BOOKS A MILLION INC
Form 10-Q
June 09, 2011

# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

FORM 10-Q

## (Mark One)

x Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended: April 30, 2011

- OR -
o Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the transaction period from $\qquad$ to $\qquad$
Commission File Number 0-20664
BOOKS-A-MILLION, INC.
(Exact name of registrant as specified in its charter)


## DELAWARE

(State or Other Jurisdiction of Incorporation or Organization)

402 Industrial Lane, Birmingham, Alabama
(Address of principal executive offices)

63-0798460
(IRS Employer Identification No.)

35211
(Zip Code)
(205) 942-3737
(Registrant's Telephone number, including area code)
NONE
(Former name, Former Address and Former Fiscal Year, if changed since last period)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes $x$ No o
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes o No o

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

| Large accelerated filer o | Accelerated filer o |
| :--- | ---: |
| Non-accelerated filer o | Smaller Reporting Company x |

(Do not check if a smaller reporting company)
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No x

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: Shares of common stock, par value $\$ 0.01$ per share, outstanding as of June 7, 2011 were $15,740,910$ shares.
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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

> BOOKS-A-MILLION, INC. AND SUBSIDIARIES
> CONDENSED CONSOLIDATED BALANCE SHEETS
> (In thousands except per share and share amounts)
> (Unaudited)

|  | April 30, | January 29, |
| :--- | :---: | :---: |
|  | 2011 | 2011 |
| ASSETS |  |  |
| Current assets: | $\$ 4,305$ | $\$ 7,813$ |
| Cash and cash equivalents |  |  |
| Accounts receivable, net of allowance for doubtful accounts of \$364 and \$294, | 3,173 | 4,474 |
| respectively | 124 | 339 |
| Related party receivables | 200,942 | 196,814 |
| Inventories | 5,437 | 6,038 |
| Prepayments and other assets | 213,981 | 215,478 |
| Total current assets |  |  |
| Property and equipment | 230,047 | 228,868 |
| Gross property and equipment | $(177,203$ | $(174,158$ |
| Less accumulated depreciation and amortization | 52,844 | 54,710 |
| Property and equipment, net | 1,060 | 353 |
|  | 2,582 | 2,536 |
| Deferred income taxes | 1,000 | 750 |
| Equity method investment (Note 13) | 1,839 | 975 |
| Notes receivable | $\$ 273,306$ | $\$ 274,802$ |
| Other assets |  |  |
| Total assets |  |  |
|  |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY | $\$ 80,694$ | $\$ 85,880$ |
| Current liabilities: | 5,512 | 5,737 |
| Trade accounts payable | 32,015 | 37,375 |
| Related party accounts payable | 10,581 | 12,380 |
| Accrued expenses | 20,960 | 5,880 |
| Deferred income taxes | 149,762 | 147,252 |
| Short-term borrowings (Note 9) | 8,556 | 8,745 |
| Total current liabilities | 1,715 | 1,689 |
|  | 10,271 | 10,434 |
| Deferred rent | -- | -- |
| Liability for uncertain tax positions | 218 | -- |
| Total non-current liabilities |  | 216 |
| Commitments and contingencies (Note 5) |  |  |
| Stockholders' equity: |  |  |
| Preferred stock, \$0.01 par value, 1,000,000 shares authorized, no shares outstanding |  |  |
|  |  |  |

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Common stock, $\$ 0.01$ par value, 30,000,000 shares authorized, 21,845,831 and $21,574,698$ shares issued and $15,741,410$ and $15,470,277$
shares outstanding at April 30, 2011 and January 29, 2011, respectively
Additional paid-in capital 93,792 93,340

Treasury stock, at cost, 6,104,421 shares repurchased at April 30, 2011 and January 29, 2011
(50,448 ) (50,448
Retained earnings
69,711 74,008
Total stockholders' equity
113,273
117,116
Total liabilities and stockholders' equity
\$273,306 \$274,802
See notes to condensed consolidated financial statements.

## BOOKS-A-MILLION, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS <br> (In thousands, except per share data)

(Unaudited)

|  | Thirteen Weeks Ended |  |
| :--- | :---: | :---: |
| May 1, |  |  |
|  | April 30, | 2011 |
|  |  | 2010 |
| Net sales | $\$ 104,013$ | $\$ 116,968$ |
| Cost of products sold (including warehouse distribution and store occupancy costs) | 75,446 | 81,794 |
| Gross profit | 28,567 | 35,174 |
| Operating, selling and administrative expenses | 29,514 | 28,217 |
| Depreciation and amortization | 4,010 | 3,563 |
| Operating (loss) income | $(4,957$ | 3,394 |
| Interest expense, net | 194 | 122 |
| (Loss) income before income taxes | $(5,151$ | 3,272 |
| Income taxes | $(1,594$ | 1,230 |
| Net (loss) income | $(3,557$ | 2,042 |
| Net (income) loss on equity method investment | $(46$ | 38 |
| Net (loss) income attributable to Books-A-Million, Inc. | $\$(3,511$ | $\$ 2,004$ |
|  |  | $\$(0.22$ |
| Basic (loss) earnings per common share | $\$(0.22$ | $\$ 0.13$ |
| Diluted (loss) earnings per common share |  | $\$ 0.13$ |
| Weighted average common shares outstanding: | 15,646 | 15,761 |
| Basic | 15,646 | 15,769 |
| Diluted | $\$ 0.05$ | $\$ 0.15$ |

See notes to condensed consolidated financial statements.

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## BOOKS-A-MILLION, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (In thousands) <br> (Unaudited)

Cash Flows from Operating Activities:
Net (loss) income
\$(3,511 ) \$2,004
Adjustments to reconcile net (loss) income to net cash used in operating activities:
Depreciation and amortization
4,010 3,563
Stock-based compensation 347
Thirteen Weeks Ended
April 30, May 1,
20112010

Loss on impairment of assets
Loss on disposal of property and equipment
183
Deferred income taxes
Excess tax benefit from stock-based compensation
Bad debt expense
Net (income) loss on equity method investment
232
(Increase) decrease in assets:
Accounts receivable and other receivables
1,213 1,857
Related party receivables (387
Inventories
(4,128 ) (8,742 )
Prepayments and other assets
$601 \quad 65$
Noncurrent assets
(920
(5,186 ) 2,309
Related party payables
(225 ) (1,324 )
Accrued income taxes
Accrued expenses and deferred rent
29 (3,633 )
Total adjustments
(5,847 ) (4,459 )
Net cash used in operating activities
(11,943 ) (10,050 )
Netch us
(15,454 ) (8,046 )

Cash Flows from Investing Activities:
Capital expenditures

| $(2,205$ | $)$ | $(3,790$ | $)$ |
| :--- | :--- | :--- | :--- |
| - |  | $(3,000$ | $)$ |
| $(250$ | $)$ | -- |  |
| $(2,455$ | $)$ | $(6,790$ | $)$ |

Cash Flows from Financing Activities:
Borrowings under credit facilities

| 54,150 | 62,420 |  |
| :--- | :--- | :--- |
| $(39,070$ | $)$ | $(46,090 \quad)$ |

Proceeds from exercise of stock options and issuance of common stock under employee stock purchase plan
$104 \quad 92$
Purchase of treasury stock
(977
Payment of dividends
(786) (2,380

Excess tax benefit from stock based compensation

| Net cash provided by financing activities | 14,401 | 13,096 |
| :---: | :---: | :---: |
| Net Decrease in Cash and Cash Equivalents | (3,508 | (1,740 |
| Cash and Cash Equivalents at Beginning of Period | 7,813 | 6,602 |
| Cash and Cash Equivalents at End of Period | \$4,305 | \$4,862 |
| Supplemental Disclosures of Cash Flow Information: Cash paid during the period for: |  |  |
|  |  |  |
| Interest | \$146 | \$116 |
| Income taxes, net of refunds | \$2 | \$4,671 |
| Supplemental Disclosures of Non Cash Investing Activities: |  |  |
| Capital expenditures in accrued expenses | \$298 | \$177 |

See notes to condensed consolidated financial statements.

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# BOOKS-A-MILLION, INC. AND SUBSIDIARIES <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited) 

## 1. Basis of Presentation

The unaudited condensed consolidated financial statements include the accounts of Books-A-Million, Inc. and its subsidiaries (collectively, the "Company). The Company consists of Books-A-Million, Inc. and its four wholly owned subsidiaries, American Wholesale Book Company, Inc., Booksamillion.com, Inc., BAM Card Services, LLC and Alabama Florence Realty Holdings 2010 LLC. All inter-company balances and transactions have been eliminated in consolidation. For a discussion of the Company's business segments, see Note 7.

The accompanying unaudited condensed consolidated financial statements of the Company have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") for interim financial information and are presented pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). Accordingly, certain financial information and footnote disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted. These unaudited condensed consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements and the notes thereto contained in the Company's Annual Report on Form 10-K for the fiscal year ended January 29, 2011. In the opinion of management, the unaudited condensed consolidated financial statements included herein contain all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation of our financial position as of April 30, 2011 and January 29, 2011 and the results of our operations and cash flows for the periods presented. Quarterly results of operations are not necessarily indicative of annual results.

The Company's business, like that of many retailers, is seasonal, with a large portion of sales and operating profit realized during the fourth fiscal quarter, which includes the holiday selling season.

Certain insignificant reclassifications to amounts included in this report for prior periods were necessary to conform to the presentation of the thirteen weeks ended April 30, 2011.

## Stock-Based Compensation

The Company's pre-tax compensation cost for stock-based employee compensation was $\$ 0.3$ million, or $\$ 0.2$ million net of taxes, for each of the thirteen weeks ended April 30, 2011 and May 1, 2010.

## Stock Option Plan

A summary of the status of the Company's Amended and Restated Stock Option Plan (the "Stock Option Plan") is as follows (shares in thousands):

| Thirteen Weeks Ended |  |
| :---: | :---: |
| April 30, 2011 |  |
|  | Weighted |
|  | Average |
|  | Exercise |
| Shares | Price |
| 35 | $\$$ |
|  | 5.56 |

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Options
outstanding at
beginning of
period
Options granted -- N/A
Options exercised -- N/A
Options forfeited -- N/A
Options
outstanding at end of period

35 \$ 5.56
Options
exercisable at end
of period
35
\$ 5.56

# BOOKS-A-MILLION, INC. AND SUBSIDIARIES <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited) 

The following table summarizes information about stock options outstanding and exercisable under the Stock Option Plan as of April 30, 2011 (shares in thousands):

|  |  | Options Outstanding |  |  |  | Options Exercisable |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Options | Weighted Average |  |  |  |  |  |
|  |  | Options |  |  |  | Weighted |  |
|  |  | Remaining |  | Weighted |  |  |
| Range of |  |  | Outstanding | Contractual |  | Average | Exercisable |  | Average |
| Exercise Price |  | at April 30, | Life |  | Exercise | at April 30, |  | Exercise |
|  |  | 2011 | (Years) |  | Price | 2011 |  | Price |
| 1.69 - |  |  |  |  |  |  |  |  |
| \$ | 2.37 | 7 | 1.76 |  | 2.36 | 7 | \$ | 2.36 |
| \$ | 3.04 | 6 | 0.76 |  | 3.04 | 6 | \$ | 3.04 |
|  | 6.13 - |  |  |  |  |  |  |  |
| \$ | 9.62 | 22 | 2.99 |  | 7.32 | 22 | \$ | 7.32 |
|  | Totals | 35 | 2.34 |  | 5.56 | 35 | \$ | 5.56 |

There was no aggregate intrinsic value for outstanding and exercisable options under the Stock Option Plan at April 30, 2011.

2005 Incentive Award Plan
As of April 30, 2011, the number of shares of common stock currently reserved under the Books-A-Million, Inc. 2005 Incentive Award Plan, as amended (the " 2005 Plan"), for outstanding stock-based awards are 787,367 shares. On May 20, 2010, the stockholders of the Company approved an additional 800,000 shares available for issuance under the 2005 Plan. An aggregate of $2,000,000$ shares of common stock may be awarded under the 2005 Plan, as amended. From June 1, 2005 through April 30, 2011, equity awards under the 2005 Plan have consisted solely of awards of restricted stock.

## Executive Incentive Plan

The Company maintains an Executive Incentive Plan (the "Incentive Plan"). The Incentive Plan provides for awards to certain executive officers of either cash or shares of restricted stock. Since the inception of the Incentive Plan, the Company issued awards under the Incentive Plan only in the form of restricted stock. No awards have been made under the Incentive Plan since fiscal 2006, and there will be no future awards under the Incentive Plan.

## Restricted Stock Table

A combined summary of the status of restricted stock grants to employees and directors under the 2005 Plan and the Incentive Plan is as follows (shares in thousands):

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|  | Weighted <br> Average <br> Grant Date |
| :--- | :--- | :---: | :---: |
| Fair Value |  |

The Company's unvested restricted stock receives all dividends and retains voting rights for the granted shares.

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# BOOKS-A-MILLION, INC. AND SUBSIDIARIES <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited) 

Other Information
As of April 30, 2011, the Company had approximately $\$ 2.5$ million of total unrecognized compensation cost related to non-vested awards granted under its various share-based plans, which it expects to recognize over the following fiscal years:

|  | Stock-Based |  |
| :---: | :---: | :---: |
| Fiscal |  | Compensation |
| Year |  | Expense |
| 2012 | \$ | 1,277,000 |
| 2013 |  | 828,000 |
| 2014 |  | 377,000 |
| 2015 |  | 4,000 |
| Total | \$ | 2,486,000 |

There were no options exercised during the thirteen week periods ended April 30, 2011 and May 1, 2010.
The Company maintains an employee stock purchase plan (the "Amended and Restated Employee Stock Purchase Plan") under which shares of the Company's common stock are reserved for purchase by employees at $85 \%$ of the fair market value of the common stock at the lower of the market value for the Company's stock as of the beginning of the fiscal year or the end of the fiscal year. On May 20, 2010, the stockholders of the Company approved a second amendment to the Amended and Restated Employee Stock Purchase Plan to increase the number of shares available for issuance under the plan by 200,000 shares of common stock. An aggregate of 600,000 shares are available for issuance to participants of the Amended and Restated Employee Stock Purchase Plan. The Company received cash proceeds from issuances of stock under the Amended and Restated Employee Stock Purchase Plan during each of the thirteen weeks ended April 30, 2011 and May 1, 2010 of $\$ 0.1$ million. The impact of these cash receipts is included in financing activities in the accompanying condensed consolidated statements of cash flows.

## 2. Recent Accounting Pronouncements

In August 2010, the Financial Accounting Standards Board (the "FASB") issued an exposure draft, Leases, (the "Exposure Draft"), which would replace the existing guidance in Accounting Standards Codification ("ASC") 840, Leases. Under the Exposure Draft, a lessee's rights and obligations under leases, including existing and new arrangements, would be recognized as assets and liabilities, respectively, on the balance sheet. The comment period for the Exposure Draft ended on December 15, 2010 and a final standard is expected to be issued in 2011. If the proposed guidance becomes effective on the terms currently proposed by the FASB, it will likely have a significant impact on our consolidated financial statements. However, as the final standard has not yet been issued, we are unable to determine at this time the impact this proposed change in accounting may have on our consolidated financial statements.

In May 2011, the Financial Accounting Standards Board (the "FASB") issued Accounting Standards Update ("ASU") 2011-04, Fair Value Measurement, ("ASU 2011-04"). ASU 2011-04 is intended to create consistency between U.S. GAAP and International Financial Reporting Standards ("IFRS") on the definition of fair value and on the guidance on
how to measure fair value and on what to disclose about fair value measurements. ASU 2011-04 will be effective for financial statements issued for fiscal periods beginning after December 15, 2011, with early adoption prohibited for public entities. The Company is currently evaluating the impact ASU 2011-04 will have on our consolidated financial statements.

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# BOOKS-A-MILLION, INC. AND SUBSIDIARIES <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited) 

3. Net Income (Loss) Per Common Share

Basic net income (loss) per common share is computed by dividing net income (loss) by the weighted average number of common shares outstanding for the period. Diluted net income (loss) per common share reflects the potential dilution, using the treasury stock method, which could occur if stock options are exercised. Diluted net income (loss) per common share has been computed based on the weighted average number of shares outstanding, including the effect of outstanding stock options, if dilutive, in each of the thirteen week periods set forth below. The difference between basic and diluted net income (loss) per share is solely attributable to stock options. A reconciliation of the weighted average shares for basic and diluted net income (loss) per common share is as follows:

|  | Thirteen Weeks Ended |  |
| :--- | ---: | ---: |
| April 30, | May 1, <br> (in thousands) | 2010 |

For the thirteen week periods ended April 30, 2011 and May 1, 2010, options for approximately 22,000 and 6,000, respectively, of our shares were outstanding but were excluded from the computation of diluted weighted-average common shares because the options' exercise price was greater than the average market price of the common shares and their effect would have been anti-dilutive.

The Company's unvested restricted shares are entitled to receive nonforfeitable dividends, and thus, are participating securities requiring the two class method of computing net income (loss) per share. The weighted average shares outstanding and net income (loss) per share for the thirteen weeks ended April 30, 2011 and May 1, 2010 were computed using the two class method.

## 4. Related Party Transactions

Charles C. Anderson, Chairman Emeritus and former director of the Company, Terry C. Anderson, a director of the Company, and Clyde B. Anderson, a director and officer of the Company, have controlling ownership interests in other entities with which the Company conducts business. Significant transactions between the Company and these various other entities ("related parties") are summarized in the following paragraphs.

The Company purchases a substantial portion of its magazines, as well as certain of its seasonal music from a subsidiary of Anderson Media Corporation ("Anderson Media"), an affiliate of the Company through common ownership. During the thirteen weeks ended April 30, 2011 and May 1, 2010, purchases of these items from Anderson Media totaled $\$ 4.4$ million and $\$ 5.6$ million, respectively. Amounts payable to Anderson Media at April 30, 2011 and May 1, 2010 were $\$ 4.6$ million and $\$ 0.7$ million, respectively. Amounts receivable from Anderson Media as of April 30, 2011 and May 1, 2010 was $\$ 0.1$ million. The Company purchases certain of its collectibles,
gifts and books from Anderson Press, Inc. ("Anderson Press"), an affiliate of the Company through common ownership. During each of the thirteen weeks ended April 30, 2011 and May 1, 2010, such purchases from Anderson Press totaled $\$ 0.4$ million. The Company utilizes import sourcing and consolidation services from Anco Far East Importers, LTD ("Anco Far East"), an affiliate of the Company through common ownership. The total amount paid to Anco Far East was $\$ 0.3$ million and $\$ 0.5$ million during the thirteen weeks ended April 30, 2011 and May 1, 2010, respectively. These amounts paid to Anco Far East included the actual cost of the product as well as fees for sourcing and consolidation services. All costs other than the sourcing and consolidation service fees were passed through from other vendors. Anco Far East fees, net of the passed-through costs, were $\$ 20,000$ and $\$ 37,000$ during the thirteen weeks ended April 30, 2011 and May 1, 2010, respectively.

The Company leases its principal executive offices from a trust, which was established for the benefit of the grandchildren of Charles C. Anderson, a former member of the Company's Board of Directors. The Company's lease on the building expires in February 2013. During each of the thirteen week periods ended April 30, 2011 and May 1, 2010, the Company paid rent of $\$ 39,000$ to the trust under this lease. Anderson \& Anderson LLC ("A\&A"), an affiliate of the Company through common ownership, also leases three buildings to the Company. During each of the thirteen weeks ended April 30, 2011 and May 1, 2010, the Company paid A\&A a total of $\$ 0.1$ million in connection with such leases. Total minimum future rental payments under all of these leases are $\$ 0.4$ million at April 30, 2011.

## BOOKS-A-MILLION, INC. AND SUBSIDIARIES <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited)

The Company subleases certain property to Hibbett Sports, Inc. ("Hibbett"), a sporting goods retailer in the United States. The Company's sublease on the property with Hibbett expires in June 2013. One of the Company's directors, Albert C. Johnson, and Terry Finley, Executive Vice President and Chief Merchandising Officer of Books-A-Million, Inc., are members of Hibbett's Board of Directors. During each of the thirteen weeks ended April 30, 2011 and May 1, 2010, the Company received $\$ 40,000$ and $\$ 48,000$, respectively, in rent payments from Hibbett. Total minimum future rental payments under this lease are $\$ 0.3$ million at April 30, 2011.

The Company, A\&A, Anderson Promotional Events, Inc. and Anderson Press (collectively the "Co-ownership Group") co-own two airplanes that are used by the Company in its business. The Company owns a $26.0 \%$ interest in each of these airplanes. During the thirteen week periods ended April 30, 2011 and May 1, 2010, the Company was billed $\$ 0.2$ million and $\$ 0.1$ million, respectively, by the Co-Ownership Group under a cost sharing arrangement for the Company's use of the two airplanes. The expenses the Company pays for airplane use covers all of the variable costs attributable to the Company's use of the planes and a portion of the fixed costs.

The Company and Anderson Private Capital Partners I, L.P. ("APCP") each have an equity interest in Yogurt Mountain Holding, LLC ("Yogurt Mountain"). The Company owns a $40.0 \%$ equity interest in Yogurt Mountain. The Company also participates with APCP in a line of credit agreement with Yogurt Mountain in connection with its investment. See Note 13, Equity Method Investment, for additional information regarding the Company's investment in Yogurt Mountain. As of April 30, 2011 and January 29, 2011, Yogurt Mountain had $\$ 1.0$ million and $\$ 0.8$ million, respectively, in borrowings due to the Company.

## 5. Commitments and Contingencies

The Company is a party to various legal proceedings incidental to its business. In the opinion of management, after consultation with legal counsel, the ultimate liability, if any, with respect to those proceedings is not presently expected to materially affect the financial position, results of operations or cash flows of the Company.

From time to time, the Company enters into certain types of agreements that require the Company to indemnify parties against third party claims. Generally, these agreements relate to: (a) agreements with vendors and suppliers, under which the Company may provide customary indemnification to its vendors and suppliers in respect of actions they take at the Company's request or otherwise on its behalf, (b) agreements with vendors who publish books or manufacture merchandise specifically for the Company to indemnify the vendors against trademark and copyright infringement claims concerning the books published or merchandise manufactured on behalf of the Company, (c) real estate leases, under which the Company may agree to indemnify the lessors for claims arising from the Company's use of the property, and (d) agreements with the Company's directors, officers and employees, under which the Company may agree to indemnify such persons for liabilities arising out of their relationship with the Company. The Company maintains a Directors and Officers Liability Insurance Policy, which, subject to the policy's conditions, provides coverage for indemnification amounts payable by the Company with respect to its directors and officers up to specified limits and subject to certain deductibles.

The nature and terms of these types of indemnities vary. The events or circumstances that would require the Company to perform under these indemnities are transaction and circumstance specific. The overall maximum amount of obligations cannot be reasonably estimated. Historically, the Company has not incurred significant costs related to

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performance under these types of indemnities. No liabilities have been recorded for these obligations on the Company's balance sheet at April 30, 2011 or January 29, 2011, as such potential liabilities are considered de minimis.

## 6. Inventories

The Company currently utilizes the last-in, first-out ("LIFO") method of accounting for inventories. The cumulative difference between replacement and current cost of inventory over stated LIFO value is $\$ 3.4$ million as of April 30, 2011 and as of January 29, 2011. The estimated replacement cost of inventory is the current first-in, first-out ("FIFO") value.

BOOKS-A-MILLION, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

Inventory balances at April 30, 2011 and January 29, 2011 were as follows (in thousands):
January 29,
April 30, 20112011
Inventories
(at FIFO) \$ 204,390 \$ 200,238

LIFO reserve $\quad(3,448) \quad(3,424)$
Net inventories \$ 200,942 \$ 196,814

## 7. Business Segments

The Company has two reportable operating segments: retail trade and electronic commerce trade. These reportable operating segments reflect the manner in which the business is managed and how the Company allocates resources and assesses performance internally.

Our chief operating decision maker is our Chairman, President, and Chief Executive Officer. The Company is primarily a retailer of book merchandise. The Company's two reportable segments are two distinct business units, one a traditional retailer of book merchandise and the other a seller of book merchandise primarily over the Internet. The electronic commerce trade segment is managed separately due to divergent technology and marketing requirements. The retail trade reportable segment also includes the Company's distribution center operations, which predominantly supplies merchandise to our retail stores. Through the distribution center operations the Company sells books to outside parties on a wholesale basis. These sales are not material.

The Company evaluates the performance of the retail trade and electronic commerce trade segments based on profit and loss from operations before interest and income taxes. Certain intersegment cost allocations have been made based upon consolidated and segment revenues. Shipping income related to Internet sales is included in net sales, and shipping expense is included in cost of sales.

Both the retail trade and electronic commerce trade reportable segments derive revenues primarily from the sale of book merchandise through sales in our retail stores and over the Internet, respectively.

|  | Thirteen Weeks Ended |  |  |  |
| :--- | :---: | :---: | :---: | :--- |
| May 1, 2010 |  |  |  |  |

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| Electronic Commerce Trade | $(807$ | $)$ |  | $(115$ | $)$ |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Intersegment Elimination of Certain |  |  |  |  | $(274$ | $)$ |
| Costs |  | $(125$ | $)$ |  | $(2,394$ |  |


|  |  |  | January 29, <br> 2011 |  |
| :--- | :--- | :--- | :--- | :--- |
| Assets 30, 2011 |  |  |  |  |
| $\quad$ Retail Trade |  | 267,678 | $\$$ | 273,074 |
| $\quad$ Electronic Commerce Trade |  | 5,628 |  | 1,728 |
| $\quad$ Total Assets | $\$$ | 273,306 | $\$$ | 274,802 |

BOOKS-A-MILLION, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

For the thirteen week periods ended April 30, 2011 and May 1, 2010, respectively, sales by merchandise category, as a percentage of net sales were as follows:

|  | Thirteen Weeks Ended |  |
| :--- | :---: | :---: |
|  | April <br> 30, | May 1, <br>  <br>  <br> 2010 |
| Books and <br> Magazines <br> General | $75.9 \%$ | $80.3 \%$ |
| Merchandise |  |  |
| Café |  |  |
| Other | $4.7 \%$ | $8.8 \%$ |
| Total | $9.7 \%$ | $4.4 \%$ |
|  | $100 \%$ | $6.5 \%$ |
|  |  | $100 \%$ |

General merchandise consists of gifts, cards, collectibles and similar types of products. Café consists of coffee, tea and other edible products, as well as gift items related to our Joe Muggs cafés. Other products include music, DVDs, E-Books and other products.

## 8. Discontinued Operations

The Company did not close any stores during the thirteen weeks ended April 30, 2011 or May 1, 2010 in a market where the Company does not expect to retain the closed stores' customers at another store in the same market.

## 9. Debt and Lines of Credit

The Company's primary sources of liquidity are cash flows from operations, including credit terms from vendors, and borrowings under its credit facility. On March 21, 2011, the Company entered into a credit agreement (the "Credit Agreement") for a new revolving credit facility (the "New Facility") with Bank of America, N.A. ("Bank of America"), as Administrative Agent, Swing Line Lender and Issuing Bank, and a group of participating financial institutions under which the Company may borrow up to the maximum principal amount of $\$ 150.0$ million, which may be increased to $\$ 200.0$ million under certain circumstances, and which will mature on March 21, 2016. Interest on borrowings under the New Facility is determined based upon the LIBOR rate plus an applicable margin (as defined in the New Facility). The Credit Agreement replaces the $\$ 100.0$ million credit facility (the "Prior Facility"), which was scheduled to expire in July 2011. Pursuant to the Credit Agreement, the participating financial institutions have agreed to make revolving loans to the Company and to issue, up to a $\$ 35.0$ million sublimit, letters of credit for the Company. Under the Credit Agreement, Bank of America, in its capacity as Swing Line Lender, has also agreed to make same day advances to the Company in the form of swing line loans up to a $\$ 15.0$ million sublimit. The obligations of the Company under the Credit Agreement are secured by the inventories, accounts receivable and certain other personal property of the Company, pursuant to the terms of a security agreement with Bank of America and the other lenders. Additionally, the Credit Agreement contains certain non-financial covenants. The Company was in compliance with these covenants at April 30, 2011.

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As of April 30, 2011, there were outstanding borrowings under the New Facility of $\$ 15.1$ million, which bears interest at variable rates ( $2.44 \%$ as of April 30, 2011). The Company had no borrowings outstanding under the Prior Facility as of January 29, 2011. The face amount of letters of credit issued under the New Facility as of April 30, 2011 was $\$ 7.9$ million. The face amount of letters of credit issued under the Prior Facility as of January 29, 2011 was $\$ 2.1$ million. The maximum and average outstanding borrowings under the New Facility (excluding the face amount of letters of credit issued thereunder) during fiscal 2012 were $\$ 20.7$ million and $\$ 11.8$ million, respectively.

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BOOKS-A-MILLION, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

During fiscal 1996 and fiscal 1995, the Company acquired and constructed certain warehouse and distribution facilities with the proceeds of loans made pursuant to an industrial development revenue bond (the "Bond"). As of April 30 , 2011 and January 29, 2011, there was $\$ 5.9$ million outstanding, under the Bond, which bears interest at variable rates. The interest rate on the Bond was $1.3 \%$ and $1.4 \%$ at April 30, 2011 and January 29, 2011, respectively. The Bond has a maturity date of December 1, 2019, with a purchase provision obligating the Company to repurchase the Bond, unless extended by the bondholder. In fiscal 2007, an unrelated bank purchased the Bond from the existing bondholder, and the new bondholder extended the date of the Company's purchase obligation of the Bond until July 1, 2011 and did not require a mortgage interest to secure the bond. Such an extension may be renewed annually by the bondholder, at the Company's request, to a date no more than five years from the renewal date. The Company is currently discussing refinancing options with respect to the Bond and expects to complete the refinancing before the repurchase date. However, there can be no assurances that the Company will be able to complete the refinancing on terms acceptable to the Company. If the Company cannot complete the refinancing before the required repurchase date on July 1, 2011, we anticipate that the obligation will be paid through an additional draw on the Company's New Facility.

Net interest expense for the thirteen weeks ended April 30, 2011 and May 1, 2010 was $\$ 0.2$ million and $\$ 0.1$ million, respectively.

## 10. Income Taxes

The Company and its subsidiaries are subject to United States federal income tax as well as income tax of multiple state jurisdictions. The Company is no longer subject to U.S. federal income tax examinations by tax authorities for fiscal years prior to fiscal 2007. The Company is currently under IRS examination for fiscal 2009 and 2010. With respect to state and local jurisdictions, with limited exceptions, the Company and its subsidiaries are no longer subject to income tax audits for fiscal years prior to fiscal 2007.

As of April 30, 2011, the gross amount of unrecognized tax benefits was $\$ 0.9$ million, all of which would affect the effective tax rate if recognized. The amount of unrecognized tax benefits, including interest and penalties, that would no longer need to be accrued due to the passage of various statutes of limitations in the next 12 months is $\$ 0.5$ million. The Company recognizes accrued interest and penalties related to unrecognized tax benefits in income tax expense. The Company had approximately $\$ 0.8$ million in interest and penalties related to unrecognized tax benefits accrued as of April 30, 2011 and January 29, 2011. The Company's total liability for unrecognized tax benefits, including interest and penalties, as of April 30, 2011 and January 29, 2011 was $\$ 1.7$ million.

The Company's effective tax rate, including the impact of the equity method investment, for the thirteen weeks ended April 30, 2011 was $31.2 \%$, versus an effective tax rate of $38.0 \%$ for the thirteen weeks ended May 1, 2010. The decrease in our effective tax rate over last year was driven by an increase in state NOLs and a lower federal tax rate in the current year.

## 11. Fair Value Measurements

The carrying amounts of other financial instruments reported on the balance sheet for current assets and current liabilities approximate their fair values because of the short maturity of these instruments.

At April 30, 2011, there was $\$ 15.1$ million outstanding under our revolving line of credit agreement and $\$ 5.9$ million outstanding under the Bond. The borrowings under our revolving line of credit agreement and the Bond approximate fair value at April 30, 2011.

## 12. Revenue Recognition

The Company sells gift cards to its customers in its retail stores. The gift cards do not have an expiration date. Income is recognized from gift cards when: (1) the gift card is redeemed by the customer; or (2) the likelihood of the gift card being redeemed by the customer is remote (gift card breakage) and there is no legal obligation to remit the value of the unredeemed gift cards to the relevant jurisdictions. The gift card breakage rate is determined based upon historical redemption patterns. Based on this historical information, the likelihood of a gift card remaining unredeemed can be determined after 24 months of card inactivity. At that time, breakage income is recognized for those cards for which the likelihood of redemption is deemed to be remote and for which there is no legal obligation to remit the value of such unredeemed gift cards to the relevant jurisdictions. Breakage income for each of the thirteen weeks ended April 30, 2011 and May 1, 2010 was $\$ 0.2$ million.

BOOKS-A-MILLION, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

13. Equity Method Investment

The Company holds an equity method investment, which consists of a $40.0 \%$ equity interest in Yogurt Mountain Holding, LLC ("Yogurt Mountain"). Yogurt Mountain was formed for the purpose of developing and operating retail yogurt stores and franchising retail yogurt stores to third party franchisees. In March 2010, the Company acquired the equity interest in Yogurt Mountain for $\$ 3.0$ million. Yogurt Mountain is a separate and distinct legal entity from the Company and its subsidiaries, and has separate assets, liabilities, and operations. The other shareholder interests in Yogurt Mountain of $40.0 \%$ and $20.0 \%$ are owned by Anderson Private Capital Partners I, L.P. and Kahn Family Holdings, LLC, respectively

In connection with the investment, the Company entered a line of credit agreement (the "Line of Credit") with Yogurt Mountain pursuant to which the Company has committed to provide up to $\$ 1.5$ million to Yogurt Mountain under a non-revolving line of credit through March 2015, bearing interest at $9.0 \%$. Yogurt Mountain must pay an annual commitment fee of $1 / 4$ of $1.0 \%$ on the unused portion of the commitment. The proceeds from the Line of Credit must be used by Yogurt Mountain for the purpose of new store growth capital requirements. There was $\$ 1.0$ million and $\$ 0.8$ million in outstanding borrowings by Yogurt Mountain under the Line of Credit as of April 30, 2011 and January 29, 2011, respectively.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995

This document contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, as amended, that involve a number of risks and uncertainties. A number of factors could cause our actual results, performance, achievements or industry results to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. These factors include, but are not limited to, the competitive environment in the book retail industry in general and in our specific market areas; inflation or deflation; economic conditions in general and in our specific market areas, including the length of time that the U.S. economy remains in the current downturn; the number of store openings and closings; the profitability of certain product lines; capital expenditures; future liquidity, including our ability to refinance our debt instruments on favorable terms; liability and other claims asserted against us; uncertainties related to the Internet and our Internet operations; and other factors referenced herein and in Part I, Item 1A, RISK FACTORS, of our Annual Report on Form 10-K for the fiscal year ended January 29, 2011. In addition, such forward-looking statements are necessarily dependent upon assumptions, estimates and dates that may be incorrect or imprecise and involve known and unknown risks, uncertainties and other factors. Accordingly, any forward-looking statements included herein do not purport to be predictions of future events or circumstances and may not be realized. Given these uncertainties, stockholders and prospective investors are cautioned not to place undue reliance on such forward-looking statements. We disclaim any obligations to update any such factors or to publicly announce the results of any revisions to any of the forward-looking statements contained herein to reflect future events or developments.

## General

We were founded in 1917 and currently operate 229 retail bookstores, including 197 superstores, concentrated primarily in the southeastern United States.

Our growth strategy consists of expanding product offerings and retail opportunities and opening stores in new and existing market areas. In addition to opening new stores, management intends to continue its practice of reviewing the profitability trends and prospects of existing stores and closing or relocating under-performing stores or converting stores to different formats.

Comparable store sales are determined each fiscal quarter during the year based on all stores that have been open at least 12 full months as of the first day of the fiscal quarter. Any stores closed during a fiscal quarter are excluded from comparable store sales as of the first day of the quarter in which they close. Remodeled and relocated stores are also included as comparable stores. The factors affecting the future trend of comparable store sales include, among others, overall demand for products the Company sells, the Company's marketing programs, pricing strategies, store operations and competition.

The Company's business, like that of many retailers, is seasonal, with a large portion of sales and operating profit realized during the fourth fiscal quarter, which includes the holiday selling season.

## Results of Operations

The following table sets forth statement of operations data expressed as a percentage of net sales for the periods presented.

|  | Thirteen Weeks Ended |  |
| :--- | :---: | :---: |
| April 30, | May 1, |  |
|  | 2011 | 2010 |
| Net sales | $100.0 \%$ | $100.0 \%$ |
| Gross profit | $27.5 \%$ | $30.1 \%$ |
| Operating, selling and <br> administrative <br> expenses |  |  |
| Depreciation and <br> amortization | $28.4 \%$ | $24.1 \%$ |
| Operating (loss) <br> income | $3.9 \%$ | $3.0 \%$ |
| Interest expense, net | $(4.8) \%$ | $2.9 \%$ |
| Income (loss) before | $0.2 \%$ | $0.1 \%$ |
| income taxes | $(5.0) \%$ | $2.8 \%$ |
| Income taxes (benefit) | $(1.5) \%$ | $1.1 \%$ |
| Net (loss) income | $(3.4) \%$ | $1.7 \%$ |

The following table sets forth net sales data by segment for the periods presented:
Segment Information (dollars in thousands)

| Net Sales | Thirteen Weeks Ended |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | April 30,$2011$ |  |  | May 1, 2010 |  | \$ Change |  |  |  | \% Change |  |
| Retail Trade | \$ | 101,278 |  | \$ | 116,085 |  | \$ | (14,807 | ) | (12.8 | \%) |
| Electronic |  |  |  |  |  |  |  |  |  |  |  |
| Commerce Trade |  | 6,316 |  |  | 5,641 |  |  | 675 |  | 12.0 | \% |
| Intersegment Sales |  |  |  |  |  |  |  |  |  |  |  |
| Elimination |  | (3,581 | ) |  | (4,758 | ) |  | 1,177 |  | 24.7 | \% |
| Net Sales | \$ | 104,013 |  | \$ | 116,968 |  | \$ | (12,955 | ) | (11.1 | \%) |

The decrease in net sales for the retail trade segment for the thirteen weeks ended April 30, 2011 compared to the thirteen weeks ended May 1, 2010 resulted from lower comparable store sales. Comparable store sales for the thirteen weeks ended April 30, 2011 decreased $\$ 13.9$ million, or $13.2 \%$, to $\$ 91.0$ million when compared with the same thirteen week period for the prior year. The decrease in comparable store sales for the thirteen week period ended April 30, 2011 was due to a weak bestseller publishing lineup compared to the prior year, the increasing transition of certain book categories to an electronic format and the impact of tornados that hit our trade area at the end of the current quarter. During the thirteen weeks ended April 30, 2011, we did not open any new stores and we closed two superstores. The $12.0 \%$ increase in net sales for the electronic commerce trade segment was due to sales of Nook E-Reader devices, partially offset by lower sales of non-Nook products on the website.

Gross profit decreased $\$ 6.6$ million, or $18.8 \%$, to $\$ 28.6$ million in the thirteen weeks ended April 30, 2011, when compared with $\$ 35.2$ million in the same thirteen week period for the prior year. Gross profit as a percentage of net sales for the thirteen weeks ended April 30, 2011 and May 1, 2010 was $27.5 \%$ and $30.1 \%$, respectively. The decrease in gross profit as a percentage of net sales for the thirteen week period ended April 30, 2011 was due to lower initial margin, higher markdowns and the deleveraging of fixed rents in a lower sales environment, partially offset by higher income from the sale of magazine subscriptions.

Operating, selling and administrative expenses were $\$ 29.5$ million in the thirteen weeks ended April 30, 2011, compared to $\$ 28.2$ million in the same period last year. The increase in operating, selling and administrative expenses compared to the same thirteen week period last year is due to store impairments, costs associated with closing stores, costs associated with opening Yogurt Mountain franchises in Books-A-Million stores, legal fees and inventory counting costs due to performing more store inventories in the first quarter of this year. Operating, selling and administrative expenses as a percentage of net sales for the thirteen weeks ended April 30, 2011 increased to $28.4 \%$ from $24.1 \%$ from the same period last year.

Depreciation and amortization expenses were $\$ 0.4$ million higher in the thirteen week period ended April 30, 2011, at $\$ 4.0$ million compared to $\$ 3.6$ million in the thirteen week period ended May 1,2010. The increase in depreciation and amortization expenses is due to the impact of the stores opened since the prior year. Depreciation and amortization expenses as a percentage of net sales for the thirteen weeks ended April 30, 2011 were $3.9 \%$, which is $0.9 \%$ higher than the same period last year.

The following table sets forth operating income data by segment for the periods presented:

Segment Information (dollars in thousands)
Operating Income (Loss)

Thirteen Weeks Ended



The decrease in operating income for the retail trade segment for the thirteen week period ended April 30, 2011 was due to the impact of lower sales and margin and higher operating, selling and administrative costs, partially offset by lower store occupancy costs from rent renegotiations. The operating loss of the electronic commerce trade segment increased for the thirteen week period ended April 30, 2011 due to lower non-Nook sales on the website.

Net interest expense was $\$ 0.2$ million, or $0.2 \%$ of net sales, for the thirteen weeks ended April 30, 2011, compared to $\$ 0.1$ million, or $0.1 \%$ of net sales, in the same period last year. The increase in net interest expense was due to higher interest rates on the New Facility.

## Liquidity and Capital Resources

Our primary sources of liquidity are cash flows from operations, including credit terms from vendors, and borrowings under our credit facility. On March 21, 2011, the Company entered into a credit agreement (the "Credit Agreement") for a new revolving credit facility (the "New Facility") with Bank of America, N.A. ("Bank of America"), as Administrative Agent, Swing Line Lender and Issuing Bank, and a group of participating financial institutions under which the Company may borrow up to the maximum principal amount of $\$ 150.0$ million, which may be increased to $\$ 200.0$ million under certain circumstances, and which will mature on March 21, 2016. Interest on borrowings under the New Facility is determined based upon the LIBOR rate plus an applicable margin (as defined in the New Facility). The Credit Agreement replaces the $\$ 100.0$ million credit facility (the "Prior Facility"), which was scheduled to expire in July 2011. As of April 30, 2011, there were outstanding borrowings under the New Facility of $\$ 15.1$ million, which bears interest at variable rates ( $2.44 \%$ as of April 30, 2011). The Company had no borrowings outstanding under the Prior Facility as of January 29, 2011. The face amount of letters of credit issued under the New Facility as of April 30, 2011 was $\$ 7.9$ million. The face amount of letters of credit issued under the Prior Facility as of January 29, 2011 was $\$ 2.1$ million. The maximum and average outstanding borrowings under the New Facility (including the face amount of letters of credit issued thereunder) during fiscal 2012 were $\$ 26.6$ million and $\$ 17.7$ million, respectively.

During fiscal 1996 and fiscal 1995, the Company acquired and constructed certain warehouse and distribution facilities with the proceeds of loans made pursuant to an industrial development revenue bond (the "Bond"). As of April 30,2011 and January 29, 2011, there was $\$ 5.9$ million outstanding, under the Bond, which bears interest at variable rates. The interest rate on the Bond was $1.3 \%$ and $1.4 \%$ at April 30, 2011 and January 29, 2011, respectively. The Bond has a maturity date of December 1, 2019, with a purchase provision obligating the Company to repurchase the Bond, unless extended by the bondholder. In fiscal 2007, an unrelated bank purchased the Bond from the existing bondholder, and the new bondholder extended the date of the Company's purchase obligation of the Bond until July 1, 2011 and did not require a mortgage interest to secure the bond. Such an extension may be renewed annually by the bondholder, at the Company's request, to a date no more than five years from the renewal date. The Company is currently discussing refinancing options with respect to the Bond and expects to complete the refinancing before the repurchase date. However, there can be no assurances that the Company will be able to complete the refinancing on terms acceptable to the Company. If the Company cannot complete the refinancing before the required repurchase date on July 1, 2011, we anticipate that the obligation will be paid through an additional draw on the Company's New Facility.

## Financial Position

Inventory balances were $\$ 200.9$ million as of April 30, 2011, compared to $\$ 196.8$ million as of January 29, 2011. The inventory increase was primarily due to seasonal fluctuations in inventory and added product assortments. Inventory levels are generally the lowest at the end of the fiscal year due to holiday sales and large post holiday returns to vendors. Trade and related party accounts payable balances were $\$ 86.2$ million in the aggregate as of April 30, 2011, compared to $\$ 91.6$ million as of January 29, 2011. The decrease in accounts payable was due to the timing of payments. Accrued expenses were $\$ 32.0$ million as of April 30, 2011, compared to $\$ 37.4$ million as of January 29, 2011. The decrease in accrued expenses was due to a reduction in the gift card liability, lower employee benefits accruals, lower deferral of club card income and lower accruals for capital expenditures. The reduction of the gift

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card liability and employee benefits accruals traditionally occurs in the first quarter due to usage of gift cards and payment of bonuses, $401(\mathrm{k})$ matching contributions and employee stock purchase plan payments. The decrease in capital expenditure accruals is due to timing of payments associated with stores opened in the last quarter of fiscal 2011.

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## Future Commitments

The following table lists the aggregate maturities of various classes of obligations and expiration amounts of various classes of commitments of the Company at April 30, 2011 (in thousands):

| (in thousands) | Payments Due Under Contractual Obligations(2) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 | Thereafter |
| Short-term |  |  |  |  |  |  |  |
| borrowings(1) | \$ 20,960 | \$ 20,960 | \$ -- | \$ -- | \$ -- | \$ -- | \$ -- |
| Subtotal of |  |  |  |  |  |  |  |
| debt | 20,960 | 20,960 | -- | -- | -- | -- | -- |
| Interest | 13 | 13 | -- | -- | -- | -- | -- |
| Operating | 154,000 |  | 28.941 |  |  |  |  |
| Total of | 154,000 |  |  |  |  |  | 27,299 |
| obligations | \$ 174,973 | \$ 56,676 | \$ 28,941 | \$ 24,788 | \$ 20,927 | \$ 16,342 | \$ 27,299 |

(1) Short-term borrowings represent borrowings under the $\$ 150.0$ million credit facility and bond that were due in 12 months or less.
(2) This table excludes any amounts related to the payment of the $\$ 1.7$ million of income tax uncertainties, as the Company cannot make a treasonable estimate of the periods of cash settlements with the respective taxing authorities.
(3) Excludes obligations under store leases for insurance, taxes and other maintenance costs.

## Guarantees

From time to time, we enter into certain types of agreements that require us to indemnify parties against third-party claims. Generally, these agreements relate to: (a) agreements with vendors and suppliers, under which we may provide customary indemnification to our vendors and suppliers in respect of actions they take at our request or otherwise on our behalf, (b) agreements with vendors who publish books or manufacture merchandise specifically for us to indemnify the vendors against trademark and copyright infringement claims concerning the books published or merchandise manufactured on our behalf, (c) real estate leases, under which we may agree to indemnify the lessors for claims arising from our use of the property, and (d) agreements with our directors, officers and employees, under which we may agree to indemnify such persons for liabilities arising out of their relationship with us. We maintain a Directors and Officers Liability Insurance Policy, which, subject to the policy's conditions, provides coverage for indemnification amounts payable by us with respect to our directors and officers up to specified limits and subject to certain deductibles.

The nature and terms of these types of indemnities vary. The events or circumstances that would require the Company to perform under these indemnities are transaction and circumstance specific. The overall maximum amount of obligations cannot be reasonably estimated. Historically, the Company has not incurred significant costs related to performance under these types of indemnities. No liabilities have been recorded for these obligations on the Company's balance sheet at April 30, 2011 or January 29, 2011, as such potential liabilities are currently considered de minimis.

## Cash Flows

Operating activities used cash of $\$ 15.5$ million and $\$ 8.0$ million in the thirteen week periods ended April 30, 2011 and May 1, 2010, respectively, and included the following effects:

- Cash used for inventories in the thirteen week periods ended April 30, 2011 and May 1, 2010 was $\$ 4.1$ million and $\$ 8.7$ million, respectively. The change versus the prior year was due to an increase in the number of stores and the addition of new product assortments.
- Cash used for trade and related party accounts payable in the thirteen week period ended April 30, 2011 was $\$ 5.4$ million and cash provided by trade and related party accounts payable in the thirteen week period ended May 1 , 2010 was $\$ 1.0$ million. The change from the prior year is primarily the result of timing of payments.
- Cash used for accrued expenses and deferred rent and accrued income taxes was $\$ 5.8$ million and $\$ 8.1$ million in the thirteen week periods ended April 30, 2011 and May 1, 2010, respectively. The change from last year results from the timing of payments, primarily associated with income taxes.
-Depreciation and amortization expenses were $\$ 4.0$ million and $\$ 3.6$ million in the thirteen week periods ended April 30, 2011 and May 1, 2010, respectively. The increase versus the prior year was due to capital expenditures for new stores.


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- Cash provided by accounts and related party receivables was $\$ 1.4$ million and $\$ 1.5$ million in the thirteen week periods ended April 30, 2011 and May 1, 2010, respectively. The change from the prior year was due to collections associated with a construction allowance receivable and amounts due for magazine commissions.

Cash used in investing activities reflected a $\$ 2.5$ million and $\$ 6.8$ million net use of cash for the thirteen week periods ended April 30, 2011 and May 1, 2010, respectively. Cash was used in the thirteen week period ended April 30, 2011 to fund capital expenditures for renovations and improvements to existing stores and investments in management information systems.

Financing activities provided cash of $\$ 14.4$ million and $\$ 13.1$ million in the thirteen week periods ended April 30, 2011 and May 1, 2010, respectively. Financing activities provided cash in the thirteen week period ended April 30, 2011 from $\$ 15.1$ million of net borrowings under our credit facility and $\$ 0.1$ million in proceeds from sale of common stock, offset by dividend payments of $\$ 0.8$ million.

## Related Party Activities

See Note 4, Related Party Transactions, to the condensed consolidated financial statements for information regarding related party activities.

Critical Accounting Policies
A summary of our critical accounting policies is included in the Management's Discussion and Analysis section of our Form 10-K for the year ended January 29, 2011 filed with the Securities and Exchange Commission. No changes to these policies have occurred during the thirteen weeks ended April 30, 2011.

New Accounting Pronouncements
See Note 2, Recent Accounting Pronouncements, to the condensed consolidated financial statements for information regarding new accounting pronouncements.

Item 3. Quantitative and Qualitative Disclosure About Market Risk
We are subject to market risk from interest rate fluctuations on the New Facility and debt related to an industrial development bond ("the Bond"), which bear an interest rate that varies with LIBOR. We have cash and cash equivalents at financial institutions that are in excess of federally insured limits per institution. With the current financial environment and the instability of financial institutions, we cannot be assured that we will not experience losses on our deposits.

To illustrate the sensitivity of the results of operations to changes in interest rates on our debt, we estimate that a $156.5 \%$ increase or decrease in LIBOR rates would have changed interest expense by $\$ 0.1$ million for the thirteen weeks ended April 30, 2011 based on average debt of $\$ 17.7$ million. The average debt under the Facility and the Bond was $\$ 11.8$ million and $\$ 5.9$ million, respectively, for the thirteen weeks ended April 30, 2011. This fluctuation rate is based on the maximum LIBOR fluctuation in the last three years, which was experienced in fiscal year 2010.

Item 4. Controls and Procedures
Evaluation of Disclosure Controls and Procedures

We are committed to maintaining disclosure controls and procedures designed to ensure that information required to be disclosed in our reports under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and that such information is accumulated and communicated to our management, including our Chairman, President, and Chief Executive Officer, Chief Financial Officer and the Board of Directors, as appropriate, to allow for timely decisions regarding required disclosure. In designing and evaluating disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management necessarily is required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures and implementing controls and procedures based on the application of management's judgment.

As required by Rule 13a-15 under the Exchange Act, management, with the participation of our Chairman, President and Chief Executive Officer and Chief Financial Officer (Principal Financial Officer), has evaluated the effectiveness of our disclosure controls and procedures (as such term is defined in Exchange Act Rule 13a-15(e)) as of the end of the period covered by this report. Based upon their evaluation and subject to the foregoing, the Chairman, President and Chief Executive Officer and the Chief Financial Officer concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective.

## Changes in Internal Control over Financial Reporting

We regularly review our system of internal control over financial reporting and make changes to our processes and systems to improve controls and increase efficiency, while ensuring that we maintain an effective internal control environment. Changes may include such activities as implementing new, more efficient systems, consolidating activities and migrating processes.

There were no changes in our internal control over financial reporting that occurred during the period covered by this Quarterly Report on Form 10-Q that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings

We are party to various legal proceedings incidental to our business. In the opinion of management, after consultation with legal counsel, the ultimate liability, if any, with respect to those proceedings is not presently expected to materially affect our financial position, results of operations, or cash flows.

Item 1A. Risk Factors
There have been no material changes from the risk factors previously disclosed under Part I, Item 1A, "Risk Factors" in our Form 10-K for the fiscal year ended January 29, 2011.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

## Issuer Purchases of Securities

The Board of Directors approved a stock repurchase plan on March 11, 2010 (the "2010 Repurchase Program"), under which we were authorized to purchase up to $\$ 5$ million of our common stock. The 2010 Repurchase Program expired on April 30, 2011. A replacement plan has not been approved by our Board of Directors. There were no stock repurchases by the Company during the thirteen weeks ended April 30, 2011.

Item 3. Defaults Upon Senior Securities
None.
Item 4. Reserved
Not applicable.

Item 5. Other Information
None.

Item 6. Exhibits

Exhibit Description
Number
3.1 Certificate of Incorporation of Books-A-Million, Inc. (incorporated herein by reference to Exhibit 3.1 to the Registrant's Registration Statement on Form S-1 (Capital Registration No. 33-52256)).
3.2 Amended and Restated By-Laws of Books-A-Million, Inc. (incorporated herein by reference to Exhibit 3 (ii) to the Company's Form 8-K dated August 20, 2009).
31.1 Certification of Clyde B. Anderson, Chairman, President and Chief Executive Officer of Books-A-Million, Inc., pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended.
31.2 Certification of Brian W. White, Chief Financial Officer of Books-A-Million, Inc., pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended.
32.1 Certification of Clyde B. Anderson, Chairman, President and Chief Executive Officer of Books-A-Million, Inc., pursuant to 18 U.S.C. Section 1350.
32.2 Certification of Brian W. White, Chief Financial Officer of Books-A-Million, Inc., pursuant to 18 U.S.C. Section 1350.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned duly authorized.

## BOOKS-A-MILLION, INC.

Date: June 9, 2011 by: /s/ Clyde B.
Anderson
Clyde B. Anderson
Chairman, President
and Chief Executive
Officer (Principal
Executive Officer)
Date: June 9, 2011 by: /s/ Brian W. White
Brian W. White
Chief Financial Officer
(Principal Financial and
Accounting Officer)

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