

JOE'S JEANS INC.  
Form 10-Q  
July 15, 2009  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

- x** **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended May 31, 2009**

**OR**

- o** **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from                      to**

**Commission File Number: 0-18926**

**JOE S JEANS INC.**

(Exact name of registrant as specified in its charter)

Edgar Filing: JOE'S JEANS INC. - Form 10-Q

**Delaware**

(State or other jurisdiction of incorporation or organization)

**11-2928178**

(I.R.S. Employer Identification No.)

**5901 South Eastern Avenue, Commerce, California**

(Address of principal executive offices)

**90040**

(Zip Code)

**(323) 837-3700**

(Registrant's telephone number, including area code)

**NO CHANGE**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined by Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of the registrant's common stock outstanding as of July 15, 2009 was 60,336,891.

Table of Contents

**JOE S JEANS INC.**

**QUARTERLY REPORT ON FORM 10-Q**

|                                     | <b>Page</b> |
|-------------------------------------|-------------|
| <b><u>PART I.</u></b>               |             |
| <b><u>FINANCIAL INFORMATION</u></b> | <b>1</b>    |
| <u>Item 1.</u>                      | <u>1</u>    |
| <u>Item 2.</u>                      | <u>19</u>   |
| <u>Item 3.</u>                      | <u>29</u>   |
| <u>Item 4T.</u>                     | <u>29</u>   |
| <b><u>PART II.</u></b>              |             |
| <b><u>OTHER INFORMATION</u></b>     | <b>31</b>   |
| <u>Item 1.</u>                      | <u>31</u>   |
| <u>Item 1A.</u>                     | <u>31</u>   |
| <u>Item 2.</u>                      | <u>31</u>   |
| <u>Item 3.</u>                      | <u>31</u>   |
| <u>Item 4.</u>                      | <u>31</u>   |
| <u>Item 5.</u>                      | <u>31</u>   |
| <u>Item 6.</u>                      | <u>32</u>   |
| <b><u>SIGNATURES</u></b>            | <b>33</b>   |

---

Table of Contents**PART I FINANCIAL INFORMATION****Item 1. Financial Statements.****JOE S JEANS INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED BALANCE SHEETS****(in thousands)**

|  | <b>May 31, 2009</b> | <b>November 30, 2008</b> |
|--|---------------------|--------------------------|
|  | <b>(unaudited)</b>  |                          |
| <b>ASSETS</b>  |                     |                          |
| Current assets   |                     |                          |
| Cash and cash equivalents  | \$ 6,760            | \$ 3,465                 |
| Accounts receivable, net of allowance for customer credits and returns of \$901 (2009) and \$660 (2008)  | 1,226               | 865                      |
| Inventories, net   | 21,752              | 22,271                   |
| Prepaid expenses and other current assets  | 474                 | 301                      |
| Total current assets   | 30,212              | 26,902                   |
| Property and equipment, net  | 2,755               | 2,825                    |
| Goodwill   | 3,836               | 3,836                    |
| Intangible assets, net   | 24,000              | 24,000                   |
| Other assets   | 108                 | 106                      |
| Total assets   | \$ 60,911           | \$ 57,669                |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>   |                     |                          |
| Current liabilities  |                     |                          |
| Accounts payable and accrued expenses  | \$ 6,457            | \$ 8,628                 |
| Due to factor  | 4,645               | 2,900                    |
| Deferred licensing revenue   | 1,000               |                          |
| Due to related parties   | 179                 | 205                      |
| Total current liabilities  | 12,281              | 11,733                   |
| Long term deferred rent  | 360                 | 251                      |
| Deferred tax liability   | 9,600               | 9,600                    |
| Total liabilities  | 22,241              | 21,584                   |
| Commitments and contingencies  |                     |                          |
| Stockholders' equity   |                     |                          |
| Common stock, \$0.10 par value: 100,000 shares authorized, 60,279 shares issued and 60,139 outstanding (2009) and 59,946 shares issued and 59,806 outstanding (2008) | 6,029               | 5,996                    |
| Additional paid-in capital   | 103,286             | 102,859                  |
| Accumulated deficit  | (67,845)            | (69,970)                 |
| Treasury stock, 140 shares   | (2,800)             | (2,800)                  |
| Total stockholders' equity   | 38,670              | 36,085                   |

Edgar Filing: JOE'S JEANS INC. - Form 10-Q

|   |    |        |    |        |
|---|----|--------|----|--------|
| Total liabilities and stockholders equity | \$ | 60,911 | \$ | 57,669 |
|---|----|--------|----|--------|

The accompanying notes are an integral part of these financial statements.

Table of Contents**JOE S JEANS INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF INCOME**

(in thousands, except per share data)

|  | Three months ended |              | Six months ended |              |
|--|--------------------|--------------|------------------|--------------|
|  | May 31, 2009       | May 31, 2008 | May 31, 2009     | May 31, 2008 |
|  | (unaudited)        |              | (unaudited)      |              |
| Net sales                                  | \$ 17,179          | \$ 17,955    | \$ 33,661        | \$ 33,165    |
| Cost of goods sold                         | 8,496              | 9,517        | 16,712           | 17,939       |
| Gross profit                               | 8,683              | 8,438        | 16,949           | 15,226       |
| Operating expenses                         |                    |              |                  |              |
| Selling, general and administrative        | 6,904              | 6,372        | 13,989           | 12,498       |
| Depreciation and amortization              | 134                | 87           | 269              | 174          |
|  | 7,038              | 6,459        | 14,258           | 12,672       |
| Operating income                           | 1,645              | 1,979        | 2,691            | 2,554        |
| Interest expense                           | 94                 | 167          | 200              | 359          |
| Income before provision for taxes          | 1,551              | 1,812        | 2,491            | 2,195        |
| Income taxes                               | 226                | 201          | 366              | 263          |
| Net income                                 | \$ 1,325           | \$ 1,611     | \$ 2,125         | \$ 1,932     |
| <b>Earnings per common share - basic</b>   | \$ 0.02            | \$ 0.03      | \$ 0.04          | \$ 0.03      |
| <b>Earnings per common share - diluted</b> | \$ 0.02            | \$ 0.03      | \$ 0.04          | \$ 0.03      |
| Weighted average shares outstanding        |                    |              |                  |              |
| Basic                                      | 59,887             | 59,342       | 59,806           | 59,302       |
| Diluted                                    | 60,275             | 59,583       | 59,965           | 59,571       |

The accompanying notes are an integral part of these financial statements.

Table of Contents

**JOE S JEANS INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands)

|   | May 31, 2009    | Six months ended<br>(unaudited)<br>May 31, 2008 |
|---|-----------------|---|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>         |                 |   |
| Net cash provided by operating activities           | \$ 1,761        | \$ 1,606  |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>         |                 |   |
| Purchases of property and equipment                 | (198)           | (120)   |
| Other   |                 | 125   |
| Net cash (used in) provided by investing activities | (198)           | 5   |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>         |                 |   |
| Proceeds from factor borrowing, net                 | 1,745           | (391)   |
| Payment of taxes on restricted stock units          | (13)            |   |
| Net cash provided by (used in) financing activities | 1,732           | (391)   |
| <b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>      | <b>3,295</b>    | <b>1,220</b>                                    |
| CASH AND CASH EQUIVALENTS, at beginning of period   | 3,465           | 1,331   |
| <b>CASH AND CASH EQUIVALENTS, at end of period</b>  | <b>\$ 6,760</b> | <b>\$ 2,551</b>                                 |

The accompanying notes are an integral part of these financial statements.

Table of Contents

## JOE S JEANS INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY

(in thousands)

|   | Common Stock<br>Shares | Par Value | Additional<br>Paid-In Capital | Accumulated<br>Deficit | Treasury<br>Stock | Total<br>Stockholders<br>Equity |
|---|------------------------|-----------|-------------------------------|------------------------|-------------------|---------------------------------|
| <b>Balance, November 25, 2007</b>                                 | 59,862                 | \$ 5,988  | \$ 102,056                    | \$ (74,872)            | \$ (2,776)        | \$ 30,396                       |
| Net income (unaudited)  |                        |           |                               | 1,932                  |                   | 1,932                           |
| Stock-based compensation<br>(unaudited)                           |                        |           | 434                           |                        |                   | 434                             |
| <b>Balance, May 31, 2008<br/>(unaudited)</b>                      | 59,862                 | \$ 5,988  | \$ 102,490                    | \$ (72,940)            | \$ (2,776)        | \$ 32,762                       |
| <b>Balance, November 30, 2008</b>                                 | 59,946                 | \$ 5,996  | \$ 102,859                    | \$ (69,970)            | \$ (2,800)        | \$ 36,085                       |
| Net income (unaudited)  |                        |           |                               | 2,125                  |                   | 2,125                           |
| Issuance of restricted stock<br>(unaudited)                       | 333                    | 33        | (33)                          |                        |                   |                                 |
| Stock-based compensation, net of<br>withholding taxes (unaudited) |                        |           | 460                           |                        |                   | 460                             |
| <b>Balance, May 31, 2009<br/>(unaudited)</b>                      | 60,279                 | \$ 6,029  | \$ 103,286                    | \$ (67,845)            | \$ (2,800)        | \$ 38,670                       |

The accompanying notes are an integral part of these financial statements.



Table of Contents

**JOE S JEANS INC. AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 1 - BASIS OF PRESENTATION**

The unaudited condensed consolidated financial statements of Joe s Jeans Inc., or Joe s, which include the accounts of its wholly-owned subsidiaries, for the three and six months ended May 31, 2009 and 2008 and the related footnote information have been prepared on a basis consistent with Joe s audited consolidated financial statements as of November 30, 2008 contained in Joe s Annual Report on Form 10-K, or the Annual Report.

Joe s principal business activity involves the design, development and worldwide marketing of apparel products. Joe s primary current operating subsidiary is Joe s Jeans Subsidiary Inc., or Joe s Jeans Subsidiary. All significant inter-company transactions have been eliminated. Currently, Joe s has only one segment of operations, primarily apparel, which includes an immaterial amount of revenue from its retail operations and a license agreement for accessories. On October 12, 2007, Joe s filed an amended and restated certificate of incorporation in Delaware to change its corporate name from Innovo Group Inc. to Joe s Jeans Inc. and to increase the shares of common stock authorized for issuance to 100,000,000. Joe s fiscal year end is November 30.

These unaudited condensed consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements. These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and the related notes thereto contained in Joe s Annual Report. In the opinion of management, the accompanying unaudited financial statements contain all adjustments (consisting of normal recurring adjustments), which management considers necessary to present fairly Joe s financial position, results of operations and cash flows for the interim periods presented. The results for the three and six months ended May 31, 2009 are not necessarily indicative of the results anticipated for the entire year ending November 30, 2009. The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements. Actual results may differ from those estimates.

**NOTE 2 ADOPTION OF ACCOUNTING PRINCIPLES**

On December 4, 2007, the FASB issued SFAS No. 141 (Revised 2007), Business Combinations, or SFAS No. 141(R). New requirements under the revised standard include: (i) the fair value of stock provided as consideration be measured as of the acquisition date instead of the announcement date; (ii) acquisition-related costs be recognized separately from the acquisition, generally as an expense, instead of treated as a part of the cost of the acquisition that was allocated to the assets acquired and the liabilities assumed; (iii) restructuring costs that the acquirer expected, but was not obligated to incur, be recognized separately from the acquisition instead of recognized as if they were a liability assumed at the acquisition date; (iv) contingent consideration be recognized at the acquisition date, measured at its fair value at that date, instead of recognized when the contingency was resolved and consideration was issued or became issuable; (v) recognizing a gain when the fair value of the identifiable net assets acquired exceeds the fair value of the consideration transferred instead of allocating the negative goodwill amount as a pro rata reduction of the amounts that otherwise would have been assigned to particular assets acquired; (vi) research and development assets acquired in a business combination will be recognized at their acquisition-date fair values as assets acquired in a business combination instead of being measured at their acquisition-date fair values and then immediately charged to expense; and (vii) changes in the amount of deferred tax

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

benefits created in a business combination, outside of the valuation period, will be recognized either in income from continuing operations or directly in contributed capital, depending on the circumstances, instead of recognized through a corresponding reduction to goodwill or certain noncurrent assets or an increase in so-called negative goodwill. SFAS No. 141(R) is effective for Joe's for transactions consummated during annual periods beginning after December 15, 2008, which is the year beginning December 1, 2009 for Joe's. Joe's does not expect that SFAS No. 141(R) will have any impact on its financial statements unless it enters into an applicable transaction in the future.

Table of Contents

In April 2008, the FASB issued FSP SFAS 142-3, Determination of the Useful Life of Intangible Assets, or FSP 142-3. FSP 142-3 amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS No. 142, Goodwill and Other Intangible Assets, or SFAS 142, in order to improve the consistency between the useful life of a recognized intangible asset under SFAS 142 and the period of expected cash flows used to measure the fair value of the asset under SFAS No. 141(R). FSP 142-3 is effective for financial statements issued for fiscal years beginning after December 15, 2008, is the year beginning December 1, 2009 for Joe's, and interim periods within that fiscal year. The adoption of FSP 142-3 did not have a material impact on the Joe's financial position or results from operations.

In May 2009, the FASB issued SFAS No. 165, Subsequent Events, or SFAS No. 165. SFAS No. 165 establishes general standards of accounting for and disclosure of events that occur after the balance sheet date but before financial statements are issued or are available to be issued. In particular, SFAS No. 165 sets forth the following: (i) the period after the balance sheet date during which management of a reporting entity should evaluate events or transactions that may occur for potential recognition or disclosure in the financial statements; (ii) the circumstances under which an entity should recognize events or transactions occurring after the balance sheet date in its financial statements; and (iii) the disclosures that an entity should make about events or transactions that occurred after the balance sheet date. SFAS No. 165 does not apply to subsequent events or transactions that are within the scope of other applicable U.S. generally accepted accounting principles that provide different guidance on the accounting treatment for subsequent events or transactions. SFAS No. 165 is effective for interim or annual financial periods ending after June 15, 2009, but should be applied on a prospective basis. The adoption of this statement is not expected to have a material impact on Joe's consolidated financial statements.

**NOTE 3 ACCOUNTS RECEIVABLE, INVENTORY ADVANCES AND DUE TO FACTOR**

Joe's primary method to obtain the cash necessary for operating needs was through the sale of accounts receivable pursuant to factoring agreements and obtaining advances under inventory security agreements with its factor, CIT Commercial Services, Inc., a unit of CIT Group Inc., or CIT.

As a result of these agreements, amounts due to factor consist of the following (in thousands):

|  | May 31, 2009 | November 30, 2008 |
|--|--------------|-------------------|
| Non-recourse receivables assigned to factor        | \$ 9,048     | \$ 9,954          |
| Client recourse receivables                        | 83           | 1,444             |
| Total receivables assigned to factor               | 9,131        | 11,398            |
| Allowance for customer credits                     | (2,654)      | (2,087)           |
| Net loan balance from factored accounts receivable | (7,705)      | (9,903)           |
| Net loan balance from inventory advances           | (3,417)      | (2,308)           |
| Due to factor                                      | \$ (4,645)   | \$ (2,900)        |
| Non-factored accounts receivable                   | \$ 2,127     | \$ 1,525          |
| Allowance for customer credits                     | (290)        | (120)             |
| Allowance for doubtful accounts                    | (611)        | (540)             |
| Accounts receivable, net of allowance              | \$ 1,226     | \$ 865            |

Edgar Filing: JOE'S JEANS INC. - Form 10-Q

Of the total amount of receivables sold as of May 31, 2009 and November 30, 2008, Joe's bears the risk of payment of \$83,000 and \$1,444,000, respectively, in the event of non-payment by its customers.

Table of Contents

*CIT Commercial Services*

On June 1, 2001, the Joe's Jeans Subsidiary entered into an accounts receivable factoring agreement and an inventory security agreement with CIT. In prior years, Joe's other active subsidiaries also entered into substantially identical agreements. These agreements give Joe's the ability to obtain cash by selling to CIT certain of its accounts receivable and to obtain advances for up to 50 percent of the value of certain eligible inventory. The accounts receivable are sold for up to 85 percent of the face amount on either a recourse or non-recourse basis depending on the creditworthiness of the customer. CIT currently permits Joe's to sell its accounts receivables at the maximum level of 85 percent and allows advances of up to \$6,000,000 for eligible inventory. CIT has the ability, in its discretion at any time or from time to time, to adjust or revise any limits on the amount of loans or advances made to Joe's pursuant to these agreements and to impose surcharges on our rates for certain of our customers. As further assurance to CIT, cross guarantees were executed by and among Joe's and all of its subsidiaries to guarantee each subsidiary's obligations.

As of May 31, 2009, Joe's cash availability with CIT was approximately \$500,000. This amount fluctuates on a daily basis based upon invoicing and collection related activity by CIT for the receivables sold. In connection with the agreements with CIT, certain assets are pledged to CIT, including all of the inventory, merchandise and/or goods, including raw materials through finished goods and receivables. However, the Joe's trademarks are not encumbered.

The agreements may be terminated by CIT upon 60 days written notice or immediately upon the occurrence of an event of default as defined in the agreement. The agreements may be terminated by Joe's upon 60 days written notice prior to June 30, 2010, or earlier provided that the minimum factoring fees have been paid for the respective period.

The factoring rate that Joe's pays to CIT to factor accounts is 0.6 percent for accounts which CIT bears the credit risk, subject to discretionary surcharges, and 0.4 percent for accounts which Joe's bears the credit risk. The interest rate associated with borrowings under the inventory lines and factoring facility is 0.25 percent plus the Chase prime rate. As of May 31, 2009, the Chase prime rate was 3.25 percent.

In addition, Joe's has also established a letter of credit facility with CIT to allow it to open letters of credit for a fee of 0.25 percent of the letter of credit face value with international and domestic suppliers, subject to cash availability on our inventory line of credit. At May 31, 2009, Joe's had six letters of credit outstanding in the aggregate amount of \$63,000.

**NOTE 4 INVENTORIES**

Inventories are valued at the lower of cost or market with cost determined by the first-in, first-out method. Inventories consisted of the following (in thousands):

|                | <b>May 31, 2009</b> | <b>November 30, 2008</b> |
|----------------|---------------------|--------------------------|
| Finished goods | \$ 11,351           | \$ 9,346                 |

Edgar Filing: JOE'S JEANS INC. - Form 10-Q

|   |           |           |
|---|-----------|-----------|
| Finished goods consigned to others                    | 66        | 84        |
| Work in progress                                      | 2,170     | 1,744     |
| Raw materials   | 9,377     | 12,141    |
|   | 22,964    | 23,315    |
| Less allowance for obsolescence and slow moving items | (1,212)   | (1,044)   |
|   | \$ 21,752 | \$ 22,271 |

Joe's did not record any charges to its inventory reserve allowance for the three months ended May 31, 2009 and 2008, and the six months ended May 31, 2009, respectively. For the six months ended May 31, 2008, Joe's recorded a charge of \$22,000 to its inventory reserve allowance.

Table of Contents

**NOTE 5 - MERGER TRANSACTION**

*Merger Agreement*

Joe's, Joe's Subsidiary, JD Holdings, Inc., or JD Holdings, and Joseph Dahan, the sole stockholder of JD Holdings, entered into an initial definitive Agreement and Plan of Merger on February 6, 2007, and amended it on June 25, 2007, or the Merger Agreement. JD Holdings primary assets included all rights, title and interest in all intellectual property, including the trademarks related to the Joe's®, Joe's Jeans and JD brand and marks, or the Joe's Brand. JD Holdings was the successor to JD Design, the entity from whom Joe's licensed the Joe's Brand. The license agreement terminated automatically upon completion of the merger. Joe's acquired JD Holdings in order to acquire the Joe's Brand which allowed it to expand its product offerings and the brand in the marketplace, including opening Joe's retail stores and entering into licenses for additional product categories. Joe's believed that the combined company created synergies to allow it to generate additional revenue from the brand recognition established by the denim business and increased market opportunity. Joe's also believed that the combined company and complete ownership of the Joe's Brand enhanced the value of Joe's from a stockholder and market participant point of view. Joe's believes that these factors support the amount of goodwill recorded.

Under the terms and subject to the conditions set forth in the Merger Agreement, on October 25, 2007, Joe's and JD Holdings completed the merger. In connection with the merger, Joe's Subsidiary merged with and into JD Holdings, with Joe's Subsidiary as the surviving entity. In addition, Joe's issued 14,000,000 shares of its common stock, made a cash payment of \$300,000 to JD Holdings in exchange for all of its outstanding shares and incurred \$93,000 of merger related expenses. As a result of the merger, Joe's now owns all outstanding stock of JD Holdings and all rights, title and interest in the Joe's Brand.

Under the revised Merger Agreement, Mr. Dahan is entitled to, for a period of 120 months following October 25, 2007, a certain percentage of the gross profit earned by Joe's in any applicable fiscal year. See Note 10 Commitments and Contingencies Contingent Consideration Payments for further discussion of the contingent consideration obligation. In addition, the Merger Agreement contains a restrictive covenant relating to non-competition and non-solicitation for one year following the termination of Mr. Dahan's service.

Upon completion of the merger, on October 25, 2007, Mr. Dahan became an officer, director and greater than 10 percent stockholder of Joe's and an Employment Agreement and Investor Rights Agreement became effective.

The merger has been accounted for as a business combination under U.S. generally accepted accounting principles. Accordingly, management has allocated the purchase price to the assets and liabilities of JD Holdings in Joe's financial statements as of the completion of the merger at their respective fair values. At November 30, 2007, the valuations of intangible assets, income taxes and certain other items were preliminary. Management completed the initial purchase price allocation during the second quarter of fiscal 2008. In March 2009, management performed a new allocation as a result of the restatement of its first three quarter financial statements for fiscal 2008.

The assets acquired in this merger consisted of all outstanding stock of JD Holdings and intangible assets. JD Holdings had an immaterial amount of other assets, including incidental office equipment that was distributed to Mr. Dahan as the sole stockholder prior to the closing of the transaction. Pursuant to the SFAS No. 142, Goodwill and Other Intangible Assets, or SFAS No. 142, Joe's has determined that the useful life of the acquired assets is indefinite and therefore no amortization expense needs to be recognized. However, Joe's tests the assets for impairment

Edgar Filing: JOE'S JEANS INC. - Form 10-Q

annually and/or if events or changes in circumstances indicate that the assets might be impaired. Additionally, a deferred tax liability has been established in the allocation of the purchase price with respect to the identified indefinite long lived intangible assets acquired and contingent consideration payments are recorded as an expense. Contingent consideration payments recorded as an operating expense were \$408,000 and \$404,000, respectively, for the three months ended May 31, 2009 and 2008, and \$816,000, and \$926,000, respectively, for the six months ended May 31, 2009 and 2008.



Table of Contents

*Employment Agreement*

After completion of the merger, Joe's entered into an employment agreement for Mr. Dahan to serve as Creative Director for the Joe's Brand.

The initial term of employment is five years with automatic renewals for successive one year periods thereafter, unless terminated earlier in accordance with the agreement. Under the employment agreement, Mr. Dahan is entitled to an annual salary of \$300,000 and other discretionary benefits that the Compensation Committee of the Board of Directors may deem appropriate in its sole and absolute discretion.

Under the terms of the employment agreement, Joe's may terminate Mr. Dahan for cause or if he becomes disabled, as defined in the agreement. Should Joe's terminate Mr. Dahan's employment for cause or disability, Joe's would only be required to pay him through the date of termination. Joe's may terminate Mr. Dahan's employment without cause at any time upon two weeks notice, provided that it pays to him the present value of the annual salary amounts otherwise due to him for the remainder of the initial term of employment or any renewal term. Mr. Dahan may terminate his employment for good reason at any time with 30 days written notice. In the event that Mr. Dahan terminates his employment for good reason, then he will be entitled to the present value of the annual salary amounts otherwise due to him for the remainder of the term of employment. Further, Mr. Dahan may terminate his employment for any reason upon ten business days' notice and only be entitled to his salary as of the date of termination on a pro rata basis.

The employment agreement contains customary terms and conditions related to confidentiality of information, ownership by Joe's of all intellectual property, including future designs and trademarks, alternative dispute resolution and Mr. Dahan's duties and responsibilities to Joe's and the Joe's Brand as Creative Director.

*Investor Rights Agreement*

Upon the closing of the merger, Joe's also entered into an investor rights agreement. Pursuant to the investor rights agreement, Joe's agreed to register for resale, on a periodic basis at the request of Mr. Dahan, the shares of common stock eligible for resale issued in connection with the merger. The shares of common stock issued as merger consideration become eligible for resale beginning on the six month anniversary of the closing date of the merger at an initial rate of 1/6 of the shares issued and every six months thereafter at the same rate until all the shares are fully released on the third anniversary of the closing date. Joe's agreed to bear all expenses associated with registering these shares for resale and have granted to Mr. Dahan certain piggyback rights with respect to future registration statements filed by Joe's. The investor rights agreement contains customary terms and conditions related to registration procedures, trading suspensions and indemnification of the parties. On March 24, 2008, a registration statement on Form S-3 was declared effective for the resale of up to 2,333,333 shares where the contractual restrictions on resale lapsed on April 25, 2008. Mr. Dahan has not requested the filing of any additional registration statements.

**NOTE 6 RELATED PARTY TRANSACTIONS**

As of May 31, 2009 and November 30, 2008, Joe's related party balance consisted of amounts due to certain related parties, as further described below, as follows:

Edgar Filing: JOE'S JEANS INC. - Form 10-Q

|  | May 31, 2009 | November 30, 2008 |
|--|--------------|-------------------|
| Joe Dahan                                | \$ 105       | \$ 196            |
| Albert Dahan                             | 65           |                   |
| Commerce Investment Group and affiliates | 9            | 9                 |
| Due to related parties, net              | \$ 179       | \$ 205            |

Table of Contents

*Joe Dahan/JD Holdings Inc.*

On February 7, 2001, Joe's acquired a license for the rights to the Joe's® brand from JD Design LLC, which was subsequently merged with and into JD Holdings. Under the license agreement, JD Holdings was entitled to a royalty of three percent on net sales of licensed products. In October 2005, Joe's granted JD Holdings the right to develop the children's branded apparel line under an amendment to its master license agreement in exchange for a five percent royalty on net sales of those products. On October 25, 2007, in connection with the acquisition of JD Holdings by Joe's, the license agreement terminated.

As part of the consideration paid in connection with the merger, Mr. Dahan is entitled to a certain percentage of the gross profit earned by Joe's in any applicable fiscal year until October 2017. See Note 5 Merger Transaction for a further discussion on the merger agreement and the contingent consideration payments.

*Victor Dahan*

Victor Dahan, brother of Joe Dahan, is the managing member of Shipson LLC, or Shipson, and Joe's previously outsourced its E-shop on the Joe's Jeans website to his company. Joe's ceased doing business with Shipson in February 2008. As of the termination date of the relationship, Shipson owed Joe's approximately \$192,000, for outstanding purchase orders that were fully reserved for in Joe's year end financial statements for fiscal 2008. During May 2009, Shipson returned \$51,000 in goods and agreed to pay \$141,000 for the outstanding purchase orders pursuant to a settlement agreement.

*Albert Dahan*

In April 2009, Joe's has entered into a commission-based sales agreement with Albert Dahan, brother of Joe Dahan, for the sale of its products into the off-price channels of distribution. Under the agreement, Mr. Albert Dahan is entitled to a commission for purchase orders entered into by Joe's where he acts as a sales person for Joe's. The agreement may be terminated at any time for any reason or no reason with or without notice. For the second quarter of fiscal 2009, payments made to Mr. Albert Dahan under this arrangement totaled \$65,000.

Effective as of June 1, 2009, Joe's entered into a license agreement for the license of the children's product line with Kids Jeans LLC, or Kids LLC, an entity which Mr. Albert Dahan holds an interest where he has voting control over the entity. Under the terms of the license, Kids LLC has an exclusive right to produce, distribute and sell children's products bearing the Joe's® brand on a worldwide basis, subject to certain limitations on the channels of distribution. In exchange for the license, Kids LLC will pay to Joe's a royalty payment of 20 percent on the first \$5,000,000 in net sales and 10 percent thereafter. The initial term of the agreement is for three years until June 30, 2012 and is subject to certain guaranteed minimum net sales and royalty payment requirements during the initial term and for renewal. Kids LLC advanced \$1,000,000 as a payment against the first year's guaranteed minimum royalties. This amount has been reflected under the caption of Deferred Licensing Revenue on the Condensed Consolidated Balance Sheets as of May 31, 2009. Joe's expects to recognize the royalty revenue based upon a percentage as set forth in the agreement of the licensee's actual net sales or minimum net sales, whichever is greater. Payments received in consideration of the grant of the license or advanced royalty payments are recognized ratably as revenue over the term of the license agreement. The revenue recognized ratably over the terms of the license agreement will not exceed royalty payments received. The unrecognized portion of the upfront payments are included in deferred royalties and accrued expenses depending on the long or short term nature of the payments to be recognized.

*FameCast, Inc.*

In the first quarter of fiscal 2009, Joe's entered into an agreement with FameCast, Inc., or FameCast, an entity which Kent Savage, a member of Joe's Board of Directors, serves as CEO and a founder. The agreement with FameCast is for web hosting and management for an integrated contest site within the www.joesjeans.com site that is still under development. Under the terms of the agreement, the aggregate amount of the transaction with FameCast is \$175,000.

Table of Contents*Commerce Investment Group and affiliates*

Prior to 2007, Joe's entered into certain transactions with Commerce Investment Group and its affiliates, or collectively, Commerce. Commerce is no longer considered a related party nor has Joe's engaged in any current transactions with them in fiscal 2008 or fiscal 2009. However, a balance of \$9,000 remains owed to Commerce that is included in the due to balance.

**NOTE 7 EARNINGS PER SHARE**

Earnings per share are computed using weighted average common shares and dilutive common equivalent shares outstanding. Potentially dilutive securities consist of outstanding options and warrants. A reconciliation of the numerator and denominator of basic earnings per share and diluted earnings per share is as follows:

|  | Three months ended                    |              | Six months ended                      |              |
|--|---------------------------------------|--------------|---------------------------------------|--------------|
|  | (in thousands, except per share data) |              | (in thousands, except per share data) |              |
|  | May 31, 2009                          | May 31, 2008 | May 31, 2009                          | May 31, 2008 |
| <b>Basic earnings per share computation:</b>   |                                       |              |                                       |              |
| Numerator:                                     |                                       |              |                                       |              |
| Net income                                     | \$ 1,325                              | \$ 1,611     | \$ 2,125                              | \$ 1,932     |
| Denominator:                                   |                                       |              |                                       |              |
| Weighted average common shares outstanding     | 59,887                                | 59,342       | 59,806                                | 59,302       |
| <b>Income per common share - basic</b>         |                                       |              |                                       |              |
| Net income                                     | \$ 0.02                               | \$ 0.03      | \$ 0.04                               | \$ 0.03      |
| <b>Diluted earnings per share computation:</b> |                                       |              |                                       |              |
| Numerator:                                     |                                       |              |                                       |              |
| Net income                                     | \$ 1,325                              | \$ 1,611     | \$ 2,125                              | \$ 1,932     |
| Denominator:                                   |                                       |              |                                       |              |
| Weighted average common shares outstanding     | 59,887                                | 59,342       | 59,806                                | 59,302       |
| Effect of dilutive securities:                 |                                       |              |                                       |              |
| Options and warrants                           | 388                                   | 241          | 159                                   | 269          |
| Dilutive potential common shares               | 60,275                                | 59,583       | 59,965                                | 59,571       |
| <b>Income per common share - dilutive</b>      |                                       |              |                                       |              |
| Net income                                     | \$ 0.02                               | \$ 0.03      | \$ 0.04                               | \$ 0.03      |

Potentially dilutive options, warrants, restricted stock and restricted stock units in the aggregate of 4,443,665 and 3,454,592 for the three months ended May 31, 2009 and 2008, respectively, and 6,244,436 and 3,454,592 for the six months ended May 31, 2009 and 2008, respectively, have been excluded from the calculation of the diluted income per share, as their effect would have been anti-dilutive.

*Shares Reserved for Future Issuance*

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

As of May 31, 2009, shares reserved for future issuance include (i) 3,226,046 shares of common stock issuable upon the exercise of stock options granted under the incentive plans; (ii) 3,335,229 shares of common stock issuable upon the vesting of RSUs; (iii) an aggregate of 468,265 shares of common stock available for future issuance under the 2004 Stock Incentive Plan; and (iv) 792,500 shares of common stock issuable upon the exercise of outstanding warrants.

Table of Contents

**NOTE 8 INCOME TAXES**

Joe's utilizes the liability method of accounting for income taxes in accordance with SFAS No. 109. Under the liability method, deferred taxes are determined based on the temporary differences between the financial statement and tax bases of assets and liabilities using enacted tax rates.

Valuation allowances are established, when necessary, to reduce deferred tax assets to the amount expected to be realized. The likelihood of a material change in Joe's expected realization of these assets depends on its ability to generate sufficient future taxable income. Joe's ability to generate enough taxable income to utilize its deferred tax assets depends on many factors, among which is Joe's ability to deduct tax loss carry-forwards against future taxable income, the effectiveness of tax planning strategies and reversing deferred tax liabilities.

In June 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes*—An Interpretation of FASB Statement 109, or FIN No. 48. FIN No. 48 establishes a single model to address accounting for uncertain tax positions. FIN No. 48 clarifies the accounting for income taxes by prescribing a minimum recognition threshold a tax position is required to meet before being recognized in the financial statements. FIN No. 48 also provides guidance on derecognition, measurement, classification, interest and penalties, accounting in interim periods, disclosure and transition. Joe's adopted the provisions of FIN No. 48 on December 1, 2007. Upon adoption, Joe's did not recognize an adjustment in the amount of unrecognized tax benefits. As of the date of adoption, Joe's had no unrecognized tax benefits. Joe's policy is to recognize interest and penalties that would be assessed in relation to the settlement value of unrecognized tax benefits as a component of income tax expense.

Joe's and its subsidiaries are subject to U.S. federal income tax as well as income tax in multiple state jurisdictions. To the extent allowed by law, the tax authorities may have the right to examine prior periods where net operating losses were generated and carried forward, and make adjustments up to the amount of the net operating loss carryforward amount. Joe's is not currently under an Internal Revenue Service tax examination or an examination by any other state, local or foreign jurisdictions for any tax year. Joe's has identified its federal tax return and its state tax return in California as major tax jurisdictions. The only periods subject to examination for Joe's federal tax returns are years 2005 through 2007. The periods subject to examination for Joe's state tax returns in California are years 2004 through 2007.

Joe's currently has a net operating loss carryforward of \$45,552,000 for federal tax purposes expiring through 2026. Joe's also has \$18,341,000 of net operating loss carryforwards available for California which begin to expire in 2014. Joe's recorded an income tax expense of \$226,000 and \$201,000 for the three months ended May 31, 2009, and 2008, respectively and \$366,000 and \$263,000 for the six months ended May 31, 2009 and 2008, respectively. Joe's effective tax rate was 15 percent and 15 percent for the three and six months ended May 31, 2009, respectively, and 11 percent and 12 percent for the three and six months ended May 31, 2008, respectively.

Certain limitations may be placed on net operating loss carryforwards as a result of changes in control as defined in Section 382 of the Internal Revenue Code. In the event a change in control occurs, it will have the effect of limiting the annual usage of the carryforwards in future years. Additional changes in control in future periods could result in further limitations of Joe's ability to offset taxable income. Management believes that certain changes in control have occurred which resulted in limitations on its net operating loss carryforwards. Management has determined that realization of the net deferred tax assets does not meet the more likely than not criteria. As a result, a valuation allowance has been provided for. The difference between the effective tax rate and the statutory rate is primarily attributable to the utilization of net operating loss tax carryforwards against which a full valuation allowance has been established.





Table of Contents**NOTE 9 STOCKHOLDERS EQUITY***Warrants*

Joe's has issued warrants in conjunction with various private placements of its common stock, and debt to equity conversions. All warrants are currently exercisable. As of May 31, 2009, outstanding common stock warrants are as follows:

|    | <b>Exercise price</b> | <b>Shares</b> | <b>Issued</b> | <b>Expiration</b> |
|----|-----------------------|---------------|---------------|-------------------|
| \$ | 1.53                  | 125,000       | June 2004     | June 2009         |
|    | 2.28                  | 62,500        | October 2004  | October 2009      |
|    | 0.66                  | 125,000       | December 2006 | December 2011     |
|    | 1.36                  | 480,000       | June 2007     | June 2012         |
|    |                       | 792,500       |               |                   |

*Stock Incentive Plans*

In March 2000, Joe's adopted the 2000 Employee Stock Option Plan, or the 2000 Employee Plan. In connection with stockholder approval of the 2004 Stock Incentive Plan, Joe's stated that it would no longer grant options pursuant to the 2000 Employee Plan. In December 2007, the outstanding options remaining under the 2000 Employee Plan expired and the 2000 Employee Plan automatically terminated.

In September 2000, Joe's adopted the 2000 Director Stock Incentive Plan, or the 2000 Director Plan, under which nonqualified stock options were granted to members of the Board of Directors in lieu of cash director fees. After the adoption of the 2004 Stock Incentive Plan in June 2004, Joe's no longer granted options pursuant to the 2000 Director Plan; however, it remains in effect for awards outstanding as of the adoption of the 2004 Stock Incentive Plan. As of May 31, 2009, options to purchase up to 203,546 shares of common stock remained outstanding under the 2000 Director Plan.

On June 3, 2004, Joe's adopted the 2004 Stock Incentive Plan, or the 2004 Incentive Plan, and has subsequently amended it to increase the number of shares authorized for issuance to 8,265,172 shares of common stock. Under the 2004 Incentive Plan, grants may be made to employees, officers, directors and consultants under a variety of awards based upon underlying equity, including, but not limited to, stock options, restricted common stock, restricted stock units or performance shares. The 2004 Incentive Plan limits the number of shares that can be awarded to any employee in one year to 1,250,000. Exercise price for incentive options may not be less than the fair market value of Joe's common stock on the date of grant and the exercise period may not exceed ten years. Vesting periods, terms and types of awards are determined by the Board of Directors and/or its Compensation and Stock Option Committee, or Compensation Committee. The 2004 Incentive Plan includes a provision for the acceleration of vesting of all awards upon a change of control as well as a provision that allows forfeited or unexercised awards that have expired to be available again for future issuance. Since fiscal 2008, Joe's has issued both restricted common stock and restricted common stock units, or RSUs, to its officers, directors and employees pursuant to the 2004 Stock Incentive Plan. The RSUs represent the right to receive one share of common stock for each unit on the vesting date provided that the employee continues to be employed by Joe's. On the vesting date of the RSUs, Joe's expects to issue the shares of common stock to each participant upon vesting and expects to withhold an equivalent number of shares at fair market value on the vesting date to fulfill tax withholding obligations. Any RSUs withheld or forfeited will be shares available for issuance in accordance with the terms of the 2004 Incentive Plan.

The shares of common stock issued upon exercise of a previously granted stock option or a grant of restricted common stock or RSUs are considered new issuances from shares reserved for issuance in connection with the adoption of the various plans. Joe's requires that the option holder provide a written notice of exercise in accordance with the option agreement and plan to the stock plan administrator and full payment for the shares be made prior to issuance. All issuances are made under the terms and conditions set forth in the applicable plan. As of May 31, 2009, 468,265 shares remained available for issuance under the 2004 Incentive Plan.

Table of Contents

For all stock compensation awards that contain graded vesting with time-based service conditions, Joe's has elected to apply a straight-line recognition method to account for all of these awards. For existing grants that were not fully vested at November 30, 2008, there was a total of \$473,000 of stock based compensation expense recognized in the six months ended May 31, 2009.

The following summarizes option grants, restricted common stock and RSUs issued to members of the Board of Directors for the fiscal years 2002 through the second quarter of fiscal 2009 (in actual amounts) for service as a member:

| <b>As of:</b> | <b>May 31, 2009</b>      |    | <b>Exercise price</b> |      |
|---------------|--------------------------|----|-----------------------|------|
|               | <b>Number of options</b> |    |                       |      |
| 2002          | 40,000                   | \$ |                       | 1.00 |
| 2002          | 31,496                   | \$ |                       | 1.27 |
| 2003          | 30,768                   | \$ |                       | 1.30 |
| 2004          | 320,000                  | \$ |                       | 1.58 |
| 2005          | 300,000                  | \$ |                       | 5.91 |
| 2006          | 450,000                  | \$ |                       | 1.02 |

|      | <b>Number of restricted<br/>stock units issued</b> |
|------|--|
| 2007 | 320,000  |
| 2008 | 473,455  |
| 2009 |  |

Table of Contents

Stock activity in the aggregate for the periods indicated are as follows (in actual amounts):

|  | Options   | Weighted<br>average exercise<br>price | Weighted average<br>remaining contractual<br>Life (Years) | Aggregate<br>Intrinsic<br>Value |
|--|-----------|---------------------------------------|---|---------------------------------|
| Outstanding at November 30, 2008   | 3,313,146 | \$ 1.76                               |   |                                 |
| Granted  |           |                                       |   |                                 |
| Exercised  |           |                                       |   |                                 |
| Expired  |           |                                       |   |                                 |
| Forfeited  | (87,100)  | (1.02)                                |   |                                 |
| Outstanding and exercisable at May 31, 2009                                  | 3,226,046 | \$ 1.78                               | 6.1   | \$ 38,165                       |
| Weighted average per option fair value of<br>options granted during the year |           | N/A                                   |   |                                 |

|  | Options   | Weighted<br>average exercise<br>price | Weighted average<br>remaining contractual<br>Life (Years) | Aggregate<br>Intrinsic<br>Value |
|--|-----------|---------------------------------------|---|---------------------------------|
| Outstanding at November 30, 2007   | 3,626,046 | \$ 1.80                               |   |                                 |
| Granted  |           |                                       |   |                                 |
| Exercised  |           |                                       |   |                                 |
| Expired  | (200,000) | 2.40                                  |   |                                 |
| Forfeited  | (100,000) | 1.98                                  |   |                                 |
| Outstanding at May 31, 2008  | 3,326,046 | \$ 1.76                               | 6.2   | \$ 205,240                      |
| Exercisable and vested at May 31, 2008                                       | 3,301,046 | \$ 1.77                               | 6.2   | \$ 189,009                      |
| Weighted average per option fair value of<br>options granted during the year |           | N/A                                   |   |                                 |

As of May 31, 2009, there was \$1,913,000 of total unrecognized compensation cost related to nonvested share-based compensation arrangements granted under the 2004 Incentive Plan. That unrecognized compensation cost is expected to be recognized over a weighted-average period of 2.7 years. The total fair value of shares of stock options that vested during the three months ended May 31, 2009 and 2008 was \$0 and \$5,000, respectively. The total fair value of shares of stock options that vested during the six months ended May 31, 2009 and 2008 was \$0 and \$12,000, respectively.

Table of Contents

Exercise prices for options outstanding as of May 31, 2009 are as follows:

| Exercise Price  | Options Outstanding and Exercisable |   |
|-----------------|-------------------------------------|---|
|                 | Number of shares                    | Weighted-Average Remaining Contractual Life |
| \$0.39 - \$0.41 | 190,064                             | 4.2   |
| \$1.00 - \$1.02 | 1,915,000                           | 6.6   |
| \$1.27 - \$1.30 | 60,982                              | 3.7   |
| \$1.58 - \$1.63 | 610,000                             | 5.2   |
| \$5.91          | 450,000                             | 6.0   |
|                 | 3,226,046                           | 6.1   |

The following table summarizes the stock option activity by plan.

|   | Total Number of Shares | 2004 Incentive Plan | 2000 Director Plan |
|---|------------------------|---------------------|--------------------|
| Outstanding at November 30, 2008            | 3,313,146              | 3,109,600           | 203,546            |
| Granted                                     |                        |                     |                    |
| Exercised                                   |                        |                     |                    |
| Forfeited / Cancelled                       | (87,100)               | (87,100)            |                    |
| Outstanding and exercisable at May 31, 2009 | 3,226,046              | 3,022,500           | 203,546            |

There were no options or RSUs granted or exercised in the second quarter of fiscal 2009. In the six months ended May 31, 2009, Joe's issued 333,153 shares of its common stock to the holders of RSUs and withheld 33,000 RSUs to cover the minimum tax withholding obligations for each employee.

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

### Table of Contents

A summary of the status of restricted common stock and RSUs as of November 30, 2008, and changes during the three and six months ended May 31, 2009, are presented below:

|                                  | Restricted<br>Shares | Restricted Stock<br>Units | Total Shares | Weighted-Average Grant-Date Fair<br>Value |                           |
|----------------------------------|----------------------|---------------------------|--------------|---|---------------------------|
|                                  |                      |                           |              | Restricted<br>Shares                      | Restricted Stock<br>Units |
| Outstanding at November 30, 2008 | 157,233              | 2,503,526                 | 2,660,759    | \$ 1.59                                   | \$ 0.75                   |
| Granted                          |                      | 1,197,856                 | 1,197,856    |   | 0.41                      |
| Vested                           |                      |                           |              |   |                           |
| Issued                           |                      | (333,153)                 | (333,153)    | \$  | 0.75                      |
| Cancelled                        |                      | (33,000)                  | (33,000)     | \$  | 1.00                      |
| Forfeited                        |                      |                           |              |   |                           |
| Outstanding at May 31, 2009      | 157,233              | 3,335,229                 | 3,492,462    | \$ 1.59                                   | \$ 0.63                   |
| Outstanding at November 30, 2007 | 529,182              |                           | 529,182      | \$ 1.59                                   | \$                        |
| Granted                          |                      | 745,600                   | 745,600      |   | 1.46                      |
| Vested                           | (160,000)            |                           | (160,000)    | (1.59)                                    |                           |
| Forfeited                        |                      | (39,500)                  | (39,500)     |   | (1.46)                    |
| Outstanding at May 31, 2008      | 369,182              | 706,100                   | 1,075,282    | \$ 1.59                                   | \$ 1.46                   |

### **NOTE 10 COMMITMENTS AND CONTINGENCIES**

#### *Contingent Consideration Payments*

As part of the consideration paid in connection with the completion of the merger, Mr. Dahan will be entitled to a certain percentage of the gross profit earned by Joe's in any applicable fiscal year until October 2017. Mr. Dahan will be entitled to the following: (i) 11.33 percent of the gross profit from \$11,251,000 to \$22,500,000; (ii) three percent of the gross profit from \$22,501,000 to \$31,500,000; (iii) two percent of the gross profit from \$31,501,000 to \$40,500,000; (iv) one percent of the gross profit above \$40,501,000. The payments will be paid in advance on a monthly basis based upon estimates of gross profits after the assumption has been reached that the payments will likely be paid. At the end of each quarter, any overpayments will be offset against future payments and any significant underpayments will promptly be made. No payment will be made if the gross profit is less than \$11,250,000. Gross Profit is defined as net sales of the Joe's® brand less cost of goods sold as reported in periodic filings with the SEC. Contingent consideration payments recorded as operating expense were \$408,000 and \$404,000 for the three months ended May 31, 2009, and 2008, respectively, and \$816,000 and \$926,000 for the six months ended May 31, 2009 and 2008, respectively.

#### *Retail Leases*

Joe's leases retail store locations under operating lease agreements expiring on various dates through 2018 or 10 years from the rent commencement date. Some of these leases require Joe's to make periodic payments for property taxes, utilities and common area operating expenses. Certain retail store leases provide for rents based upon the minimum annual rental amount and a percentage of annual sales volume, generally ranging from 6% to 8%, when specific sales volumes are exceeded. Some leases include lease incentives, rent abatements and fixed

rent escalations, which are amortized and recorded over the initial lease term on a straight-line basis.

Table of Contents

As of May 31, 2009, the future minimum rental payments under non-cancelable retail operating leases with lease terms in excess of one year were as follows:

|                            |    |        |
|----------------------------|----|--------|
| 2009 Remainder of the year | \$ | 581    |
| 2010                       |    | 1,535  |
| 2011                       |    | 1,647  |
| 2012                       |    | 1,707  |
| 2013                       |    | 1,770  |
| Thereafter                 |    | 10,423 |
|                            | \$ | 17,663 |

**NOTE 11 SEASONALITY**

The market for apparel products is seasonal. The majority of Joe's sales activities take place from late fall to early spring and the greatest volume of shipments and sales are generally made from late spring through the summer. This time period coincides with Joe's second and third fiscal quarters and its cash flow is generally strongest in its third and fourth fiscal quarters when a significant amount of its net sales are realized as a result of shipping orders taken during earlier months. In the second quarter in order to prepare for peak sales that occur during the second half of the year, Joe's builds its inventory levels, which results in higher liquidity needs compared to other quarters.

Due to the seasonality of its business, as well as the evolution and changes in its business and product mix, Joe's quarterly or yearly results are not necessarily indicative of the results for the next quarter or year.



Table of Contents

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

**Forward-Looking Statements**

When used in this Quarterly Report on Form 10-Q, or Quarterly Report, the words may, will, expect, anticipate, intend, estimate, continue, believe and similar expressions are intended to identify forward-looking statements. Similarly, statements that describe our future expectations, objectives and goals or contain projections of our future results of operations or financial condition are also forward-looking statements. Statements looking forward in time are included in this Quarterly Report pursuant to the safe harbor provision of the Private Securities Litigation Reform Act of 1995. Such statements are subject to certain risks and uncertainties, which could cause actual results to differ materially, including, without limitation, continued acceptance of our product, product demand, competition, capital adequacy and the potential inability to raise additional capital if required, and the risk factors contained in our reports filed with the Securities and Exchange Commission, or SEC, pursuant to the Securities Exchange Act of 1934, as amended, or Exchange Act, including our Annual Report on Form 10-K for the year ended November 30, 2008. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. Our future results, performance or achievements could differ materially from those expressed or implied in these forward-looking statements. We do not undertake and specifically decline any obligation to publicly revise these forward-looking statements to reflect events or circumstances occurring after the date hereof or to reflect the occurrence of unanticipated events.

**Introduction**

This discussion and analysis summarizes the significant factors affecting our results of operations and financial conditions during the three and six month periods ended May 31, 2009 and 2008. This discussion should be read in conjunction with our Condensed Consolidated Financial Statements, Notes to Condensed Consolidated Financial Statements and supplemental information contained in this quarterly report. The discussion and analysis contains statements that may be considered forward-looking. These statements contain a number of risks and uncertainties as discussed, under the heading Forward-Looking Statements that could cause actual results to differ materially. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. Our future results, performance or achievements could differ materially from those expressed or implied in these forward-looking statements. We do not undertake and specifically decline any obligation to publicly revise these forward-looking statements to reflect events or circumstances occurring after the date hereof or to reflect the occurrence of unanticipated events.

**Executive Overview**

Our principal business activity has evolved into the design, development and worldwide marketing of our Joe's® products, which include denim jeans, related casual wear and accessories. Since Joe's® was established in 2001, the brand is recognized in the premium denim industry, an industry term for denim jeans with price points of \$120 or more, for its quality, fit and fashion-forward designs. Because we focus on design, development and marketing, we rely on third parties to manufacture our apparel products and for distribution and product fulfillment services. We sell our products through our own retail stores, to numerous retailers, which include major department stores, specialty stores and distributors around the world. Historically, we also sold other branded apparel products, such as indie, Betsey Johnson®, Fetish and Shago®, private label denim and denim related products and craft and accessory products.

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

The focus of our operations has been on our Joe s® brand. Our transition plan, which began in 2006, included selling the assets or ceasing operations of our other branded and private label apparel products. To enhance our ability to capitalize on the Joe s® brand, on February 6, 2007, we entered into a merger agreement to merge with JD Holdings, the successor in interest to JD Design LLC, or JD Design, the entity from whom we licensed the Joe s® brand. We also entered into our first license agreement for other product categories for handbags, belts and small leather goods bearing the Joe s® brand. In October 2007, we completed the merger and acquired JD Holdings. In exchange for JD Holdings, we issued 14,000,000 shares of our common stock and \$300,000 in cash. As part of the merger consideration, we are obligated to pay Mr. Dahan a percentage of our gross profits above \$11,251,000 until 2017. Mr. Dahan will be entitled to the following: (i) 11.33 percent of the gross profit from \$11,251,000 to \$22,500,000; (ii) 3 percent of the gross profit from

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

### Table of Contents

\$22,501,000 to \$31,500,000; (iii) 2 percent of the gross profit from \$31,501,000 to \$40,500,000; and (iv) 1 percent of the gross profit above \$40,501,000. Concurrently, we entered into an employment agreement with Joe Dahan to be one of our executive officers. Mr. Dahan is our largest stockholder. He owns approximately 23 percent of our total shares outstanding and is a member of our Board of Directors.

Our strategic plan for 2009 includes focusing on our retail stores' performance, continuing to improve international and men's sales, evaluating licensing opportunities for other product categories and continuing to enhance the products available in our collection. We opened our first full price retail store in October 2008 in Chicago, Illinois. By the end of the fourth quarter of fiscal 2008, we opened one additional full price store in San Francisco, California and two outlets, one located in Central Valley, New York and one in Orlando, Florida. We also entered into two additional leases during fiscal 2008 – one for a full price retail store in Santa Monica Place in Santa Monica, California and one for an outlet store in Camarillo, California. We opened our Camarillo store in July 2009 and expect to open the Santa Monica Place store in 2010. We believe that the retail stores will enhance our net sales and gross profit and the outlet stores will allow us to sell our overstock or slow moving items at higher profit margins. We continue to look for other retail leases, but remain cautious about our retail store plans.

In addition, we have engaged on a non-exclusive basis, several licensing agents to bring licensing opportunities to us for evaluation. We recently announced that we entered into a license agreement for children's products. In exchange for the exclusive right to this product line, the licensee paid us a \$1,000,000 non-refundable advance on the first year's royalties and will pay us additional amounts on net sales in future years. We continue to have our license agreement for handbags and small leather goods as well and actively look for additional licensees to expand our product offerings.

Our business is seasonal. The majority of the marketing and sales activities take place from late fall to early spring. The greatest volume of shipments and sales are generally made from late spring through the summer, which coincides with our second and third fiscal quarters and our cash flow is strongest in our third and fourth fiscal quarters. Due to the seasonality of our business, as well as the evolution and changes in our business and product mix, often our quarterly or yearly results are not necessarily indicative of the results for the next quarter or year.

### **Comparison of Three Months Ended May 31, 2009 to Three Months Ended May 31, 2008**

|  | May 31, 2009 | Three months ended<br>(dollar values in thousands) |           | % Change |
|--|--------------|--|-----------|----------|
|  |              | May 31, 2008                                       | \$ Change |          |
| Net sales  | \$ 17,179    | \$ 17,955  | \$ (776)  | (4)%     |
| Cost of goods sold                                     | 8,496        | 9,517  | (1,021)   | (11)%    |
| Gross profit   | 8,683        | 8,438  | 245       | 3%       |
| Gross margin   | 51%          | 47%  |           |          |
| Selling, general & administrative                      | 6,904        | 6,372  | 532       | 8%       |
| Depreciation & amortization                            | 134          | 87   | 47        | 54%      |
| Income (loss) from continuing operations               | 1,645        | 1,979  | (334)     | (17)%    |
| Interest expense                                       | 94           | 167  | (73)      | (44)%    |
| Income (loss) from continuing operations, before taxes | 1,551        | 1,812  | (261)     | (14)%    |
| Income taxes   | 226          | 201  | 25        | 12%      |

Edgar Filing: JOE'S JEANS INC. - Form 10-Q

|                   |    |       |    |       |    |       |       |
|-------------------|----|-------|----|-------|----|-------|-------|
| <b>Net income</b> | \$ | 1,325 | \$ | 1,611 | \$ | (286) | (18)% |
|-------------------|----|-------|----|-------|----|-------|-------|

Table of Contents

**Three Months Ended May 31, 2009 Overview**

For the three months ended May 31, 2009, or the second quarter of fiscal 2009, our net sales decreased to \$17,179,000 from \$17,955,000 for the three months ended May 31, 2008, or the second quarter fiscal 2008, a four percent decrease. We generated net income in the amount of \$1,325,000 for the second quarter of fiscal 2009 compared to \$1,611,000 for the second quarter of fiscal 2008.

**Net Sales**

Our net sales decreased to \$17,179,000 for the second quarter of fiscal 2009 from \$17,955,000 for the second quarter of fiscal 2008, a four percent decrease. This decrease can be primarily attributed to a decrease of approximately 19 percent in our women's domestic net sales due to the economic downturn having an adverse impact on this sales channel. However, this decrease was offset by an increase of 18 percent in men's domestic net sales, a 24 percent increase in international sales and the addition of retail store sales in the second quarter of fiscal 2009 that we did not have in the second quarter of fiscal 2008.

**Gross Profit**

Our gross profit increased to \$8,683,000 from \$8,438,000 for the second quarter of fiscal 2008, a three percent increase. Our overall gross margin increased to 51 percent for the second quarter of fiscal 2009 from 47 percent for the second quarter of fiscal 2008, a four percentage point increase.

The increase in our gross profit and gross margin percentage was primarily due the positive impact of the gross margins realized from sales by our retail stores where we capture the difference between our cost and the retail sales price rather than our cost and wholesale sales price. Also, during the second quarter of fiscal 2009, over 90 percent of our products were manufactured outside of the United States where we have lower costs of production. As a result, our gross profit and gross margins improved from the second quarter of fiscal 2008 to 2009.

**Selling, General and Administrative Expense**

Selling, general and administrative, or SG&A, expenses increased to \$6,904,000 for the second quarter of fiscal 2009 from \$6,372,000 for the second quarter of fiscal 2008, an eight percent increase.

The SG&A increase in the second quarter of fiscal 2009 compared to the second quarter of fiscal 2008 is largely a result of the following factors: (i) an increase of \$133,000 in employee and employee-related expenses due to a higher headcount in the second quarter of fiscal 2009 compared to fiscal 2008 to support our growth and implementation of our strategic initiatives, including personnel to support our retail strategy; (ii) an increase of \$334,000 in facilities and retail operating related expenses primarily due to the addition of our retail stores in the fourth quarter of

fiscal 2008; (iii) an increase of \$250,000 in professional fees primarily due to increases legal fees associated with litigation in the ordinary course of business; (iv) an increase of \$164,000 in advertising and tradeshow expenses. These increases were partially offset by a decrease of \$205,000 in sample expense due to better control over costs and timing of the expense and a decrease of \$106,000 in commission expenses due to lower net sales.

#### **Depreciation and Amortization Expenses**

Our depreciation and amortization expenses increased to \$134,000 for the second quarter of fiscal 2009 from \$87,000 for the second quarter of fiscal 2008, a 54 percent increase. The increase was primarily attributable to additional depreciation for our retail stores leasehold improvements in the second quarter of fiscal 2009 which we did not have in the second quarter of fiscal 2008.

Table of Contents**Interest Expense**

Our combined interest expense decreased to \$94,000 for the second quarter of fiscal 2009 from \$167,000 for the second quarter of fiscal 2008, a 44 percent decrease. Our interest expense is primarily associated with interest expense from our factoring and inventory lines of credit and letters of credit from CIT used to help support our working capital needs. The decrease in interest expense is mostly due to a lower average interest rate on our factoring and inventory lines of credit as compared to the prior year period as a result of interest rate cuts by the Federal Reserve.

**Income Tax**

For the second quarter of fiscal 2009, our income tax expense was \$226,000 compared to \$201,000 for the second quarter of fiscal 2008. Our effective tax rate was 15 percent for the second quarter of fiscal 2009 compared to 11 percent for the second quarter of fiscal 2008. We expect our effective tax rate to be approximately 15 percent during fiscal 2009. For the three months ended May 31, 2009 and 2008, the difference between the effective tax rate and the statutory rate is primarily attributable to the utilization of net operation loss carryforwards against which a full valuation allowance has been established and our increase in net income.

**Net Income**

We generated net income of \$1,325,000 in the second quarter of fiscal 2009 compared to \$1,611,000 for the second quarter of fiscal 2008. The decrease in net income for our second quarter of fiscal 2009 compared to our second quarter of fiscal 2008 is largely the result of a \$532,000, or eight percent, increase in our SG&A expenses. However, offsetting this increase was our improvement in gross profit by \$245,000, or three percent, due to our increase in gross margins to 51 percent.

**Comparison of Six Months Ended May 31, 2009 to Six Months Ended May 31, 2008****Six Months Ended May 31, 2009 Overview**

The following table sets forth certain statements of operations data for the periods as indicated:

|                    | May 31, 2009 | Six months ended<br>(dollar values in thousands) |           | % Change |
|--------------------|--------------|--|-----------|----------|
|                    |              | May 31, 2008                                     | \$ Change |          |
| Net sales          | \$ 33,661    | \$ 33,165  | \$ 496    | 1%       |
| Cost of goods sold | 16,712       | 17,939   | (1,227)   | (7)%     |

Edgar Filing: JOE'S JEANS INC. - Form 10-Q

|                                   |                 |                 |               |            |
|-----------------------------------|-----------------|-----------------|---------------|------------|
| Gross profit                      | 16,949          | 15,226          | 1,723         | 11%        |
| Gross margin                      | 50%             | 46%             |               |            |
| Selling, general & administrative | 13,989          | 12,498          | 1,491         | 12%        |
| Depreciation & amortization       | 269             | 174             | 95            | 55%        |
| Operating income                  | 2,691           | 2,554           | 136           | 5%         |
| Interest expense                  | 200             | 359             | (159)         | (44)%      |
| Income before provision for taxes | 2,491           | 2,195           | 296           | 13%        |
| Income taxes                      | 366             | 263             | 103           | 39%        |
| <b>Net income</b>                 | <b>\$ 2,125</b> | <b>\$ 1,932</b> | <b>\$ 193</b> | <b>10%</b> |



Table of Contents

**Net Sales**

Our net sales increased to \$33,661,000 for the six months ended May 31, 2009 compared to \$33,165,000 for the six months ended May 31, 2008, a one percent increase. The increase can be attributed to the continued growth of our men's domestic net sales, which grew 33 percent for the six months ended May 31, 2009 compared to 2008. The increase in our men's domestic net sales was offset by a 11 percent decline in our women's domestic net sales.

**Gross Profit**

Our gross profit increased to \$16,949,000 for the six months ended May 31, 2009 from \$15,226,000 for the six months ended May 31, 2008, an 11 percent increase. Our gross margin percentage increased to 50 percent for the six months ended May 31, 2009 from 46 percent for the six months ended May 31, 2008, a four percentage point increase.

The increase in our gross profit and gross margin percentage was primarily due the positive impact of the gross margins realized from sales by our retail stores where we capture the difference between our cost and the retail sales price rather than our cost and wholesale sales price. Also, for the six months ended May 31, 2009, over 90 percent of our products were manufactured outside of the United States where we have lower costs of production. As a result, our gross profit and gross margins improved from the six months ended May 31, 2008 to 2009.

**Selling, General and Administrative Expenses**

Selling, general and administrative, or SG&A, expenses increased to \$13,989,000 for the six months ended May 31, 2009 from \$12,498,000 for the six months ended May 31, 2008, a 12 percent increase.

The SG&A increase in the six months ended May 31, 2009 compared to the six months ended May 31, 2008 is mostly due to (i) an increase of \$552,000 in employee and employee-related expenses due to a higher headcount in the six months ended May 31, 2009 compared to six months ended May 31, 2008 to support our growth and implementation of our strategic initiatives, including personnel to support our retail strategy; (ii) an increase of \$39,000 in stock-based compensation expense due to the issuance of restricted stock units in the fourth quarter of fiscal 2008 and first quarter of fiscal 2009, respectively; (iii) an increase of \$638,000 in facilities and retail operating related expenses primarily due to the addition of our retail stores in the fourth quarter of fiscal 2008; (iv) an increase of \$433,000 in professional fees primarily due to increases legal fees associated with litigation in the ordinary course of business; (v) an increase of \$182,000 in advertising and tradeshow expenses; and (vi) an increase of \$94,000 in factor and bank fees due to the increase in our net sales. These increases were partially offset by (i) a decrease of \$411,000 in sample expense due to better control over costs and timing of the expense; and (ii) a decrease of \$92,000 in commission expense due to lower wholesale net sales.

**Interest Expense**

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

Our combined interest expense decreased to \$200,000 for the six months ended May 31, 2009 from \$359,000 for the six months ended May 31, 2008, a 44 percent decrease. Our interest expense consists of interest expense from our factoring and inventory lines of credit and letters of credit from CIT. The decrease in interest expense is mostly due to a lower average interest rate on our factoring and inventory lines of credit as compared to the prior year period.

### **Income Tax**

For the six months ended May 31, 2009, our income tax expense was \$366,000 compared to \$263,000 for the six months ended May 31, 2008. Our effective tax rate was 15 percent for the six months ended May 31, 2009 and 12 percent for the six months ended May 31, 2008. We expect our effective tax rate to be approximately 15 percent during fiscal 2009. For the six months ended May 31, 2009 and 2008, the difference between the effective tax rate and the statutory rate is primarily attributable to the utilization of net operation loss tax carryforwards against which a full valuation allowance has been established.

Table of Contents

**Net Income**

We generated net income of \$2,125,000 in the six months ended May 31, 2009 compared to \$1,932,000 for the six months ended May 31, 2008. The increase in net income for the six months ended May 31, 2009 compared to the six months ended May 31, 2008 is largely the result of our \$1,723,000, or 11 percent increase in gross profit due to our improved gross margins. However, offsetting this increase was an increase in our SG&A expenses of \$1,491,000 or 12 percent.

**Liquidity and Capital Resources**

Our primary sources of liquidity are: (i) cash from sales of our products; and (ii) sales from accounts receivable factoring facilities and advances against inventory. For the six months ended May 31, 2009, we generated \$1,761,000 of cash flow from operations and used \$198,000 for purchases of property and equipment in connection with the operation of our retail stores. We received net proceeds of \$1,745,000 in factored borrowings. Our cash balance was \$6,760,000 as of May 31, 2009.

We are dependent on credit arrangements with suppliers and factoring and inventory based agreements for working capital needs. From time to time, we have conducted equity financing through private placement transactions and obtained increases in our cash availability from CIT through guarantees by certain related parties.

Our primary methods to obtain the cash necessary for operating needs were through the sales of Joe's® products, sales of our accounts receivable pursuant to our factoring agreements, obtaining advances under our inventory security agreements with CIT and utilizing existing cash balances. The accounts receivable are sold for up to 85 percent of the face amount on either a recourse or non-recourse basis depending on the creditworthiness of the customer. In addition, the agreements allow us to obtain advances for up to 50 percent of the value of certain eligible inventory. CIT currently permits us to sell our accounts receivable at the maximum level of 85 percent and allows advances of up to \$6,000,000 for eligible inventory. CIT has the ability, in its discretion at any time or from time to time, to adjust or revise any limits on the amount of loans or advances made to us pursuant to these agreements and to impose surcharges on our rates for certain of our customers. As further assurance to CIT, cross guarantees were executed by and among us and all of our subsidiaries to guarantee each subsidiary's obligations. As of May 31, 2009, our cash availability with CIT was approximately \$500,000. This amount fluctuates on a daily basis based upon invoicing and collection related activity by CIT on our behalf. In connection with the agreements with CIT, most of our tangible assets are pledged to CIT, including all of our inventory, merchandise, and/or goods, including raw materials through finished goods and receivables. Our trademarks are not encumbered.

The agreements may be terminated by CIT upon 60 days prior written notice or immediately upon the occurrence of an event of default, as defined in the agreement. The agreements may be terminated by us upon 60 days advanced written notice prior to June 30, 2010 or earlier provided that the minimum factoring fees have been paid for the respective period.

The factoring rate that we pay to CIT to factor accounts is 0.6 percent for accounts which CIT bears the credit risk, subject to discretionary surcharges, and 0.4 percent for accounts which we bear the credit risk. The interest rate associated with the agreements is 0.25 percent plus the Chase prime rate.

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

We have also established a letter of credit facility with CIT to allow us to open letters of credit for a fee of 0.25 percent of the letter of credit face value with international and domestic suppliers, subject to cash availability on our inventory line of credit.

As of May 31, 2009, we had \$9,131,000 of factored receivables with CIT and a loan balance of \$3,417,000 for inventory advances. We had six letters of credit in the aggregate amount of \$63,000 outstanding as of May 31, 2009.

Table of Contents

For the remainder of fiscal 2009, our primary capital needs are for (i) operating expenses; (ii) working capital necessary to fund inventory purchases; (iii) capital expenditures for any additional retail store openings; (iv) financing extensions of trade credit to our customers; and (v) payment for the contingent consideration pursuant to the merger agreement with JD Holdings. We anticipate funding our operations through working capital generated by the following: (i) cash flow from sales of our products; (ii) managing our operating expenses and inventory levels; (iii) maximizing trade payables with our domestic and international suppliers; (iv) increasing collection efforts on existing accounts receivables; and (v) utilizing our receivable and inventory-based agreements with CIT.

Based on our cash on hand, cash flow from operations and the expected cash availability under our agreements with CIT, we believe that we have the working capital resources necessary to meet our projected operational needs for the remainder of fiscal 2009. However, if we require more capital for growth or experience operating losses, we believe that it will be necessary to obtain additional working capital through credit arrangements or debt or equity financings. We believe that any additional capital, to the extent needed, may be obtained from additional sales of equity securities or other loans or credit arrangements. There can be no assurance that this or other financings will be available if needed. Our inability to fulfill any interim working capital requirements would force us to constrict our operations.

We believe that the rate of inflation over the past few years has not had a significant adverse impact on our net sales or income (losses) from operations.

*Off Balance Sheet Arrangements*

We do not have any off balance sheet arrangements.

**Management's Discussion of Critical Accounting Policies**

We believe that the accounting policies discussed below are important to an understanding of our financial statements because they require management to exercise judgment and estimate the effects of uncertain matters in the preparation and reporting of financial results. Accordingly, we caution that these policies and the judgments and estimates they involve are subject to revision and adjustment in the future. While they involve less judgment, management believes that the other accounting policies discussed in Notes to Consolidated Financial Statements - Note 2 Summary of Significant Accounting Policies included in our Annual Report on Form 10-K for the year ended November 30, 2008 previously filed with the SEC are also important to an understanding of our financial statements. We believe that the following critical accounting policies affect our more significant judgments and estimates used in the preparation of our consolidated financial statements.

*Revenue Recognition*

Wholesale revenues are recorded on the accrual basis of accounting when title transfers to the customer, which is typically at the shipping point. We record estimated reductions to revenue for customer programs, including co-op advertising, other advertising programs or allowances, based upon a percentage of sales. We also allow for returns based upon pre-approval or in the case of damaged goods. Such returns are estimated based on historical experience and an allowance is provided at the time of sale.

Retail store revenue is recognized net of estimated returns at the time of sale to consumers. E-commerce sales of products ordered through our retail internet site known as [www.joesjeans.com](http://www.joesjeans.com) are recognized upon estimated delivery and receipt of the shipment by the customers. E-commerce revenue is also reduced by an estimate of returns. Retail store revenue and E-commerce revenue exclude sales taxes. Revenue from licensing arrangements are recognized when earned in accordance with the terms of the underlying agreements, generally based upon the higher of (a) contractually guaranteed minimum royalty levels and (b) estimates of sales and royalty data received from our licensees.

*Accounts Receivable, Due To Factor and Allowance for Customer Credits and Doubtful Allowances*

We evaluate our ability to collect on accounts receivable and charge-backs (disputes from the customer) based upon a combination of factors. In circumstances where we are aware of a specific customer's inability to meet its financial obligations (e.g., bankruptcy filings, substantial downgrading of credit sources), a specific reserve for bad debts is taken against amounts due to reduce the net recognized receivable to the amount reasonably expected to be collected.

Table of Contents

For all other customers, we recognize reserves for bad debts and charge-backs based on our historical collection experience. If collection experience deteriorates (i.e., an unexpected material adverse change in a major customer's ability to meet its financial obligations to us), the estimates of the recoverability of amounts due to us could be reduced by a material amount.

The balance in the allowance for customer credits and doubtful accounts as of May 31, 2009 and November 30, 2008 was \$901,000 and \$660,000 for non-factored accounts receivables.

*Inventory*

We continually evaluate the composition of our inventories, assessing slow-turning, ongoing product as well as product from prior seasons. Market value of distressed inventory is valued based on historical sales trends on our individual product lines, the impact of market trends and economic conditions, and the value of current orders relating to the future sales of this type of inventory. Significant changes in market values could cause us to record additional inventory markdowns.

*Valuation of Long-lived and Intangible Assets and Goodwill*

We assess the impairment of identifiable intangibles, long-lived assets and goodwill annually or whenever events or changes in circumstances indicate that the carrying value may not be recoverable. Factors considered important that could trigger an impairment review other than on an annual basis include the following:

- A significant underperformance relative to expected historical or projected future operating results;
- A significant change in the manner of the use of the acquired asset or the strategy for the overall business; or
- A significant negative industry or economic trend.

In fiscal 2007, we acquired through merger JD Holdings, which included all of the intangible assets and goodwill related to the Joe's®, Joe's Jeans and JD® logo and marks. For fiscal 2008, we did not recognize any impairment related to the intangible assets and goodwill of our Joe's® brand. We have assigned an indefinite life to these intangible assets and therefore, no amortization expenses are expected to be recognized. However, we test the assets for impairment annually in accordance with our critical accounting policies.

SFAS No. 142 requires that goodwill and other intangibles be tested for impairment using a two-step process. The first step is to determine the fair value of each reporting unit and compare this value to its carrying value. If the fair value exceeds the carrying value, no further work is required and no impairment loss would be recognized. The second step is performed if the carrying value exceeds the fair value of the assets. The implied fair value of the reporting unit's goodwill must be determined and compared to the carrying value of the goodwill.

Our annual impairment testing date is September 30 of each year. On that date in 2008, we determined that there was no impairment of our indefinite lived intangible assets or goodwill. Additionally, our market capitalization on the impairment testing date was approximately \$65,809,000. On November 30, 2008, the carrying value of our net assets was \$36,085,000 and the market capitalization of our outstanding shares was \$21,581,000. Accordingly, we updated our annual goodwill impairment test in accordance with SFAS 142.

We calculated the implied fair value of our net assets using a weighting of (1) a discounted cash flow analysis using updated forward-looking projections of estimated future operating results; and (2) a guideline company methodology under the market approach using revenue and earnings before interest, taxes, depreciation and amortization, or EBITDA, multiples. Based on the results of this testing, we concluded that our implied fair value exceeded our carrying value at November 30, 2008 and accordingly, determined that our recorded goodwill was not impaired as of November 30, 2008.



Table of Contents

Upon further evaluation and because our stock price has been volatile since November 30, 2008, we also considered the market value of our common stock as of May 31, 2009. Our market cap was \$36,080,000 as of May 31, 2009 and was approximately the carrying value of our net assets as of that date. In addition, there were no other indicators of impairment of our indefinite lived intangible assets or goodwill. Therefore, we determined our recorded goodwill was not impaired under SFAS 142.

*Additional Merger Consideration (Contingent Consideration)*

In connection with the merger with JD Holdings, we agreed to pay to Mr. Dahan the following contingent consideration in the applicable fiscal year for 120 months following October 25, 2007:

- No contingent consideration if the gross profit is less than \$11,250,000 in the applicable fiscal year;
- 11.33% of the gross profit from \$11,251,000 to \$22,500,000;
- 3% of the gross profit from \$22,501,000 to \$31,500,000;
- 2% of the gross profit from \$31,501,000 to \$40,500,000; and
- 1% of the gross profit above \$40,501,000.

The additional merger consideration, or contingent consideration, is paid in advance on a monthly basis based upon estimates of gross profits after the assumption that the payments are likely to be paid. At the end of each quarter, any overpayments are offset against future payments and any significant underpayments are made.

EITF 95-8, Accounting for Contingent Consideration Paid to the Shareholders of an Acquired Enterprise in a Purchase Business Combination, addresses accounting for consideration transferred to settle a contingency based on earnings or other performance measures. It sets forth the criteria to determine whether contingent consideration based on earnings or other performance measures should be accounted for as (1) adjustment of the purchase price of the acquired enterprise or (2) compensation for services, use of property or profit sharing.

The determination of how to account for the contingent consideration is a matter of judgment that depends on the relevant facts and circumstances. Based upon our evaluation of the relevant facts and circumstances, we originally accounted for the contingent consideration as additional purchase price. As previously disclosed, we will no longer account for the contingent consideration as additional purchase price. We now account for the contingent consideration as compensation expense, i.e. compensation for services, use of property or profit sharing. Accordingly, in our Notes to Consolidated Financial Statements in our Annual Report previously filed with the SEC, we have restated our first three quarters for fiscal 2008 to reflect this change and a change to our valuation of the assets acquired. The advanced contingent consideration payments are accounted for as operating expense. For the six months ended May 31, 2009 and 2008, the advanced contingent consideration payments were \$816,000 and \$926,000, respectively.

*Income Taxes*

As part of the process of preparing our consolidated financial statements, management is required to estimate income taxes in each of the jurisdictions in which we operate. The process involves estimating actual current tax expense along with assessing temporary differences resulting from differing treatment of items for book and tax purposes. These timing differences result in deferred tax assets and liabilities, which are included in our consolidated balance sheet. Management records a valuation allowance to reduce its deferred tax assets to the amount that is more likely than not to be realized. Management has considered future taxable income and ongoing tax planning strategies in assessing the need for the valuation allowance. Increases in the valuation allowance result in additional expense to be reflected within the tax provision in the consolidated statement of income. Reserves are also estimated for ongoing audits regarding federal and state issues that are currently unresolved. We routinely monitor the potential impact of these situations. Based on management's assessment, there has been no reduction of the valuation allowance other than to the extent that income taxes on current year net income was offset by net operating losses that carried forward.

Table of Contents

*Contingencies*

We account for contingencies in accordance with SFAS No. 5, Accounting for Contingencies, or SFAS No. 5. SFAS No. 5 requires that we record an estimated loss from a loss contingency when information available prior to issuance of our financial statements indicates that it is probable that an asset has been impaired or a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Accounting for contingencies such as legal and income tax matters requires management to use judgment. Many of these legal and tax contingencies can take years to be resolved. Generally, as the time period increases over which the uncertainties are resolved, the likelihood of changes to the estimate of the ultimate outcome increases. Management believes that the accruals for these matters are adequate. Should events or circumstances change, we could have to record additional accruals.

*Stock Based Compensation*

We adopted the provisions of and account for stock-based compensation in accordance with SFAS No. 123(R), Share Based Payment, or SFAS No. 123(R), on November 27, 2005. We elected the modified prospective method where prior periods are not revised for comparative purposes. Under the fair value recognition provisions of SFAS No. 123(R), stock based compensation is measured at grant date based upon the fair value of the award and expense is recognized on a straight-line basis over the vesting period. We use the Black-Scholes option pricing model to determine the fair value of stock options, which requires management to use estimates and assumptions. The determination of the fair value of stock based option awards on the date of grant is based upon the exercise price as well as assumptions regarding subjective variables. These variables include our expected life of the option, expected stock price volatility over the term of the award, determination of a risk free interest rate and an estimated dividend yield. We estimate the expected life of the option by calculating the average term based upon historical experience. We estimate the expected stock price volatility by using implied volatility in market traded stock over the same period as the vesting period. We base the risk-free interest rate on zero coupon yields implied from U.S. Treasury issues with remaining terms similar to the term on the options. We do not expect to pay dividends in the foreseeable future and therefore use an expected dividend yield of zero. If factors change or we employ different assumptions for estimating fair value of the stock option, our estimates may be different than future estimates or actual values realized upon the exercise, expiration, early termination or forfeiture of those awards in the future. At this time, we believe that our current method for accounting for stock based compensation is reasonable. Furthermore, under SFAS No. 123(R), an entity may elect either an accelerated recognition method or a straight-line recognition method for awards subject to graded vesting based on a service condition, regardless of how the fair value of the award is measured. For all stock based compensation awards that contain graded vesting based on service conditions, we have elected to apply a straight-line recognition method to account for these awards. However, SFAS No. 123(R) guidance is relatively new and the application of these principles over time may be subject to further interpretation or refinement. See Note 9 Stockholders Equity Stock Incentive Plans for additional discussion of SFAS No. 123(R).

*Recent Accounting Pronouncements*

On December 4, 2007, the FASB issued SFAS No. 141 (Revised 2007), Business Combinations, or SFAS No. 141(R). New requirements under the revised standard include: (i) the fair value of stock provided as consideration be measured as of the acquisition date instead of the announcement date; (ii) acquisition-related costs be recognized separately from the acquisition, generally as an expense, instead of treated as a part of the cost of the acquisition that was allocated to the assets acquired and the liabilities assumed; (iii) restructuring costs that the acquirer expected, but was not obligated to incur, be recognized separately from the acquisition instead of recognized as if they were a liability assumed at the acquisition date; (iv) contingent consideration be recognized at the acquisition date, measured at its fair value at that date, instead of recognized when the contingency was resolved and consideration was issued or became issuable; (v) recognizing a gain when the fair value of the identifiable net assets acquired exceeds the fair value of the consideration transferred instead of allocating the negative goodwill amount as a pro rata reduction of the amounts that otherwise would have been assigned to particular assets acquired; (vi) research and development assets acquired in a business combination will be recognized at their acquisition-date fair values as assets acquired in a business combination instead of

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

being measured at their acquisition-date fair values and then immediately charged to expense; and (vii) changes in the amount of deferred tax benefits created in a business combination, outside of the valuation period, will be recognized either in income from continuing operations or directly in contributed capital, depending on the circumstances, instead of recognized through a corresponding reduction to goodwill or certain noncurrent assets or an increase in so-called negative goodwill. SFAS No. 141(R) is effective for us for transactions consummated during annual periods beginning after December 15, 2008, which is the year beginning December 1, 2009 for us. We do not expect that SFAS No. 141(R) will have any impact on our financial statements unless we enter into an applicable transaction in the future.

Table of Contents

In April 2008, the FASB issued FSP SFAS 142-3, Determination of the Useful Life of Intangible Assets, or FSP 142-3. FSP 142-3 amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS No. 142, Goodwill and Other Intangible Assets, or SFAS 142, in order to improve the consistency between the useful life of a recognized intangible asset under SFAS 142 and the period of expected cash flows used to measure the fair value of the asset under SFAS No. 141(R). FSP 142-3 is effective for financial statements issued for fiscal years beginning after December 15, 2008, which is the year beginning December 1, 2009 for us, and interim periods within that fiscal year. The adoption of FSP142-3 did not have a material impact on our financial position or results from operations.

In May 2009, the FASB issued SFAS No. 165, Subsequent Events, or SFAS No. 165. SFAS No. 165 establishes general standards of accounting for and disclosure of events that occur after the balance sheet date but before financial statements are issued or are available to be issued. In particular, SFAS No. 165 sets forth the following: (i) the period after the balance sheet date during which management of a reporting entity should evaluate events or transactions that may occur for potential recognition or disclosure in the financial statements; (ii) the circumstances under which an entity should recognize events or transactions occurring after the balance sheet date in its financial statements; and (iii) the disclosures that an entity should make about events or transactions that occurred after the balance sheet date. SFAS No. 165 does not apply to subsequent events or transactions that are within the scope of other applicable U.S. generally accepted accounting principles that provide different guidance on the accounting treatment for subsequent events or transactions. SFAS No. 165 is effective for interim or annual financial periods ending after June 15, 2009, but should be applied on a prospective basis. The adoption of this statement is not expected to have a material impact on our consolidated financial statements.

**Item 3. Quantitative and Qualitative Disclosure About Market Risk.**

Not applicable as a Smaller Reporting Company.

**Item 4T. Controls and Procedures.**

*Evaluation of Disclosure Controls and Procedures*

Under the supervision, and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we performed an evaluation of our disclosure controls and procedures, as defined by Rules 13a-15(e) and 15d-15(e) under the Exchange Act. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded, as of the end of the period covered by this report, that such disclosure controls and procedures were not effective because of the material weaknesses in internal control over financial reporting discussed below.

In light of these material weaknesses, we performed additional analyses and other post-closing procedures to ensure that our consolidated financial statements are prepared in accordance with generally accepted accounting principles. Accordingly, management believes that the financial statements included in this Quarterly Report fairly represent in all material respects our financial condition, results of operations and cash flows for the periods presented.

*Changes in Internal Control Over Financial Reporting*

The changes in our internal control over financial reporting identified in connection with the evaluation required by paragraph (d) of Exchange Act Rules 13a-15 and 15d-15, described below, occurred during our last fiscal quarter and materially affected our internal control over financial reporting. Other than the changes discussed below, there were no other changes in our internal control over financial reporting that occurred during our last fiscal quarter covered by this report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

As previously disclosed, on March 18, 2009, our Audit Committee concluded that, upon the advice of management and in consultation with Ernst & Young LLP, our independent registered public accounting firm, our previously issued financial statements for each of the three quarters ended February 29, 2008, May 31, 2008 and August 31, 2008, respectively, required restatement regarding the accounting related to the merger transaction with JD Holdings consummated on October 25, 2007. The restatement arose as a result of a review of our registration statement on Form S-3 filed on October 15, 2008 by the staff of the SEC, or the SEC Staff. The SEC Staff comments addressed the valuation of the assets acquired in connection with the merger transaction with JD Holdings, the allocation of the purchase price to those assets and the accounting treatment of the contingent consideration payments to Mr. Dahan associated with the acquisition of JD Holdings.

In accordance with the SEC Staff's comments, we presented to the SEC Staff our position regarding the merger transaction and accounting treatment. After considering the SEC Staff's view, management recommended to the Audit Committee that we (i) perform a new valuation pursuant to SFAS No. 141 of the assets acquired in connection with the merger with JD Holdings and allocate the purchase price according to such valuation; and (ii) account for the contingent consideration payments as compensation expense, rather than as an additional purchase price.

As a result of this determination to restate our financial statements for the periods addressed above, our management concluded that our internal control over financial reporting was not effective as of November 30, 2008 and we did not maintain effective policies, processes, procedures and controls related to the financial reporting and accounting of the acquisition of JD Holdings in each of the following areas:

- valuing the assets acquired in connection with the merger of JD Holdings;
- allocating the purchase price to the acquired assets; and
- accounting for the contingent consideration payment to Mr. Dahan as additional purchase price rather than as compensation expense.

More specifically, we did not maintain effective controls over the valuation of the assets acquired from JD Holdings. We did not adequately review, analyze and test assumptions provided to our third-party appraiser and the related valuation and did not properly identify and recognize the appropriate amount of intangible assets separately from goodwill in accordance with SFAS No. 141. This control deficiency resulted in an error in the allocation of the purchase price to the tradename, deferred income tax liability and goodwill acquired in the merger with JD Holdings. Also, we determined that our controls to properly gather all necessary information to make a proper evaluation of the factors used to determine whether to account for the contingent payments due to Mr. Dahan as compensation or as additional purchase price in accordance with EITF 95-8 did not function properly. Accordingly, management determined that these control deficiencies constituted material weaknesses in internal control over financial reporting.

After identifying these material weaknesses in our internal control related to our accounting treatment for the merger transaction with JD Holdings, management, in consultation with the Audit Committee, engaged in substantial efforts to address the material weaknesses in our internal control over financial reporting during the fiscal quarter covered by this report. During the three month period ended May 31, 2009, we performed a new valuation for the assets acquired in connection with the acquisition of JD Holdings and revised the allocation of the purchase price between intangible assets and goodwill to comply with SFAS No. 141. We also revised our policy regarding the treatment of the contingent consideration payments made to Mr. Dahan so that payments are recognized as compensation expense rather than purchase price. More specifically, our accounting staff now records the contingent payments within our selling, general and administrative expenses in our

## Edgar Filing: JOE'S JEANS INC. - Form 10-Q

general ledger. Management has documented its conclusions, informed the necessary accounting personnel of these changes to the financial statements and accounting treatment of the purchase price of JD Holdings and the contingent consideration payments to Mr. Dahan. We have identified the causes and reasons for the failure in the function of our internal control. We have remediated these material weaknesses by implementing corrective action related to the functioning of the controls. These corrective actions included improved education and analysis for personnel responsible for reviewing, analyzing, gathering and testing assumptions and information in evaluating accounting principles. We believe that the implementation of these changes has effectively remediated the material weaknesses described above. Management believes that the remedial measures are fully functional, enhance our existing internal control over financial reporting and remediate the material weaknesses in the internal control over financial reporting related to the acquisition of JD Holdings and any future acquisitions.



Table of Contents

**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings.**

We are a party to lawsuits and other contingencies in the ordinary course of our business. We do not believe that it is probable that the outcome of any individual action would have an adverse effect in the aggregate on our financial condition. We do not believe that it is likely that an adverse outcome of individually insignificant actions in the aggregate would be sufficient enough, in number or in magnitude, to have a material adverse effect in the aggregate on our financial condition.

**Item 1A. Risk Factors.**

In addition to the other information set forth in this Quarterly Report, you should carefully consider the factors discussed under Risk Factors in our Annual Report on Form 10-K for the fiscal year ended November 30, 2008 as filed with the SEC. These risks could materially and adversely affect our business, financial condition and results of operations. The risks described in our Form 10-K are not the only risks we face. Our operations could also be affected by additional factors that are not presently known to us or by factors that we currently consider immaterial to our business.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

None.

**Item 3. Defaults upon Senior Securities.**

None.

**Item 4. Submission of Matters to a Vote of Security Holders.**

None.

**Item 5. Other Information.**

(a) None.

(b) There have been no material changes to the procedures by which security holders may recommend nominees to our board of directors, including adoption of procedures by which our stockholders may recommend nominees to the our board of directors.

Table of Contents

**Item 6. Exhibits.**

Exhibits (listed according to the number assigned in the table in Item 601 of Regulation S-K):

| <b>Exhibit No.</b> | <b>Description</b>  | <b>Document if Incorporated by Reference</b> |
|--------------------|---|--|
| 31.1               | Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended   | Filed herewith                               |
| 31.2               | Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended   | Filed herewith                               |
| 32                 | Certification of the Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 | Filed herewith                               |

Table of Contents

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**JOE S JEANS INC.**

July 15, 2009

/s/ Marc B. Crossman  
Marc B. Crossman  
Chief Executive Officer (Principal Executive Officer), President  
and Director

July 15, 2009

/s/ Hamish Sandhu  
Hamish Sandhu  
Chief Financial Officer (Principal Financial Officer and  
Principal Accounting Officer)

Table of Contents

**EXHIBIT INDEX**

| <b>Exhibit No.</b> | <b>Description</b>  | <b>Document if Incorporated by Reference</b> |
|--------------------|---|--|
| 31.1               | Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended   | Filed herewith                               |
| 31.2               | Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended   | Filed herewith                               |
| 32                 | Certification of the Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 | Filed herewith                               |