WATER PIK TECHNOLOGIES INC Form 10-Q May 11, 2005

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2005

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 1-15297

WATER PIK TECHNOLOGIES, INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

25-1843384 (IRS Employer Identification No.)

23 Corporate Plaza, Suite 246 Newport Beach, CA 92660 (Address of principal executive offices, including zip code)

Registrant s telephone number, including area code: (949) 719-3700

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes \circ No o

Indicate by check mark whether the registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2): Yes ý No o

The number of shares of Common Stock outstanding on May 9, 2005 was 12,177,226 shares.

WATER PIK TECHNOLOGIES, INC.

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PART I FINANCIAL INFORMATION

ITEM 1 FINANCIAL STATEMENTS

Water Pik Technologies, Inc. Consolidated Balance Sheets

(In thousands, except for share and per-share amounts)

	March 31, 2005 (Unaudited)		Septen	nber 30, 2004
Assets				
Current assets:				
Cash	\$	1,385	\$	11,036
Accounts receivable, less allowances of \$1,834 at March 31, 2005 and \$2,371 at				
September 30, 2004		79,464		58,418
Inventories		52,487		45,387
Deferred income taxes		8,632		8,736
Prepaid expenses and other current assets		3,231		2,803
Total current assets		145,199		126,380
Property, plant and equipment, net		42,544		45,553
Goodwill, net		35,602		35,149
Deferred income taxes		847		225
Other assets, net		4,522		3,893
Total assets	\$	228,714	\$	211,200
Liabilities and stockholders equity				
Current liabilities:				
Accounts payable	\$	21,815	\$	26,069
Accrued income taxes				27
Accrued liabilities		22,072		32,529
Current portion of long-term debt		3,834		3,838
Total current liabilities		47,721		62,463
Long-term debt, less current portion		44,729		20,839
Other accrued liabilities		6,171		5,358
Commitments and contingencies				
Stockholders equity:				
Preferred stock, \$0.01 par value: 5,000,000 shares authorized; none issued				
Common stock, \$0.01 par value: 50,000,000 shares authorized; 12,143,637 and				
12,282,527 shares issued and outstanding at March 31, 2005 and September 30,				
2004, respectively		127		128
Additional paid-in capital		81,689		82,625
Equity adjustments due to stock plans		570		(996)
Treasury stock at cost, 704,211 and 541,343 shares at March 31, 2005 and				
September 30, 2004, respectively		(7,291)		(7,130)
Retained earnings		51,591		45,474
Accumulated comprehensive income		3,407		2,439

Total stockholders equity	130,093	122,540
Total liabilities and stockholders equity	\$ 228,714 \$	211,200

See accompanying notes

Water Pik Technologies, Inc. Consolidated Statements of Operations

(In thousands, except for share and per share amounts) (Unaudited)

	Three Months Ended March 31,			Six Mont Marc	d	
	2005		2004	2005	,	2004
Sales	\$ 69,689	\$	67,661 \$	159,587	\$	164,772
Cost and expenses:	,			,		, ,
Cost of sales	50,879		50,325	113,133		117,536
Selling expenses	11,435		11,176	21,975		23,510
General and administrative expenses	5,387		5,299	11,230		11,348
Research and development expenses	1,704		1,702	3,089		3,547
	69,405		68,502	149,427		155,941
Operating income (loss)	284		(841)	10,160		8,831
Interest expense	526		546	891		1,004
Other income	(96)		(70)	(304)		(128)
Income (loss) from continuing operations before						
income taxes	(146)		(1,317)	9,573		7,955
Income tax provision (benefit)	(58)		(468)	3,686		2,835
Income (loss) from continuing operations	(88)		(849)	5,887		5,120
Discontinued operations:						
Income (loss) from operations of discontinued						
product line	374			374		(45)
Income tax provision (benefit)	144			144		(15)
Income (loss) on discontinued operations	230			230		(30)
Net income (loss)	\$ 142	\$	(849) \$	6,117	\$	5,090
Basic net income (loss) per common share						
Continuing operations	\$ (0.01)	\$	(0.07) \$	0.49	\$	0.43
Discontinued operations	0.02			0.02		
Net income (loss)	\$ 0.01	\$	(0.07) \$	0.51	\$	0.43
Diluted net income (loss) per common share						
Continuing operations	\$ (0.01)	\$	(0.07) \$	0.47	\$	0.41
Discontinued operations	0.02			0.02		
Net income (loss)	\$ 0.01	\$	(0.07) \$	0.48	\$	0.40
Shares used in per share calculation basic	12,050,000		11,941,000	11,997,000		11,973,000
Shares used in per share calculation diluted	12,751,000		11,941,000	12,651,000		12,581,000

Water Pik Technologies, Inc. Consolidated Statements of Cash Flows

(In thousands) (Unaudited)

		h 31, 2004		
Operating activities:				
Net income	\$	6,117	\$	5,090
Loss (income) from discontinued product line		(230)		30
Income from continuing operations		5,887		5,120
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization		4,825		5,157
Deferred income taxes		253		47
Tax benefit of pre-spin-off foreign tax losses				18
Compensation expense arising from stock awards		317		474
Tax benefit from restricted stock awards		73		191
Interest income from stockholder notes				(136)
Loss on sale of property, plant and equipment		8		40
Change in operating assets and liabilities, net of effects of business acquisitions:				
Accounts receivable		(20,847)		(23,378)
Inventories		(6,704)		3,471
Accounts payable		(4,364)		(198)
Accrued liabilities		(10,511)		(2,603)
Accrued income taxes		(442)		(2,281)
Other assets and liabilities		(804)		(1,679)
				()
Cash used in operating activities		(32,309)		(15,757)
Investing activities:				
Purchase of business net of cash acquired				(10,128)
Purchase of property, plant and equipment		(1,699)		(3,118)
Disposal of property, plant and equipment		34		(7)
Cash used in investing activities		(1,665)		(13,253)
Financing activities:				
Net borrowings on revolving credit facilities		25,789		27,168
Payments on promissory notes		(1,891)		(1,897)
Proceeds from exercise of stock options		171		1,086
Acquisition of treasury stock		(161)		
Principal payment on capital leases		(10)		(10)
Cash provided by financing activities		23,898		26,347
Effect of exchange rate changes on cash		195		(103)
Cash provided by (used in) discontinued operations		230		(30)
Decrease in cash		(9,651)		(2,796)
Cash at beginning of period		11,036		3,888
Cash at end of period	\$	1,385	\$	1,092

See accompanying notes

Water Pik Technologies, Inc. Notes to Consolidated Financial Statements

(Unaudited)

1. Basis of Presentation

DESCRIPTION OF BUSINESS

In accordance with the Securities and Exchange Commission s Plain English guidelines, this Quarterly Report on Form 10-Q has been written in the first person. In this document, the words we , our , and us refer to Water Pik Technologies, Inc. and not any other person.

We are a leader in designing, manufacturing and marketing a broad range of well-recognized personal healthcare products and pool products and water-heating systems. Our products include: showerheads; consumer and professional oral health products; water filtration products; swimming pool and spa heaters, heat pumps, heat exchangers, electronic controls, valves, pumps, filters, automatic salt chlorine generators, titanium heat exchangers, water features and accessories; and residential and commercial water-heating systems. We operate in two business segments: the Personal Health Care segment and the Pool Products and Heating Systems segment.

FISCAL YEAR

In January 2004, we changed our fiscal year end from the Sunday nearest December 31 to the Sunday nearest September 30. As a result of this change, we reported a nine-month transition period ended September 30, 2004. We operate on a 52- or 53-week fiscal year with fiscal quarters ending on the Sunday nearest to the end of the applicable thirteen-week period. The fiscal quarter and year-to-date periods presented in our consolidated financial statements are presented as of the last day of the calendar quarter for convenience. This Form 10-Q is for the three month period ended April 3, 2005, but for presentation purposes, is described as the three month period ended March 31, 2005.

SEASONALITY

Our business is highly seasonal, with operating results varying from quarter to quarter. The Personal Health Care segment has generally experienced higher sales in the quarter ending in December of each fiscal year due to stronger retail demand during the holiday season. The Pool Products and Heating Systems segment has historically experienced higher sales in the quarters ending in June and December of each fiscal year as customers purchase such products in preparation for the cooler weather and in anticipation of the warm spring and summer months. In addition, as a result of the seasonality of sales, the Pool Products and Heating Systems segment offers incentive programs and extended payment terms to encourage pool product customers to purchase products from September through December, as is consistent with industry practice. The extended payment term receivables are collected during the spring and summer months, which creates a seasonal peak in working capital and borrowing levels during the winter months. Variations in operating results can also occur due to short-term trends such as changes in the economic environment, consumer spending, product sourcing arrangements and weather patterns.

UNAUDITED INTERIM FINANCIAL INFORMATION

Our consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements. In management s opinion, all adjustments, consisting primarily of normal recurring accruals, considered necessary for a fair presentation have been included. Certain prior year amounts have been reclassified to conform to the current year financial statement presentation. These reclassifications had no effect on reported results of operations or stockholders equity. The information included in this Form 10-Q should be read in conjunction with our Transition Report on Form 10-KT, as amended, for the transition period from January 1, 2004 through September 30, 2004, including information regarding our critical accounting policies and estimates. Operating results for the interim periods presented are not necessarily indicative of the results to be expected for the twelve months ending September 30, 2005.

RECENT ACCOUNTING PRONOUNCEMENTS

In December 2004, the Financial Accounting Standards Board (FASB) finalized Statement of Financial Accounting Standards (SFAS) No. 123R, Share-Based Payment, which requires companies to measure compensation costs for all share-based payments (including employee stock options) at fair value, effective for interim or annual periods beginning after June 15, 2005. SFAS No. 123R provides two tentative adoption methods. The first method is a modified prospective transition method whereby a company would recognize share-based employee costs from the beginning of the fiscal period in which the recognition provisions are first applied as if the fair-value-based accounting method had been used to account for all employee awards granted, modified, or settled after the effective date and to any awards that were not fully vested as of the effective date. Measurement and attribution of compensation cost for awards that are non-vested as of the effective date of SFAS No. 123R would be based on the same estimate of the grant-date fair value and the same attribution method used previously under SFAS No. 123. The second adoption method is a modified retrospective transition method whereby a company would recognize employee compensation cost for periods presented prior to the adoption of SFAS No. 123R in accordance with the original provisions of SFAS No. 123, Accounting for Stock-Based Compensation that is, an entity would recognize employee compensation costs in the amounts reported in the pro forma disclosures provided in accordance with SFAS No.

123. A company would not be permitted to make any changes to those amounts upon adoption of SFAS No. 123R unless those changes represent a correction of an error. For periods after the date of adoption of SFAS No. 123R, the modified prospective transition method described above would be applied.

On April 15, 2005, the U.S. Securities and Exchange Commision (the SEC) announced a deferral of the effective date of SFAS No. 123R until the first interim or annual reporting period of the first fiscal year beginning on or after June 15, 2005.

We expect to adopt SFAS No. 123R for the quarter ending December 31, 2005. We are reviewing our alternatives for adoption under this new pronouncement. The impact of adoption of SFAS No. 123R cannot be predicted at this time because it will depend on levels of share-based payments granted in the future. However, had we adopted SFAS No. 123R in prior periods, the impact of that standard would have an effect on our results of operations similar to the amounts reported historically in our footnotes under the pro forma disclosure provisions of SFAS No. 123.

In December 2004, the FASB issued FASB Staff Position No. 109-1, Application of FASB Statement No. 109 (SFAS 109), Accounting for Income Taxes, to the Tax Deduction on Qualified Production Activities Provided by the American Jobs Creation Act of 2004 (FSP 109-1). FSP 109-1 clarifies that the manufacturer s deduction provided for under the American Jobs Creation Act of 2004 (the Act) should be accounted for as a special deduction in accordance with SFAS 109 and not as a tax rate reduction. The adoption of FSP 109-1 will have no impact on our results of operations or financial position for fiscal year 2005, as the manufacturer s deduction is not available to us until fiscal year 2006. We are currently evaluating the effect that the manufacturer s deduction will have in subsequent years.

In December 2004, the FASB also issued FASB Staff Position No. 109-2, Accounting and Disclosure Guidance for the Foreign Earnings Repatriation Provision within the American Jobs Creation Act of 2004 (FSP 109-2). The Act introduces a special one-time dividends received deduction on the repatriation of certain foreign earnings to a U.S. taxpayer (repatriation provision), provided certain criteria are met. FSP 109-2, which was effective for the quarter ended December 2004, provides accounting and disclosure guidance for the repatriation provision. We are currently evaluating our alternatives under the provision of the Act, which had no impact on our consolidated results of operations or financial position for the periods presented.

In November 2004, the FASB issued SFAS No. 151, Inventory Costs, an amendment of ARB No. 43, Chapter 4. SFAS 151 clarifies that abnormal inventory costs such as costs of idle facilities, excess freight and handling costs, and wasted materials (spoilage) are required to be recognized as current period charges. The provisions of SFAS 151 are effective for the fiscal year beginning after June 15, 2005. We are currently evaluating the impact that this statement will have on our financial statements.

2. Inventories

We value our inventory at the lower of its cost to purchase or manufacture (last-in, first-out (LIFO) and first-in, first-out (FIFO) cost methods) or its current estimated market value. Inventories consist of the following:

March 31, September 30, 2005 2004

	(In tho		
Raw materials and supplies	\$ 19,543	\$	16,906
Work-in-process	3,587		3,154
Finished goods	34,239		30,093
Total inventories at current cost	57,369		50,153
Less: Allowances to reduce current cost values to LIFO basis	(4,882)		(4,766)
Total inventories	\$ 52,487	\$	45,387

Inventories determined using the LIFO cost method were \$43,666,000 at March 31, 2005 and \$37,091,000 at September 30, 2004, net of LIFO reserves. The remainder of our inventories were determined using the FIFO cost method.

3. Acquisition

On January 20, 2004, as part of our strategic objective to accelerate sales and profit growth in our pool business through development of a more comprehensive package of pool equipment and accessories, we acquired from Finchem USA, Inc. (Finnchem) substantially all of the assets of Huron Tech Systems, a Jacksonville, Florida manufacturer of automatic salt chlorine generators, used for swimming pool and spa water sanitation, and titanium heat exchangers, a component used in premium heat pumps. The purchase price after adjustments totaled \$10,128,000 (consisting of \$10,000,000 in cash and \$128,000 in direct acquisition costs). As of March 31, 2005, the final allocation of the purchase price resulted in \$9,127,000 of goodwill, \$100,000 of identifiable intangible assets with estimated three- to five-year lives, \$1,494,000 of current assets (primarily accounts receivable and inventory), \$120,000 in property, plant and equipment and \$713,000 in assumed liabilities. During the three months ended December 31, 2004, the allocation of the purchase price was adjusted to reflect additional information regarding the value of liabilities assumed and estimated contingent payments, which resulted in additional goodwill of \$243,000. The goodwill was assigned to the Pool Product and Heating Systems segment and is expected to be deductible for tax purposes. In connection with the acquisition, we entered into a component supply agreement for a period of five years with Finnchem. The results of operations of Huron Tech Systems are included in our consolidated results of operations beginning January 20, 2004.

4. Long-Term Debt

Long-term debt is comprised of the following:

		March 31, 2005		otember 30, 2004
		(In thou	isands)	
Revolving credit facility		\$ 25,847	\$	60
Mortgage notes payable		17,707		18,119
Promissory notes payable	equipment financing agreement	4,964		6,443
Other		45		55
		48,563		24,677
Less: Current portion		(3,834)		(3,838)
Long-term debt		\$ 44,729	\$	20,839

We utilize interest rate swap agreements as cash flow hedges to lock in the interest rate on borrowings and achieve a desired proportion of variable versus fixed-rate debt. At March 31, 2005 and September 30, 2004, we had outstanding two interest rate swap agreements related to borrowings under the equipment financing agreement with an aggregate notional amount of \$3,601,500 and \$4,630,000, respectively; these interest rate swap agreements expire on January 1, 2007. On a pre-tax basis, the changes in their fair values resulted in a gain of \$64,000 and a loss of \$25,000 for the three months and six months ended March 31, 2005, respectively, and gains of \$14,000 and \$75,000 for the three months and six months ended March 31, 2004, respectively, which have been recognized in accumulated comprehensive income within stockholders equity. The counterparty to these interest rate swap agreements is a major financial institution. We continually monitor the credit quality of the financial institution and anticipate full performance by the counterparty.

Our revolving credit facility and our real estate loan agreement and related mortgage notes require us to be in compliance with specific financial and non-financial covenants and restrictions relating to indebtedness, liens, investments, dividends, fixed charge coverage, capital expenditures and the relationship of our total consolidated indebtedness to EBITDA (earnings before interest, income taxes, depreciation and amortization). We were in compliance with these covenants at March 31, 2005.

5. Stock Based Compensation

We account for stock-based employee compensation arrangements in accordance with the provisions of Accounting Principles Board (APB) No. 25, Accounting for Stock Issued to Employees, and comply with disclosure provisions of SFAS No. 123. If we had elected to recognize compensation cost for stock options based on their fair value at the grant dates, consistent with the method prescribed by SFAS No. 123, net income and net income per share, for the three months and six months ended March 31, 2005 and 2004 would have been as follows:

		Three Mon Marcl 2005 (In thousands share an	h 31, s, exce	2004 pt per		Six Months Ended March 31, 2005 200 (In thousands, except per share amounts)	4
Net income (loss), as reported	\$	142	\$	(849)	\$	6,117 \$	5,090
Stock-based compensation expense included in reported net income (loss), net of tax		74		107		184	311
Total stock-based compensation expense determined under the fair value based method for all awards, net of tax		(351)		(237)		(760)	(622)
Pro forma net income (loss)	\$	(135)	\$	(979)		5,541 \$	4,779
	Ψ	(100)	Ψ	()())	Ψ	5,511 φ	1,775
Basic net income (loss) per common share:							
As reported	\$	0.01	\$	(0.07)	\$	0.51 \$	0.43
Pro forma	\$	(0.01)	\$	(0.08)	\$	0.46 \$	0.40
Diluted net income (loss) per common share:							
As reported	\$	0.01	\$	(0.07)	\$	0.48 \$	0.41
Pro forma	\$	(0.01)	\$	(0.08)	\$	0.44 \$	0.38

For purposes of pro forma disclosure, the estimated fair value of the options is amortized ratably over the options vesting period. Under SFAS No. 123, the fair value of each option grant was estimated on the date of grant using the Black-Scholes option valuation model. The following weighted average assumptions were used in estimating the fair value of option grants: an expected dividend yield of zero percent, an average expected life of the options of six years, an expected volatility of 40.2 percent and a risk-free interest rate of 3.7 percent. There were 5,000 options granted in the six months ended March 31, 2005. The weighted average fair value of options granted in the six months ended March 31, 2005 was \$6.77. There were no options granted during the three months and six months ended March 31, 2004.

6. Employee Stock Compensation Plans

On March 9, 2004, our Board of Directors approved, and on May 13, 2004, our stockholders approved, an amendment to the Water Pik Technologies, Inc. 1999 Incentive Plan (Incentive Plan), to limit the number of shares of common stock authorized to be issued, eliminate adjustments to authorized shares under the Incentive Plan as a percentage of our outstanding shares, prohibit the repricing of outstanding stock options and other awards and re-approve the terms of cash awards and performance goals. The amendment also created a deferred compensation feature to allow designated Incentive Plan participants to defer the receipt of stock option gains, shares of restricted stock and any stock appreciation rights or other compensation awards payable in shares of common stock. Pursuant to the amendment, on November 26, 2004, certain executive officers deferred receipt of 153,690 shares of restricted stock. Under the terms of the Incentive Plan, the deferral resulted in cancellation of 153,690 shares of restricted stock and the addition of 153,690 shares to the Incentive Plan, which shares have been reserved for reissuance to the officers in accordance with their individual distribution elections. There are currently 2,053,690 authorized shares under the Incentive Plan, including the shares added as a result of the deferral. The deferred shares were included in treasury stock and equity adjustments

due to stock plan components of equity as of March 31, 2005. The deferral had no impact on total stockholders equity as of March 31, 2005.

As of March 31, 2005, there were 425,433 shares available for issuance under the Incentive Plan, of which 153,690 were committed to the restricted stock deferral participants and 195,453 were committed in the event of maximum achievement of performance goals under the 2004 through 2006 Performance Share Plan (PSP). As of March 31, 2005, there were 36,058 shares available for issuance under the 1999 Broad-Based Stock Option Plan and 84,558 shares available for issuance under the Stock Acquisition and Retention Program, of which none were committed. On May 4, 2005, our Board of Directors approved a grant of 30,000 restricted common shares to certain key employees pursuant to our Incentive Plan. (See Note 14, Subsequent Events). Following the May 4, 2005 grant, there are 395,433 shares available for issuance under the Incentive Plan. In addition, subsequent to March 31, 2005, the number of shares committed to participants under the PSP in the event of maximum achievement of performance goals was adjusted to 180,881 due to refinements for personnel changes.

7. Comprehensive Income (Loss)

The components of comprehensive income were as follows:

	Three Months Ended March 31,				Six Months Ended March 31,			
		2005		2004		2005		2004
				(In thou	isands)			
Net income (loss)	\$	142	\$	(849)	\$	6,117	\$	5,090
Foreign currency translation gains (losses)		(1,165)		(501)		983		958
Change in fair value of cash flow hedge		40		9		(15)		48
Comprehensive income (loss)	\$	(983)	\$	(1,341)	\$	7,085	\$	6,096

8. Income Taxes

The provision for income taxes for the 2005 and 2004 interim periods was computed in accordance with FASB Interpretation No. 18,

Accounting for Income Taxes in Interim Periods, and was based on projections of total year pre-tax income in accordance with SFAS No. 109, Accounting for Income Taxes. The effective income tax rate attributable to continuing operations was 39.7 percent and 38.5 percent for the three months and six months ended March 31, 2005, respectively, compared to 35.5 percent and 35.6 percent for the three months and six months ended March 31, 2004, respectively.

9. Commitments and Contingencies

WARRANTIES

We provide for the estimated cost of product warranties at the time revenue is recognized. We generally warrant our products for a period of one to five years, with some Shower products carrying a limited lifetime warranty. Factors considered in determining appropriate accruals for product warranty obligations include the size of the installed base of products subject to warranty protection, historical warranty claim rates, historical costs per claim, and the knowledge of specific product failures that are outside our typical experience. We assess the adequacy of our pre-existing warranty liabilities and adjust the amounts as necessary based on actual experience and changes in future expectations. During the six months ended March 31, 2005, the allocation of the purchase price of Huron Tech Systems was adjusted to reflect an additional warranty liability of \$172,000.

Information on changes in our accrued warranty liability and related costs are as follows:

	Si	Six Months Ended March 31,				
	2005	2005		2004		
		(In thousands)				
Beginning accrued warranty liability	\$	7,137	\$	5,174		
Cost of warranty claims		(5,047)		(5,357)		

Accruals for product warranties	4,510	5,938
Product warranties acquired	172	200
Ending accrued warranty liability	\$ 6,772	\$ 5,955

INSURANCE RESERVES AND LEGAL CONTINGENCIES

A number of lawsuits, claims and proceedings have been or may be asserted against us relating to the conduct of our business, including those pertaining to product liability, personal injury, patent infringement, commercial, employment and employee benefits. While the outcome of litigation cannot be predicted with certainty, and some of these lawsuits, claims or proceedings may be determined adversely to us, we do not believe that the disposition of any such pending matters is likely to have a material adverse effect on our financial condition or liquidity, although the resolution in any reporting period of one or more of these matters could have a material adverse effect on our results of operations for that period and ultimately could affect the cost of our insurance premiums or our ability to obtain insurance coverage.

There has been an increase in asbestos-related lawsuits against multiple defendant companies, some of which historically may have manufactured or sold products that had asbestos-containing components. Many of these companies have not been historically associated with having asbestos risks. We have been named in a number of such suits. In many of these suits the alleged ties to our products are either unclear or we have been able to demonstrate that the identified product did not contain asbestos. We do not expect to incur any material liabilities in connection with these lawsuits. However, there is no assurance that we will continue to be successful in defending asbestos claims. In addition, our historic insurance coverage, including that of our predecessors, may not cover asbestos claims or the defense of such matters, as coverage depends on the year of purported exposure and other factors.

As a consumer goods manufacturer and distributor, we are subject to continuing risk of product liability and related lawsuits involving claims for substantial monetary damages. We are party to various personal injury and property damage lawsuits and claims relating to our products and other litigation incidental to our business. We have general liability, product liability and workers compensation insurance coverage. Our insurance coverage provides that we are responsible for policy deductibles and most legal costs and expenses. Loss accruals have been recorded in accordance with SFAS No. 5, Accounting for Contingencies to cover the portion of general liability, product liability and workers compensation claims, both asserted claims and incurred but not reported claims, that are not covered by insurance policies. The accruals are based on estimates which include information provided by our insurance carriers, claims adjusters and insurance brokers, taking into account our prior experience, numbers of claims, discussions with legal counsel and other relevant factors. Our methods of estimating losses and establishing the resulting accruals are reviewed on a regular basis and any adjustments are reflected in current operating results.

Effective January 1, 2004, we changed our employee medical coverage from a fully insured plan to a self-insured plan. The plan is partially funded by payroll deductions from participating employees. We have a maximum liability per participant per calendar year in addition to an aggregate maximum liability for all claims. Amounts in excess of the stated maximums are covered under a separate policy provided by an insurance company. We provide for both reported and incurred but not reported medical costs and pay claims and administrative expenses as they become due.

We have recorded loss accruals covering the portion of lawsuits and claims not covered by insurance policies of \$4,155,000 and \$4,772,000 as of March 31, 2005 and September 30, 2004, respectively. The amount related to product and general liability lawsuits, asserted claims and incurred but not reported claims was \$1,733,000 and \$2,037,000 as of March 31, 2005 and September 30, 2004, respectively. The amount related to workers compensation asserted claims and incurred but not reported claims was \$1,544,000 and \$1,505,000 as of March 31, 2005 and September 30, 2004, respectively. The amount related to medical and dental self-insured reserves including the asserted claims and incurred but not reported claims was \$878,000 and \$1,230,000 as of March 31, 2005 and September 30, 2004, respectively.

10. Net Income Per Common Share

Basic net income per common share is calculated by dividing net income by the weighted average number of common shares outstanding during the period. Diluted net income per common share is calculated by dividing net income by the sum of the weighted average number of common shares outstanding plus the dilutive effect of unvested restricted shares and outstanding stock options using the treasury stock method.

	Three Month March		Six Months Ended March 31,		
	2005	2004	2005	2004	
		(In thousa	nds)		
Weighted average common shares outstanding basic	12,050	11,941	11,997	11,973	
Diluted effect of employee stock options and restricted shares	701		654	608	
Weighted average common shares outstanding diluted	12,751	11,941	12,651	12,581	

11. Discontinued Operations

In December 2002, we formalized a plan to dispose of our Ozone product line, a component of the Personal Health Care segment. The Ozone product line included the Aquia® home sanitizing product introduced in September 2001. Disposition of the tangible assets of the Ozone product line was completed during the nine months ended September 30, 2004. During the three months ended March 31, 2005, we entered into an agreement to sell our remaining Ozone patents and trademarks to Advantage Engineering Inc. (Advantage). Under the agreement, Advantage

entered into a new patent license agreement for ozone generator cell technologies with Lynntech International, Ltd. (Lynntech), our former licensor, and our patent license agreement with Lynntech was terminated. In connection with this sale, we recognized a \$230,000 after tax gain during the quarter ended March 31, 2005. Operating results for the discontinued product line have been reported separately as discontinued operations in the consolidated statements of income for all periods presented in accordance with Statement of Financial Accounting Standards (SFAS) No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets.

12. Business Segments

We operate in two business segments organized around our products: the Personal Health Care segment and the Pool Products and Heating Systems segment. The Personal Health Care segment designs, manufactures and markets personal health care products including showerheads, consumer and professional oral health products and water filtration products. The Pool Products and Heating Systems segment designs, manufactures and markets swimming pool and spa heaters, heat pumps, electronic controls, valves, pumps, filters, automatic salt chlorine generators, titanium heat exchangers, water features, accessories and residential and commercial water-heating systems.

Information on our business segments is as follows:

	Three Months Ended March 31,					Six Months Ended March 31,				
		2005		2004		2005		2004		
	(In thou					1				
Sales:										
Pool Products and Heating Systems	\$	43,449	\$	38,957	\$	103,777	\$	99,549		
Personal Health Care		26,240		28,704		55,810		65,223		
Total Sales	\$	69,689	\$	67,661	\$	159,587	\$	164,772		
Operating income (loss):										
Pool Products and Heating Systems	\$	(1,265)	\$	(2,471)	\$	5,733	\$	5,032		
Personal Health Care		1,549		1,630		4,427		3,799		
Total operating income (loss)		284		(841)		10,160		8,831		
Interest expense		526		546		891		1,004		
Other income		(96)		(70)		(304)		(128)		
Income (loss) from continuing operations before income										
taxes	\$	(146)	\$	(1,317)	\$	9,573	\$	7,955		

	March 31, 2005	September 30, 2004 pusands)		
Identifiable assets:	(III tho	usanus)		
Pool Products and Heating Systems	\$ 154,060	\$	130,413	
Personal Health Care	59,728		66,528	
Corporate	14,926		14,259	
Total identifiable assets	\$ 228,714	\$	211,200	

13. Recent Developments

In January 2005, we announced that our Board of Directors is considering various strategic alternatives to enhance stockholder value including pursuing a potential sale of a portion or all of the Company. We have engaged J.P. Morgan Securities Inc. to assist us in our strategic review. No assurance can be given that any strategic alternative involving a transaction will be pursued or, if a transaction is pursued, that it will be consummated. In addition, the impact, if any, that engaging in a strategic alternatives review process will have on our financial performance or operations is uncertain. As of March 31, 2005, we have incurred \$235,000 of operating expenses in connection with our strategic alternatives review.

14. Subsequent Events

On May 4, 2005, our Board of Directors approved a grant of 30,000 restricted common shares to certain key employees pursuant to our Incentive Plan. The restricted common shares had a fair value on the date of grant of \$19.56 per share and vest ratably over four years. Annual compensation expense associated with the grant of restricted common shares is \$147,000, of which \$61,000 will be recognized during Fiscal Year 2005.

ITEM 2 MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This report contains forward-looking statements regarding future events or our future financial performance that involve certain risks and uncertainties. Any statements contained in this report, which are not historical fact, may be considered forward-looking statements, and we rely upon the safe harbor for forward-looking statements provided by Private Securities Litigation Reform Act of 1995. Actual results could differ materially from these forward-looking statements as a result of the risk factors described in our Transition Report on Form 10-KT, as amended, for the transition period from January 1, 2004 through September 30, 2004, including, among others, our ability to develop new products and execute our growth strategy, the uncertainty of new product testing and regulatory approvals, the uncertainty that our marketing efforts will achieve the desired results with respect to existing or new products, our dependence on key customers, the seasonal nature of our businesses, the impact on consumer confidence and consumer spending, the effect of product liability claims, the impact of rising commodity costs such as steel, copper, titanium, resin and oil, risks associated with using foreign suppliers including increased transportation costs and potential supply chain disruption due to delays at West Coast ports, failure to protect our intellectual properties and our ability to integrate acquisitions and realize expected synergies. With respect to our strategic alternatives announcement on January 4, 2005, no assurance can be given that any strategic alternative involving a transaction will be pursued or, if a transaction is pursued, that it will be consummated. In addition, the impact, if any, that engaging in a strategic alternatives review process will have on our financial performance or operations is uncertain. All forward-looking statements in this report and subsequent written or oral statements attributable to us are expressly qualified in their entirety by the foregoing factors.

Overview of Business

Water Pik Technologies, Inc. is a leader in designing, manufacturing and marketing a broad range of well-recognized personal healthcare products, swimming pool products and water-heating systems. We operate in two business segments: the Personal Health Care segment and the Pool Products and Heating Systems segment. The Personal Health Care segment designs, manufactures and markets personal healthcare products including showerheads, consumer and professional oral health products and water filtration products. Our personal healthcare products are sold through a variety of channels, including home centers, mass-merchandisers, drug store chains and specialty retailers. The Pool Products and Heating Systems segment designs, manufactures and markets swimming pool and spa heaters, heat pumps, electronic controls, valves, pumps, filters, automatic salt chlorine generators, titanium heat exchangers, water features, accessories and residential and commercial water-heating systems. Our pool products and water-heating systems are sold through contractors and wholesale distributors.

In July 2004, we began to pursue an orderly exit of personal stress relief products within our Personal Health Care segment. The Personal Stress Relief product line, introduced in 2001, includes foot spas and personal massagers. The orderly exit, which may extend over a period greater than 12 months, is intended to focus our product development, marketing and selling resources on our core personal health care product lines toward the goal of improving our operating margin and return on capital.

In January 2004, we acquired substantially all of the assets of Huron Tech Systems, a manufacturer of automatic salt chlorine generators used for swimming pool and spa water sanitation. The addition of the ClorMatic® salt chlorine generator product line has integrated a high-growth pool equipment category into the Jandy® system. In addition, Huron Tech Systems manufactures titanium heat exchangers, which are used in our heat pump product line. The vertical integration of titanium heat exchangers contributed to margin improvement in the product line.

In December 2002, we formalized a plan to dispose of our Ozone product line, a component of the Personal Health Care segment. The Ozone product line included the Aquia® home sanitizing product introduced in September 2001. Disposition of the tangible assets of the Ozone product line was completed during the nine months ended September 30, 2004. During the three months ended March 31, 2005, we entered into an agreement to sell our remaining Ozone patents and trademarks to Advantage Engineering Inc. (Advantage). Under the agreement, Advantage entered into a new patent license agreement for ozone generator cell technologies with Lynntech International, Ltd. (Lynntech), our former licensor, and our patent license agreement with Lynntech was terminated. In connection with this sale, we recognized a \$230,000 after tax gain during the quarter ended March 31, 2005. Operating results for the discontinued product line have been reported separately as discontinued operations in the consolidated statements of income for all periods presented in accordance with Statement of Financial Accounting Standards (SFAS) No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets.

All discussions and amounts herein for all years presented relate to continuing operations only unless otherwise noted.

Critical Accounting Policies and Estimates

Management s Discussion and Analysis of Financial Condition and Results of Operations discusses our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. In order to prepare these financial statements, we make estimates and assumptions that affect the reported amounts of assets and liabilities and the

disclosure of contingent assets and liabilities at the date of the financial statements as well as the reported amounts of revenues and expenses during the reporting period. On an on-going basis, we evaluate our estimates and judgments based on our historical experience and on various other factors believed to be reasonable under the circumstances, which form the basis for our judgments about the carrying values of assets and liabilities not readily apparent from other sources. Actual results may differ from these estimates under different assumptions and conditions.

In Management s Discussion and Analysis of Financial Condition and Results of Operations in our Transition Report on Form 10-KT, as amended, for the transition period from January 1, 2004 through September 30, 2004, we discussed those policies that we believe are critical, some of which require the use of complex judgment in their application. Since the date of that Transition Report, there have been no material changes to our critical accounting policies or the methodologies or assumptions applied under them.

Consolidated Results of Operations

Three Months Ended March 31,					Six Months Ended March 31,						
(Unaudited)		2005	2004		% Change 2005 (Dollars in thousands)			2004		% Change	
Sales:											
Pool Products and Heating											
Systems	\$	43,449	\$	38,957	11.5%	\$	103,777	\$	99,549	4.2%	
Personal Health Care		26,240		28,704	(8.6)%		55,810		65,223	(14.4)%	
Total sales	\$	69,689	\$	67,661	3.0%	\$	159,587	\$	164,772	(3.1)%	
Gross profit	\$	18,810	\$	17,336	8.5%	\$	46,454	\$	47,236	(1.7)%	
Operating income (loss)	\$	284	\$	(841)	133.8%	\$	10,160	\$	8,831	15.0%	
Income (loss) from continuing											
operations	\$	(88)	\$	(849)		\$	5,887	\$	5,120		
Income (loss) on discontinued											
operations		230					230		(30)		
Net income (loss)	\$	142	\$	(849)		\$	6,117	\$	5,090		
Gross profit as a percent of sales		27.0%		25.6%			29.1%		28.7%		
Operating income (loss) as a											
percent of sales		0.4%		(1.2)%			6.4%		5.4%		

The results of operations classified as discontinued are excluded from the following discussions of our consolidated and Personal Health Care segment operating results.

Three months ended March 31, 2005 compared to the three months ended March 31, 2004

Sales for the three months ended March 31, 2005 were \$69,689,000, representing an increase of \$2,028,000 or 3.0 percent compared to the three months ended March 31, 2004 due to an increase of \$4,492,000 or 11.5 percent in our Pool Products and Heating Systems segment partially offset by a decrease of \$2,464,000 or 8.6 percent in our Personal Health Care segment. Pool Products and Heating Systems sales for the three months ended March 31, 2005 benefitted from \$1,829,000 in incremental chlorinator and heat exchanger sales from the Huron Tech Systems

business acquired in January 2004, higher product pricing, increased sales of pumps and filters due to the success of our builder conversion program and the introduction of the new JandyColors[™] multi-colored pool and spa lights. Sales of water-heating systems increased due primarily to higher sales of our Laars[®] Rheos[®] and Pennant[®] commercial boilers as well as slightly higher residential product sales. Sales in the Personal Health Care segment for the three months ended March 31, 2005 reflect lower sales of Shower products due primarily to order timing and the level of promotional programs at two retail customers and competitive pressures.

Gross profit (sales less cost of sales) increased \$1,474,000 to \$18,810,000 or 27.0 percent of sales for the three months ended March 31, 2005 compared to \$17,336,000 or 25.6 percent of sales for the same period in 2004. The increase in gross profit was due primarily to higher sales in our Pool Products and Heating Systems, favorable product mix and improved warranty costs, partially offset by lower sales in our Personal Health Care segment. Gross profit as a percent of sales increased to 27.0 percent for the quarter ended March 31, 2005 from 25.6 percent for the same period in 2004 due primarily to favorable product mix in both segments.

Operating income (gross profit less selling, general and administrative, and research and development expenses) increased \$1,125,000 to operating income of \$284,000 for the three months ended March 31, 2005 compared to an operating loss of \$841,000 in the same three months of 2004. Operating income increased for the quarter ended March 31, 2005 due primarily to higher sales and gross profit as discussed above, combined with lower operating expenses. Selling expenses increased \$259,000 or 2.3 percent to \$11,435,000 for the three months ended March 31, 2005 from \$11,176,000 for the same period in 2004 due primarily to the higher sales volume combined with higher promotional expenses in the Pool Products and Heating Systems segment partially offset by lower promotion and marketing costs in the Personal Health Care segment. Selling expense as a percent of sales decreased to 16.4 percent for the three

months ended March 31, 2005 from 16.5 percent for the same period in 2004. General and administrative expenses increased \$88,000 to \$5,387,000 or 7.7 percent of sales for the three months ended March 31, 2005 compared to \$5,299,000 or 7.8 percent of sales for the same period in 2004. General and administrative expenses for the quarter ended March 31, 2005 included \$235,000 of operating expenses incurred in connection with our strategic alternatives review and \$222,000 of costs to implement Section 404 of the Sarbanes-Oxley Act of 2002. Research and development expenses were \$1,704,000 or 2.4 percent of sales for the three months ended March 31, 2005 compared to \$1,702,000 or 2.5 percent of sales for the same three month period in 2004.

Interest expense, which relates to borrowings under credit facilities and to promissory and mortgage notes payable, was \$526,000 for the three months ended March 31, 2005 compared to \$546,000 for the three months ended March 31, 2004. The decrease was due to lower average debt levels during the three months ended March 31, 2005 as compared to the same period in 2004.

Income tax benefit was \$58,000 or 39.7 percent of income from continuing operations before income taxes for the three months ended March 31, 2005 as compared to income tax benefit of \$468,000 or 35.5 percent of loss from continuing operations before income taxes for the same period in 2004. The higher tax rate, which reflects a Fiscal Year 2005 estimated tax rate of 38.5 percent of income before income taxes, reflects a mix shift to higher state taxing jurisdictions. Additionally, the estimated tax rate used for the three months ended March 31, 2004 was based on the 2003 calendar year rate, which benefited from favorable adjustments to estimates based upon the completion of prior year tax returns.

Six months ended March 31, 2005 compared to the six months ended March 31, 2004

Sales for the six months ended March 31, 2005 were \$159,587,000, representing a decrease of \$5,185,000 or 3.1 percent compared to the six months ended March 31, 2004 due to a decrease of \$9,413,000 in our Personal Health Care segment partially offset by an increase of \$4,228,000 in our Pool Products and Heating Systems segment. Sales for both business segments in the quarter ended December 31, 2004 were impacted by the timing of the end of the September 2004 quarter, as that quarter included an extra week of sales during the peak selling season. The increase in sales for the Pool Products and Heating Systems segment was due to sales growth in the quarter ended March 31, 2005 as compared to the same period of 2004, and included \$3,974,000 of incremental chlorinator and heat exchanger sales from the Huron Tech Systems business acquired in January 2004. The decrease in sales for the Personal Health Care segment was driven primarily by the timing of promotional activities and competitive pressures in Shower products.

Gross profit (sales less cost of sales) decreased \$782,000 to \$46,454,000 for the six months ended March 31, 2005 compared to \$47,236,000 for the same period in 2004 due to lower sales in the Personal Health Care segment. However, gross profit increased to 29.1 percent of sales for the six months ended March 31, 2005 from 28.7 percent of sales for the same period in 2004 due primarily to favorable product mix.

Operating income (gross profit less selling, general and administrative, and research and development expenses) increased \$1,329,000 or 15.0 percent to \$10,160,000 for the six months ended March 31, 2005 compared to \$8,831,000 for the same period of the prior year. Operating income increased for the six months ended March 31, 2005 as a result of lower operating expenses, which more than offset lower sales and gross profit. Selling expenses decreased \$1,535,000 or 6.5 percent to \$21,975,000 for the six months ended March 31, 2005 from \$23,510,000 for the same period in 2004 due primarily to lower levels of promotional and marketing expenses in the Personal Health Care segment. Selling expenses as a percent of sales decreased to 13.8 percent for the six months ended March 31, 2005 from 14.3 percent for the same period in 2004. General and administrative expenses decreased \$118,000 to \$11,230,000 or 7.0 percent of sales for the six months ended March 31, 2005 from \$11,348,000 or 6.9 percent of sales for the same period in 2004 due primarily to operating expense controls in the Personal Health Care segment, which more than offset higher corporate administrative costs incurred in connection with our strategic alternatives review and the implementation of Section 404 of the Sarbanes-Oxley Act. Research and development expenses decreased \$458,000 or 12.9 percent to \$3,089,000 for the six months ended March 31, 2005 from \$3,547,000 for the same period in 2004 due primarily to the timing of testing and

certification of new consumer products introduced in 2004 in the Personal Health Care segment.

Interest expense, which relates to borrowings under credit facilities and to promissory and mortgage notes payable, was \$891,000 for the six months ended March 31, 2005 compared to \$1,004,000 for the six months ended March 31, 2004. The decrease was due to lower average debt levels during the six months ended March 31, 2005 as compared to the same period in 2004.

Income tax expense was \$3,686,000 or 38.5 percent of income from continuing operations before income taxes for the six months ended March 31, 2005 as compared to income tax expense of \$2,835,000 or 35.6 percent of income from continuing operations before income taxes for the same period in 2004. The higher tax rate reflects a mix shift to higher state taxing jurisdictions combined with the December 2003 impacts of favorable adjustments to estimates based upon the completion of prior year tax returns.

Pool Products and Heating Systems

Three Months Ended March 31,20052004		% 2005 (Dollars in thousands)					%	
			•					
\$ 34,188	\$	30,230	13.1%	\$	82,242	\$	79,292	3.7%
9,261		8,727	6.1%		21,535		20,257	6.3%
\$ 43,449	\$	38,957	11.5%	\$	103,777	\$	99,549	4.2%
\$ 8,032	\$	5,948	35.0%	\$	23,515	\$	21,835	7.7%
\$ (1,265)	\$	(2,471)	48.8%	\$	5,733	\$	5,032	13.9%
18.5%		15.3%			22.7%		21.9%	
(2.9)%		(6.3)%			5.5%		5.1%	
\$ \$	2005 \$ 34,188 9,261 \$ 43,449 \$ 8,032 \$ (1,265) 18.5%	2005 \$ 34,188 \$ 9,261 \$ 43,449 \$ \$ 8,032 \$ \$ (1,265) \$	March 31, 2005 March 31, 2004 \$ 34,188 \$ 30,230 9,261 8,727 \$ 43,449 \$ 38,957 \$ 8,032 \$ 5,948 \$ (1,265) \$ (2,471) 18.5% 15.3%	March 31, 2005 % 2004 % (Dollars in t) \$ 34,188 \$ 30,230 13.1% 9,261 8,727 6.1% \$ 43,449 \$ 38,957 11.5% \$ 0,261 \$,727 6.1% \$ 11.5% \$ 36,957 14.5% 18.5% 15.3% 15.3%	March 31, 2005 March 31, 2004 % (Dollars in thousand) \$ 34,188 \$ 30,230 13.1% \$ (Dollars in thousand) \$ 34,188 \$ 30,230 13.1% \$ (Dollars in thousand) \$ 34,188 \$ 30,230 13.1% \$ (Dollars in thousand) \$ 43,449 \$ 38,957 11.5% \$ \$ 8,032 \$ 5,948 \$ 35.0% \$ \$ (1,265) \$ (2,471) \$ 48.8% \$ \$ 18.5% 15.3% 15.3% 15.3% 15.3% 15.3%	March 31, 2005 March 31, 2004 % 2005 (Dollars in thousands) \$ 34,188 \$ 30,230 13.1% \$ 82,242 9,261 8,727 6.1% 21,535 \$ 43,449 \$ 38,957 11.5% \$ 103,777 \$ 8,032 \$ 5,948 35.0% \$ 23,515 \$ (1,265) \$ (2,471) 48.8% \$ 5,733 18.5% 15.3% 22.7%	March 31, 2005 March 31, 2004 March 31, % 2005 (Dollars in thousands) March March 31, % 2005 \$ 34,188 \$ 30,230 13.1% \$ 82,242 \$ 9,261 \$ 8,727 6.1% 21,535 \$ 43,449 \$ 38,957 11.5% \$ 103,777 \$ \$ 8,032 \$ 5,948 35.0% \$ 23,515 \$ \$ 18.5% \$ 15.3% 22.7%	March 31, 2005 March 31, 2004 March 31, % 2005 March 31, 2004 \$ 34,188 \$ 30,230 13.1% \$ 82,242 \$ 79,292 9,261 8,727 6.1% 21,535 20,257 \$ 43,449 \$ 38,957 11.5% \$ 103,777 \$ 99,549 \$ 8,032 \$ 5,948 35.0% \$ 23,515 \$ 21,835 \$ (1,265) \$ (2,471) 48.8% \$ 5,733 \$ 5,032 18.5% 15.3% 22.7% 21,9%

Three months ended March 31, 2005 compared to the three months ended March 31, 2004

Sales in the Pool Products and Heating Systems segment for the three months ended March 31, 2005 were \$43,449,000, representing an increase of \$4,492,000 or 11.5% compared to the same three month period of 2004. Pool Products sales increased \$3,958,000 or 13.1 percent to \$34,188,000 for the three months ended March 31, 2005 from the same period in 2004 due to \$1,829,000 in incremental chlorinator and heat exchanger sales from the Huron Tech Systems business acquired in January 2004, higher product pricing, increased sales of pumps and filters due to the success of our builder conversion program and the introduction of the new JandyColors[™] multi-colored pool and spa lights. Water-heating systems sales increased \$534,000 or 6.1 percent to \$9,261,000 for the three months ended March 31, 2005 from the same period in 2004 due primarily to sales of our Laars[®] Rheos[®] and Pennant[®] commercial boilers and slightly higher residential product sales.

Gross profit increased \$2,084,000 to \$8,032,000 or 18.5 percent of sales for the three months ended March 31, 2005 compared to \$5,948,000 or 15.3 percent of sales for the same three month period of 2004. The increase in gross profit was due primarily to higher sales combined with higher pricing, favorable product mix and improved warranty costs in pool and water-heating system products. The impact of higher costs for commodities such as steel, titanium and resin, combined with increased freight rates, due primarily to higher fuel costs, partially offset the overall increase in gross profit and gross profit as a percent of sales.

Operating loss decreased \$1,206,000 to \$1,265,000 for the three months ended March 31, 2005 from a \$2,471,000 operating loss for the same three month period of 2004 due primarily to higher sales and gross profit as discussed above. Selling expenses increased \$519,000 or 9.8 percent due primarily to the higher base of sales combined with slightly higher promotional expenses. Selling expenses as a percent of sales improved slightly to 13.3 percent for the three months ended March 31, 2005 from 13.5 percent for the same period in 2004. General and administrative expenses increased \$333,000 to \$2,855,000 or 6.6 percent of sales for the three months ended March 31, 2005 from \$2,522,000 or 6.5 percent of sales for the same period in 2004 due primarily to the increase in corporate administrative costs related to our strategic alternatives review and implementation of Section 404 of the Sarbanes-Oxley Act. Research and development expenses were \$651,000 or 1.5 percent of sales for the three months ended March 31, 2005 as compared to \$625,000 or 1.6 percent of sales for same period in 2004. Overall, the slight improvement of operating expenses as a percent of sales to 21.4 percent in the quarter ended March 31, 2005 from 21.6 percent in the quarter ended March 31, 2004 was due to the leveraging of expenses over a higher base of sales, which offset higher administrative costs.

Six months ended March 31, 2005 compared to the six months ended March 31, 2004

Sales in the Pool Products and Heating Systems segment for the six months ended March 31, 2005 increased \$4,228,000 to \$103,777,000 as compared to \$99,549,000 for the six months ended March 31, 2004 driven by higher sales during the quarter ended March 31, 2005 as compared to the same period of 2004. Sales in the quarter ended December 31, 2004 were impacted by the extra week of sales in the quarter ended September 30, 2004 during the peak selling season combined with the timing and amount of calendar year sales incentives to pool customers, which largely offset the benefits of incremental sales of chlorinator and heat exchanger products from the acquired Huron Tech Systems business. For the six months ended March 31, 2005, incremental chlorinator and heat exchanger sales totaled \$3,974,000. Water-heating systems sales increased \$1,278,000 or 6.3 percent to \$21,535,000 for the six months ended March 31, 2005 from the same period in 2004 due primarily to sales of our Laars® Rheos® and Pennant® commercial boilers and higher sales of residential products.

Gross profit increased \$1