INSTEEL INDUSTRIES INC Form 10-Q January 29, 2008

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 **FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 þ

For the Quarterly Period Ended December 2	
	OR
o TRANSITION REPORT PUR EXCHANGE ACT OF 1934	SUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
Com	n Period From to mission File Number 1-9929 Insteel Industries, Inc.
(Exact name	of registrant as specified in its charter)
North Carolina	56-0674867
(State or other jurisdiction of	(I.R.S. Employer
incorporation or organization)	Identification No.)
1373 Boggs Drive, Mount Airy, North Car	rolina 27030
(Address of principal executive offices	(Zip Code)
	ne number, including area code: (336) 786-2141
•	ant (1) has filed all reports required to be filed by Section 13 or 15(d) of
	e preceding 12 months (or for such shorter period that the registrant was
required to file such reports), and (2) has been s	subject to such filing requirements for the past 90 days.
	Yes b No o
	ant is a large accelerated filer, an accelerated filer, or a non-accelerated
	rge accelerated filer in Rule 12b-2 of the Exchange Act. (Check One):
Large accelerated filer o	*
illulcate by check mark whether the registra	nt is a shell company (as defined in Rule 12b-2 of the Act). Yes o No b
The number of shares outstanding of the reg	istrant s common stock as of January 28, 2008 was 17,538,701.

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PART I FINANCIAL INFORMATION

Item 1. Financial Statements

INSTEEL INDUSTRIES, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

(In thousands)

	(Unaudited) December 29, 2007			September 29, 2007		
Assets						
Current assets:	\$	17,719	\$	8,703		
Cash and cash equivalents Accounts receivable, net	Ф	25,960	Ф	34,518		
Inventories		45,410		47,401		
Prepaid expenses and other		3,307		4,640		
r repaid expenses and other		3,307		4,040		
Total current assets		92,396		95,262		
Property, plant and equipment, net		70,696		67,147		
Other assets		7,409		7,485		
Non-current assets of discontinued operations		3,635		3,635		
Total assets	\$	174,136	\$	173,529		
Liabilities and shareholders equity Current liabilities:						
Accounts payable	\$	17,874	\$	16,705		
Accrued expenses		5,389		7,613		
Current liabilities of discontinued operations		234		247		
Total current liabilities		23,497		24,565		
Other liabilities		5,145		4,862		
Long-term liabilities of discontinued operations		243		252		
Shareholders equity:						
Common stock		18,095		18,303		
Additional paid-in capital		46,730		48,939		
Deferred stock compensation		(932)		(1,132)		
Retained earnings		83,279		79,859		
Accumulated other comprehensive loss		(1,921)		(2,119)		
Total shareholders equity		145,251		143,850		
Total liabilities and shareholders equity	\$	174,136	\$	173,529		

See accompanying notes to consolidated financial statements.

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INSTEEL INDUSTRIES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands except for per share data) (Unaudited)

	Three M December 29, 2007	De	Ended cember 30, 2006
Net sales Cost of sales	\$ 65,980 55,360	\$	69,716 56,092
Gross profit Selling, general and administrative expense Other income, net Interest expense Interest income	10,620 4,087 (19) 158 (207)		13,624 4,243 (18) 142 (190)
Earnings from continuing operations before income taxes Income taxes	6,601 2,370		9,447 3,516
Earnings from continuing operations Loss from discontinued operations net of income taxes of (\$4) and (\$96)	4,231 (7)		5,931 (152)
Net earnings	\$ 4,224	\$	5,779
Per share amounts: Basic: Earnings from continuing operations Loss from discontinued operations	\$ 0.23	\$	0.33 (0.01)
Net earnings	\$ 0.23	\$	0.32
Diluted: Earnings from continuing operations Loss from discontinued operations	\$ 0.23	\$	0.32
Net earnings	\$ 0.23	\$	0.32
Cash dividends declared	\$ 0.03	\$	0.03
Weighted average shares outstanding: Basic	18,021		18,114
Diluted	18,189		18,288

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See accompanying notes to consolidated financial statements.

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INSTEEL INDUSTRIES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands) (Unaudited)

	Three M December 29, 2007	Ionths Ended December 30, 2006
Cash Flows From Operating Activities: Net earnings Loss from discontinued operations	\$ 4,224 7	\$ 5,779 152
Earnings from continuing operations Adjustments to reconcile earnings from continuing operations to net cash provided by operating activities of continuing operations:	4,231	5,931
Depreciation and amortization	1,692	1,167
Amortization of capitalized financing costs	124	124
Stock-based compensation expense	328	219
Excess tax deficiency (benefit) from stock-based compensation	15	(37)
Loss on sale of property, plant and equipment	46	
Deferred income taxes	124	1
Increase in cash surrender value of life insurance over premiums paid Net changes in assets and liabilities:		(79)
Accounts receivable, net	8,558	7,934
Inventories	1,991	(9,886)
Accounts payable and accrued expenses	(1,669)	(1,871)
Other changes	1,817	742
Total adjustments	13,026	(1,686)
Net cash provided by operating activities continuing operations	17,257	4,245
Net cash used for operating activities discontinued operations	(29)	(116)
Net cash provided by operating activities	17,228	4,129
Cash Flows From Investing Activities:		
Capital expenditures	(4,900)	(2,722)
Increase in cash surrender value of life insurance policies	(260)	(1)
Net cash used for investing activities continuing operations	(5,160)	(2,723)
Net cash used for investing activities	(5,160)	(2,723)
Cash Flows From Financing Activities:		
Proceeds from long-term debt	698	74
Principal payments on long-term debt	(698)	(74)

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(15) (2,530) (548)		37 (543) 36
41		30
(3,052)		(470)
(3,052)		(470)
9,016		936
8,703		10,689
\$ 17,719	\$	11,625
\$ 45	\$	18
130		2,115
387		922
		30
543		548
	(2,530) (548) 41 (3,052) (3,052) 9,016 8,703 \$ 17,719 \$ 45 130 387	(2,530) (548) 41 (3,052) (3,052) 9,016 8,703 \$17,719 \$ \$45 130 387

INSTEEL INDUSTRIES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF SHAREHOLDERS EQUITY

(In thousands) (Unaudited)

	Commo	n Stock	Additional Paid-In	D	eferred	Retained	Com	cumulated Other prehensive ncome	Sh	Total areholders
	Shares	Amount	Capital	Com	npensation	Earnings		(Loss)		Equity
Balance at September 29, 2007	18,303	\$ 18,303	\$ 48,939	\$	(1,132)	\$ 79,859	\$	(2,119)	\$	143,850
Comprehensive income: Net earnings Adjustment to defined benefit plan liability ⁽¹⁾						4,224		198		4,224 198
Comprehensive income Compensation expense associated										4,422
with stock-based plans			128		200					328
Adjustment to adopt FIN No. 48 Excess tax deficiency from						(256)				(256)
stock-based compensation			(15)							(15)
Repurchase of common stock	(208)	(208)	(2,322)							(2,530)
Cash dividends declared						(548)				(548)
Balance at December 29, 2007	18,095	\$ 18,095	\$ 46,730	\$	(932)	\$ 83,279	\$	(1,921)	\$	145,251
(1) Net of income										

taxes of \$121.

See accompanying notes to consolidated financial statements.

INSTEEL INDUSTRIES, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

(1) Basis of Presentation

The accompanying unaudited interim consolidated financial statements of Insteel Industries, Inc. (we, us, our the Company or Insteel) have been prepared pursuant to the rules and regulations of the U.S. Securities and Exchange Commission (SEC) for quarterly reports on Form 10-Q. Certain information and note disclosures normally included in the audited financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to such rules and regulations. These financial statements should therefore be read in conjunction with the consolidated financial statements and notes for the fiscal year ended September 29, 2007 included in the Company s Annual Report on Form 10-K filed with the SEC.

The accompanying unaudited interim consolidated financial statements reflect all adjustments of a normal recurring nature that the Company considers necessary for a fair presentation of results for these interim periods. The results of operations for the three-month period ended December 29, 2007 are not necessarily indicative of the results that may be expected for the fiscal year ending September 27, 2008 or future periods.

(2) Discontinued Operations

In April 2006, the Company decided to exit the industrial wire business with the closure of its Fredericksburg, Virginia facility, which manufactured tire bead wire and other industrial wire for commercial and industrial applications. The Company s decision was based on the weakening in the business outlook for the facility and the expected continuation of difficult market conditions and reduced operating levels. Manufacturing activities at the Virginia facility ceased in June 2006 and the Company is currently in the process of liquidating the remaining assets of the business.

The Company has determined that the exit from the industrial wire business meets the criteria of a discontinued operation in accordance with Statement of Financial Accounting Standards (SFAS) No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets. Accordingly, the results of operations and related non-recurring closure costs associated with the industrial wire business have been reported as discontinued operations for all periods presented. Additionally, the assets and liabilities of the discontinued operations have been segregated in the accompanying consolidated balance sheets.

Assets and liabilities of discontinued operations as of December 29, 2007 and September 29, 2007 are as follows:

(In thousands)		cember 29, 2007	September 29, 2007	
Assets: Other assets	\$	3,635	\$	3,635
Other assets	Ψ	3,033	Ψ	3,033
Total assets	\$	3,635	\$	3,635
Liabilities: Current liabilities:				
Accounts payable	\$	2	\$	4
Accrued expenses		232		243
Total current liabilities		234		247
Other liabilities		243		252
Total liabilities	\$	477	\$	499

As of December 29, 2007 and September 29, 2007, there was approximately \$276,000 and \$285,000, respectively, of accrued expenses and other liabilities related to ongoing lease obligations and closure-related liabilities incurred as a result of the Company s exit from the industrial wire business.

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(3) Stock-Based Compensation

Under the Company s equity incentive plans, employees and directors may be granted stock options, restricted stock, restricted stock units and performance awards. As of December 29, 2007, there were 1,340,000 shares available for future grants under the Company s equity incentive plans.

Stock option awards. The Company recorded \$128,000 and \$95,000 of compensation expense for stock options within selling, general and administrative expense for the three-month periods ended December 29, 2007 and December 30, 2006, respectively. Excess tax deficiencies (benefits) generated from stock option exercises were \$15,000 and (\$37,000) for the three-month periods ended December 29, 2007 and December 30, 2006, respectively.

The fair value of each option grant is estimated on the date of grant using a Monte Carlo valuation model based upon assumptions that are evaluated and revised, as necessary, to reflect market conditions and actual historical experience. The risk-free interest rate for periods within the contractual life of the option is based on the U.S. Treasury yield curve in effect at the time of the grant. The dividend yield is calculated based on the Company s annual dividend as of the option grant date. The expected volatility is derived using a term structure based on historical volatility and the volatility implied by exchange-traded options on the Company s stock. The expected term for options is based on the results of a Monte Carlo simulation model, using the model s estimated fair value as an input to the Black-Scholes-Merton model, and then solving for the expected term. There were no stock option grants during the three-month periods ended December 29, 2007 and December 30, 2006.

The following table summarizes stock option activity for the three-month period ended December 29, 2007:

	Options	E	xercise Price Per S	Share Weighted	Contractual Term Weighted	Aggregate Intrinsic Value (in
(Share amounts in thousands)	Outstanding		Range	Average	Average	thousands)
Outstanding at September 29,						
2007	336	\$0.18	\$20.27	\$9.95		
Granted						
Exercised						
Outstanding at December 29,					6.08	
2007	336	0.18	20.27	9.95	years	\$ 1,486
Vested and anticipated to vest						
in future at December 29,					6.01	
2007	328			9.79	years	1,479
Exercisable at December 29,					4.42	
2007	207			5.92	years	1,396

As of December 29, 2007, there were \$456,000 of unrecognized compensation costs remaining related to unvested stock option awards, which are expected to be recognized over a weighted average period of 1.03 years.

Restricted stock awards. The Company recorded amortization expense of \$200,000 and \$124,000 for restricted stock within selling, general and administration expense for the three-month periods ended December 29, 2007 and December 30, 2006, respectively.

Restricted stock awards are valued based upon the fair market value on the date of the grant. During the three-month period ended December 29, 2007, there were no restricted stock grants. During the three-month period ended December 30, 2006, 1,697 shares of restricted stock were granted which had a total market value of approximately \$30,000 as of the grant date.

The following table summarizes restricted stock activity during the three-month period ended December 29, 2007:

	Weighted
Restricted	Average

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(Share amounts in thousands)	Stock Awards Outstanding	Grant Date Fair Value
Balance, September 29, 2007 Granted	142	\$ 15.00
Released	(10)	13.88
Balance, December 29, 2007	132	15.10

The unamortized balance of the restricted stock awards will be amortized over the remaining vesting period of one to three years.

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(4) Income Taxes

The Company adopted Financial Accounting Standards Board (FASB) Interpretation No. 48, (FIN No. 48) effective September 30, 2007, the beginning of its fiscal year. FIN No. 48 specifies how tax benefits for uncertain tax positions are to be recognized, measured and derecognized in financial statements; requires certain disclosures of uncertain tax matters; specifies how reserves for uncertain tax positions should be classified on the balance sheet; and provides transition and interim period guidance, among other provisions. The cumulative effect of adopting FIN No. 48 resulted in a \$256,000 increase in tax reserves and a corresponding decrease in the September 30, 2007 retained earnings balance.

Upon adoption of FIN No. 48, the Company had \$561,000 of gross unrecognized tax benefits, of which \$394,000 would, if recognized, reduce its income tax rate in future periods. As of December 29, 2007, the Company had approximately \$594,000 of gross unrecognized tax benefits classified as income taxes payable (\$355,000 current and \$239,000 non-current) in the accompanying consolidated balance sheet, of which \$415,000 would, if recognized, reduce its income tax rate in future periods. The Company anticipates that the amount of unrecognized tax benefits will increase approximately \$86,000 by the end of the current fiscal year primarily related to state income tax exposure.

The Company has elected to classify interest and penalties, which are required to be accrued under FIN No. 48, as part of income tax expense. Upon the adoption of FIN No. 48, the Company recorded accrued interest and penalties of \$168,000 related to unrecognized tax benefits.

The Company files U.S. federal income tax returns as well as state and local income tax returns in various jurisdictions. The Company is no longer subject to income tax examinations by any taxing authorities for tax years prior to 2004.

The Company has recorded the following amounts for deferred income tax assets and accrued income taxes on its consolidated balance sheet as of December 29, 2007: a current deferred income tax asset of \$1.3 million (net of valuation allowance) in prepaid expenses and other, a non-current deferred income tax asset of \$1.3 million (net of valuation allowance) in other assets, accrued current income taxes payable of \$344,000 in accrued expenses, federal income tax payments of \$147,000 in prepaid expenses and other, and non-current accrued expenses of \$239,000. As of December 29, 2007, the Company has \$9.6 million of gross state operating loss carryforwards (NOLs) that begin to expire in five years, but principally expire in 12 16 years.

The realization of the Company s deferred income tax assets is entirely dependent upon the Company s ability to generate future taxable income in applicable jurisdictions. Generally accepted accounting principles (GAAP) requires that the Company periodically assess the need to establish a valuation allowance against its deferred income tax assets to the extent that it no longer believes it is more likely than not they will be fully utilized. As of December 29, 2007, the Company recorded a valuation allowance of \$601,000 pertaining to various state NOLs that were not anticipated to be utilized. The valuation allowance established by the Company is subject to periodic review and adjustment based on changes in facts and circumstances and would be reduced should the Company utilize the state NOLs against which an allowance had been provided or determine that such utilization is more likely than not.

(5) Employee Benefit Plans

On September 29, 2007, the Company adopted the recognition and disclosure provisions of SFAS No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans. SFAS No. 158 requires that an employer recognize the overfunded or underfunded status of a defined benefit postretirement plan on its balance sheet and changes in the funded status through other comprehensive income in the year in which the changes occur. SFAS No. 158 also requires the measurement of defined benefit plan assets and obligations as of the date of the employer s fiscal year-end balance sheet. The requirement to measure plan assets and benefit obligations as of the date of the fiscal year-end balance sheet is effective for the Company beginning in fiscal 2009. As a result of adopting SFAS No. 158, the Company recorded a \$2.1 million reduction in shareholders equity, net of tax, as of September 29, 2007.

Retirement plans. The Company has one defined benefit pension plan, the Insteel Wire Products Company Retirement Income Plan for Hourly Employees, Wilmington, Delaware (the Delaware Plan). The Delaware Plan provides benefits for eligible employees based primarily upon years of service and compensation levels. The Company s funding policy is to contribute amounts at least equal to those required by law. No contributions were made

to the Delaware Plan during the three-month period ended December 29, 2007 and no contributions are expected to be made during the fiscal year ending September 27, 2008. Net periodic pension costs and related components for the Delaware Plan for the three-month periods ended December 29, 2007 and December 30, 2006 are as follows:

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	Three Months Ended		
	December	Dec	cember
	29,		30,
(In thousands)	2007	2	2006
Service cost	\$ 16	\$	20
Interest cost	64		65
Expected return on plan assets	(81)		(83)
Recognized net actuarial loss	17		28
Net periodic pension cost	16		30
Settlement loss	109		
Total pension cost	\$ 125	\$	30

In connection with the collective bargaining agreement that was reached between the Company and the labor union at the Delaware facility in November 2004, the Delaware Plan was frozen whereby there will be no new plan participants. During the three-month period ended December 29, 2007 the Company incurred a settlement loss of \$109,000 for lump-sum distributions to plan participants.

Supplemental employee retirement plan. The Company has Retirement Security Agreements (each, a SERP) with certain of its employees (each, a Participant). Under the SERP, if the Participant remains in continuous service with the Company for a period of at least 30 years, the Company will pay to the Participant a supplemental retirement benefit for the 15-year period following the Participant s retirement equal to 50% of the Participant s highest average annual base salary for five consecutive years in the 10-year period preceding the Participant s retirement. If the Participant retires prior to the later of age 65 or the completion of 30 years of continuous service with the Company, but has completed at least 10 years of continuous service with the Company, the amount of the supplemental retirement benefit will be reduced by 1/360th for each month short of 30 years that the Participant was employed by the Company. Net periodic benefit costs and related components for the SERP for the three-month periods ending December 29, 2007 and December 30, 2006 are as follows:

	Three N	Ended	
	December	De	ecember
	29,		30,
(In thousands)	2007		2006
Service cost	\$ 39	\$	41
Interest cost	66		57
Amortization of prior service cost	57		57
Recognized net actuarial loss	3		3
Net periodic benefit cost	\$ 165	\$	158

(6) Credit Facilities

As of December 29, 2007, the Company had a \$100.0 million revolving credit facility in place to supplement its operating cash flow in funding its working capital, capital expenditure and general corporate requirements. As of December 29, 2007, no borrowings were outstanding on the revolving credit facility, \$44.7 million of additional borrowing capacity was available and outstanding letters of credit totaled \$1.3 million.

Advances under the credit facility are limited to the lesser of the revolving credit commitment or a borrowing base amount that is calculated based upon a percentage of eligible receivables and inventories plus, upon the Company s request and subject to certain conditions, a percentage of eligible equipment and real estate. Interest rates

on the revolver are based upon (1) a base rate that is established at the higher of the prime rate or 0.50% plus the federal funds rate, or (2) at the election of the Company, a LIBOR rate, plus in either case, an applicable interest rate margin. The applicable interest rate margins are adjusted on a quarterly basis based upon the amount of excess availability on the revolver within the range of 0.00% 0.50% for the base rate and 1.25% 2.00% for the LIBOR rate. In addition, the applicable interest rate margins would be adjusted to the highest percentage indicated for each range upon the occurrence of certain events of default provided for under the credit facility. Based on the Company s excess availability as of December 29, 2007, the applicable interest rate margins were 0.00% for the base rate and 1.25% for the LIBOR rate on the revolver.

The Company s ability to borrow available amounts under the revolving credit facility will be restricted or eliminated in the event of certain covenant breaches, events of default or if the Company is unable to make certain representations and warranties provided for in the credit agreement.

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Financial Covenants

The terms of the credit facility require the Company to maintain a Fixed Charge Coverage Ratio (as defined in the Credit Agreement) of not less than: (1) 1.10 at the end of each fiscal quarter for the twelve-month period then ended when the amount of excess availability on the revolving credit facility is less than \$10.0 million and the applicable borrowing base only includes eligible receivables and inventories; or (2) 1.15 at the end of each fiscal quarter for the twelve-month period then ended when the amount of excess availability on the revolving credit facility is less than \$10.0 million and the applicable borrowing base includes eligible receivables, inventories, equipment and real estate. As of December 29, 2007, the Company was in compliance with all of the financial covenants under the credit facility.

Negative Covenants

In addition, the terms of the credit facility restrict the Company s ability to, among other things: engage in certain business combinations or divestitures; make investments in or loans to third parties, unless certain conditions are met with respect to such investments or loans; pay cash dividends or repurchase shares of the Company s stock subject to certain minimum borrowing availability requirements; incur or assume indebtedness; issue securities; enter into certain transactions with affiliates of the Company; or permit liens to encumber the Company s property and assets. As of December 29, 2007, the Company was in compliance with all of the negative covenants under the credit facility.

Events of Default

Under the terms of the credit facility, an event of default will occur with respect to the Company upon the occurrence of, among other things: a default or breach by the Company or any of its subsidiaries under any agreement resulting in the acceleration of amounts due in excess of \$500,000 under such agreement; certain payment defaults by the Company or any of its subsidiaries in excess of \$500,000; certain events of bankruptcy or insolvency with respect to the Company; an entry of judgment against the Company or any of its subsidiaries for greater than \$500,000, which amount is not covered by insurance; or a change of control of the Company.

Amortization of capitalized financing costs associated with the senior secured facility was \$125,000 for the three-month periods ended December 29, 2007 and December 30, 2006. Accumulated amortization of capitalized financing costs was \$2.7 million and \$2.2 million as of December 29, 2007 and December 30, 2006, respectively.

(7) Earnings Per Share

The reconciliation of basic and diluted earnings per share (EPS) for the three-month periods ended December 29, 2007 and December 30, 2006 are as follows:

	Three Months Ended		
(In thousands, except per share amounts)	December 29, 2007	December 30, 2006	
Net earnings	\$ 4,224	\$ 5,779	
Weighted average shares outstanding: Weighted average shares outstanding (basic) Dilutive effect of stock-based compensation	18,021 168	18,114 174	
Weighted average shares outstanding (diluted)	18,189	18,288	
Per share (basic): Earnings from continuing operations Loss from discontinued operations	\$ 0.23	\$ 0.33 (0.01)	

Net earnings	\$ 0.23	\$ 0.32
Per share (diluted): Earnings from continuing operations Loss from discontinued operations	\$ 0.23	\$ 0.32
Net earnings	\$ 0.23	\$ 0.32

Options to purchase 130,000 shares and 44,000 shares for the three-month periods ended December 29, 2007 and December 30, 2006, respectively, were antidilutive and were not included in the diluted EPS calculation.

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8) Share Repurchase Program

During the three-month period ended December 29, 2007, the Company repurchased 208,585 shares or \$2.5 million of its common stock under the previous \$25.0 million share repurchase authorization that was to expire on January 5, 2008. On December 5, 2007, the Company s board of directors approved a new share repurchase authorization to repurchase up to \$25.0 million of its outstanding common stock over a period of up to twelve months ending December 5, 2008. Repurchases may be made from time to time in the open market or in privately negotiated transactions subject to market conditions, applicable legal requirements and other factors. The Company is not obligated to acquire any particular amount of common stock under the authorization and it may be suspended at any time at the Company s discretion.

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(9) Other Financial Data

Balance sheet information:

(In thousands)	December 29, 2007		September 29, 2007	
Accounts receivable, net: Accounts receivable Less allowance for doubtful accounts	\$	26,729 (769)	\$	35,128 (610)
Total	\$	25,960	\$	34,518
Inventories: Raw materials Work in process Finished goods	\$	22,284 2,079 21,047	\$	25,443 2,083 19,875
Total	\$	45,410	\$	47,401
Other assets: Cash surrender value of life insurance policies Non-current deferred tax assets Capitalized financing costs, net Other Total	\$	4,586 1,308 1,218 297 7,409	\$ \$	4,367 1,480 1,342 296 7,485
Total	Ψ	7,407	Ψ	7,403
Property, plant and equipment, net: Land and land improvements Buildings Machinery and equipment Construction in progress	\$	5,605 31,866 86,610 8,815	\$	5,621 31,981 86,560 3,955
Less accumulated depreciation		132,896 (62,200)		128,117 (60,970)
Total	\$	70,696	\$	67,147
Accrued expenses: Salaries, wages and related expenses Customer rebates Worker s compensation Property taxes Cash dividends Income taxes	\$	1,418 1,140 673 589 543 344	\$	4,278 840 499 749 544

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Sales allowance reserve Other		236 446	236 467
Total		\$ 5,389	\$ 7,613
Other liabilities: Deferred compensation Deferred revenues Other		\$ 4,714 192 239	\$ 4,584 278
Total		\$ 5,145	\$ 4,862
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(10) Business Segment Information

Following the Company s exit from the industrial wire business (see Note 2 to the consolidated financial statements), the Company s operations are entirely focused on the manufacture and marketing of concrete reinforcing products for the concrete construction industry. Based on the criteria specified in SFAS No. 131, Disclosures about Segments of an Enterprise and Related Information, the Company has one reportable segment. The results of operations for the industrial wire products business have been reported as discontinued operations for all periods presented.

(11) Contingencies

Legal proceedings. On November 19, 2007, Dywidag Systems International, Inc. (DSI) filed a third-party lawsuit in the Ohio Court of Claims alleging that certain epoxy-coated strand sold by the Company to DSI in 2002, and supplied by DSI to the Ohio Department of Transportation (ODOT) for a bridge project, was defective. The third-party action seeks recovery of any damages which may be assessed against DSI in the action filed against it by ODOT, which allegedly could be in excess of \$8.3 million, plus \$2.7 million in damages allegedly incurred by DSI. The Company had previously filed a lawsuit against DSI in North Carolina on July 25, 2007 seeking recovery of \$1.4 million (plus interest) owed for other products sold to DSI and a judgment declaring that it had no liability to DSI arising out of the bridge project. The Company believes North Carolina is the appropriate venue for these proceedings and otherwise intends to vigorously defend the claims asserted against it by DSI in addition to pursuing full recovery of the amounts owed to it by DSI.

The Company also is involved in other lawsuits, claims, investigations and proceedings, including commercial, environmental and employment matters, which arise in the ordinary course of business. The Company does not expect that the ultimate costs to resolve these matters will have a material adverse effect on its financial position, results of operations or cash flows.

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations Cautionary Note Regarding Forward-Looking Statements

This report contains forward-looking statements within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, particularly under the caption Outlook below. When used in this report, the words believes, anticipates, expects, estimates, intends, should and similar expressions are intended may, forward-looking statements. Although we believe that our plans, intentions and expectations reflected in or suggested by such forward-looking statements are reasonable, such forward-looking statements are subject to a number of risks and uncertainties, and we can provide no assurances that such plans, intentions or expectations will be implemented or achieved. All forward-looking statements are based on information that is current as of the date of this report. Many of these risks and uncertainties are discussed in detail, and where appropriate, updated in our periodic reports, in particular under the caption Risk Factors in our report on Form 10-K for the year ended September 29, 2007, filed with the U.S. Securities and Exchange Commission. You should read these risk factors carefully.

All forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by these cautionary statements. All forward-looking statements speak only to the respective dates on which such statements are made and we do not undertake and specifically decline any obligation to publicly release the results of any revisions to these forward-looking statements that may be made to reflect any future events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events.

It is not possible to anticipate and list all risks and uncertainties that may affect our future operations or financial performance; however, they would include, but are not limited to, the following:

general economic and competitive conditions in the markets in which we operate;

the continuation of favorable demand trends for our concrete reinforcing products resulting from increased spending for nonresidential construction;

the severity and duration of the downturn in residential construction activity, the impact on those portions of our business that are correlated with the housing sector and the probable impact on commercial construction;

the cyclical nature of the steel and building material industries;

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fluctuations in the cost and availability of our primary raw material, hot-rolled steel wire rod from domestic and foreign suppliers;

our ability to raise selling prices in order to recover increases in wire rod costs;

changes in U.S. or foreign trade policy affecting imports or exports of steel wire rod or our products;

the impact of increased imports of PC strand;

unanticipated changes in customer demand, order patterns and inventory levels;

the impact of weak demand and reduced capacity utilization levels on our unit manufacturing costs;

our ability to further develop the market for engineered structural mesh (ESM) and expand our shipments of ESM;

the timely and successful completion of the expansions of our ESM and PC strand operations;

the actual net proceeds realized and closure costs incurred in connection with our exit from the industrial wire business;

legal, environmental or regulatory developments that significantly impact our operating costs;

unanticipated plant outages, equipment failures or labor difficulties;

continued escalation in certain of our operating costs; and

the Risk Factors discussed in our Form 10-K for the year ended September 29, 2007.

Overview

Following our exit from the industrial wire business (see Note 2 to the consolidated financial statements), our operations are entirely focused on the manufacture and marketing of concrete reinforcing products, including welded wire reinforcement and PC strand for the concrete construction industry. The results of operations for the industrial wire products business have been reported as discontinued operations for all periods presented. Unless specifically indicated otherwise, all amounts and percentages presented in management s discussion and analysis are exclusive of discontinued operations.

Results of Operations

Statements of Operations Selected Data

(Dollars in thousands)

	Three Months Ended			
	December		December	
	29,		30,	
	2007	Change	2006	
Net sales	\$65,980	(5.4%)	\$69,716	
Gross profit	10,620	(22.0%)	13,624	
Percentage of net sales	16.1%		19.5%	
Selling, general and administrative expense	\$ 4,087	(3.7%)	\$ 4,243	
Percentage of net sales	6.2%		6.1%	
Interest expense	\$ 158	11.3%	\$ 142	

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Effective income tax rate	35.9%		37.2%
Earnings from continuing operations	\$ 4,231	(28.7%)	\$ 5,931
Loss from discontinued operations	(7)	N/M	(152)
Net earnings	4,224	(26.9%)	5,779

N/M = not meaningful

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First Quarter of Fiscal 2008 Compared to First Quarter of Fiscal 2007

Net Sales

Net sales for the first quarter of 2008 decreased 5.4% to \$66.0 million from \$69.7 million in the same year-ago period. Shipments for the quarter decreased 6.1% while average selling prices rose 0.7% from the prior year levels. The reduction in shipments was driven by (1) the continuation of weak demand by customers that have been negatively impacted by the downturn in residential construction activity; and (2) our decision to solicit minimal new business from posttension customers in the PC strand market due to low-priced Chinese import competition. *Gross Profit*

Gross profit for the first quarter of 2008 decreased 22.0% to \$10.6 million, or 16.1% of net sales from \$13.6 million, or 19.5% of net sales in the same year-ago period. The decrease in gross profit was due to higher raw material costs, the reduction in shipments and higher unit manufacturing costs resulting from reduced operating schedules.

Selling, General and Administrative Expense

Selling, general and administrative expense for the first quarter of 2008 decreased 3.7% to \$4.1 million, or 6.2% of net sales from \$4.2 million, or 6.1% of net sales in the same year-ago period. The decrease was primarily due to the net gain on an insurance settlement (\$457,000) and lower employee incentive plan expense (\$368,000) which was partially offset by increases in bad debt expense (\$348,000) and supplemental employee retirement plan expense (\$243,000).

Interest Expense

Interest expense for the first quarter of 2008 was relatively flat at \$158,000 compared with \$142,000 in the same year-ago period.

Income Taxes

Our effective income tax rate for the first quarter of 2008 decreased to 35.9% from 37.2% in the same year-ago period due to an increase in permanent differences resulting from nontaxable proceeds associated with the insurance settlement and higher tax credits.

Earnings From Continuing Operations

Earnings from continuing operations for the first quarter of 2008 decreased to \$4.2 million, or \$0.23 per diluted share from \$5.9 million, or \$0.32 per diluted share in the same year-ago period primarily due to the lower sales and gross profit.

Loss From Discontinued Operations

The loss from discontinued operations for the first quarter of fiscal 2008 decreased to \$7,000 from \$152,000 in the same year-ago period, having no effect on diluted earnings per share in either period. The current and prior year losses resulted from the closure costs incurred associated with our exit from the industrial wire business and the shutdown of our Fredericksburg, Virginia manufacturing facility.

Net Earnings

Net earnings for the first quarter of 2008 decreased to \$4.2 million, or \$0.23 per diluted share from \$5.8 million, or \$0.32 per diluted share in the same year-ago period primarily due to the lower sales and gross profit.

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Liquidity and Capital Resources

Selected Financial Data

(Dollars in thousands)

	Three Months Ended		
	December 29,	December 30,	
	2007	2006	
Net cash provided by operating activities of continuing operations	\$ 17,257	\$ 4,245	
Net cash used for investing activities of continuing operations	(5,160)	(2,723)	
Net cash used for financing activities of continuing operations	(3,052)	(470)	
Net cash used for operating activities of discontinued operations	(29)	(116)	
Net working capital	68,899	60,292	
Total long-term debt			
Shareholders equity	145,251	127,931	
Total capital (total long-term debt + shareholders equity)	145,251	127,931	
~			

Cash Flow Analysis

Operating activities of continuing operations provided \$17.3 million of cash for the first three months of 2008 compared to \$4.2 million in the same year-ago period. The increase was largely due to the \$12.7 million year-over-year change in cash provided by working capital which offset the decrease in earnings. Net working capital (accounts receivable, inventories, and accounts payable and accrued expenses) provided \$8.9 million of cash in the current year while using \$3.8 million in the prior year largely due to the \$9.9 million increase in inventory that occurred in the prior year compared with a \$2.0 million reduction in the current year. Depreciation and amortization rose \$525,000, or 45% from the prior year primarily due to the high level of capital expenditures over the previous 12 months and the related asset additions.

Investing activities of continuing operations used \$5.2 million of cash for the first three months of 2008 compared to \$2.7 million in the same year-ago period. Capital expenditures rose to \$4.9 million in the current year with the outlays primarily associated with the upgrading of our Florida PC strand facility in addition to recurring maintenance requirements. Capital expenditures are expected to total \$10.0 million for 2008 and decline to an ongoing maintenance range of \$3.0 to \$5.0 million beginning in 2009, although the actual amount is subject to change based on adjustments in project timelines or scope, future market conditions, our financial performance and additional growth opportunities that may arise.

Financing activities of continuing operations used \$3.1 million of cash for the first three months of 2008 compared to \$470,000 in the same year-ago period. The year-to-year change was largely due to the \$2.5 million of common stock that was repurchased in the current year.

Credit Facilities

As of December 29, 2007, we had a \$100.0 million revolving credit facility in place to supplement our operating cash flow in funding our working capital, capital expenditure and general corporate requirements. As of December 29, 2007, no borrowings were outstanding on the revolving credit facility, \$44.7 million of additional borrowing capacity was available and outstanding letters of credit totaled \$1.3 million (see Note 6 to the consolidated financial statements).

Our balance sheet was debt-free as of December 29, 2007 and December 30, 2006. We believe that, in the absence of significant unanticipated cash demands, net cash generated by operating activities and amounts available under our revolving credit facility will be sufficient to satisfy our expected requirements for working capital, capital expenditures, dividends and share repurchases, if any.

Off Balance Sheet Arrangements

We do not have any material transactions, arrangements, obligations (including contingent obligations), or other relationships with unconsolidated entities or other persons, as defined by Item 303(a)(4) of Regulation S-K of the

SEC, that have or are reasonably likely to have a material current or future impact on our financial condition, results of operations, liquidity, capital expenditures, capital resources or significant components of revenues or expenses.

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Contractual Obligations

Our contractual obligations and commitments have not materially changed since September 29, 2007.

Critical Accounting Policies

Our financial statements have been prepared in accordance with accounting policies generally accepted in the United States. Our discussion and analysis of our financial condition and results of operations are based on these financial statements. The preparation of our financial statements requires the application of these accounting policies in addition to certain estimates and judgments based on current available information, actuarial estimates, historical results and other assumptions believed to be reasonable. Actual results could differ from these estimates.

The following critical accounting policies are used in the preparation of the financial statements:

Revenue recognition and credit risk. We recognize revenue from product sales in accordance with Staff Accounting Bulletin (SAB) No. 104 when products are shipped and risk of loss and title has passed to the customer. Substantially all of our accounts receivable are due from customers that are located in the United States and we generally require no collateral depending upon the creditworthiness of the account. We provide an allowance for doubtful accounts based upon our assessment of the credit risk of specific customers, historical trends and other information. There is no disproportionate concentration of credit risk.

Allowance for doubtful accounts. We maintain allowances for doubtful accounts for estimated losses resulting from the inability or unwillingness of our customers to make required payments. If the financial condition of our customers were to change significantly, adjustments to the allowances may be required. While we believe our recorded trade receivables will be collected, in the event of default in payment of a trade receivable, we would follow normal collection procedures.

Excess and obsolete inventory reserves. We reduce the carrying value of our inventory for estimated obsolescence to reflect the lower of the cost of the inventory or its estimated net realizable value based upon assumptions about future demand and market conditions. If actual market conditions for our products substantially differ from our projections, adjustments to these reserves may be required.

Accruals for self-insured liabilities and litigation. We accrue estimates of the probable costs related to self-insured medical and workers compensation claims and legal matters. These estimates have been developed in consultation with actuaries, our legal counsel and other advisors and are based on our current understanding of the underlying facts and circumstances. Because of uncertainties related to the ultimate outcome of these issues as well as the possibility of changes in the underlying facts and circumstances, adjustments to these reserves may be required in the future.

Recent accounting pronouncements. In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements which defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. SFAS No. 157 is effective for us beginning in fiscal 2009. At this time, we have not determined what effect, if any, the adoption of SFAS No. 157 will have on our financial position or results of operations.

In June 2006, the FASB ratified Emerging Issues Task Force Issue No. 06-03, How Taxes Collected from Customers and Remitted to Governmental Authorities Should Be Presented in the Income Statement (that is, Gross versus Net Presentation) (EITF 06-03). EITF 06-03 provides that the presentation of taxes assessed by a governmental authority that is directly imposed on a revenue-producing transaction between a seller and a customer on either a gross basis (included in revenues and costs) or net basis (excluded from revenues) is an accounting policy decision and should be disclosed. Additionally, the amounts of any such taxes that are reported on a gross basis should be disclosed for each period for which an income statement is presented if they are significant. EITF 06-03 became effective for us on December 30, 2006. We account for taxes collected from customers on a net basis.

In December 2007, the FASB issued SFAS No. 141 (revised 2007) Business Combinations. SFAS No. 141 requires the acquiring entity in a business combination to recognize all the assets acquired and liabilities assumed in the transaction; establishes the acquiring entity in a business combination to recognize all the assets acquired and liabilities assumed; and requires the acquirer to disclose all of the information required to evaluate and understand the nature and financial effect of the business combination. This statement is effective for acquisition dates on or after the beginning of the first annual reporting period beginning after December 15, 2008 and is not expected to have a

material effect on our consolidated financial statements to the extent that we do not enter into business combinations subsequent to adoption.

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Outlook

We expect continued growth in nonresidential construction, our primary demand driver, through the remainder of 2008, but at a reduced rate from the elevated levels of recent years. The ongoing housing downturn and tightening in the credit markets are anticipated to have an increasingly unfavorable impact on commercial construction as the year progresses. However, other categories of nonresidential construction are expected to remain relatively strong supported by: (1) higher spending for infrastructure-related construction associated with the most recent federal transportation funding authorization, increased funding at the state level (assuming no significant deterioration in budgetary positions) and the heightened focus on addressing the critical infrastructure needs that exist; and (2) post-hurricane reconstruction in the Gulf region of the U.S.

At the same time, the drop-off in residential construction is expected to continue through 2008, which will adversely affect shipments to customers that have greater exposure to the housing sector. We now believe that a recovery in the housing market is unlikely to occur until sometime in 2009, although the exact timing remains highly uncertain.

Prices for our primary raw material, hot-rolled steel wire rod, have risen dramatically since the beginning of the year due to the escalation in scrap costs for steel producers and the drop-off in availability of competitively priced imports. We plan on implementing price increases during our second fiscal quarter sufficient to fully recover these additional costs in our markets, although our success in doing so will ultimately depend upon competitive dynamics, particularly in the PC strand market where we continue to be subject to pricing pressure from Chinese import competition.

Despite these near-term challenges, we expect gradually increasing contributions during 2008 from the substantial investments we have made in our facilities over the past two years to expand and reconfigure our Tennessee PC strand facility, add new ESM production lines in our North Carolina and Texas plants and a new standard welded wire reinforcing line at our Delaware facility, and upgrade our Florida PC strand operation, which is expected to be completed in the third quarter of 2008. As we ramp up production on the new equipment, we anticipate dual benefits in the form of reduced operating costs and additional capacity to support future growth. In addition to these organic growth and cost reduction initiatives, we are continually evaluating potential acquisitions in our existing businesses that further our penetration in current markets served or expand our geographic reach. We anticipate that these actions, together with the continued overall growth in our nonresidential construction-related markets, should have a favorable impact on our financial performance in 2008 (see Cautionary Note Regarding Forward-Looking Statements and Risk Factors).

Item 3. Qualitative and Quantitative Disclosures About Market Risk

Our cash flows and earnings are subject to fluctuations resulting from changes in commodity prices, interest rates and foreign exchange rates. We manage our exposure to these market risks through internally established policies and procedures and, when deemed appropriate, through the use of derivative financial instruments. We do not use financial instruments for trading purposes and we are not a party to any leveraged derivatives. We monitor our underlying market risk exposures on an ongoing basis and believe that we can modify or adapt our hedging strategies as necessary.

Commodity Prices

Interest Rates

We do not generally use derivative commodity instruments to hedge our exposures to changes in commodity prices. Our principal commodity price exposure is hot-rolled carbon steel wire rod, our primary raw material, which we purchase from both domestic and foreign suppliers and is denominated in U.S. dollars. We negotiate quantities and pricing for both domestic and foreign steel wire rod purchases for varying periods (most recently monthly for domestic suppliers), depending upon market conditions, to manage our exposure to price fluctuations and to ensure adequate availability of material consistent with our requirements. Our ability to acquire steel wire rod from foreign sources on favorable terms is impacted by fluctuations in foreign currency exchange rates, foreign taxes, duties, tariffs and other trade actions. Although changes in wire rod costs and our selling prices may be correlated over extended periods of time, depending upon market conditions, there may be periods during which we are unable to fully recover increased rod costs through higher selling prices, which reduces our gross profit and cash flow from operations.

Although we were debt-free as of December 29, 2007, future borrowings under our senior secured credit facility are sensitive to changes in interest rates.

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Foreign Exchange Exposure

We have not typically hedged foreign currency exposures related to transactions denominated in currencies other than U.S. dollars, as such transactions have not been material in the past. We will occasionally hedge firm commitments for certain equipment purchases that are denominated in foreign currencies. The decision to hedge any such transactions is made by us on a case-by-case basis. There were no forward contracts outstanding as of December 29, 2007.

Item 4. Controls and Procedures

We have conducted an evaluation of the effectiveness of our disclosure controls and procedures as of December 29, 2007, the end of the period covered by this report. This evaluation was conducted under the supervision and with the participation of management, including our Chief Executive Officer and Chief Financial Officer. Based upon that evaluation, we have concluded that these disclosure controls and procedures were effective, in all material respects, to ensure that information required to be disclosed in the reports filed by us and submitted under the Securities Exchange Act of 1934, as amended (the Exchange Act) is recorded, processed, summarized and reported as and when required. Further we concluded that our disclosure controls and procedures have been designed to ensure that information required to be disclosed in reports filed by us under the Exchange Act is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, in a manner to allow timely decisions regarding the required disclosure.

There has been no change in our internal control over financial reporting that occurred during the quarter ended December 29, 2007 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Part II Other Information

Item 1. Legal Proceedings

On November 19, 2007, Dywidag Systems International, Inc. (DSI) filed a third-party lawsuit in the Ohio Court of Claims alleging that certain epoxy-coated strand sold by us to DSI in 2002, and supplied by DSI to the Ohio Department of Transportation (ODOT) for a bridge project, was defective. The third-party action seeks recovery of any damages which may be assessed against DSI in the action filed against it by ODOT, which allegedly could be in excess of \$8.3 million, plus \$2.7 million in damages allegedly incurred by DSI. We had previously filed a lawsuit against DSI in North Carolina on July 25, 2007 seeking recovery of \$1.4 million (plus interest) owed for other products sold to DSI and a judgment declaring that we had no liability to DSI arising out of the bridge project. We believe North Carolina is the appropriate venue for these proceedings and otherwise intend to vigorously defend the claims asserted against us by DSI in addition to pursuing full recovery of the amounts owed to us by DSI.

We are also involved in other lawsuits, claims, investigations and proceedings, including commercial, environmental and employment matters, which arise in the ordinary course of business. We do not expect that the ultimate costs to resolve these matters will have a material adverse effect on our financial position, results of operations or cash flows.

Item 1A. Risk Factors

There are no material changes from the risk factors set forth under Part I, Item 1A. Risk Factors in our Form 10-K for the fiscal year ended September 29, 2007. You should carefully consider these factors in addition to the other information set forth in this report which could materially affect our business, financial condition or future results. The risks described in this report and in our Form 10-K for the year ended September 29, 2007 are not the only risks facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial may also have a material adverse affect on our business, financial condition and/or operating results.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

On December 5, 2007, our board of directors approved a new share repurchase authorization to buy back up to \$25.0 million of our outstanding common stock over a period of up to twelve months ending December 5, 2008. Repurchases may be made from time to time in the open market or in privately negotiated transactions subject to market conditions, applicable legal requirements and other factors. We are not obligated to acquire any particular amount of common stock under the authorization and it may be suspended at any time at our discretion.

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The new authorization replaces the previous \$25.0 million share repurchase authorization under which we repurchased 208,585 shares or \$2.5 million of our common stock under the previous \$25.0 million share repurchase authorization that was to expire on January 5, 2008.

The following table summarizes the repurchases of common stock during the three-month period ended December 29, 2007:

				Maximum
				Number (or
			Total	Approximate
			Number of	Dollar
			Shares	
			Purchased as	Value) of Shares
			Part of	
			Publicly	that May Yet Be
	Total			
	Number	Average	Announced	Purchased Under
	of	Price	Plan or	the
	Shares	Paid per		
(In thousands except per share amounts)	Purchased	Share	Program	Plan or Program
September 30, 2007 November 3, 2007	133	\$ 12.50	133	\$ 23,300(1)
November 4, 2007 December 1, 2007	75	\$ 11.46	75	\$ 22,500(1)
December 2, 2007 December 29, 2007				\$ 25,000(2)
Total	208		208	

- (1) Under our previous \$25.0 million share repurchase authorization announced on January 10, 2007 that was scheduled to expire on January 5, 2008.
- (2) Under the new \$25.0 million share repurchase authorization announced on December 5, 2007 that expires on December 5, 2008.

Item 5. Other Events

On January 2, 2008, our shares began trading on the NASDAQ Global Select Market under the symbol IIIN . Prior to the upgrade, our shares were traded on the NASDAQ Global Market under the same symbol.

Item 6. Exhibits

- a. Exhibits:
 - 31.1 Certification of CEO pursuant to Section 302 of the Sarbanes-Oxley Act.
 - 31.2 Certification of CFO pursuant to Section 302 of the Sarbanes-Oxley Act.
 - 32.1 Certification of CEO pursuant to Section 906 of the Sarbanes-Oxley Act.
 - 32.2 Certification of CFO pursuant to Section 906 of the Sarbanes-Oxley Act.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

INSTEEL INDUSTRIES, INC.

Registrant

Date: January 28, 2008 By: /s/ H.O. Woltz III

H.O. Woltz III

President and Chief Executive Officer

Date: January 28, 2008 By: /s/ Michael C. Gazmarian

Michael C. Gazmarian

Vice President, Chief Financial Officer

and Treasurer

Date: January 28, 2008 By: /s/ Scot R. Jafroodi

Scot R. Jafroodi

Chief Accounting Officer and Corporate

Controller

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