Financial has not paid any cash dividends since inception, and it does not anticipate that it will consider paying dividends until Pinnacle National generates sufficient capital from operations to support both
anticipated asset growth and dividend payments.
Pinnacle Financial and Pinnacle National are subject to various regulatory capital requirements administered by Federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory, and possibly additional discretionary actions, by regulators that, if undertaken, could have a direct material effect on the financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, Pinnacle Financial and Pinnacle National must meet specific capital guidelines that involve quantitative measures of the assets, liabilities, and certain off-balance-sheet items as calculated under regulatory accounting practices. Pinnacle Financial s and Pinnacle National s capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited)

Quantitative measures established by regulation to ensure capital adequacy require Pinnacle Financial and Pinnacle National to maintain minimum amounts and ratios of Total and Tier I capital to risk-weighted assets and of Tier I capital to average assets. Management believes, as of March 31, 2007 and December 31, 2006, that Pinnacle Financial and Pinnacle National met all capital adequacy requirements to which they are subject. To be categorized as well-capitalized, Pinnacle National must maintain minimum Total risk-based, Tier I risk-based, and Tier I leverage ratios as set forth in the following table. Pinnacle Financial and Pinnacle National s actual capital amounts and ratios are presented in the following table (dollars in thousands):

At March 31, 2007
Total capital to risk weighted assets: Pinnacle Financial
Pinnacle National Tier I capital to risk weighted assets:
Pinnacle Financial
Pinnacle National Tier I capital to average assets (*):
Pinnacle Financial
Pinnacle National

| $\$ 210,559$ | $11.9 \%$ | $\$ 142,162$ | $8.0 \%$ | not applicable |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| $\$ 182,530$ | $10.3 \%$ | $\$ 141,864$ | $8.0 \%$ | $\$ 177,330$ |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| $\$ 193,767$ | $10.9 \%$ | $\$ 71,081$ | $4.0 \%$ | not applicable |  |
| $\$ 165,738$ | $9.4 \%$ | $\$ 70,932$ | $4.0 \%$ | $\$ 106,398$ |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| $\$ 193,767$ | $9.6 \%$ | $\$ 81,161$ | $4.0 \%$ | not applicable |  |
| $\$ 165,738$ | $8.2 \%$ | $\$ 81,197$ | $4.0 \%$ | $\$ 101,496$ | $5.0 \%$ |

At December 31, 2006
Total capital to risk weighted assets: Pinnacle Financial
Pinnacle National Tier I capital to risk weighted assets:
Pinnacle Financial
Pinnacle National

| \$202,881 | 11.8\% | \$137,638 | 8.0\% | not applicable |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$175,159 | 10.2\% | \$137,340 | 8.0\% | \$171,676 | 10.0\% |
| \$186,763 | 10.9\% | \$ 68,819 | 4.0\% | not applicable |  |
| \$159,031 | 9.3\% | \$ 68,670 | 4.0\% | \$103,005 | 6.0\% |
| \$186,763 | 9.5\% | \$ 79,021 | 4.0\% | not app |  |
| \$159,031 | 8.1\% | \$ 79,056 | 4.0\% | \$ 98,820 | 5.0\% |

(*)

Average assets
for the above calculations were based on the most recent quarter.

## Note 9. Business Segment Information

Pinnacle Financial has four reporting segments comprised of commercial banking, trust and investment services, mortgage origination and insurance services. Pinnacle Financial s primary segment is commercial banking which consists of commercial loan and deposit services as well as the activities of Pinnacle National s branch locations. Pinnacle Financial s segments were changed in 2006 as a result of the acquisition of Cavalry to include Trust with Investment Services segment and to add a new segment for Insurance Services. Trust and investment services include trust services offered by Pinnacle National and all brokerage and investment activities associated with Pinnacle Asset Management, an operating unit within Pinnacle National. Mortgage origination is also a separate unit within Pinnacle National and focuses on the origination of residential mortgage loans for sale to investors in the secondary residential mortgage market. Insurance Services reflect the activities of Pinnacle National s wholly owned subsidiary, Miller and Loughry Insurance Services, Inc. Miller and Loughry is a general insurance agency located in Murfreesboro, Tennessee and is licensed to sell various commercial and consumer insurance products. The following tables present financial information for each reportable segment as of March 31, 2007 and 2006 and for the three months ended March 31, 2007 and 2006 (dollars in thousands):

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# PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) 

|  | $\begin{aligned} & \text { Commercial } \\ & \text { Banking } \end{aligned}$ |  | Trust and Investment Services |  | Mortgage Origination |  | Insurance Services |  | Total Company |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| For the three months ended March 31, 2007: |  |  |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 17,047 | \$ |  |  | 35 | \$ |  | \$ | 17,082 |
| Provision for loan losses |  | 788 |  |  |  |  |  |  |  | 788 |
| Noninterest income |  | 2,648 |  | ,114 |  | 586 |  | 643 |  | 5,026 |
| Noninterest expense |  | 11,397 |  | 800 |  | 487 |  | 440 |  | 13,124 |
| Income tax expense |  | 2,338 |  | 123 |  | 53 |  | 80 |  | 2,594 |
| Net income | \$ | 5,207 | \$ | 191 |  | 81 | \$ | 123 | \$ | 5,602 |
| End of period assets |  | 188,750 |  |  |  |  |  | 382 |  | ,193,132 |
| For the three months ended March 31, 2006: |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Net interest income | \$ | 9,504 | \$ |  | \$ |  | \$ | 3 | \$ | 9,507 |
| Provision for loan losses |  | 387 |  |  |  |  |  |  |  | 387 |
| Noninterest income |  | 1,066 |  | 429 |  | 288 |  | 265 |  | 2,048 |
| Noninterest expense |  | 6,716 |  | 372 |  | 165 |  | 76 |  | 7,329 |
| Income tax expense |  | 1,083 |  | 21 |  | 47 |  | 76 |  | 1,227 |
| Net income | \$ | 2,384 | \$ | 36 |  |  | \$ |  | \$ | 2,612 |
| End of period assets |  | ,823,662 | \$ |  | \$ |  |  | 550 |  | ,828,212 |

Note 10. Investments in Unconsolidated Subsidiaries and Other Entities
On December 29, 2003, the Company established PNFP Statutory Trust I; on September 15, 2005 the Company established PNFP Statutory Trust II; and on September 7, 2006 the Company established PNFP Statutory Trust III ( Trust I ; Trust II ; Trust III or collectively, the Trusts ). All are wholly-owned statutory business trusts. Pinnacle Financial is the sole sponsor of the Trusts and acquired each Trust s common securities for $\$ 310,000 ; \$ 619,000$ and $\$ 619,000$, respectively. The Trusts were created for the exclusive purpose of issuing 30-year capital trust preferred securities ( Trust Preferred Securities ) in the aggregate amount of $\$ 10,000,000$ for Trust I; $\$ 20,000,000$ for Trust II and $\$ 20,000,000$ for Trust III and using the proceeds to acquire junior subordinated debentures ( Subordinated Debentures ) issued by Pinnacle Financial. The sole assets of the Trusts are the Subordinated Debentures. Pinnacle Financial s aggregate $\$ 1,548,000$ investment in the Trusts is included in investments in unconsolidated subsidiaries and other entities in the accompanying consolidated balance sheet at March 31, 2007 and the $\$ 51,548,000$ obligation of Pinnacle Financial is reflected as subordinated debt at March 31, 2007.

The Trust I Preferred Securities bear a floating interest rate based on a spread over 3-month LIBOR (8.15\% at March 31, 2007) which is set each quarter and mature on December 30, 2033. The Trust II Preferred Securities bear a
fixed interest rate of $5.848 \%$ per annum thru September 30, 2010 after which time the securities will bear a floating rate set each quarter based on a spread over 3-month LIBOR. The Trust II securities mature on September 30, 2035. The Trust III Preferred Securities bear a floating interest rate based on a spread over 3-month LIBOR $(7.00 \%$ at March 31, 2007) which is set each quarter and mature on September 30, 2036.

Distributions are payable quarterly. The Trust Preferred Securities are subject to mandatory redemption upon repayment of the Subordinated Debentures at their stated maturity date or their earlier redemption in an amount equal to their liquidation amount plus accumulated and unpaid distributions to the date of redemption. Pinnacle Financial guarantees the payment of distributions and payments for redemption or liquidation of the Trust Preferred Securities to the extent of funds held by the Trusts. Pinnacle Financial s obligations under the Subordinated Debentures together with the guarantee and other back-up obligations, in the aggregate, constitute a full and unconditional guarantee by Pinnacle Financial of the obligations of the Trusts under the Trust Preferred Securities.

The Subordinated Debentures are unsecured; bear interest at a rate equal to the rates paid by the Trusts on the Trust Preferred Securities and mature on the same dates as those noted above for the Trust Preferred Securities. Interest is payable quarterly. Pinnacle Financial may defer the payment of interest at any time for a period not exceeding 20 consecutive quarters provided that the deferral period does not extend past the stated maturity. During any such deferral period, distributions on the Trust Preferred Securities will also be deferred and Pinnacle Financial s ability to pay dividends on our common shares will be restricted.

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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

Subject to approval by the Federal Reserve Bank of Atlanta, the Trust Preferred Securities may be redeemed prior to maturity at the Company s option on or after September 17, 2008 for Trust I; on or after September 30, 2010 for Trust II and September 30, 2011 for Trust III. The Trust Preferred Securities may also be redeemed at any time in whole (but not in part) in the event of unfavorable changes in laws or regulations that result in (1) the Trust becoming subject to Federal income tax on income received on the Subordinated Debentures, (2) interest payable by the parent company on the Subordinated Debentures becoming nondeductible for Federal tax purposes, (3) the requirement for the Trust to register under the Investment Company Act of 1940, as amended, or (4) loss of the ability to treat the Trust Preferred Securities as Tier I capital under the Federal Reserve capital adequacy guidelines.

The Trust Preferred Securities for the Trusts qualify as Tier I capital under current regulatory definitions subject to certain limitations. Debt issuance costs associated with Trust I of $\$ 105,000$ consisting primarily of underwriting discounts and professional fees are included in other assets in the accompanying consolidated balance sheet. These debt issuance costs are being amortized over ten years using the straight-line method. There were no debt issuance costs associated with Trust II or Trust III.

Combined summary financial information for the Trusts follows (dollars in thousands) at March 31, 2007 and December 31, 2006 and for the three months ended March 31, 2007 and 2006:

Combined Summary Balance Sheets

|  | $\begin{gathered} \text { March } \\ \text { 31, } \\ 2007 \end{gathered}$ | December 31, 2006 |  |
| :---: | :---: | :---: | :---: |
| Asset Investment in subordinated debentures issued by Pinnacle Financial | \$ 51,548 | \$ | 51,548 |
| Liabilities | \$ | \$ |  |
| Stockholder s equity Trust preferred securities | 50,000 |  | 50,000 |
| Common securities (100\% owned by Pinnacle Financial) | 1,548 |  | 1,548 |
| Total stockholder s equity | 51,548 |  | 51,548 |
| Total liabilities and stockholder s equity | \$ 51,548 | \$ | 51,548 |

## Combined Summary Income Statement

| Income Interest income from subordinated debentures issued by Pinnacle |  |  |
| :--- | :---: | :---: |
| Financial | $\$ 876$ | $\$ 485$ |
| Net Income | $\$ 876$ | $\$ 485$ |

Three months ended March
31,
2007
2006

Combined Summary Statement of Stockholder s Equity
Trust Total


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## PINNACLE FINANCIAL PARTNERS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited)

In addition, the Company has investments in other entities which totaled approximately $\$ 784,000$ and $\$ 66,000$ at March 31, 2007 and December 31, 2006, respectively. These investments are reported at fair value.

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## ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following is a discussion of our financial condition at March 31, 2007 and December 31, 2006 and our results of operations for the three months ended March 31, 2007 and 2006. The purpose of this discussion is to focus on information about our financial condition and results of operations which is not otherwise apparent from the consolidated financial statements. The following discussion and analysis should be read along with our consolidated financial statements and the related notes included elsewhere herein.

## Overview

General. Our rapid growth from inception through the first quarter of 2007 has had a material impact on our financial condition and results of operations. This rapid growth resulted in net income for the three months ended March 31, 2007 and 2006 of $\$ 0.34$ and $\$ 0.24$, respectively. At March 31, 2007, loans totaled $\$ 1.554$ billion, as compared to $\$ 1.498$ billion at December 31, 2006, while total deposits increased to $\$ 1.700$ billion at March 31, 2007 compared to $\$ 1.622$ billion at December 31, 2006.
Acquisition. On March 15, 2006, we consummated our merger with Cavalry. Pursuant to the merger agreement, we acquired all Cavalry common stock via a tax-free exchange whereby Cavalry shareholders received a fixed exchange ratio of 0.95 shares of our common stock for each share of Cavalry common stock, or approximately 6.9 million Pinnacle Financial shares. The financial information herein includes the activities of the former Cavalry (the
Rutherford County market ) since March 15, 2006.
In accordance with Statement of Financial Accounting Standards ( SFAS ) No. 141, Accounting for Business Combinations ( SFAS No. 141 ), SFAS No. 142, Goodwill and Intangible Assets ( SFAS No. 142 ) and SFAS No. 147
Acquisition of Certain Financial Institutions ( SFAS No. 147 ), we recorded at fair value the following assets and liabilities of Cavalry as of March 15, 2006 (dollars in thousands):
Cash and cash equivalents ..... \$ 37,420
Investment securities available-for-sale ..... 39,476
Loans, net of an allowance for loan losses of \$5,102 ..... 545,598
Goodwill ..... 114,288
Core deposit intangible ..... 13,168
Other assets ..... 42,937
Total assets acquired ..... 792,887
Deposits ..... 583,992
Federal Home Loan Bank advances ..... 17,767
Other liabilities ..... 18,851
Total liabilities assumed620,610
Total consideration paid for Cavalry ..... \$ 172,277

As noted above, total consideration for Cavalry approximates $\$ 172.3$ million of which $\$ 171.1$ million was in the form of our common shares and options to acquire our common shares and $\$ 1.2$ million in investment banking fees, attorney s fees and other costs related to the purchase of Cavalry. We issued $6,856,298$ shares of our common stock to the former Cavalry shareholders. In accordance with EITF 99-12, Determination of the Measurement Date for the Market Price of Acquirer Securities Issued in a Purchase Business Combination, the shares were valued at $\$ 24.53$ per common share which represents the average closing price of our common stock from the two days prior to the merger announcement on September 30, 2005 through the two days after the merger announcement. Aggregate consideration for the common stock issued was approximately $\$ 168.2$ million. Additionally, we also have assumed the Cavalry

Bancorp, Inc. 1999 Stock Incentive Plan (the Cavalry Plan ) pursuant to which we were obligated to issue 195,551 shares of our common stock upon exercise of stock options awarded to certain former Cavalry employees who held outstanding options as of March 15, 2006. All of these options were fully vested prior to the merger announcement date and expire at various dates between 2011 and 2012. The exercise prices for these stock options range between $\$ 10.26$ per share and $\$ 13.68$ per share. In accordance with SFAS No. 141, we considered the fair value of these options in determining the acquisition cost of Cavalry. The fair value of these vested options approximated $\$ 2.9$ million which has been included as a component of the aggregate purchase price.

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In accordance with SFAS Nos. 141 and 142, we recognized $\$ 13.2$ million as a core deposit intangible in connection with our merger with Cavalry. This identified intangible is being amortized over seven years using an accelerated method which anticipates the life of the underlying deposits to which the intangible is attributable. For the three months ended March 31, 2007, approximately $\$ 516,000$ of amortization was recognized in the statement of income. Amortization expense associated with the core deposit intangible will approximate $\$ 1.8$ million to $\$ 2.1$ million per year for the next four years with lesser amounts for the remaining two years.
We also recorded other adjustments to the carrying value of Cavalry s assets and liabilities in order to reflect the fair value of those net assets in accordance with U.S. generally accepted accounting principles, including a $\$ 4.8$ million discount associated with the loan portfolio, a $\$ 2.9$ million premium for Cavalry s certificates of deposit and a $\$ 4.6$ million premium for Cavalry s land and buildings. We have also recorded the corresponding deferred tax assets or liabilities associated with these adjustments. The discounts and premiums related to financial assets and liabilities will be amortized into our statements of income in future periods using a method that approximates the level yield method over the anticipated lives of the underlying financial assets or liabilities. For the three months ended March 31, 2007, the accretion of the fair value discounts related to the acquired loans and certificates of deposit increased net interest income by approximately $\$ 833,000$ compared to $\$ 431,000$ for the three months ended March 31, 2006. Based on the estimated useful lives of the acquired loans and deposits, we expect to recognize increases in net interest income related to accretion of these purchase accounting adjustments of $\$ 3.2$ million in subsequent years.
We also incurred approximately $\$ 443,000$ in merger related expenses during the three months ended March 31, 2006 directly related to the Cavalry merger. These charges were for our integration of Cavalry and accelerated depreciation and amortization related to software and other technology assets whose useful lives were shortened as a result of the Cavalry acquisition. We do not anticipate any merger related expenses associated with the Cavalry merger in 2007. Knoxville, Tennessee Expansion. On April 9, 2007, we announced our plans to expand to the Knoxville, Tennessee, market and the hiring of two prominent veteran bankers to lead our firm in Knoxville. We have estimated that our expansion into Knoxville will result in a reduction in our net income for 2007 as we hire new associates in that market and build out our initial branch network. Our current estimates are that Knoxville will negatively impact our diluted earnings per share by $\$ 0.08$ in 2007.
Results of Operations. Our net interest income increased to $\$ 17.1$ million for the first three months of 2007 compared to $\$ 9.5$ million for first three months of 2006. The net interest margin (the ratio of net interest income to average earning assets) for the three months ended March 31, 2007 was $3.64 \%$ compared to $3.65 \%$ for the same period in 2006.

Our provision for loan losses was $\$ 788,000$ for the first three months of 2007 compared to $\$ 387,000$ for the same period in 2006. The provision for loan losses increased primarily due to increases in loan volumes and charge-offs in 2007 compared to 2006.
Noninterest income for the three months ended March 31, 2007 compared to the same period in 2006 increased by $\$ 3.0$ million, or $145 \%$. This increase is largely attributable to the fee businesses associated with the Cavalry acquisition, particularly with regard to service charges on deposit accounts, insurance sales commissions and trust fees.
Our continued growth during the first three months of 2007 resulted in increased noninterest expense compared to the first three months of 2006 due to the addition of the Rutherford County market, increases in salaries and employee benefits, equipment and occupancy expenses and other operating expenses. The number of full-time equivalent employees increased from 368.0 at March 31, 2006 to 419.5 at March 31, 2007. We expect to add additional employees throughout 2007 which will cause our compensation and employee benefit expense to increase in 2007. Additionally, our branch expansion efforts and our recently announced expansion into the Knoxville, Tennessee market will result in increased operating expenses in the future.
Our efficiency ratio (the ratio of noninterest expense to the sum of net interest income and noninterest income) was $59.4 \%$ for the first three months of 2007 compared to $63.4 \%$ for the same period in 2006.
The effective income tax expense rate for the three months ended March 31, 2007 was approximately $31.6 \%$ compared to an effective income tax expense rate for the three months ended March 31, 2006 of approximately $32.0 \%$. The slight decrease in the effective tax rate between the two periods was due to increased bank owned life
insurance acquired with the Cavalry acquisition and other tax initiatives.
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Net income for the first three months of 2007 was $\$ 5.6$ million compared to $\$ 2.6$ million for the same period in 2006, an increase of $114 \%$.
Financial Condition. Loans increased $\$ 56.2$ million during the first three months of 2007. As we seek to increase our loan portfolio, we must also continue to monitor the risks inherent in our lending operations. If our allowance for loan losses is not sufficient to cover the estimated loan losses in our loan portfolio, increases to the allowance for loan losses would be required which would decrease our earnings.
We have successfully grown our total deposits to $\$ 1.700$ billion at March 31, 2007 compared to $\$ 1.622$ billion at December 31, 2006, an increase of $\$ 77.7$ million. This growth in deposits had a higher funding cost due to rising rates and increased deposit pricing competition in 2007 compared to 2006. We typically adjust our loan yields at a faster rate than we adjust our deposit rates. As such, unless competitive pressures dictate, our deposit funding costs do not usually adjust as quickly as do revenues from interest income on floating rate earning assets.
Capital and Liquidity. At March 31, 2007, our capital ratios, including our bank s capital ratios, met regulatory minimum capital requirements. Additionally, at March 31, 2007, our bank would be considered to be well-capitalized pursuant to banking regulations. As our bank grows it will require additional capital from us over that which can be earned through operations. We anticipate that we will continue to use various capital raising techniques in order to support the growth of our bank.
In the past, we have been successful in procuring additional capital from the capital markets (via public and private offerings of trust preferred securities and common stock). This additional capital was required to support our growth. As of March 31, 2007, we believe we have sufficient capital to support our current growth plans, including our expansion into the Knoxville market. However, expansion by acquisition of other banks or by branching into a new geographic market could result in issuance of additional capital, including additional common shares. We continue to believe there is broad acceptance of our business model and in our target markets of small to mid-sized businesses and affluent clients, real estate professionals and consumers that desire a deep relationship with their bank.

## Critical Accounting Estimates

The accounting principles we follow and our methods of applying these principles conform with U.S. generally accepted accounting principles and with general practices within the banking industry. In connection with the application of those principles, we have made judgments and estimates which, in the case of the determination of our allowance for loan losses, the application of SFAS No. 123 (revised 2004), Share Based Payments ( SFAS No. 123(R) ) and the assessment of impairment of the intangibles resulting from the Cavalry merger have been critical to the determination of our financial position and results of operations.
Allowance for Loan Losses ( allowance ). Our management assesses the adequacy of the allowance prior to the end of each calendar quarter. This assessment includes procedures to estimate the allowance and test the adequacy and appropriateness of the resulting balance. The level of the allowance is based upon management s evaluation of the loan portfolios, past loan loss experience, known and inherent risks in the portfolio, adverse situations that may affect the borrower $s$ ability to repay (including the timing of future payment), the estimated value of any underlying collateral, composition of the loan portfolio, economic conditions, industry and peer bank loan quality indications and other pertinent factors. This evaluation is inherently subjective as it requires material estimates including the amounts and timing of future cash flows expected to be received on impaired loans that may be susceptible to significant change. Loan losses are charged off when management believes that the full collectability of the loan is unlikely. A loan may be partially charged-off after a confirming event has occurred which serves to validate that full repayment pursuant to the terms of the loan is unlikely. Allocation of the allowance may be made for specific loans, but the entire allowance is available for any loan that, in management $s$ judgment, is deemed to be uncollectible.
Larger balance commercial and commercial real estate loans are impaired when, based on current information and events, it is probable that we will be unable to collect all amounts due according to the contractual terms of the loan agreement. Collection of all amounts due according to the contractual terms means that both the contractual interest payments and the contractual principal payments of a loan will be collected as scheduled in the loan agreement.

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An impairment loss is recognized if the present value of expected future cash flows from the loan is less than the recorded investment in the loan (recorded investment in the loan is the principal balance plus any accrued interest, net deferred loan fees or costs and unamortized premium or discount, and does not reflect any direct write-down of the investment). The impairment loss is recognized through the allowance. Loans that are impaired are recorded at the present value of expected future cash flows discounted at the loan s effective interest rate, or if the loan is collateral dependent, impairment measurement is based on the fair value of the collateral, less estimated disposal costs. Income is recognized on impaired loans on a cash basis.
The level of allowance maintained is believed by management to be adequate to absorb losses inherent in the portfolio at the balance sheet date. The allowance is increased by provisions charged to expense and decreased by charge-offs, net of recoveries of amounts previously charged-off.
In assessing the adequacy of the consolidated allowance, we also consider the results of our ongoing independent loan review process. We undertake this process both to ascertain whether there are loans in the portfolio whose credit quality has weakened over time and to assist in our overall evaluation of the risk characteristics of the entire loan portfolio. Our loan review process includes the judgment of management, the input from our independent loan reviewer, and reviews that may have been conducted by bank regulatory agencies as part of their usual examination process. We incorporate loan review results in the determination of whether or not it is probable that we will be able to collect all amounts due according to the contractual terms of a loan.
As part of management s quarterly assessment of the allowance, management divides the loan portfolio into four segments: commercial, commercial real estate, consumer and consumer real estate. Each segment is then analyzed such that an allocation of the allowance is estimated for each loan segment.
The allowance allocation for commercial and commercial real estate loans begins with a process of estimating the probable losses inherent for these types of loans. The estimates for these loans are established by category and based on our internal system of credit risk ratings and historical loss data for industry and various peer bank groups. The estimated loan loss allocation rate for our internal system of credit risk grades for commercial and commercial real estate is based on management s experience with similarly graded loans, discussions with banking regulators and our internal loan review processes. We then weight the allocation methodologies for the commercial and commercial real estate portfolios and determine a weighted average allocation for these portfolios.
The allowance allocation for consumer and consumer real estate loans which includes installment, home equity, consumer mortgages, automobiles and others is established for each of the categories by estimating losses inherent in that particular category of consumer and consumer real estate loans. The estimated loan loss allocation rate for each category is based on management s experience. Additionally, consumer and consumer real estate loans are analyzed based on our actual loss rates, industry loss rates and loss rates of various peer bank groups. Consumer and consumer real estate loans are evaluated as a group by category (i.e. retail real estate, installment, etc.) rather than on an individual loan basis because these loans are smaller and homogeneous. We weight the allocation methodologies for the consumer and consumer real estate portfolios and determine a weighted average allocation for these portfolios. The estimated loan loss allocation for all four loan portfolio segments is then adjusted for management s estimate of probable losses for several environmental factors. The allocation for environmental factors is particularly subjective and does not lend itself to exact mathematical calculation. This amount represents estimated inherent credit losses which may exist, but have not yet been identified, as of the balance sheet date based upon quarterly trend assessments in delinquent and nonaccrual loans, unanticipated charge-offs, credit concentration changes, prevailing economic conditions, changes in lending personnel experience, changes in lending policies or procedures and other influencing factors. These environmental factors are considered for each of the four loan segments and the allowance allocation as determined by the processes noted above for each segment is increased or decreased based on the incremental assessment of these various environmental factors.
We then test the resulting allowance balance by comparing the balance in the allowance to historical trends and industry and peer information. Our management then evaluates the result of the procedures performed, including the result of our testing, and concludes on the appropriateness of the balance of the allowance in its entirety. The audit committee of our board of directors reviews the assessment prior to the filing of quarterly and annual financial information.

For the quarters ended March 31, 2006 and June 30, 2006, we assessed the allowance in two separate processes using methodologies for both the Pinnacle portfolios as the portfolios existed prior to the merger with Cavalry (the Nashville market )

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and the Rutherford County portfolio. Our methodology for the first two quarters of 2006 was consistent with the past methodologies of Pinnacle Financial and Cavalry on a stand-alone basis. In view of the acquisition, we evaluated the respective assessment methodologies and made certain changes as noted above and implemented such changes during the third quarter of 2006. The revised assessment methodology did not significantly impact our recorded allowance for loan losses.
Share Based Payments Our stock compensation is subject to financial accounting standards that required us to assess numerous factors including the historical volatility of our stock price, anticipated option forfeitures and estimates concerning the length of time that our options would remain unexercised. Many of these assessments impact the fair value of the underlying stock option more significantly than others and changes to these assessments in future periods could be significant. We believe the assumptions we have incorporated into our stock option fair value assessments are reasonable.
Impairment of Intangible Assets Long-lived assets, including purchased intangible assets subject to amortization, such as our core deposit intangible asset, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. Assets to be disposed of would be separately presented in the balance sheet and reported at the lower of the carrying amount or fair value less costs to sell, and are no longer depreciated.
Goodwill and intangible assets that have indefinite useful lives are tested annually for impairment, and are tested for impairment more frequently if events and circumstances indicate that the asset might be impaired. An impairment loss is recognized to the extent that the carrying amount exceeds the asset $s$ fair value. Our annual assessment date is September 30. Should we determine in a future period that the goodwill recorded in connection with our acquisition of Cavalry has been impaired, then a charge to our earnings will be recorded in the period such determination is made.

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## Results of Operations

Our results for the three months ended March 31, 2007 and 2006 were highlighted by the continued growth in loans and other earning assets and deposits, which resulted in increased revenues and expenses. The following is a summary of our results of operations (dollars in thousands):

|  | Three months ended March 31, |  | $\begin{gathered} \text { 2007-2006 } \\ \text { Percent } \end{gathered}$ |
| :---: | :---: | :---: | :---: |
|  | 2007 | 2006 | Increase |
| Interest income | \$33,739 | \$16,811 | 100.7\% |
| Interest expense | 16,657 | 7,304 | 128.1\% |
| Net interest income | 17,082 | 9,507 | 79.7\% |
| Provision for loan losses | 788 | 387 | 103.6\% |
| Net interest income after provision for loan losses | 16,294 | 9,120 | 78.7\% |
| Noninterest income | 5,026 | 2,048 | 145.4\% |
| Noninterest expense | 13,124 | 7,329 | 79.1\% |
| Net income before income taxes | 8,196 | 3,839 | 113.5\% |
| Income tax expense | 2,594 | 1,227 | 111.4\% |
| Net income | \$ 5,602 | \$ 2,612 | 114.5\% |

Net Interest Income. Net interest income represents the amount by which interest earned on various earning assets exceeds interest paid on deposits and other interest bearing liabilities and is the most significant component of our earnings. For the three months ended March 31, 2007, we recorded net interest income of $\$ 17.1$ million, which resulted in a net interest margin of $3.64 \%$. For the three months ended March 31, 2006, we recorded net interest income of $\$ 9.5$ million, which resulted in a net interest margin of $3.65 \%$.
The following table sets forth the amount of our average balances, interest income or interest expense for each category of interest-earning assets and interest-bearing liabilities and the average interest rate for total interest-earning assets and total interest-bearing liabilities, net interest spread and net interest margin for the three months ended March 31, 2007 and 2006 (dollars in thousands):

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| (dollars in thousands) | Three months ended March 31, 2007 |  |  | Three months ended March 31, 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average Balances | Interest | Rates/ <br> Yields | Average Balances | Interest | Rates/ <br> Yields |
| Interest-earning assets: |  |  |  |  |  |  |
| Loans | \$ 1,530,771 | \$ 28,977 | 7.68\% | \$ 761,326 | \$ 13,179 | 7.02\% |
| Securities: |  |  |  |  |  |  |
| Taxable | 272,669 | 3,346 | 4.98\% | 241,750 | 2,861 | 4.80\% |
| Tax-exempt (1) | 72,961 | 670 | 4.91\% | 44,571 | 401 | 4.81\% |
| Federal funds sold and other | 55,897 | 746 | 5.42\% | 27,238 | 370 | 5.53\% |
| Total interest-earning assets | 1,932,298 | 33,739 | 7.13\% | 1,074,885 | 16,811 | 6.39\% |
| Nonearning assets | 217,630 |  |  | 78,938 |  |  |
| Total assets | \$2,149,928 |  |  | \$ 1,153,823 |  |  |
| Interest-bearing liabilities: |  |  |  |  |  |  |
| Interest bearing deposits |  |  |  |  |  |  |
| Interest checking | \$ 244,680 | \$ 1,957 | 3.24\% | \$ 104,123 | \$ 481 | 1.88\% |
| Savings and money market | 495,877 | 4,125 | 3.37\% | 344,852 | 2,350 | 2.76\% |
| Certificates of deposit | 624,092 | 7,456 | 4.84\% | 314,992 | 3,019 | 3.89\% |
| Total interest bearing deposits | 1,364,649 | 13,538 | 4.02\% | 763,967 | 5,850 | 3.11\% |
| Securities sold under agreements to repurchase | 157,180 | 1,712 | 4.42\% | 59,723 | 508 | 3.46\% |
| Federal Home Loan Bank advances and other |  |  |  |  |  |  |
| borrowings | 40,241 | 531 | 5.36\% | 46,711 | 460 | 3.99\% |
| Subordinated debt | 51,548 | 876 | 6.89\% | 30,929 | 486 | 6.36\% |
| Total interest-bearing |  |  |  |  |  |  |
| liabilities | 1,613,618 | 16,657 | 4.19\% | 901,330 | 7,304 | 3.29\% |
| Noninterest-bearing deposits | 269,864 |  |  | 152,247 |  |  |
| Total deposits and interest-bearing liabilities | 1,883,482 | 16,657 | 3.59\% | 1,053,577 | 7,304 | 2.81\% |
| Other liabilities | 6,980 |  |  | 4,711 |  |  |
| Stockholders equity | 259,466 |  |  | 95,535 |  |  |
|  | \$2,149,928 |  |  | \$ 1,153,823 |  |  |



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As noted above, the net interest margin for the three months ended March 31, 2007 was $3.64 \%$ compared to a net interest margin of $3.65 \%$ for the same period in 2006 . The net change in the net interest margin was relatively minor because the net increases in the yield on interest-earning assets between the two periods approximated the increases in the rate paid on deposits and interest-bearing liabilities. Other matters related to the changes in net interest income, net interest yields and rates, and net interest margin are presented below:

Our loan yields increased between 2007 and 2006 by 66 basis points. The pricing of a large portion of our loan portfolio is tied to our prime rate. Our weighted average prime rate for 2007 was $8.25 \%$ compared to $7.42 \%$ in 2006. The rates were higher in 2007 and 2006 due to periodic increases in our prime lending rate which moves in concert with the Federal Reserve s changes to its Federal funds rate.

We have been able to grow our funding base significantly. For asset/liability management purposes in 2007 and 2006, we elected to allocate a greater proportion of such funds to our loan portfolio versus our securities and shorter-term investment portfolio. For 2007, average loan balances were $71.2 \%$ of total assets compared to $66.0 \%$ in 2006. Loans generally have higher yields than do securities and other shorter-term investments. This change in allocation contributed to the increase in the overall total interest earning asset yields between the two periods.

During 2007, overall deposit rates were higher than those rates for the comparable period in 2006. Changes in interest rates paid on such products as interest checking, savings and money market accounts, securities sold under agreements to repurchase and Federal funds purchased will generally increase or decrease in a manner that is consistent with changes in the short-term rate environment. During 2007, as was the case with our prime lending rate, short-term rates were higher than in 2006. We also monitor the pricing of similar products by our primary competitors. The changes in the short-term rate environment and the pricing of our primary competitors required us to increase these rates in 2007 compared to the previous periods which resulted in increased rates paid on interest bearing liabilities.

During 2007, the average balances of noninterest bearing deposit balances, interest bearing transaction accounts, savings and money market accounts and securities sold under agreements to repurchase amounted to $62.0 \%$ of our total funding compared to $62.7 \%$ in 2006 . These funding sources generally have lower rates than do other funding sources, such as certificates of deposit and other borrowings and, as a result, these matters contributed to the decrease in our net interest spread in 2007 compared to 2006.

Also impacting the net interest margin during 2007 compared to 2006 was pricing of our floating rate subordinated indebtedness which comprises approximately $\$ 31$ million of the $\$ 52$ million of subordinated indebtedness as of March 31, 2007. The interest rate charged on this indebtedness is generally higher than other funding sources. The rate charged on the floating rate portion of the indebtedness is determined in relation to the three-month LIBOR index and reprices quarterly. During 2007, the short-term interest rate environment was higher than previous years, and, as a result, the pricing for this funding source was higher in 2007. There continues to be speculation in the marketplace as to the direction of interest rates and whether the Federal Reserve will increase or decrease the Federal funds target rate from the current $5.25 \%$. As to intermediate and long-term rates, many economists are forecasting that these rates should increase over the next several quarters such that the yield curve approaches a more traditional position, however these forecasts are always accompanied by many qualifiers. As a result, we are forecasting in our modeling that interest rates will remain stable over the next few quarters.
The current inverted shape of the yield curve represents a challenge for most banks, including Pinnacle. However, we believe we will increase net interest income through growth in earning assets with continued emphasis on floating rate lending. The additional revenues provided by increased floating rate loans may not be sufficient to overcome any immediate increases in funding costs such that we are unable to maintain our current net interest margin. As a result, even though our net interest income will likely increase, our net interest margins could decrease due to new deposits
being obtained at current market rates which are higher than our current average cost of funding and the continued competitive deposit pricing in our market area. We believe our net interest margin for the remainder of 2007 should be within a range of $3.60 \%$ to $3.70 \%$, compared to $3.64 \%$ for the first quarter of 2007.
Provision for Loan Losses. The provision for loan losses represents a charge to earnings necessary to establish an allowance for loan losses that, in our management $s$ evaluation, should be adequate to provide coverage for the inherent losses on outstanding

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loans. The provision for loan losses amounted to $\$ 788,000$ and $\$ 387,000$ for the three months ended March 31, 2007 and 2006, respectively.
Based upon our management s evaluation of the loan portfolio, we believe the allowance for loan losses to be adequate to absorb our estimate of probable losses existing in the loan portfolio at March 31, 2007. An increase in gross charge-offs and an increase in loan volumes were the primary causes for the increase in our provision for loan losses in 2007 when compared to 2006.
Based upon management s assessment of the loan portfolio, we adjust our allowance for loan losses to an amount deemed appropriate to adequately cover inherent risks in the loan portfolio. While our policies and procedures used to estimate the allowance for loan losses, as well as the resultant provision for loan losses charged to operations, are considered adequate by our management and are reviewed from time to time by our regulators, they are necessarily approximate and imprecise. There exist factors beyond our control, such as general economic conditions both locally and nationally, which may negatively impact, materially, the adequacy of our allowance for loan losses and, thus, the resulting provision for loan losses.
Noninterest Income. Our noninterest income is composed of several components, some of which vary significantly between quarterly periods. Service charges on deposit accounts and other noninterest income generally reflect our growth, while investment services and fees from the origination of mortgage loans will often reflect market conditions and fluctuate from period to period. The opportunities for recognition of gains on loans and loan participations sold and gains on sales of investment securities ma y also vary widely from quarter to quarter and year to year. The following is the makeup of our noninterest income for the three months ended March 31, 2007 and 2006 (dollars in thousands):

## Noninterest income:

| Service charges on deposit accounts | $\$ 1,797$ | $\$ 438$ | $310.3 \%$ |
| :--- | ---: | ---: | ---: |
| Investment services | 735 | 514 | $43.0 \%$ |
| Gains on sales of loans and loan participations, net: |  |  |  |
| Fees from the origination and sale of mortgage loans, net of |  |  |  |
| sales commissions | 318 | 250 | $27.2 \%$ |
| Gains on loans and loan participations sold, net | 45 | 74 | $(39.2) \%$ |
| Insurance sales commissions | 637 | 265 | $140.4 \%$ |
| Trust fees | 420 | 52 | $707.7 \%$ |
| Other noninterest income: |  |  |  |
| Letters of credit fees | 60 | 133 | $(54.9) \%$ |
| Bank-owned life insurance | 138 | 37 | $273.0 \%$ |
| ATM, check card and merchant card fees | 519 | 6 | $8550 \%$ |
| Other noninterest income | 357 | 279 | $43.0 \%$ |
| Total noninterest income |  | $\$ 5,026$ | $\$ 2,048$ |
|  |  |  | $145.4 \%$ |

Service charge income for 2007 increased over that of 2006 due to increased volumes from our Rutherford County market and an increase in the number of Nashville deposit accounts subject to service charges. However, for the Nashville accounts, the increase in service charges in 2007 when compared to 2006 was offset by the earnings credit rate provided by Pinnacle National to its commercial deposit customers. This earnings credit rate serves to reduce the deposit service charges for our commercial customers and is based on the average balances of their checking accounts at Pinnacle National. We increased the number of customers subject to overdraft protection and we increased our per
item insufficient fund charge by approximately $12 \%$, which also contributed to the increase in service charge revenue in 2007.
Also included in noninterest income are commissions and fees from our financial advisory unit, Pinnacle Asset Management, a division of Pinnacle National. At March 31, 2007, Pinnacle Asset Management was receiving commissions and fees in connection with approximately $\$ 617$ million in brokerage assets held with Raymond James Financial Services, Inc. compared to $\$ 597$ million at December 31, 2006. Additionally, following our merger with Cavalry, we now offer trust services through Pinnacle National s trust division. At March 31, 2007, our trust department was receiving fees on approximately $\$ 400$ million in assets compared to $\$ 395$ million at December 31, 2006. Also, following our merger with Cavalry, we offer insurance services through Miller and Loughry Insurance and Services, Inc. In the first quarter of 2007, we earned $\$ 637,000$ for insurance commissions compared to $\$ 265,000$ for the period March 15, 2006 through March 31, 2006.

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Additionally, mortgage related fees for the first quarter also provided for a significant portion of the increase in noninterest income between 2007 and 2006. These mortgage fees are for loans originated in both the Nashville and Rutherford County markets that are subsequently sold to third-party investors. All of these loan sales transfer servicing rights to the buyer. Generally, mortgage origination fees increase in lower interest rate environments and decrease in rising interest rate environments. As a result, mortgage origination fees may fluctuate greatly in response to a changing rate environment.
We also sell certain commercial loan participations to our correspondent banks. Such sales are primarily related to new lending transactions in excess of internal loan limits or industry concentration limits. At March 31, 2007 and pursuant to participation agreements with these correspondents, we had participated approximately $\$ 114.1$ million of originated loans to these other banks compared to $\$ 95.4$ million at December 31, 2006. These participation agreements have various provisions regarding collateral position, pricing and other matters. Many of these agreements provide that we pay the correspondent less than the loan s contracted interest rate. Pursuant to SFAS No. 140,
Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities a replacement of FASB Statement No. 125, in those transactions whereby the correspondent is receiving a lesser amount of interest than the amount owed by the customer, we record a net gain along with a corresponding asset representing the present value of our net retained cash flows. The resulting asset is amortized over the term of the loan. Conversely, should a loan be paid prior to maturity, any remaining unamortized asset is charged as a reduction to gains on loan participations sold. We recorded gains, net of amortization expense related to the aforementioned retained cash flow asset, of $\$ 45,000$ and $\$ 74,000$ during the three months ended March 31, 2007 and 2006, respectively, related to the loan participation transactions. We intend to maintain relationships with our correspondents in order to sell participations in future loans to these or other correspondents primarily due to limitations on loans to a single borrower or industry concentrations. In general, the Cavalry merger has resulted in an increase in capital which has resulted in increased lending limits for such items as loans to a single borrower and loans to a single industry such that our need to participate such loans in the future may be reduced. In any event, the timing of participations may cause the level of gains, if any, to vary significantly.
Included in other noninterest income are miscellaneous consumer fees, such as ATM revenues, merchant card and other electronic banking revenues. We experienced a significant increase in these revenues in 2007 compared to 2006 due primarily to the merger with Cavalry.
Additionally, noninterest income from the cash surrender value of bank-owned life insurance increased significantly between 2007 and 2006. In connection with the Cavalry merger, we became the owner and beneficiary of several life insurance policies on former Cavalry executives. These policies were acquired by Cavalry in connection with a supplemental retirement plan for these former Cavalry executives.
Additional other noninterest income increased by approximately $\$ 78,000$ during 2007 when compared to 2006. Most of these revenues are for loan late charges and other fees.
Noninterest Expense. Noninterest expense consists of salaries and employee benefits, equipment and occupancy expenses, and other operating expenses. The following is the makeup of our noninterest expense for the three months ended March 31, 2007 and 2006 (dollars in thousands):

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| Three months ended | 2007-2006 <br> March 31, |
| :---: | :---: |
| Percent |  |
| 2007 | Increase |

## Noninterest expense:

Salaries and employee benefits:

| Salaries | $\$ 5,507$ | $\$ 2,614$ | $110.7 \%$ |
| :--- | ---: | ---: | ---: |
| Commissions | 391 | 234 | $67.1 \%$ |
| Other compensation, primarily incentives | 1,022 | 669 | $52.8 \%$ |
| Employee benefits and other | 1,347 | 931 | $44.7 \%$ |
|  |  |  |  |
| Total salaries and employee benefits | 8,267 | 4,448 | $85.9 \%$ |
|  |  |  |  |
| Equipment and occupancy | 2,165 | 1,173 | $84.6 \%$ |
| Marketing and business development | 252 | 191 | $31.9 \%$ |
| Postage and supplies | 454 | 186 | $144.1 \%$ |
| Amortization of core deposit intangible | 516 | 132 | $290.9 \%$ |
| Other noninterest expense: |  |  | $(2.4) \%$ |
| Accounting and auditing | 24 | 166 | $(31.4) \%$ |
| Consultants, including independent loan review | 132 | 55 | $55.3 \%$ |
| Legal, including borrower-related charges | 60 | 55 | $7.1 \%$ |
| Directors fees | 349 | 101 | $245.5 \%$ |
| Insurance, including FDIC assessments | 743 | 313 | $137.4 \%$ |
| Other noninterest expense |  |  | $94.4 \%$ |
| Total other noninterest expense | 1,470 | 756 | 9. |
| Merger related expense |  |  |  |
| Total noninterest expense |  | 443 |  |

Expenses have generally increased between the above periods due to our merger with Cavalry, personnel additions occurring throughout each period, the continued development of our branch network and other expenses which increase in relation to our growth rate. We anticipate continued increases in our expenses in the future for such items as additional personnel, the opening of additional branches, audit expenses and other expenses which tend to increase in relation to our growth. For the three months ended March 31, 2007 and 2006, approximately $\$ 467,000$ and $\$ 187,000$, respectively, of compensation expense related to stock options and restricted share awards is included in other incentive compensation expense.
At March 31, 2007, we employed 419.5 full time equivalent employees compared to 404.0 at December 31, 2006. We intend to continue to add employees in both the Nashville and Knoxville markets to our work force for the foreseeable future, which will cause our salary costs to increase in future periods.
We believe that variable pay incentives are a valuable tool in motivating an employee base that is focused on providing our clients effective financial advice and increasing shareholder value. As a result, and unlike many other financial institutions, substantially all of our employees are eligible to participate in an annual cash incentive plan. Under the plan, the targeted level of incentive payments requires the Company to achieve a certain targeted earnings per share. To the extent that actual earnings per share are above or below targeted earnings per share, the aggregate incentive payments are increased or decreased.

Included in the salary and employee benefits amounts for the three months ended March 31, 2007 and 2006, were $\$ 590,000$ and $\$ 480,000$, respectively, related to variable cash awards. This expense will fluctuate from year to year and quarter to quarter based on the estimation of achievement of performance targets and the increase in the number of associates eligible to receive the award. Based on our current earnings forecast for 2007, for the three months ended March 31, 2007, we have anticipated a cash award to qualifying associates equal to $50 \%$ of their targeted award and consequently we have recorded incentive expense of $50 \%$ of the targeted award for the first three months of 2007 . We will continue to review our anticipated 2007 cash incentive expense throughout 2007 which may require us to increase or decrease the anticipated award above or below the $50 \%$ amount at March 31, 2007 based on the new estimate. For the three months ended March 31, 2006, the anticipated award to be paid to associates equaled $100 \%$ of their targeted award. The incentive plan for 2007 is structured similarly to prior year plans in that the award is based on the achievement of soundness and earnings objectives.

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Equipment and occupancy expenses in 2007 were greater than the 2006 amount by $85 \%$ due primarily to the additional branches and equipment acquired with the Cavalry merger. We also opened an office in the Donelson area of Nashville, Tennessee in the first quarter of 2007. These branch additions, and our planned expansion into the Knoxville market, will contribute toward an increase in our equipment and occupancy expenses throughout 2007 and future periods.
Marketing and other business development and postage and supplies expenses are higher in 2007 compared to 2006 and due to increases in the number of customers and prospective customers; increases in the number of customer contact personnel and the corresponding increases in customer entertainment; and other business development expenses. The addition of customers from the Cavalry merger had a direct impact on these increased charges. Included in noninterest expense for 2007 and 2006 is $\$ 516,000$ and $\$ 132,000$, respectively of amortization of the core deposit intangible. This identified intangible is being amortized over seven years using an accelerated method which anticipates the life of the underlying deposits to which the intangible is attributable. Amortization expense associated with the core deposit intangible will approximate $\$ 1.8$ million to $\$ 2.1$ million per year for the next four years with lesser amounts for the remaining two years. Additionally, for the three months ended March 31, 2006, we incurred $\$ 443,000$ of merger related expenses directly associated with the Cavalry merger. The merger related charges consisted of integration costs incurred in connection with the merger, including accelerated depreciation associated with software and other technology assets whose useful lives were shortened as a result of the Cavalry acquisition. We do not anticipate any additional merger related expenses associated with the Cavalry transaction in 2007. Other noninterest expenses increased $94 \%$ in 2007 over 2006. Most of these increases are attributable to increased legal fees and insurance expenses. Also contributing to the increases in 2006 are incidental variable costs related to deposit gathering and lending. Examples include expenses related to ATM networks, correspondent bank service charges, check losses, appraisal expenses, closing attorney expenses and other items which have increased significantly as a result of the Cavalry merger.
Our efficiency ratio (ratio of noninterest expense to the sum of net interest income and noninterest income) was 59.4\% for the first three months of 2007 compared to $63.4 \%$ in 2006. The efficiency ratio measures the amount of expense that is incurred to generate a dollar of revenue.

## Financial Condition

Our consolidated balance sheet at March 31, 2007 reflects organic growth since December 31, 2006. Total assets grew to $\$ 2.193$ billion at March 31, 2007 from $\$ 2.142$ billion at December 31, 2006.
Loans. The composition of loans at March 31, 2007 and at December 31, 2006 and the percentage (\%) of each classification to total loans are summarized as follows (dollars in thousands):

|  | March 31, 2007 <br> Amount |  | Percent | December 31, 2006 <br> Amount |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Percent |  |  |  |  |  |

As noted above, we have increased the percentage of our outstanding loans in commercial versus commercial and consumer real estate during the three months ended March 31, 2007. Over the last few quarters, we have noted decreases in the number of real estate lending opportunities, particularly real estate construction lending, primarily due to the broader economy and developers avoiding increases in inventories. We will continue to pursue quality real estate lending opportunities. These types of loans require that we maintain effective credit and construction monitoring systems. Also and as a result of the Cavalry merger, we have increased our resources in this area such that we believe we can effectively manage this area of exposure through utilization of experienced professionals who are well-trained in this type of lending and who have significant experience in our geographic market.

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We periodically analyze our commercial loan portfolio to determine if a concentration of credit risk exists to any one or more industries. We use broadly accepted industry classification systems in order to classify borrowers into various industry classifications. As a result, we have a credit exposure (loans outstanding plus unfunded commitments) exceeding $25 \%$ of Pinnacle National s total risk-based capital to borrowers in the following industries at March 31, 2007 and December 31, 2006 (dollars in thousands):

At March 31, 2007
Outstanding

## Total Exposure

 atPrincipal Unfunded

| Trucking industry | $\$ 61,441$ | $\$ 23,382$ | $\$ 84,823$ | $\$ 89,862$ |
| :--- | ---: | ---: | ---: | ---: |
| Lessors of nonresidential buildings | 123,740 | 17,033 | 140,773 | 133,504 |
| Lessors of residential buildings | 64,320 | 6,970 | 71,290 | 65,791 |
| Land subdividers | 117,113 | 41,825 | 158,938 | 164,535 |
| New housing operative builders | 126,084 | 67,133 | 193,217 | 192,373 |

The following table classifies our fixed and variable rate loans at March 31, 2007 according to contractual maturities of (1) one year or less, (2) after one year through five years, and (3) after five years. The table also classifies our variable rate loans pursuant to the contractual repricing dates of the underlying loans (dollars in thousands):

Amounts at March 31, 2007

|  | Fixed <br> Rates | Variable <br> Rates | Totals | At March |
| :--- | ---: | :---: | :---: | :---: | :---: | | At December |
| :---: |
| 31, |

The above information does not consider the impact of scheduled principal payments. Daily floating rate loans are tied to Pinnacle National s prime lending rate or a national interest rate index with the underlying loan rates changing in relation to changes in these indexes.

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Non-Performing Assets. The specific economic and credit risks associated with our loan portfolio include, but are not limited to, a general downturn in the economy which could affect employment rates in our market area, general real estate market deterioration, interest rate fluctuations, deteriorated or non-existent collateral, title defects, inaccurate appraisals, financial deterioration of borrowers, fraud, and any violation of laws and regulations.
We attempt to reduce these economic and credit risks by adherence to loan to value guidelines for collateralized loans, by investigating the creditworthiness of the borrower and by monitoring the borrower s financial position. Also, we establish and periodically review our lending policies and procedures. Banking regulations limit our exposure by prohibiting loan relationships that exceed $15 \%$ of Pinnacle National s statutory capital in the case of loans that are not fully secured by readily marketable or other permissible types of collateral. Furthermore, we have an internal limit for aggregate indebtedness to a single borrower of $\$ 15$ million. Our loan policy requires that our board of directors approve any relationships that exceed this internal limit.
We discontinue the accrual of interest income when (1) there is a significant deterioration in the financial condition of the borrower and full repayment of principal and interest is not expected or (2) the principal or interest is more than 90 days past due, unless the loan is both well-secured and in the process of collection. At March 31, 2007, we had $\$ 4,774,000$ in loans on nonaccrual compared to $\$ 7,070,000$ at December 31, 2006. The decrease in nonperforming loans between March 31, 2007 and December 31, 2006 was primarily related to borrower payments received during the three months ended March 31, 2007.

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At March 31, 2007, we owned $\$ 858,000$ in real estate which we had acquired, usually through foreclosure, from borrowers compared to $\$ 995,000$ at December 31, 2006. Substantially all of this amount relates to homes that are in various stages of construction for which we believe we have adequate collateral.
There were $\$ 98,000$ of other loans 90 past due and still accruing interest at March 31, 2007 compared to $\$ 737,000$ at December 31, 2006. At March 31, 2007 and at December 31, 2006, no loans were deemed to be restructured loans. The following table is a summary of our nonperforming assets at March 31, 2007 and December 31, 2006 (dollars in thousands):

|  | $\begin{gathered} \text { At Mar. 31, } \\ 2007 \end{gathered}$ |  | $\begin{gathered} \text { At Dec. 31, } \\ 2006 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Nonaccrual loans (1) | \$ | 4,774 | \$ | 7,070 |
| Restructured loans |  |  |  |  |
| Other real estate owned |  | 858 |  | 995 |
| Total nonperforming assets |  | 5,632 |  | 8,065 |
| Accruing loans past due 90 days or more |  | 98 |  | 737 |
| Total nonperforming assets and accruing loans past due 90 days or more | \$ | 5,730 | \$ | 8,802 |
| Total loans outstanding |  | 53,980 |  | 7,735 |
| Ratio of nonperforming assets and accruing loans past due 90 days or more to total loans outstanding at end of period |  | 0.37\% |  | 0.59\% |
| Ratio of nonperforming assets and accruing loans past 90 days or more to total allowance for loan losses at end of period |  | 34.12\% |  | 54.61\% |

(1) Interest income that would have been recorded during the three months ended March 31, 2007
related to
nonaccrual
loans was
\$102,000.
Potential problem assets, which are not included in nonperforming assets, amounted to approximately $\$ 5.1$ million or $0.21 \%$ of total
loans
outstanding at
March 31, 2007,
compared to
$\$ 6.0$ million, or
$0.24 \%$ of total
loans
outstanding at
December 31, 2006.

Potential problem assets represent those assets with a potential weakness or a well-defined weakness and where information about possible credit problems of borrowers has caused management to have serious doubts about the borrower s ability to comply with present repayment terms. This definition is believed to be substantially consistent with the standards established by the OCC, Pinnacle National s primary regulator for loans classified as substandard. Allowance for Loan Losses (allowance). We maintain the allowance at a level that our management deems appropriate to adequately cover the inherent risks in the loan portfolio. As of March 31, 2007 and December 31, 2006, our allowance for loan losses was $\$ 16,792,000$ and $\$ 16,118,000$, respectively, which our management deemed to be adequate at each of the respective dates. The increase in our allowance was primarily the result of increases in loan balances and net charge-offs for the three months ended March 31, 2007. The judgments and estimates associated with our allowance determination are described under Critical Accounting Estimates above.
Approximately $71.6 \%$ of our loan portfolio at March 31, 2007 consisted of commercial loans compared to $70.4 \%$ at December 31, 2006. The following table sets forth, based on management $s$ best estimate, the allocation of the allowance to types of loans as well as the unallocated portion as of March 31, 2007 and December 31, 2006 and the percentage of loans in each category to the total loans (dollars in thousands):

|  | March 31, 2007 |  | December 31, 2006 |
| :--- | :---: | :---: | :---: | :---: |
| Percent |  |  |  |

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The following is a summary of changes in the allowance for loan losses for the three months ended March 31, 2007 and for the year ended December 31, 2006 and the ratio of the allowance for loan losses to total loans as of the end of each period (dollars in thousands):

adequacy of our allowance for loan losses.
Investments. Our investment portfolio, consisting primarily of Federal agency bonds, state and municipal securities and mortgage-backed securities, amounted to $\$ 340$ million and $\$ 346$ million at March 31, 2007 and December 31, 2006, respectively. Our investment portfolio serves many purposes including serving as a stable source of income, collateral for public funds and as a liquidity source. A statistical comparison of our entire investment portfolio at March 31, 2007 and at December 31, 2006 is as follows:
March 31,
Weighted average life
Weighted average coupon
Tax equivalent yield
Deposits and Other Borrowings. We had approximately $\$ 1.700$ billion of deposits at March 31, 2007 compared to
$\$ 1.622$ billion at December 31, 2006. Our deposits consist of noninterest and interest-bearing demand accounts,
savings accounts, money market accounts and time deposits. Additionally, we entered into agreements with certain
customers to sell certain of our securities under agreements to repurchase the security the following day. These
agreements (which are typically associated with comprehensive treasury management programs for our clients and
provide them with short-term returns for their excess funds) amounted to $\$ 117.0$

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million at March 31, 2007 and $\$ 141.0$ million at December 31, 2006. Additionally, at March 31, 2007, we had borrowed $\$ 26.7$ million in advances from the Federal Home Loan Bank of Cincinnati compared to $\$ 53.7$ million at December 31, 2006.
Generally, banks classify their funding base as either core funding or non-core funding. Core funding consists of all deposits other than time deposits issued in denominations of $\$ 100,000$ or greater while all other funding is deemed to be non-core. The following table represents the balances of our deposits and other fundings and the percentage of each type to the total at March 31, 2007 and December 31, 2006 (dollars in thousands):

|  | March 31, <br> 2007 | Percent | December 31, <br> 2006 | Percent |
| :--- | ---: | ---: | ---: | ---: |
| Core funding: |  |  |  |  |
| Noninterest-bearing deposit accounts | 306,885 | $16.0 \%$ | $\$ 300,978$ | $16.1 \%$ |
| Interest-bearing demand accounts | 249,692 | $13.0 \%$ | 236,674 | $12.7 \%$ |
| Savings and money market accounts | 499,476 | $26.1 \%$ | 485,936 | $26.0 \%$ |
| Time deposit accounts less than \$100,000 | 147,055 | $7.7 \%$ | 158,687 | $8.5 \%$ |
|  |  |  |  |  |
| Total core funding | $1,203,108$ | $62.8 \%$ | $1,182,275$ | $63.3 \%$ |
| Non-core funding: |  |  |  |  |
| Time deposit accounts greater than $\$ 100,000$ |  |  |  |  |
| Public funds | 98,205 | $5.1 \%$ | 98,286 | $5.3 \%$ |
| Brokered deposits | 99,140 | $5.2 \%$ | 61,718 | $3.3 \%$ |
| Other time deposits | 299,679 | $15.7 \%$ | 280,132 | $15.0 \%$ |
| Securities sold under agreements to repurchase | 116,952 | $6.1 \%$ | 141,016 | $7.5 \%$ |
| Federal Home Loan Bank advances and |  |  |  |  |
| Federal funds purchased | 46,619 | $2.4 \%$ | 53,726 | $2.9 \%$ |
| Subordinated debt | 51,548 | $2.7 \%$ | 51,548 | $2.8 \%$ |
| Total non-core funding |  |  |  |  |
|  | 712,143 | $37.2 \%$ | 686,426 | $36.7 \%$ |
| Totals |  |  |  |  |

Subordinated debt. On December 29, 2003, we established PNFP Statutory Trust I; on September 15, 2005 we established PNFP Statutory Trust II; and on September 7, 2006 we established PNFP Statutory Trust III ( Trust I ; Trust II ; Trust III or collectively, the Trusts ). All are wholly-owned statutory business trusts. We are the sole sponsor of the Trusts and acquired each Trust s common securities for $\$ 310,000 ; \$ 619,000$ and $\$ 619,000$, respectively. The Trusts were created for the exclusive purpose of issuing 30 -year capital trust preferred securities ( Trust Preferred Securities ) in the aggregate amount of $\$ 10,000,000$ for Trust I; $\$ 20,000,000$ for Trust II and $\$ 20,000,000$ for Trust III and using the proceeds to acquire junior subordinated debentures ( Subordinated Debentures ) issued by Pinnacle Financial. The sole assets of the Trusts are the Subordinated Debentures. Our \$1,548,000 investment in the Trusts is included in investments in unconsolidated subsidiaries in the accompanying consolidated balance sheets and our $\$ 51,548,000$ obligation is reflected as subordinated debt.
The Trust I Preferred Securities bear a floating interest rate based on a spread over 3-month LIBOR (8.15\% at March 31, 2007) which is set each quarter and matures on December 30, 2033. The Trust II Preferred Securities bear a fixed interest rate of $5.848 \%$ per annum thru September 30, 2010 after which time the securities will bear a floating rate set each quarter based on a spread over 3-month LIBOR. The Trust II securities mature on September 30, 2035. The Trust III Preferred Securities bear a floating interest rate based on a spread over 3-month LIBOR ( $7.00 \%$ at March 31, 2007) which is set each quarter and mature on September 30, 2036.

Distributions are payable quarterly. The Trust Preferred Securities are subject to mandatory redemption upon repayment of the Subordinated Debentures at their stated maturity date or their earlier redemption in an amount equal to their liquidation amount plus accumulated and unpaid distributions to the date of redemption. We guarantee the payment of distributions and payments for redemption or liquidation of the Trust Preferred Securities to the extent of funds held by the Trusts. Pinnacle Financial s obligations under the Subordinated Debentures together with the guarantee and other back-up obligations, in the aggregate, constitute a full and unconditional guarantee by Pinnacle Financial of the obligations of the Trusts under the Trust Preferred Securities.
The Subordinated Debentures are unsecured, bear interest at a rate equal to the rates paid by the Trusts on the Trust Preferred Securities and mature on the same dates as those noted above for the Trust Preferred Securities. Interest is payable quarterly. We may defer the payment of interest at any time for a period not exceeding 20 consecutive quarters provided that the deferral period

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does not extend past the stated maturity. During any such deferral period, distributions on the Trust Preferred Securities will also be deferred and our ability to pay dividends on our common shares will be restricted.
Subject to approval by the Federal Reserve Bank of Atlanta, the Trust Preferred Securities may be redeemed prior to maturity at our option on or after September 17, 2008 for Trust I; on or after September 30, 2010 for Trust II and September 30, 2011 for Trust III. The Trust Preferred Securities may also be redeemed at any time in whole (but not in part) in the event of unfavorable changes in laws or regulations that result in (1) the Trust becoming subject to Federal income tax on income received on the Subordinated Debentures, (2) interest payable by the parent company on the Subordinated Debentures becoming non-deductible for Federal tax purposes, (3) the requirement for the Trust to register under the Investment Company Act of 1940, as amended, or (4) loss of the ability to treat the Trust Preferred Securities as Tier I capital under the Federal Reserve capital adequacy guidelines.
The Trust Preferred Securities for the Trusts qualify as Tier I capital under current regulatory definitions subject to certain limitations.
Capital Resources. At March 31, 2007 and December 1, 2006, our stockholders equity amounted to $\$ 262.9$ million and $\$ 256.0$ million, respectively, or an increase of $\$ 6.9$ million. This increase was primarily attributable to $\$ 6.0$ million in comprehensive income, which was composed of $\$ 5.6$ million in net income together with $\$ 382,000$ of net unrealized holding gains associated with our available-for-sale portfolio.
Dividends. Pinnacle National is subject to restrictions on the payment of dividends to Pinnacle Financial under Federal banking laws and the regulations of the Office of the Comptroller of the Currency. We, in turn, are also subject to limits on payment of dividends to our shareholders by the rules, regulations and policies of Federal banking authorities and the laws of the State of Tennessee. We have not paid any dividends to date, nor do we anticipate paying dividends to our shareholders for the foreseeable future. Future dividend policy will depend on Pinnacle National s earnings, capital position, financial condition and other factors.

## Market and Liquidity Risk Management

Our objective is to manage assets and liabilities to provide a satisfactory, consistent level of profitability within the framework of established liquidity, loan, investment, borrowing, and capital policies. Our Asset Liability Management Committee ( ALCO ) is charged with the responsibility of monitoring these policies, which are designed to ensure acceptable composition of asset/liability mix. Two critical areas of focus for ALCO are interest rate sensitivity and liquidity risk management.
Interest Rate Sensitivity. In the normal course of business, we are exposed to market risk arising from fluctuations in interest rates. ALCO measures and evaluates the interest rate risk so that we can meet customer demands for various types of loans and deposits. ALCO determines the most appropriate amounts of on-balance sheet and off-balance sheet items. Measurements which we use to help us manage interest rate sensitivity include an earnings simulation model and an economic value of equity model. These measurements are used in conjunction with competitive pricing analysis.
Earnings simulation model. We believe that interest rate risk is best measured by our earnings simulation modeling. Forecasted levels of earning assets, interest-bearing liabilities, and off-balance sheet financial instruments are combined with ALCO forecasts of interest rates for the next 12 months and are combined with other factors in order to produce various earnings simulations. To limit interest rate risk, we have guidelines for our earnings at risk which seek to limit the variance of net interest income to less than a 20 percent decline for a 300 basis point change up or down in rates from management s flat interest rate forecast over the next twelve months; to less than a 10 percent decline for a 200 basis point change up or down in rates from management $s$ flat interest rate forecast over the next twelve months; and to less than a 5 percent decline for a 100 basis point change up or down in rates from management s flat interest rate forecast over the next twelve months. The results of our current simulation model would indicate that we are in compliance with our current guidelines at March 31, 2007.
Economic value of equity. Our economic value of equity model measures the extent that estimated economic values of our assets, liabilities and off-balance sheet items will change as a result of interest rate changes. Economic values are determined by discounting expected cash flows from assets, liabilities and off-balance sheet items, which establishes a base case economic value of equity. To help limit interest rate risk, we have a guideline stating that for an instantaneous 300 basis point change in interest rates up or down, the economic value of equity will not decrease by

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more than 30 percent from the base case; for a 200 basis point instantaneous change in interest rates up or down, the economic value of equity will not decrease by more than 20 percent; and for a 100 basis point instantaneous change in interest rates up or down, the economic value of equity will not decrease by more than 10 percent. The results of our current economic value of equity model would indicate that we are in compliance with our current guidelines at March 31, 2007.

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Each of the above analyses may not, on its own, be an accurate indicator of how our net interest income will be affected by changes in interest rates. Income associated with interest-earning assets and costs associated with interest-bearing liabilities may not be affected uniformly by changes in interest rates. In addition, the magnitude and duration of changes in interest rates may have a significant impact on net interest income. For example, although certain assets and liabilities may have similar maturities or periods of repricing, they may react in different degrees to changes in market interest rates. Interest rates on certain types of assets and liabilities fluctuate in advance of changes in general market rates, while interest rates on other types may lag behind changes in general market rates. In addition, certain assets, such as adjustable rate mortgage loans, have features (generally referred to as interest rate caps and floors ) which limit changes in interest rates. Prepayment and early withdrawal levels also could deviate significantly from those assumed in calculating the maturity of certain instruments. The ability of many borrowers to service their debts also may decrease during periods of rising interest rates. ALCO reviews each of the above interest rate sensitivity analyses along with several different interest rate scenarios as part of its responsibility to provide a satisfactory, consistent level of profitability within the framework of established liquidity, loan, investment, borrowing, and capital policies.
We may also use derivative financial instruments to improve the balance between interest-sensitive assets and interest-sensitive liabilities and as one tool to manage our interest rate sensitivity while continuing to meet the credit and deposit needs of our customers. At March 31, 2007 and December 31, 2006, we had not entered into any derivative contracts to assist managing our interest rate sensitivity.
Liquidity Risk Management. The purpose of liquidity risk management is to ensure that there are sufficient cash flows to satisfy loan demand, deposit withdrawals, and our other needs. Traditional sources of liquidity for a bank include asset maturities and growth in core deposits. A bank may achieve its desired liquidity objectives from the management of its assets and liabilities and by internally generated funding through its operations. Funds invested in marketable instruments that can be readily sold and the continuous maturing of other earning assets are sources of liquidity from an asset perspective. The liability base provides sources of liquidity through attraction of increased deposits and borrowing funds from various other institutions.
Changes in interest rates also affect our liquidity position. We currently price deposits in response to market rates and our management intends to continue this policy. If deposits are not priced in response to market rates, a loss of deposits could occur which would negatively affect our liquidity position.
Scheduled loan payments are a relatively stable source of funds, but loan payoffs and deposit flows fluctuate significantly, being influenced by interest rates, general economic conditions and competition. Additionally, debt security investments are subject to prepayment and call provisions that could accelerate their payoff prior to stated maturity. We attempt to price our deposit products to meet our asset/liability objectives consistent with local market conditions. Our ALCO is responsible for monitoring our ongoing liquidity needs. Our regulators also monitor our liquidity and capital resources on a periodic basis.
In addition, Pinnacle National is a member of the Federal Home Loan Bank of Cincinnati. As a result, Pinnacle National receive s advances from the Federal Home Loan Bank of Cincinnati, pursuant to the terms of various borrowing agreements, which assist it in the funding of its home mortgage and commercial real estate loan portfolios. Pinnacle National has pledged under the borrowing agreements with the Federal Home Loan Bank of Cincinnati certain qualifying residential mortgage loans and, pursuant to a blanket lien, all qualifying commercial mortgage loans as collateral. At March 31, 2007, Pinnacle National had received advances from the Federal Home Loan Bank of Cincinnati totaling $\$ 26.7$ million at the following rates and maturities (dollars in thousands):

|  | Amount | Interest <br> Rates |
| :--- | ---: | ---: |
| 2007 | $\$ 1,000$ | $3.95 \%$ |
| 2008 | 10,000 | $4.97 \%$ |
| 2009 | 15,000 | $5.01 \%$ |
| Thereafter | 712 | $2.25 \%$ |

At March 31, 2007, brokered certificates of deposit approximated $\$ 99.1$ million which represented $5.2 \%$ of total fundings compared to $\$ 61.7$ million and $3.3 \%$ at December 31, 2006. We issue these brokered certificates through several different brokerage houses based on competitive bid. Typically, these funds are for varying maturities from six months to two years and are issued at rates which are competitive to rates we would be required to pay to attract similar deposits from the local market as well as rates for Federal Home Loan Bank of Cincinnati advances of similar maturities. We consider these deposits to be a ready source of liquidity under current market conditions.
At March 31, 2007, we had no significant commitments for capital expenditures. However, we are in the process of developing our branch network or other office facilities in the Nashville MSA and the Knoxville MSA. As a result, we anticipate that we will enter into contracts to buy property or construct branch facilities and/or lease agreements to lease facilities in the Nashville MSA and Knoxville MSA.

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Our management believes that we have adequate liquidity to meet all known contractual obligations and unfunded commitments, including loan commitments and reasonable borrower, depositor, and creditor requirements over the next twelve months.
Off-Balance Sheet Arrangements. At March 31, 2007, we had outstanding standby letters of credit of $\$ 54.8$ million and unfunded loan commitments outstanding of $\$ 510.6$ million. Because these commitments generally have fixed expiration dates and many will expire without being drawn upon, the total commitment level does not necessarily represent future cash requirements. If needed to fund these outstanding commitments, Pinnacle National has the ability to liquidate Federal funds sold or securities available-for- sale, or on a short-term basis to borrow and purchase Federal funds from other financial institutions.
At March 31, 2007, Pinnacle National had accommodations with upstream correspondent banks for unsecured short-term advances. These accommodations have various covenants related to their term and availability, and in most cases must be repaid within less than a month.

## Impact of Inflation

The consolidated financial statements and related consolidated financial data presented herein have been prepared in accordance with accounting principles generally accepted in the United States and practices within the banking industry which require the measurement of financial position and operating results in terms of historical dollars without considering the changes in the relative purchasing power of money over time due to inflation. Unlike most industrial companies, virtually all the assets and liabilities of a financial institution are monetary in nature. As a result, interest rates have a more significant impact on a financial institution s performance than the effects of general levels of inflation.

## Recent Accounting Pronouncements

In September 2006, SFAS No. 157, Fair Value Measurements SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles and expands disclosures about fair value measurements. SFAS No. 157 applies only to fair-value measurements that are already required or permitted by other accounting standards and is expected to increase the consistency of those measurements. The definition of fair value focuses on the exit price, i.e., the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, not the entry price, i.e., the price that would be paid to ac quire the asset or received to assume the liability at the measurement date. The statement emphasizes that fair value is a market-based measurement not an entity-specific measurement. Therefore, the fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. The effective date for SFAS No. 157 is for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. We are currently evaluating the impact of SFAS No. 157 on its consolidated financial statements. In February of 2007, the FASB issued Statement of Financial Accounting Standard No. 159 ( SFAS 159 ), The Fair Value Option for Financial Assets and Financial Liabilities, which gives entities the option to measure eligible financial assets, and financial liabilities at fair value on an instrument by instrument basis, that are otherwise not permitted to be accounted for at fair value under other accounting standards. The election to use the fair value option is available when an entity first recognizes a financial asset or financial liability. Subsequent changes in fair value must be recorded in earnings. This statement is effective as of the beginning of a company sfirst fiscal year after November 15, 2007. We are in the process of analyzing the impact of SFAS 159.

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## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The information required by this Item 3 is included on pages 37 through 39 of Part I Item 2 Management s Discussion and Analysis of Financial Condition and Results of Operations.

## ITEM 4. CONTROLS AND PROCEDURES

## Evaluation of Disclosure Controls and Procedures

Pinnacle Financial maintains disclosure controls and procedures, as defined in Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934 (the Exchange Act ), that are designed to ensure that information required to be disclosed by it in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC s rules and forms and that such information is accumulated and communicated to Pinnacle Financial s management, including its Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Pinnacle Financial carried out an evaluation, under the supervision and with the participation of its management, including its Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of its disclosure controls and procedures as of the end of the period covered by this report. Based on the evaluation of these disclosure controls and procedures, the Chief Executive Officer and Chief Financial Officer concluded that Pinnacle Financial s disclosure controls and procedures were effective.
Changes in Internal Controls
There were no changes in Pinnacle Financial s internal control over financial reporting during Pinnacle Financial s fiscal quarter ended March 31, 2007 that have materially affected, or are reasonably likely to materially affect, Pinnacle Financial s internal control over financial reporting.

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## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

There are no material pending legal proceedings to which the Company is a party or of which any of their property is the subject.

## ITEM 1A. RISK FACTORS

Except as disclosed below, there have been no material changes to our risk factors as previously disclosed in Part I, Item IA of our Annual Report on Form 10-K for the fiscal year ended December 31, 2006.
We may not be able to expand into the Knoxville market in the time frame and at the levels that we currently expect and our projected expansion will reduce our net income for the 2007 fiscal year.
In order to expand our operations into the Knoxville market we will be required to hire a significant number of new associates and build out a branch network. We can not assure you that we will be able to hire the number of experienced associates that we need to successfully execute our strategy in the Knoxville market, nor can we assure you that the associates that we hire will be able to successfully execute our growth strategy in that market. Because we seek to hire experienced associates, the compensation cost associated with these individuals may be higher than that of other financial institutions of similar size in the market. If we are unable to grow our loan portfolio at planned rates, the increased compensation expense of these experienced associates may negatively impact our results of operations. Because there will be a period of time before we are able to fully deploy our resources in the Knoxville market, our start up costs, including the cost of our associates and our branch expansion, will negatively impact our results of operations. In addition, if we are not able to expand our branch footprint in the Knoxville market in the time period that we have targeted, our results of operations may be negatively impacted. Execution of our growth plans in the Knoxville market also depends on continued growth in the Knoxville economy.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

(a) Not applicable
(b) Not applicable
(c) The Company did not repurchase any shares of the Company s common stock during the quarter ended March 31, 2007.

## ITEM 3. DEFAULTS UPON SENIOR SECURITIES

Not applicable
ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
None
ITEM 5. OTHER INFORMATION
None
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## ITEM 6. EXHIBITS

31.1 Certification pursuant to Rule 13a-14(a)/15d-14(a)
31.2 Certification pursuant to Rule 13a-14(a)/15d-14(a)
32.1 Certification pursuant to 18 USC Section 1350 Sarbanes-Oxley Act of 2002
32.2 Certification pursuant to 18 USC Section 1350 Sarbanes-Oxley Act of 2002

Pinnacle Financial is a party to certain agreements entered into in connection with the offering by PNFP Statutory Trust I, PNFP Statutory Trust II and PNFP Statutory Trust III of an aggregate of \$50,000,000 in trust preferred securities, as more fully described in this Quarterly Report on Form 10-Q. In accordance with Item 601(b)(4)(ii) of Regulation SB, and because the total amount of the trust preferred securities is not in excess of $10 \%$ of Pinnacle Financial s total assets, Pinnacle Financial has not filed the various documents and agreements associated with the trust preferred securities herewith. Pinnacle Financial has, however, agreed to furnish copies of the various documents and agreements associated with the trust preferred securities to the Securities and Exchange Commission upon request.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

# PINNACLE FINANCIAL PARTNERS, INC 

/s/ M. Terry Turner
M. Terry Turner

May 3, 2007

May 3, 2007
President and Chief Executive Officer
/s/ Harold R. Carpenter
Harold R. Carpenter
Chief Financial Officer
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